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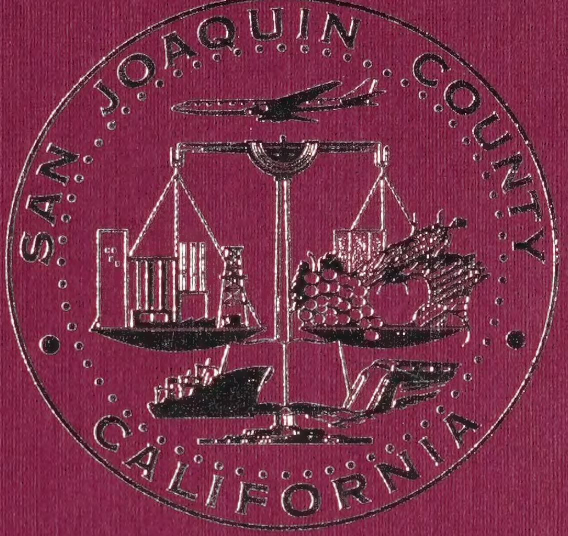
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2001–2002 Proposed Budget

2001–2002
Proposed
Budget

Prepared by the

Office of the
County Administrator
June 5, 2001

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County Administrator

Budget Message

County of San Joaquin
Courthouse, Room 707
222 East Weber Avenue
Stockton, California 95202-2778
(209) 468-3211

Office of the County Administrator

June 5, 2001

Board of Supervisors
Courthouse
Stockton, CA 95202

Dear Board Members:

2001-02 Proposed Budget

The 2001-02 Proposed Budget continues the leadership theme of *balancing governmental services* that has been the hallmark of San Joaquin County budgets throughout the past decade. At the same time it provides a vehicle to place the Board's policy fingerprints on the evolving shape of the County's future. It allows the Board to meet many short-term needs while positively influencing long-term quality of life issues. Available resources are leveraged to position the County to meet the anticipated challenges of the next decade while addressing several key Board priorities. Highlights include:

- Continued investment in employees to ensure their recognition as valuable organizational resources;
- Expansion of high demand public service program areas;
- Energy conservation measures and increased maintenance programming for public facilities;
- Construction programming for current and future facility needs;
- Funding for storm drainage system partnerships in low income unincorporated areas and initial policy direction on the Boggs Tract Specific Plan;
- Investment in information technology replacement, expansion, and infrastructure with multiyear benefits to address current service

needs and to build a framework to meet future anticipated demand; and

- Continued implementation of fiscal strategies and policies designed to assure organizational accountability, prudent long-term perspectives, and entrepreneurial approaches to resources.

Careful and thoughtful Board stewardship of County resources during difficult fiscal times has poised the County to take advantage of a number of available one-time financial opportunities recommended in the 2001-02 Proposed Budget. Local economic growth is also a key factor in the funding evident in this budget. Recognizing concerns expressed about the sustainability of current economic growth and the implications of the energy crisis, recommendations throughout this budget continue to adhere to the fiscal strategies that have served the County well in recent years. These strategies include:

- Public services should be balanced and coordinated to foster improvement in the quality of life.
- Funding overmatches for State and federal programs should be avoided or minimized.
- Non-County funding resources should be maximized to meet community needs, while avoiding getting stuck with ongoing costs when outside resources run out.
- A long-range fiscal perspective must be maintained to preserve scarce General Fund dollars to meet mandated responsibilities and critical service priorities.
- Compensation practices are to be data-driven and competitively-based while cognizant of the lower cost-of-living, especially housing, the community enjoys in comparison to more urbanized regions and the Bay Area.
- Adequate resources should be invested in training, automation, equipment, and facilities to continually improve public service delivery and organizational responsiveness while meeting overall County responsibilities.
- Needed public services, facilities, and automation should be provided with financial strategies that minimize increases in Net County Cost.
- Ongoing organizational reviews are essential to assure peak public service performance.

- One-time funds should be allocated to one-time improvements that yield multiyear benefits, while avoiding building up service levels that cannot be supported with ongoing revenues.

- Departments are encouraged to be entrepreneurial in identifying resources to meet service demands, while minimizing Net County Cost, within Board policy and in consultation with the County Administrator.

- Organizational accountability is paramount with premiums on timely follow-through, use of best practices, and monitoring and evaluation of program outcomes.

- Vigilance in fund balance management requires that any off-cycle budget changes are: 1) minimized; 2) revenue offset; and 3) non-revenue offset requests are to be limited to emergencies or to the support of critical Board priorities.

Tackling community priorities has been made harder by the past nine years of major State adverse budget actions, which have resulted in a net cumulative revenue loss of $229.8 million through 2000-01. At the 2000-01 level, this net cumulative revenue loss compounds at the rate of $24.6 million annually.

San Joaquin County
Revenue Losses From Major State Actions

Fiscal Year	Annual Losses	Cumulative Losses
1992-93	$8.5 M	$8.5 M
1993-94	31.6 M	40.1 M
1994-95	28.2 M	68.3 M
1995-96	29.0 M	97.3 M
1996-97	27.8 M	125.1 M
1997-98	29.8 M	154.9 M
1998-99	26.3 M	181.2 M
1999-00	24.0 M	205.2 M
2000-01	24.6 M	229.8 M

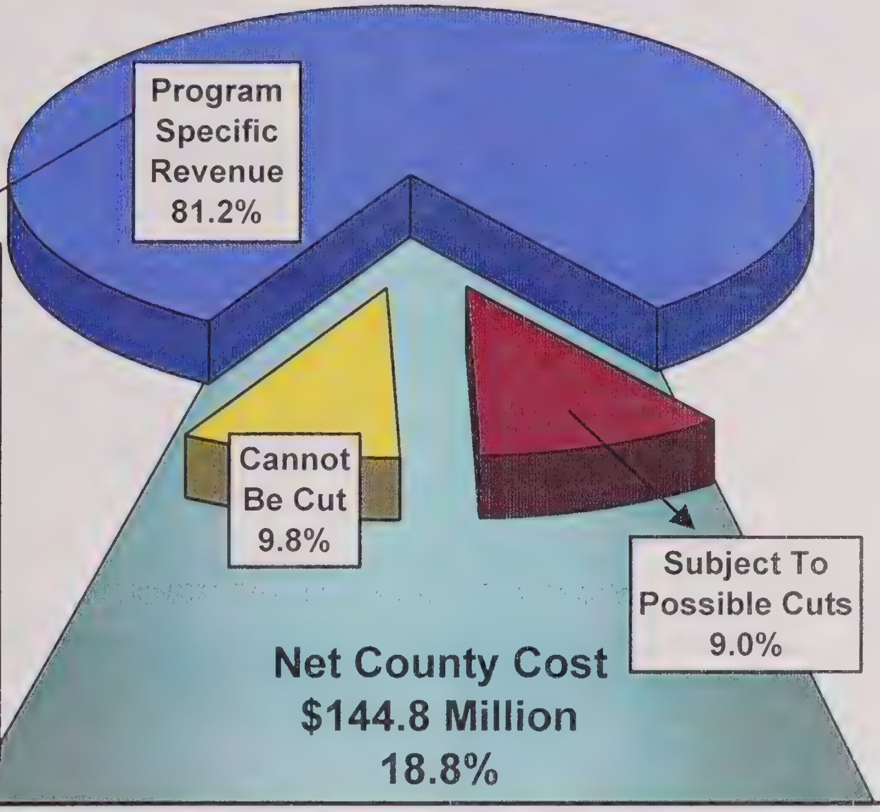
Funding throughout the County organization has been squeezed by cutbacks over the past several years. Financial and staff reductions translate directly into public service cuts. Unfortunately, while cuts were necessary in the early and mid-1990s, the population served grew and the workload increased. The discretionary portion of County funding which your Board influences is small. Moreover, it is designated to programs which are virtually all mandated.

In most instances, the Board of Supervisors does not determine which government functions the County performs. As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State-prescribed and County-administered functions. Many of these programs mandate performance standards and require County funding participation from our local revenue base. Devastating cuts in the County's general purpose revenue by the State caused cutbacks in services during the 1990s.

The following graphic illustrates the perplexing puzzle of formulating a balanced County budget. It is based on the 2000-01 Approved Budget of $769.7 million. It excludes the County's four Enterprise Funds (Airport, Hospital, Solid Waste, and Solid Waste Closure). The graphic highlights several key points:

- Revenue-specific programs account for $624.9 million, or 81.2%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only $144.8 million, or 18.8%, of the County budget is funded by General Purpose Revenue.
- Mandated matches, contractual debt services, and Public Safety Programs of $75.5 million, funded by General Purpose Revenue, cannot be reduced.
- Only $69.3 million, or 9%, of the budget must absorb any general State budget cuts and local cost increases.
- The areas subject to possible cuts are virtually all mandated and controlled by law and State regulations.
- The Property Tax and Fiscal Systems, Public Health, and General Relief comprise $15.4 million, or 22.2%, of the areas subject to possible cuts.
- Many of the non-Public Safety Program areas provide direct support or revenues to Public Safety Programs (Administration/Support and Property Tax and Fiscal Systems).

2000-01 San Joaquin County Budget
$769.7 Million



$624.9 Million

Cannot Be Adjusted Without Losing Offsetting Revenue

- Public Assistance-Non-General Relief ($220.8)
- Costs Offest By Subvention/Revenue ($373.6)
- Prop. 172 Public Safety Funds ($30.5)

Cannot Be Cut
$75.5 Million

Required Match

- Health Services ($4.3)
- Human Services ($12.2)
- Trial Courts ($4.4)

Fixed Obligations

- Debt Service ($3.6)

Public Safety Programs

- Jail Operations ($16.5)
- Sheriff (Non-Jail) ($14.6)
- District Attorney ($5.1)
- Indigent Defense ($6.8)
- Probation-Juvenile Detention ($4.4)
- Probation (Non-Detention) ($3.6)

Subject To Possible Cuts
$69.3 Million

Virtually All Mandated

- Children's Shelter ($1.4)
- General Relief ($3.2)
- Public Health ($4.9)
- Contribution to Health Care Services ($2.3)
- Contribution to Road Projects ($.2)
- Planning & Environmental Review ($2.1)
- Agricultural Commissioner ($1.5)
- Property Tax & Fiscal Systems ($7.3)
- Information Systems ($4.3)

- Board of Supervisors ($1.3)
- Administrative/ Support ($5.5)
- Elections ($1.1)
- Building Maintenance & Utilities ($4.3)
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- Other Countywide Services ($.4)
- Contingencies (6.7)

Energy Crisis

Over the past several months, our County, along with the rest of California, has experienced dramatic increases in utility costs. Based on historical usage data and recently approved rate increases, County utility costs are projected to increase from $6.2 million to $8 million in 2000-01. Using similar usage assumptions and anticipated future rate increases, staff projects that County utility costs could increase further to $11.6 million in 2001-02. In addition to fiscal impacts, shortages in electricity are expected to result in continued "rolling blackouts" through the upcoming summer. Staff will take appropriate action to minimize the impact of these events on County operations.

The County has continued implementation of conservation policies designed to reduce energy usage. Building temperature adjustments and removal of unnecessary personal electrical appliances are among the changes that have been implemented by departments. Energy-oriented capital improvements such as delamping and retrofitting light fixtures as well as installing digital controls and energy-efficient environmental systems will continue to be performed.

County revenues may also be negatively impacted by the energy crisis. State ownership of transmission lines within the County could potentially result in the loss of annual property taxes ($2.5 million) and franchise fees ($1.1 million) currently collected from PG&E. Staff will continue to monitor this issue and advise your Board on operational or fiscal adjustments that may be necessary.

State Budget Status

State action impacting the 2001-02 County Budget will not be known definitively until the Legislature adopts and the Governor signs a budget bill. The Governor's May Revision of his January budget projects a slight revenue increase for 2000-01, but a significant decline for 2001-02, reflecting the State's slowing economy. County government continues to look for permanent relief from the ongoing shift of local property taxes that occurred in the 1990's to fund the State's responsibility for schools (known as ERAF). While a number of bills and a proposed Constitutional amendment have been introduced in the legislature to address ERAF relief, most legislative activity is focused on resolution of the State's energy crisis. The Governor's May Revision, which provides no ERAF relief, presumes the issuance of revenue bonds to repay the State General Fund for the emergency energy purchases and assumes that these bonds are sold in mid to late August, resulting in reimbursement of the General Fund at that point. The Governor's May Revision budget deletes or reduces a number of items of significance to local government. Issues of note for San Joaquin County include the following:

- ***One-time Local Relief:*** The Governor's January budget proposed $250 million in one-time discretionary funding to local governments, similar to the 2000-01 relief that resulted in approximately $2 million to the County. The May Revision deletes this proposal.

- ***Law Enforcement Technology:*** The Governor's January budget proposed $75 million for one-time grants to local law enforcement. The grants are formula-driven, with a share set aside for each jurisdiction. The May Revision reduces the Statewide grant amount to $20 million, thereby decreasing the amount originally proposed for Sheriff technology needs.

- ***Proposition 99 Funding:*** The Governor's May Revision projects these tobacco tax revenues to continue to decline even further and allocates the resource shortfall on a pro rata basis across most programs. These proposed reductions impact County health programs. The largest reduction is to the California Healthcare for Indigents Program (CHIP), which will reduce anticipated revenues to San Joaquin General Hospital by approximately $225,000.

- ***Public Health Grants:*** The $2 million Statewide augmentation originally proposed in the Governor's Budget for local public health grant programs is eliminated in the May Revision.

- ***Transportation Funding:*** Assembly Bill 2938, enacted in July 2000, transferred State sales tax revenue from the State General Fund to specified transportation projects at the State and local levels. A portion of the transferred funds were dedicated for local street and road maintenance. Although the May Revision defers for two years the sales tax transfer for transportation, it maintains the local street and road maintenance funds allocated directly to cities and counties.

Staff will continue to track State budget activity and will bring any necessary budget changes to the Board for consideration after analysis of final State budget actions.

State Budget Relief Caveat

Legislative bills still remain in the Legislature for some ERAF relief and other benefits to county governments. After so many years of adverse State budget impacts on the County, including a recession, *the State should want to rebuild local government finances*. After all, cities and counties build quality of life for communities by providing needed infrastructure and essential services necessary to engineer economic development and create jobs.

If additional State revenue relief materializes, four analyses will be required to make recommendations for Board consideration. First, the sustainability of State relief must be studied. Second, based on the 2001-02 midyear budget review, an examination of issues requiring immediate treatment will be necessary. Third, the prospect for continued economic growth will require assessment. Fourth, to the extent that funding is of a one-time nature, or it is more prudent to plan sustained relief in the context of the 2002-03 budget, analysis of possible one-time uses will be necessary.

Financial Analysis

Appropriations

The 2001-02 Proposed County Budget (excluding Special Districts) totals $884.6 million, which is $14.3 million or 1.6% lower than the 2000-01 Approved Budget. This reduction reflects the impact of the accounting changes required by Statement 34 of the Governmental Accounting Standards Board (GASB 34) relating to internal service activities. Effective 2001-02, GASB 34 requires the County to reclassify service reimbursements between County departments as Expenditure Reimbursements instead of revenues. For 2001-02, this account reclassification results in a $31 million reduction in the overall budget appropriations.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is $901.7 million. The recommended appropriations by function are as follows:

Appropriations

	2000-01 Approved	2001-02 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
General Government	$98.3 M	$77.3 M	($21.0) M	(21.3%)
Capital Maintenance	52.6 M	23.5 M	(29.1) M	(55.3%)
Environmental Protection	18.6 M	18.5 M	(.1) M	(.5%)
Law & Justice	135.9 M	149.0 M	13.1 M	9.6%
Roads & Facilities	60.6 M	67.1 M	6.5 M	10.7%
Health Services	279.2 M	289.2 M	10.0 M	3.6%
Human Services	240.1 M	245.2 M	5.1 M	2.1%
Education	3.8 M	4.1 M	.3 M	7.9%
Parks & Recreation	3.1 M	3.3 M	.2 M	6.5%
Contingencies	6.7 M	7.4 M	.7 M	10.5%
Total County	$898.9 M	$884.6 M	($14.3) M	(1.6%)
Special Districts	17.1 M	17.1 M	.0 M	.0%
Total County & Special Districts	$916.0 M	$901.7 M	($14.3) M	(1.6%)

Notable changes in the 2001-02 appropriations include the following:

- An increase of $25 million for negotiated salary/benefits adjustments and the full-year costs of positions added midyear 2000-01 are budgeted in all program areas.
- General Government reflects a $21 million reduction, or 21.3%. The decrease is largely due to a $12.6 million GASB 34 adjustment, a $7.1 million reduction in the Tobacco Settlement Funds reflecting the 2001-02 estimate, a $2.8 million decrease in Operating Transfers to the Public Improvement program, a $1 million deletion of one-time automation/modernization projects for the offices of Assessor-

Recorder, Registrar of Voters, and Purchasing, and a $.6 million decrease in debt payments. The decrease is partially offset with a $808,000 increase for new positions added to support the Auditor-Controller, Assessor-Recorder-County Clerk, Information Systems, and Human Resources departments, and a $1.1 million initial investment for a replacement human resources/financial/budget automation system.

- Capital Maintenance is decreased by $29.1 million, or 55.3%, reflecting a $28.8 million decrease in the Public Improvement program for 2001-02, a $1.5 million GASB 34 adjustment, and a partial offset of $1 million increase in utility costs. The reduction in the Public Improvement program is largely attributable to the $25.2 million appropriation in 2000-01 for the Mental Health Facilities Expansion ($18.9 million), the Mary Graham Children's Shelter Core Facilities ($2.6 million), and the Juvenile Hall Expansion projects ($3.7 million), and a $6 million decrease in funding allocation for the Hospital Replacement Project Phase II.

- Environmental Protection is decreased by $56,549. The decrease reflects a $1.5 million GASB 34 adjustment which is partially offset with an increased allocation of $668,000 for additional staffing and consultant costs to support increased development activities and the Countywide Geographic Information System, and a $116,000 increase in the Glassy-winged Sharpshooter Prevention Program.

- Law and Justice is increased by $13.1 million, or 9.6%, reflecting increases of $6.5 million for the federal/State and court fine-funded District Attorney prosecution, investigation, and child support programs, $223,000 for indigent defense, $788,000 for enhanced patrol and the second year of County's participation in the Universal Hiring Program, $1.1 million for automation and replacement communication/radio equipment in the Sheriff's Office, $1.1 million in federal/State/local grants for specialized law enforcement activities, $1.2 million in utility costs for adult and juvenile detention facilities, $302,000 for the new 30-bed Juvenile Intake and Classification Unit to be opened in March 2002, and $448,000 for Proposition 36 drug treatment and counseling programs. These increases are offset by a $5.7 million GASB 34 adjustment and a $410,000 reduction in juvenile dependency expenses which will be paid directly by the Courts.

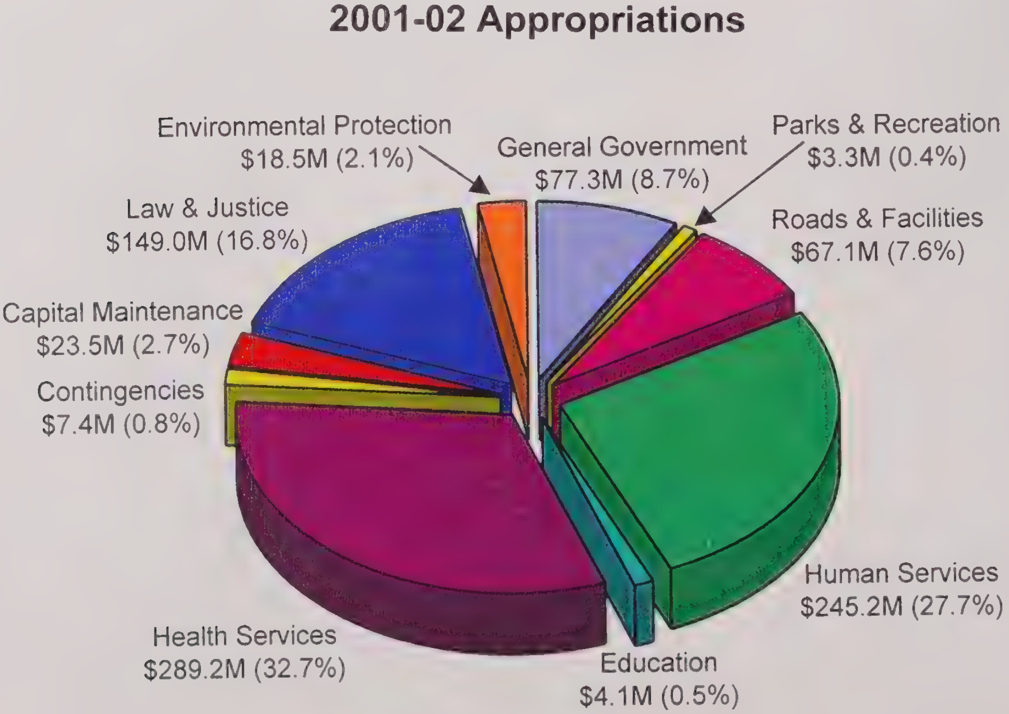
- Roads and Facilities programs are increased by $6.5 million, or 10.7%, in Measure K sale tax revenues for public road and bridge construction/rehabilitation projects, traffic mitigation fees for transportation system improvement projects, State funding for railroad grade separation programs, and increased County support to the Airport Enterprise Fund. These increases are partially offset with a $2.5 million GASB 34 adjustment and a $.5 million reduction for Road District projects based on available funding.

- Health Services programs are increased by $10 million, or 3.6%, primarily reflecting increases of $2.9 million General Fund support to Health Care Services Agency (HCSA), $2.7 million in Realignment Program pass-thru to HCSA, $14.2 million in Hospital capital and operating costs reflecting increased patient census, $12.7 million in grant-funded and fee-supported Mental Health, Substance Abuse, and Public Health services/programs, $2.6 million in the new State-funded Proposition 36 Substance Abuse and Crime Prevention programs, and $1.7 million in solid waste operations/landfill closure activities. Offsetting these increases are a $7.1 million GASB 34 adjustment and a $20 million reduction in one-time transfer from the Mental Health designated reserve to the Capital Outlay Fund for the Mental Health Facilities Expansion Project.

- Human Services programs are increased by $5.1 million, or 2.1%, reflecting increased federal/State funding for CalWORKs, Adoptions Program, senior services/activities, and growth in In-Home Supportive Services caseload and wage adjustments for service providers. These increases are partially offset with a $681,000 GASB 34 adjustment and decreases in public assistance grants due to reduced caseloads.

- Education is increased by $.3 million, or 7.9%, reflecting increases in State and local funds for library services.

The relative sizes of the appropriations by function are shown below:



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.

Available Funds

The 2001-02 County Proposed Budget is financed with the following estimates of available revenues from all sources:

Available Funds

	2000-01 Approved	2001-02 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
Aid from Other Gov'ts	$512.2 M	$552.1 M	$39.9 M	7.8%
Charges for Services	107.5 M	106.7 M	(.8) M	(.8%)
Other Revenues	152.8 M	135.8 M	(17.0) M	(11.1%)
Current Property Taxes	66.0 M	68.3 M	2.3 M	3.6%
Other Taxes	23.1 M	30.5 M	7.4 M	32.1%
Fund Balances	37.3 M	(8.8) M	(46.1) M	(123.6%)
Total Available Funds	$898.9 M	$884.6 M	($14.3) M	(1.6%)

Notable changes in 2001-02 available funds are as follows:

- Aid from Other Governmental Agencies is projected to increase $39.9 million, or 7.8%. This reflects increases of $1.2 million in motor vehicle license fees, $9.3 million in Proposition 172 sales tax, $6.4 million for CalWORKs administration, child care, and senior services programs, $2.6 million State funds for Proposition 36 crime prevention programs, $2 million for District Attorney prosecution and child support services, $9.7 million in Realignment revenue for social services, health, and mental health programs, $4.6 million for mental health and public health programs, $.8 million in SB 1255 and SB 1732 funds for San Joaquin General Hospital, $3.9 million State funds for highway and railroad grade separation projects, and $1.1 million in law enforcement grants. These increases are partially offset with decreases of $2.6 million in AFDC/public assistance grant payments reflecting decline in caseloads, and a $1 million GASB 34 reclassification of CalWORKs service reimbursements to the Office of Substance Abuse.

- Charges for Services are decreased by $848,000, or .8%. This primarily reflects a $15.5 million GASB adjustment and a $.7 million reclassification of traffic mitigation impact fees to Operating Transfers. Offsetting these adjustments are increases of $12.1 million in hospital, mental health, and substance abuse service fees, $2.3 million in refuse disposal charges, $225,000 in recording fees, $232,000 in development and planning fees, and $506,000 in court civil assessments and penalties.

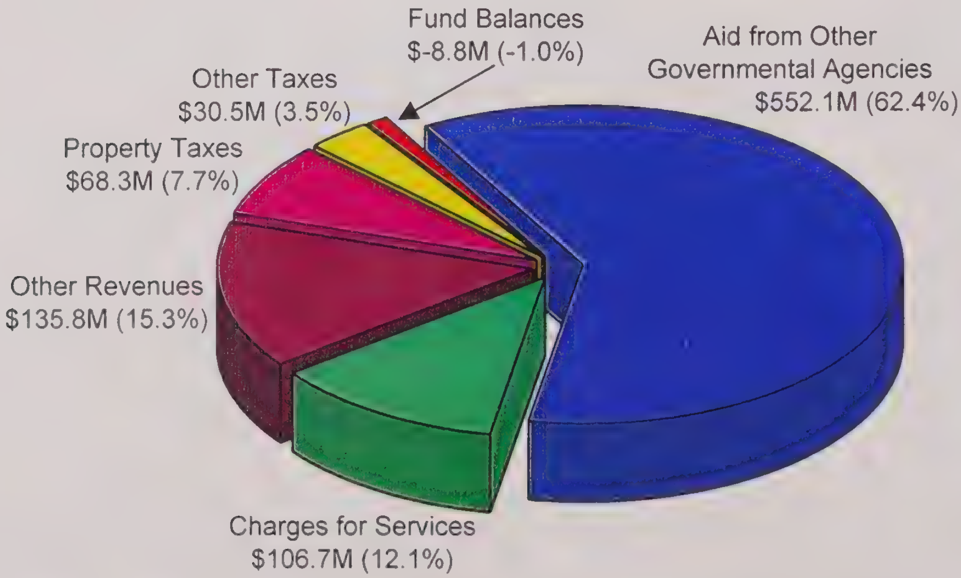
- The $17.0 million decrease in Other Revenues reflects reductions of $7.2 million in GASB 34 adjustments, $7 million in transfer from the

Tobacco Settlement Trust Fund, $3 million General Fund support for various capital improvement/replacement projects, $800,000 transfer from Mental Health Services to the Capital Outlay Fund for the Facilities Expansion Project, $631,000 in replenishment to Reserve for Contingencies, $500,000 in intergovernmental transfer for the Disproportionate Share Hospital Program, $445,000 in pharmacy service fees from Solano County, and $2.3 million in one-time funding re-allocation among Road Districts. Offsetting these decreases are increases of $1 million General Fund contribution to the Hospital for operations, the reclassification and increased reimbursement from traffic mitigation fees for road projects of $1.9 million, $1.4 million in interest earnings, and $380,000 in building/construction permit fees and environmental development charges.

- Revenues derived from Current Property Taxes are projected to increase $2.3 million based on an estimated 3.5% assessed valuation growth from the current roll.
- Other Taxes are increased by $7.4 million, or 47.1%, reflecting an additional $4.5 million Measure K sales tax for road maintenance and construction projects and a $2.4 million increase in sales tax revenues, and a $440,000 increase in property transfer tax.
- Fund Balances are estimated to decrease by $46.1 million reflecting primarily the one-time undesignation of $21.9 million in the Mental Health Reserve for the facilities expansion project in 2000-01, the rebudgeting of the project reimbursement in the same amount from Mental Health to the Capital Outlay Fund, and a $4.6 million reduction in General Fund year-end balance programmed for operations.

The mix of available funds is depicted below:

2001-02 Available Funds



Net County Cost

The County budget presentation is developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program-generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 2001-02 Net County Cost for the various program areas, compared to prior year Approved amounts, is shown below:

Net County Cost

	2000-01	2001-02	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
General Government	$22.7 M	$23.6 M	$.9 M	4.0%
Capital Maintenance	24.4 M	16.8 M	(7.6) M	(31.2%)
Environmental Protection	3.5 M	4.2 M	.7 M	20.0%
Law & Justice	55.5 M	57.5 M	2.0 M	3.6%
Roads & Facilities	.7 M	1.1 M	.4 M	57.1%
Health Services	11.5 M	14.4 M	2.9 M	25.2%
Human Services	17.2 M	15.0 M	(2.2) M	(12.8%)
Education	.5 M	.5 M	.0 M	0.0%
Parks & Recreation	2.1 M	2.4 M	.3 M	14.3%
Contingencies	6.7 M	7.4 M	.7 M	10.5%
Total Net County Cost	$144.8 M	$142.9 M	($1.9) M	(1.3%)

The most significant changes in Net County Cost are:

- General Government has increased $.9 million, or 4%, consisting mainly of $193,000 in staff support for property tax administration/ assessments and $528,000 for additional support staff to address/ coordinate increased activity among County departments.
- Capital Maintenance has decreased $7.6 million, or 31.2%, reflecting reductions of $2.8 million General Fund support for capital maintenance/improvements on County facilities and $6.2 million allocation from the Tobacco Settlement Funds for Hospital Replacement Project Phase II and reserve for development rights. Partially offsetting these reductions is a projected increase of $1 million in utility costs.
- The $.7 million, or 20%, increase in Environmental Protection is largely due to negotiated salary and benefits increases.
- The Law and Justice increase of $2 million, or 3.6%, primarily reflects a $821,000 investment in radio/communication equipment for the Sheriff's Office, a $534,000 increase in County support for the second year's participation in the Universal Hiring Program, and

a $302,000 first-year cost for the 30-bed Juvenile Intake and Classification Unit.

- Roads and Facilities has increased $.4 million, or 57.1%, consisting of an increased allocation of $160,000 from the Tobacco Settlement Funds for road projects and an additional $303,000 General Fund support to the Airport.
- Health Services has increased $2.9 million, or 25.5%, reflecting an additional $1.1 million General Fund support to the Hospital and Substance Abuse programs, and a $1.8 million increase in Public Health programs.
- Human Services has decreased $2.2 million, or 12.8%, due to growth in Social Services Realignment revenues and decline in AFDC (TANF) caseloads. These reductions are partially offset with increased In-Home Support Services costs reflecting both caseload growth and wage adjustments for service providers.

General Purpose Revenue

Changes in the General Purpose Revenue sources which support the recommended $142.9 million Net County Cost include:

General Purpose Revenue

	2000-01 Approved	2001-02 Recommended	Increase/(Decrease) Amount	Percent
Current Property Taxes	$59.6 M	$61.4 M	$1.8 M	3.0%
State Shared Revenues	41.1 M	42.7 M	1.6 M	3.9%
Tobacco Settlement Funds	13.5 M	6.5 M	(7.0) M	(52.0%)
Sales Taxes	11.1 M	13.4 M	2.3 M	21.0%
Interest Income	3.1 M	4.7 M	1.6 M	51.6%
Other Taxes	1.8 M	2.4 M	.6 M	28.9%
Fund Balance	4.6 M	.0 M	(4.6) M	(100.0%)
Other	10.0 M	11.8 M	1.8 M	18.2%
Total GPR	$144.8 M	$142.9 M	($1.9) M	(1.3%)

Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra-help, and contract capacities. The following table illustrates the recommended changes in overall staffing for 2001-02:

Staffing

	2000-01* Approved	2001-02 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
General Government	700.5	731.4	30.9	4.4%
Capital Maintenance	71.7	74.2	2.5	3.5%
Environmental Protection	178.1	179.5	1.4	.8%
Law & Justice	1,725.2	1,804.0	80.8	4.7%
Roads & Facilities	252.3	258.4	6.1	2.4%
Health Services	2,674.7	2,743.2	68.5	2.6%
Human Services	1,105.2	1,096.6	(8.6)	(.8%)
Education	5.2	5.2	0.0	.0%
Parks & Recreation	51.7	51.7	0.0	.0%
Total Staffing	6,762.6	6,944.2	181.6	2.7%

**Totals include midyear changes approved by the Board of Supervisors.*

Several points should be noted:

- No layoffs are projected in the 2001-02 Proposed Budget.
- There is an overall increase of 181.6 full–time equivalent (FTE) positions, or 2.7%.
- 46.9 FTE positions are fully funded by federal/State grants for prosecution, child support, Proposition 36 Crime Prevention, and Public Health programs.
- 70.7 FTE positions are supported by service charges, fees and civil penalties from the health care services, solid waste, District Attorney investigation, Human Resources, and development programs.
- 40.5 FTE positions are recommended for the Law and Justice function.
- 23.6 FTE positions are added for senior/community services and Children's Shelter programs.
- 27.6 FTE positions are recommended for the general support function.
- 27.7 FTE positions are deleted for public assistance and Employment and Economic Development programs.

Budget Highlights

Employee Relations

San Joaquin County has thirteen represented bargaining units and eight unions or associations which represent them. All represented units except one, *Peace Officers Miscellaneous,* have agreements which provide for salary increases in July, and costs for those known increases are included in this budget. The County's agreement with the *Peace Officers Miscellaneous* unit expires at the end of June 2001, and negotiations are scheduled. In addition, the agreements with two units--*Office and Office Technical* and *Trades, Labor and Institutional*--allow for negotiation regarding potential equity adjustments to be effective in July 2001. Those negotiations are in progress. No provisions for salary increases from these yet-to-be-completed negotiations are included in departmental budgets.

By the end of 2001-02, agreements with seven units will expire, and resolutions for four unrepresented units will be due for reconsideration by the Board.

Temporary Employees

During 2000-01, the County bargained with Service Employees International Union (SEIU) for benefit increases for temporary employees and changes in County practices relating to use of temporary employees. The resulting agreement designated a new category of part-time employees to be eligible for prorated benefits and resulted in changed recruitment practices for temporary and part-time employees. Funding the costs of the agreements, which was approved by the Board in August 2000, required a midyear appropriation increase of $454,519 to departmental budgets and an additional appropriation of $247,000 to the Human Resources budget to establish a Temporary Employees Recruitment Unit. That unit has now been consolidated with other recruitment staff in the Human Resources Division. This recommended budget continues funding for the added benefits for part-time employees and additional recruitment staff, as well as conversion of a number of additional temporary and part-time positions to permanent status, especially in San Joaquin General Hospital, Mental Health, the Office of Substance Abuse (OSA), and Solid Waste.

Contract Conversions

During 2000-01, the County continued side table discussions with SEIU regarding contract employees, and the Human Resources Division issued a policy clarification to all County departments regarding the processing of employment contracts. To assure appropriate use of contract employees, requests for new or renewal contracts now require prior written justification to Human Resources for contract in lieu of Civil Service employment, and recruitment to fill contract position requires an open competitive process. In addition, agreements reached in bargaining with the *Professional, Paraprofessional and Technical*, and *Supervisory Units* focus on conversion to Civil Service status of temporary, part-time and contract positions in high user departments. During 2000-01, several contract positions in OSA were converted to full-time Civil Service status. The 2001-02 recommended budget includes funding for additional positions in OSA to continue to address the conversion process as well as plans for continued evaluation of contract conversions throughout the County, especially those in Health Care Services.

Non-Requisitioned Positions

In February 2001, the Board directed staff, as part of the 2001-02 budget process to evaluate and analyze the appropriateness of maintaining any vacant/unfilled allocated positions that the departments have not taken any actions to process or fill (non-requisitioned positions). As of February 8, 2001, there were 5,755 full-time allocated positions and 412 vacant, non-requisitioned positions. Regular staff reports to the Board through May 2001 recommended Board approval to fill 132 of those positions. Review of vacant non-requisitioned positions during budget preparation resulted in the deletion of 132 positions. The Proposed Budget recommended staffing retains 148 of the non-requisitioned positions for delivery of services. Below is a summary of the status of these positions as of May 22, 2001.

Position Status as of May 22, 2001

Function	Original Non-Requisitioned Positions	Board-Approved Positions Requisitioned	Deleted Positions	Positions Retained in Budget
General Government	72	15	30	27
Capital Maintenance	1	1	0	0
Environmental Protection	9	2	4	3
Law & Justice	44	16	2	26
Roads & Facilities	17	9	2	6
Health Services	167	55	62	50
Human Services	101	34	32	35
Parks & Recreation	1	0	0	1
Total	**412**	**132**	**132**	**148**

The recommended budget includes a number of new positions which are not reflected in the summary above.

Organizational Reviews

Several organizational reviews have been initiated as part of the County's ongoing effort to assure cost-effective, efficient provision of services. During 2000-01, these reviews included the following:

- ***Health Care Services:*** The Board appointed a Health Care Services Review Committee to review structure, finances, and effectiveness of the department. Initially, two efforts will be pursued: 1) a review of the Office of Substance Abuse, and 2) recommendations to separate Environmental Health from Public Health and Health Care

Services. The Committee has reviewed Hospital Phase II planning and recommended to proceed with design work which was subsequently approved by the Board of Supervisors in May 2001.

- ***Facilities Management-Capital Projects:*** Over the past two years, an improved local economy has allowed the County to address some critical facility needs. While funding has been earmarked for urgent projects, overall staffing for project management needs review. Additional staff and/or contract assistance may be required to deliver some projects quicker.

- ***Juvenile Hall Operational Review:*** The Board of Supervisors' concerns about the operation of the Probation Department re-emerged in July 2000 after a 16-year-old minor gave birth to a baby without medical assistance while detained in Juvenile Hall. The County and Superior Court formed a joint Probation Ad Hoc Committee to hire a consultant who would be responsible for conducting an operational review of Juvenile Hall to determine whether Juvenile Hall is operating safely and securely for the wards being housed and for staff assigned to work within the facility.

  Although the consultant's final report is not completed, preliminary findings indicated a need for more training for part-time Juvenile Hall staff. The Proposed Budget includes $71,277 to provide Core Training to 15 part-time staff members at Juvenile Hall. The Proposed Budget also includes $106,257 to add one Staff Nurse and clerical support to provide extended medical coverage at Juvenile Hall from 4:00 p.m. to midnight. Findings and recommendations included in the consultant's final report may also have budgetary implications for Juvenile Hall in the future.

- ***Human Resources:*** The 2001-02 recommended budget continues efforts to provide appropriate organization support to the Human Resources Division to address the personnel needs of the County. Consistent with findings of the ongoing organizational and staffing review, the recommended budget provides for staff increases to address classification and safety program needs. In addition the Human Resources budget includes plans to increase training days and to provide for a web-based on-line application system.

- ***Court Transition:*** The State Task Force Report on Trial Court Employees, issued in August 1999, recommended that court employees be transitioned from County employment to independent court employment. Implementing legislation was passed in 2000, and Superior Court became responsible for all personnel functions on January 1, 2001. The County will temporarily continue to administer certain specified employee benefits for the Court. The Court continues to pay the County for the cost of providing employee benefits, so there is no financial impact on the County.

- ***Family Support Division:*** The District Attorney Family Support Division continues to be significantly impacted by mandated Statewide implementation of child support system changes. The newly established State Department of Child Support Services has created several new initiatives aimed at improving child support services in California. Implementation of these initiatives requires substantial increases in Family Support staffing, which are included in the recommended budget. The State has committed $565,050 to San Joaquin County for funding of the customer service initiative. Consistent with the transition requirements of the new law, Family Support offices throughout California are in the process of transitioning from divisions of District Attorney offices to County departments, with department heads appointed by the Board of Supervisors. San Joaquin County is scheduled for transition not later than December 31, 2002. Staff anticipate completing this transition to a new County department as part of the budget process for 2002-03, making the transition effective July 1, 2002.

- ***Airport Law Enforcement:*** The Stockton Metropolitan Airport has provided its own law enforcement services for many years. With the resumption of commercial air passenger service, the Sheriff has suggested the public interest may best be served by combining law enforcement efforts under the auspices of the Sheriff's Office. County Administrator's staff have met with Sheriff's staff and the Airport Director to research the issues and information necessary to develop a recommendation for Board consideration. Issues to be considered include Federal Aviation Administration regulations regarding law enforcement, California law and regulations regarding Airport Officers, the variety of services in addition to policing duties provided by Airport Operations Deputies, the most cost-effective provision of services, and the possible fiscal impact on the Airport Enterprise Fund which is striving for self-sufficiency. The recommended budget does not propose changes in Airport law enforcement at this time. The County Administrator will continue to work with the Sheriff and the Airport Director to bring a recommendation for Board consideration in 2001-02.

- ***Welfare Fraud Prosecution:*** Since 1995-96, the Human Services Agency (HSA) has provided funding to the District Attorney's Public Assistance Fraud Prosecution Unit to conduct aggressive investigations of welfare fraud cases. This operation augmented HSA's own eligibility and investigation units. After joint review in 2000-01, the District Attorney and HSA Director determined that welfare fraud investigations should be centralized in a consolidated unit within the District Attorney's Office. The recommended budget incorporates the funding and staffing changes necessary to implement this consolidation, including the transfer of 16 Investigator positions from HSA to the District Attorney's Public Assistance Fraud Prosecution Unit. For 2001-02, HSA requested additional State funding of $509,926 on behalf of the District Attorney's Office to support proposed increases in staffing and related support costs for Welfare Fraud Prosecution. These additional requests are reflected in the recommended County budget as supplemental items pending approval of funding by the State.

Crime Prevention Act of 2000

The Crime Prevention Act of 2000 (CPA) provided approximately $2 million to San Joaquin County for juvenile justice prevention programs. CPA required each county to submit a Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) to inventory existing programs and identify gaps in juvenile services, programs, and sanctions. CPA funding could then be used for programs to fill the identified gaps with proven, outcome-based programs and services.

The Chief Probation Officer and the Juvenile Justice System Coordinator, in consultation with the Juvenile Justice Coordinating Council, developed four programs in the local CMJJP for Board consideration in March 2001:

- Continuation of Crossroads Program
- Probation Officers on Campus Program
- Family-Focused Intervention Teams (for high-risk children in probationers' homes)
- Neighborhood Service Centers (wraparound multi-disciplinary prevention programs placed in local neighborhoods)

Following Board of Supervisors' approval, the CMJJP was submitted to the California Board of Corrections for its review and approval. Once approved, the Probation Department will return to the Board of Supervisors to establish the budget appropriations for these programs.

Patrol Staffing

A Patrol Staffing Plan, developed by the County Administrator's Office in conjunction with the Sheriff's Office, was approved by the Board in April 2000. Consistent with that plan, the 2000-01 budget included funding for eight new Deputy Sheriff positions, the cost of which was mitigated by receiving a federal Universal Hiring Program (UHP) grant. The UHP grant provides an average of $25,000 per officer for a three-year period.

The Patrol Staffing Plan originally called for an addition of eight more officers this year. However, the recommended budget, with the concurrence of the Sheriff's Office, includes funding for six Deputy Sheriff and two Sergeant positions, again contingent upon receiving a UHP grant effective January 2002. This continues substantial patrol staffing progress while adding needed supervision.

Change of Venue Trials

A change of venue occurs when a judge believes it is impossible for a defendant to receive a fair trial due to pretrial publicity. Because every trial is unique, the additional costs associated with a change of venue are difficult to estimate.

In 2000-01, a capital case trial was moved to Santa Clara County, which caused significant additional County costs. In 2001-02, the co-defendant in the previous murder trial will also be tried in Santa Clara County, with the Public Defender representing the defendant. The 2001-02 Proposed Budget includes some increases for anticipated change of venue costs. However, both the District Attorney and the Public Defender have expressed concern regarding the ability to stay within the recommended budget. The departments will monitor change of venue costs and report impacts for possible remedial action during the midyear budget review.

Information Technology

The recommended budget includes an investment of $2.5 million in information technology conversions and upgrades. Consistent with the County's strategic direction, the 2001-02 technology projects include:

- ***Imaging Technology:*** The County is currently experiencing significant paper document storage problems. A number of departments are interested in using imaging technology to address this issue. An appropriation of $220,565 is recommended in the budget to expand the use of imaging in the County. The proposed imaging service would provide customers with a centrally managed method for storage and retrieval of documents electronically.

- ***Property Tax System:*** The County's existing Property Tax System was developed in the late 1970's. Information Systems Division (ISD), in partnership with the Auditor-Controller, Treasurer-Tax Collector, and Assessor has reviewed available options for the replacement of the existing system with an on-line system. A total allocation of $850,000 had been appropriated in the ISD budget for a new system. In 2001-02, an allocation of $2 million has been designated in a reserve for a total amount of $2,850,000 for a new Property Tax System.

  In 2001-02, the County will focus on completing all analysis and documentation necessary to select and implement the best viable solution for the County. To complete this analysis and documentation effort, two full-time analyst positions will be required. Project funds will be used to pay the costs for the two positions.

- ***Human Resources/Financial System:*** In 2000-01, the Board appropriated $500,000 for a human resources/financial/budget system business needs study and set aside $3 million in the designated reserve for an eventual project. ISD, in partnership with the Auditor-Controller, Human Resources, and the County Administrator's

Office, completed a major analysis and identified the need to replace the existing 20-year old automated system. ISD preliminarily estimates a replacement system will cost approximately $15 million and will take 30 months to procure and implement. The 2001-02 budget includes $225,000 for outside consultants and 12 new positions to support the evaluation and development of a replacement system. The recommended budget also sets aside an additional $3.5 million in the designated reserve for the project; bringing the total reserve to $6.5 million.

- ***Tobacco Settlement Fund Projects*** – The 2001-02 budget includes $1,198,086 from the Tobacco Settlement Funds for the following automation replacement and expansion projects:

Automation Replacement/Expansion Projects Funded by Tobacco Settlement Funds

Automation Project	Amount
Data Warehouse	$250,000
e-Government Portal	120,000
Radio Microwave Backbone Phase II	828,086
Total	$1,198,086

- ***Other Technology Projects:*** Throughout the budget there are other technology improvements and projects that will be undertaken. A representative sample of these include the following:

2001–02 Technology Projects

Automation Projects	Amount
Data Infrastructure Phase II	$200,000
Wide Area Network Connections	21,600
Elections Technology Study	50,000
Radio/Communications Equipment	1,200,000
Hospital Patient Accounting System	1,700,000
Hospital Resources Scheduling System	200,000

Six projects totaling $19,633,000 are not funded in the Proposed Budget. Several unfunded projects represent long-range ideas which have not, as yet, had the benefit of detailed design analysis and costing as well as development of a financial strategy for delivery.

Public Improvements

The proposed 2001-02 Public Improvement program includes several Courthouse and Court-related projects, Jail and Juvenile Probation projects, funding augmentation for large projects involving the Hospital and Mary Graham Children's Shelter, and improvements at parks and various support facilities. Recommended new projects include:

- ***Canlis and Cheadle Buildings:*** Upgrades for both buildings to address Americans with Disabilities Act (ADA) requirements and a replacement elevator for the Cheadle Building.

- ***Courthouse/Courts:*** Continuation of the Courthouse fifth floor District Attorney remodel, installation of automatic doors at the East entrance, funding for office relocation planning, and various Courtroom renovations and refurbishing.

- ***Health and Human Services:*** Funding augmentation for Phase II of the Hospital Replacement and repair of the Human Services Building HVAC system. Other projects include an emergency generator for the Public Health Laboratory, furniture and moving expenses for Public Health staff located in the Professional Building on the California State University Stanislaus (CSUS) Stockton campus, a master plan for Public Health and Health clinics, HVAC engineering design for the Public Health Building, and design funding for the Mary Graham Children's Shelter Visitation Center.

- ***Mathews Road Complex:*** Digital environmental controls for the Jail, design funding for a replacement kitchen, furniture and equipment for Phase II of the Juvenile Hall expansion, and a study and enclosure for mechanical equipment at Juvenile Hall.

- ***Parks and Recreation:*** Replacement of basketball courts at Garden Acres, Larch Clover, and Eastside community parks, development of open area at Gianone Park, and acquisition of property in the southern part of the County for future regional park development. Micke Grove Park improvements include an energy retrofit of park facilities, shelter for maintenance equipment, funding for treatment of domestic water, replacement of the Pixley playground equipment, completion of storm drain relocation, and a contribution to the Historical Society for relocation of the Julia Weber House.

Other proposed projects include a study to improve the Instrument Landing System and engineering of taxiway/runway improvements for air cargo operations at the Stockton Metropolitan Airport, survey of County facilities for asbestos-containing materials, funding for implementation of the Boggs Tract Specific Plan, matching funds for federal grants for infrastructure improvements, contribution towards a Delta Fire District station, and augmentation to the reserve for development rights. Funding is also included for relocation of Recorder functions from the Canlis Building to the Pacific State Bank Building, completion of 7th floor office refurbishments, lighting retrofit of the Public Works Office, and Community Development Block Grant projects.

Fifty requested projects totaling $109,088,469 are not funded in the Proposed Budget.

Adult Detention

The County continues to seek funding assistance to construct a 132-bed maximum security housing unit at the Jail. Prior attempts to secure State grant monies were unsuccessful in obtaining sufficient funding to proceed with construction. In anticipation of future matching grant opportunities, the County has initiated design efforts and set aside a total of $3.5 million for the estimated $9 million project. Should remaining construction funds become available, however, the County will also need to address future ongoing operational costs.

Mental Health Expansion

Progress continues on expansion of Mental Health facilities adjacent to the CSUS Stockton campus with site work scheduled to begin in 2001. Staff has attempted to engage CSUS representatives to determine if parking, warehousing, or other potential on-site partnership opportunities exist, however, to date these efforts have been unsuccessful. Nevertheless, the County will continue to pursue discussions with the CSUS (and other potential partners) in an effort to maximize future utilization of limited space at the site.

Facility Studies

Facility-related studies and master plans to be developed in 2001-02 include continuing work on the combined Court facility and Stockton (downtown) space study, the Probation consolidation design, and a new Public Health and Health clinic master plan. Each of these projects is expected to provide data and recommendations on future space needs which can be taken into account when developing future Public Improvement projects.

Mary Graham Children's Shelter

The County is nearing completion of project design for core elements of the Mary Graham Children's Shelter replacement project. Utilizing a combination of State ($1.5 million) and County ($6.6 million) funds, construction will begin on the residential cottages, an administration/intake facility, and support services building. The County Office of Education is also proceeding with its grant-funded project for an on-site school and recreational facilities for shelter residents.

It is hoped that construction of ancillary facilities (Child Advocacy Center, Visitation Center) can be funded through State monies or community fund-raising efforts. In order to assist in development of cost projections for the fund-raising effort, the 2001-02 budget includes $65,000 in General Fund monies for Visitation Center design costs.

Hospital Phase II

Design work has been initiated on Phase II of the Hospital Replacement Project. This project is designed to address replacement facility needs for inpatient services. In 2001-02, funding augmentation of $4.2 million from Tobacco Settlement monies is recommended for this project, bringing the total construction funding allocated up to $14.4 million. An additional $7 million from the Hospital Trust is earmarked for furnishings and equipment. Total estimated cost is $48.8 million.

Juvenile Hall

Construction continues on Phase II of the Juvenile Hall Replacement/Expansion Project which adds a 30-bed Intake/Processing Unit. Recommended for 2001-02 is funding of $175,000 for furniture and equipment needed for the new facility, and $302,000 for six months operational costs.

Deferred Maintenance

The proposed 2001-02 Public Improvement program also includes several deferred maintenance projects. Recommended new maintenance/repair projects include:

- ***Canlis Building:*** Replacement of the chiller, boiler, and controls at the Canlis Building.
- ***Courthouse/Courts:*** Carpet and ceiling tile replacement at Tracy Court, replacement of a sewage ejection system at the Courthouse, and remodeling of the Courthouse Women's Holding cell.
- ***Mathews Road Complex:*** HVAC projects at the Honor Farm and Jail, repaving and patio cover for the Honor Farm DEF Barracks, replacement of the Honor Farm Warehouse roof, carpet replacements at the Jail (Phase I) and Juvenile Probation, retrofit of Jail plumbing valves, replacement of Jail pretrial facilities air vents, and Phase I of a parking lot resurfacing project for the Jail and Juvenile Hall.
- ***Parks and Recreation:*** Roof replacements are scheduled for Larch Clover Community Center, Micke Grove Erickson Building, and restrooms and shelters at Oak Grove Park. Other park projects include replacement of picnic table pads and walkways at Micke Grove Park, completion of waste water disposal projects at Micke Grove and Oak Grove Parks, replacement of decking at the Oak Grove Boathouse, and resurfacing/refurbishing of the Oak Grove Yokuts Trail.

Other deferred maintenance items include replacement of HVAC systems at the Agricultural Commissioner's Office, Community Development, and Public Works Auditorium, roof replacements at Revenue and Recovery and Solid Waste, engineering for replacement of the Public Works Office cooling tower, and continued remediation of underground fuel tanks at various locations.

Employee Emergency Preparedness Program

The recommended budget provides for phase II of the Employee Emergency Preparedness Program. The Employee Emergency Preparedness Program is a Countywide organizational emergency response program designed to improve staff preparedness to better protect themselves, the public, and vital equipment and data in the event of an emergency. The program includes development of department emergency plans, on-site evacuation drills, training, and a maintenance program. The program was piloted in 2000-01 in the Canlis, Courthouse, District Attorney-Family Support, Employment and Economic Development, and Rail Road Square buildings. In March 2000, a review of the program's first year activities was conducted and a four-year plan was developed. The plan consists of four phases that accomplishes the gradual integration of all County facilities into the program. During 2001-02, the program will be implemented in the Public Health, Mary Graham Children's Shelter, and Motor Pool/Cooperative Extension buildings. Additionally, phase II includes a maintenance program for the six buildings completed in 2000-01. Phases III and IV, which include the remaining County buildings, will be addressed in future budgets. The Office of Emergency Services manages the program with the assistance of one contract employee. Permanent staffing for the program will be based on the 2001-02 program review.

Diversity Training

The recommended budget includes $50,000 for the development and implementation of a Countywide Diversity/Human Relations Training Program. The primary objective of the training program is to create an employee population that is equipped to effectively participate in a culturally diversified work environment and effectively provide services to the culturally diversified community of San Joaquin County. The training is designed to sensitize and enhance an understanding and appreciation of cultural diversity. It is expected to reduce employee misunderstandings and conflicts, formal grievances, and discrimination complaints. The training may reduce potential liability and is expected to strengthen and complement the County's overall Equal Employment Opportunity programs.

Community/ Cultural Support

Support is continued for organizations that promote economic development within San Joaquin County. Contributions are provided to the Downtown Stockton Business Improvement District, San Joaquin Partnership, San Joaquin Economic Development Association, and San Joaquin Convention and Visitors Bureau. The County continues to support the revitalization of downtown Stockton through continued upgrades of County facilities, use of the Hunter Street Parking Garage for downtown events, providing venues for New Year's Eve activities (First Night), and continued involvement in development of the CSUS Stockton campus site.

The County also provides an annual contribution to the San Joaquin County Historical Society for operational expenses associated with Museum facilities at Micke Grove Park and the Parks and Recreation Division assists with facility maintenance of the Museum facilities. The 2001-02 recommended budget includes an additional County contribution of $3,500 to offset permit and inspection costs associated with the Historical Society's relocation of the Julia Weber House to Micke Grove Park.

Tobacco Settlement

In November 1999, the Board adopted Tobacco Settlement Policy Guidelines. The Guidelines included: 1) a general allocation formula for one-time uses for multiyear impact over a ten-year time frame (through 2008), and 2) the development of specific project recommendations by the County Administrator for Board review and action in the annual budget process. During the 2000-01 Budget Hearing, the Board followed the Guidelines with a staff recommended modification to address community health access. The recommended budget introduces a new Community Health Access budget unit to track ongoing commitments to support this priority with continued Tobacco Settlement funds and time-limited HSA CalWorks incentive funds.

As per the Board's Guidelines, the Tobacco Settlement budget unit recommends 70% of the 2001-02 allocation to be budgeted toward Hospital Replacement Project Phase II. This strategy minimizes Hospital Replacement financing costs and strives to balance immediate and long-term health care access by preserving health-related funds for direct services, rather than more costly debt payments.

General Plan Implementation

The 2000-01 budget provided funding for implementation of Board direction on General plan implementation steps to:

- Preserve agricultural land;
- Protect natural resources;
- Accommodate future growth in cities and urban/rural communities along major surface transportation routes;
- Develop economic development strategies; and
- Identify and implement urban limit lines.

Funding totaling $970,000 was recommended to hire consultants to develop a general plan implementation program in conjunction with each city, and other identified groups. It was estimated that approximately $630,000 of the $970,000 would be offset with funding from cities within the County, grant funding from government entities and private or public trusts, and contributions from other interested parties. The remaining $340,000 was supported by County General Fund.

Preliminary work on the General Plan implementation began in 2000-01, including discussions with the cities of Tracy, Lodi, Stockton, and Ripon concerning urban limit lines, community separators, and greenbelt issues. Most activities were provided through developer fees and grants, and were not paid for through the County funds budgeted for General Plan implementation. To assure implementation of the Board's direction, $340,000 is re-budgeted for 2001-02 for the purpose of General Plan Implementation.

Boggs Tract Plan Implementation

During 2000-01 the County, City of Stockton, and Port of Stockton jointly funded a Boggs Tract Specific Plan. Progress from the status quo, whether residential or industrial, will require substantial infrastructure investment over time. A funding strategy that utilizes multiple funding sources will need to be devised.

The recommended budget allocates $1 million in the Public Improvement Fund to use to implement initial policy direction on the Boggs Tract Specific Plan. Ideally, these funds would be leveraged with other sources to address issues identified in the Specific Plan.

Community Infrastructure

During 2000-01, the Board adopted State and Federal Legislative Platforms and Member's Request Lists. These documents identified development of infrastructure in unincorporated urban areas as a priority Board concern. The recommended budget provides for three-way partnerships among the local communities, the County, and State and/or federal agencies to address infrastructure construction and maintenance. County funds are recommended as matching funds to State and/or federal grants or other appropriations to the County for community infrastructure construction projects. Each community will fund the ongoing operation and maintenance costs of a storm drainage, water, and/or sewer project through a special district assessment of individual properties. Where necessary to complete a project, communities may also fund a portion of the capital costs. Recommended allocations are included as follows:

- ***Public Improvement:*** This budget includes $800,000 as the County's 45% required match to a $1 million federal Environmental Protection Agency (EPA) grant included as an earmark in the 2001 federal budget for East Stockton infrastructure. (The grant has since been reduced by EPA to $968,000.) Public Works staff will develop project plans and determine areas where community interest in an assessment district will assure a successful project. The assessment cost in similar districts currently ranges from approximately $100 to $150 annually per single family equivalent dwelling unit. Proposition 218 ballot by the property owners is required before an assessment can be established.

- ***Community Infrastructure Partnership Reserve:*** A designated reserve of $2 million is recommended as a 25% County match to potential State and/or federal funding for up to $6 million in infrastructure construction in unincorporated urban areas where communities are willing to establish an assessment district for a portion of the capital costs and/or to fund ongoing operations and maintenance. Discussions with State and federal legislators and their staff indicate the County can position itself better for potential funding with such an identified source of local match.

Economic Development

The County's economic planning efforts, which previously focused on revenue protection, have expanded to include strategies to grow the County's revenue base. Major efforts, involving multiple stakeholders, include: development of a regional economic development strategy, implementation of the Airport Special Purpose Plan, and support for commercial and industrial development within the new community of Mountain House.

- ***Regional Strategy:*** At the time the current review of the General Plan was initiated, the Board directed the County Administrator to consult with local agencies and the private sector about a regional economic development strategy. These ongoing consultations have focused on goods movement as the primary driver of the economic future of San Joaquin County. Specifically, sustainable growth of local employment and capital is found to be linked to enhancement of our commercial inter-modal facilities (airport, port, rail, and other transportation systems). Currently, both the Port of Stockton and the Airport development team are completing studies of market opportunities, specifically for the expansion of cargo operations. Those studies will be completed within the next few weeks. Efforts will then be directed to the selection of a firm to assist in the creation of a regional economic development strategy.

- ***Airport Plan:*** In October 2000, the Board adopted a land-use strategy, in the form of a Special Purpose Plan, to guide future commercial, industrial, and business park development on Airport property. The Plan provides development standards, design guidelines, and a streamlined permit process. The design guidelines are detailed enough to insure quality development, but flexible enough to respond to market opportunities. In February 2001, the Board authorized exclusive negotiations with an international real estate firm, Jones Lang La Salle, to serve as master developer for the 550-acre Airport East Project. It is anticipated that contractual documents for that project will be recommended to the Board during the first quarter of 2001-02.

- ***Mountain House:*** In November 1994, the Board approved the master plans for the community of Mountain House. Since that time, County staff has worked with the developer and the Community Services District (CSD) on detailed plans for the project. Construction documents for water and wastewater facilities were executed in February 2001. Construction of the first housing units could begin as early as next spring. In keeping with the Board's land-use approvals, staff will focus on economic development strategies to attract appropriate commercial and industrial development to Mountain House as part of Countywide marketing efforts.

Roads & Facilities

As a result of long-term insufficient revenues for the County road system, maintenance and rehabilitation work for the roadway system has a backlog of approximately $130 million. The backlog is currently growing at a rate of about $5 million per year. The rate of growth was slowed by an infusion of revenue from State and federal sources, as well as Measure K. Roads and Facilities programs show a net increase of $6.5 million, or 10.7%. Unfortunately, staffing shortages, particularly in engineers, have constrained the amount of roadwork the Public Works Department can turn out to take advantage of the increased funding. Priority has been given to funding safety improvements and preservation of the infrastructure. Future emphasis focuses on railroad crossing grade separations, railroad crossing safety improvements, and traffic congestion mitigation to improve air quality and traffic flow. Public Works staff will continue to work with the County Administrator's Office to pursue State, federal, and other funding sources to address the infrastructure backlog concern. In the interim, preventive maintenance programs will be maximized, within current funding availability.

Water

During 2000-01, staff continued to implement programs consistent with the Board's adopted Leadership Statement on Water. The San Joaquin County Groundwater Management Plan has been substantially completed, with full completion expected in early 2001-02. The expired East San Joaquin County Joint Powers Authority was replaced with the Northeastern San Joaquin County Groundwater Banking Authority. This new authority will provide a concerns-based forum for public water interests in northeastern San Joaquin County and investigate participating with East Bay MUD and the City and County of Sacramento in the Freeport Regional Diversion Project. Several State and federal water projects or activities were identified for Board support or opposition. In addition, the proposed budget includes a new Water Resources budget which is intended to focus and highlight the proactive effort to expand the County's water resource effort. These water activities are funded by revenues to Water Investigation Zone 2, with the anticipation of additional funding from State and/or federal grants, other water districts, and other water agencies.

Proposition 36

In 2000-01, the Office of Substance Abuse (OSA) was designated as the lead agency for the implementation of Proposition 36 (The Substance Abuse and Crime Prevention Act of 2000). Proposition 36 mandates that as of July 1, 2001, any person convicted of a nonviolent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a nonviolent drug possession offense or violated any other drug-related condition of Parole, shall be diverted from incarceration into a licensed or certified drug treatment program.

San Joaquin County received $971,658 in start-up funding for 2000-01 and is estimated to receive $1,874,511 in 2001-02. In May 2001, the Board of

Supervisors approved the preliminary plan for Proposition 36, which established the allocation of necessary positions and equipment needed to begin services on July 1, 2001, as mandated by the State. In June 2001, OSA will present the final plan for 2001-02 to the Board of Supervisors for consideration and subsequent submission to the State Department of Alcohol and Drug Programs. An ongoing evaluation will be conducted by OSA to monitor required levels of service and to report any necessary changes in the plan to the Board of Supervisors and the Department of Alcohol and Drug Programs.

Mentally Ill Offender Crime Reduction Grant

The Sheriff's Office is the lead agency in applying for a grant to create a mental health court and assertive community treatment program for persons with mental illness who have been arrested and convicted of crimes. It is the result of a collaborative planning process involving the Sheriff, Mental Health, Courts, Public Defender, District Attorney, Office of Substance Abuse, and Probation. Final approval from the California Board of Corrections (CDC) is pending, but the preliminary reports indicate San Joaquin County will receive $4.1 million over three years. Once CDC has finalized the contract and the budget plan is fully developed, staff will report back to the Board with appropriate recommendations.

San Joaquin General Hospital

The 2001-02 Hospital Enterprise Fund budget includes additional staff and resources to address growth in patient activities and continued increases in pharmaceuticals costs. Following the Board of Supervisors' policy, 41 part-time and contract employees were converted to full-time positions during 2000-01. The Hospital will continue working with Human Resources and the County Administrator's Office to evaluate further staffing conversion in 2001-02.

The Hospital is critically dependent on non-patient care revenue support for its operations. Approximately 41% of the Hospital's revenues have been funded with categorical funding programs, such as Proposition 99, SB 855, SB 1255, and Realignment, which are not tied directly to provision of patient care. Major efforts will be continued in pursuing federal and State legislation to ensure future funding of these programs.

The 2001-02 budget includes a $2.5 million General Fund contribution to the Hospital ($2 million for operations and $.5 million for information technology), the transfer of $1.8 million from the Mental Health Realignment Trust, and a projected $5.7 million transfer from the Hospital Trust to support a portion of the Hospital's operating costs and fixed assets/capital projects. Major capital expenses include an investment of $2.6 million in upgrading/replacing critical information systems including the Patient Accounting System, the Hospital Information System, and the development of a Health Insurance Portability and Accountability Act (HIPAA) compliance plan.

During 2000-01, the Hospital, working with the Best Practices Steering Committee, initiated and implemented several revenue enhancement and expense management projects. The County hired a consulting firm to assist with the development of the Revenue Cycle Redesign Project and staff training program. A Quality Supply Management Program, an incentive-based program to identify cost saving opportunities, has been implemented and resulted in an annual savings of approximately $700,000. In January 2001, the Hospital entered into an agreement to participate in a National Hospital Benchmarking Data System which will allow the Hospital to compare its operational and financial performance against similar facilities throughout the country. Major efforts will continue in 2001-02 to expand the scope on improving expense management.

Public Health Services

The 2001-02 recommended budget addresses several core function infrastructure needs that relate to communicable disease control and Environmental Health:

- The recommended budget includes four positions to support Sexually Transmitted Disease (STD) control, Tuberculosis (TB) control, and laboratory testing. With a State STD staff reduction in San Joaquin County, the addition of two Community Health Outreach Workers will begin a local infrastructure for STD control. TB control and laboratory testing workloads have increased each warranting additional support.
- The dynamics of the Environmental Health Specialist (EHS) staff has been changing over the past couple of years. It is projected that, between turnover and retirement, the EHS staff will consist of 58% trainees. The recommended budget includes funding for a new Lead Senior Registered EHS position to coordinate all State mandated EHS training requirements and supervise the trainee staff.
- The 2001-02 budget includes the addition of a Programming Analyst to support database management as the necessity for more access, analysis, and required reporting of data for Environmental Health increases.

Office of Substance Abuse

As a continuing effort to promote staff development, the 2001-02 budget includes $25,000 for OSA staff training. The budget also includes funding for replacement equipment in the residential treatment programs and additional funding for the increased costs of converting contract employees to Civil Service status. A staggered plan for the conversions has been developed for 2001-02. OSA will work with the County Administrator's Office to: 1) review options and produce a plan that will address the full-year fiscal impact of the conversion costs for 2002-03, and 2) address the funding shortfalls in the FOCUS program and the operational impacts if funding is not secured.

HSA Workload

The Human Services Agency (HSA) continues efforts to adjust staffing levels in accordance with changing workload in various program areas. Additional positions are recommended to support increased emphasis in the areas of contract monitoring, Foster Care, Child Protective Services, Adult Protective Services, Children's Shelter, and Aging Services. HSA has also reviewed areas experiencing decreases in workload from declining caseloads and has deleted several vacant positions not expected to be filled in the near future. Other changes may be recommended during the fiscal year as more information is received on State and federal budget impacts.

Grant Funding Concerns

Several departments, especially the Sheriff, District Attorney, and Probation, have numerous grants totaling millions of dollars. This places the County on the horns of a dilemma. On the one hand, one of our overarching fiscal strategies is to leverage non-County funding resources to meet community needs. On the other hand, there is a downside to reliance on grants, especially in the grant dependent criminal justice system. There is cause for concern for two reasons:

- State and federal grant funding tends to be offered on a year-to-year basis. Accordingly, it cannot be considered a stable source of ongoing revenue. Indeed, economic fluctuations can result in grant reduction and/or termination as measures to curb spending. Should State or federal grant levels change, local program reductions would be the likely consequence.
- Grant-funded programs, especially in the public safety area, often fail to recognize that the addition of resources in one area sometimes upsets the delicate resource balance of the overall system. This results in local funding demands to maintain system balance. Grant-funded programs usually involve staffing and an evolving constituency that will resist staffing and service reductions. It is, therefore, essential that we continue to monitor the effects of grant program resources to minimize adverse impact when reduction and termination occurs.

Vehicle Purchases And Vehicle Review

Vehicles recommended for purchase in 2001-02 are predominantly replacement vehicles that have reached their optimal service life. Replacement vehicle purchases are detailed in the discussion of the Motor Pool Internal Service Fund. Department budgets also contain appropriations for the purchase of vehicles and heavy road equipment. Those vehicles appear in the Equipment Budget Detail.

Recommended 2001-02 vehicle purchases for Motor Pool and departmental budgets are summarized in the following table. If additional purchases are proposed during the year, they will be presented to the Board for specific review and approval.

Budget	Vehicles	No.	Average Cost	Total Cost
Motor Pool ISF				
Sheriff Patrol	*Patrol Cars*	24	$24,100	$578,400
Sheriff Custody	*Vans*	8	25,100	200,800
	Mini Van	1	21,100	21,100
	Sedan	2	22,600	45,200
Sheriff Detectives	*Sedan*	1	19,100	19,100
	Utility Vehicle	1	22,000	22,000
Sheriff Boating	*3/4 Ton Pickup*	1	23,100	23,100
Departments	*Sedans, Pickups, Wagons, Vans*	52	19,360	1,006,700
Downtown Fleet	*Sedans*	14	16,986	237,800
Subtotal		104		$2,154,200
Department Budgets				
Sheriff Patrol	*Patrol Vehicles*	3	$25,000	$75,000
Sheriff Custody	*Mini Bus*	1	45,000	45,000
Children's Shelter	*Mini Van w/Child Seats*	1	29,000	29,000
Facilities Management	*Mini Van*	2	25,000	50,000
Weights and Measures	*3/4 Ton Pickup*	1	20,000	20,000
District Attorney	*Sedan*	2	32,000	64,000
DA Child Abduction	*Sedan*	1	30,000	30,000
DA Auto Theft Prosecution	*Sedan*	1	28,000	28,000
DA Investigators	*Sedan*	1	27,000	27,000
Mental Health Services	*Mini Van (1)* *Sedan (2)*	3	20,000	60,000
Solid Waste Enterprise	*Transfer trucks (2), Landfill fuel truck, Land fill water truck, Pickup (used)*	5	63,600	318,000
Public Works Engineering	*Mini Van, Sedan, Pickup*	3	17,667	53,000
PW Road Maintenance	*Road Equipment*	4	82,500	330,000
Subtotal		28		$1,129,000
Total		**132**		**$3,283,200**

GASB 34

Statements 33 and 34 of the Government Accounting Standards Board (GASB) were issued in 1999 which require the County to make major accounting and reporting changes starting 2001-02. The two most significant changes include: 1) reclassification of reimbursements from County agencies for internal service activities from revenue to expenditure reimbursement, and 2) capitalization and depreciation of all fixed assets, including infrastructure maintained by the County. As a result of the revenue reclassification, the overall budget appropriations have been reduced by approximately $31 million in 2001-02.

Fee Issues-Cost Recovery

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between these types of services is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e., sales and property taxes). Special public services are funded by special revenues (i.e., user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual, verifiable costs. However, failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover general service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing general service levels to subsidize inadequately funded special public services.

During the Final Budget Hearing, some modest fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

General Reserve, Contingencies, & Teeter Reserve

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. The current General Reserve is at $5.5 million. For 2001-02, it is recommended that the Reserve be increased by $500,000 to $6 million reflecting the higher level of risk/exposure relative to the budget growth the County experienced over the years.

The Reserve for Contingencies covers day-to-day unforeseen budgetary needs and has been used by your Board very sparingly in the past. The Contingency Fund is recommended to be set at $7.4 million in 2001-02.

In October 1993, the County adopted the Alternative Method of Distribution of Property Tax Levies and Assessment (commonly known as the Teeter Plan). Under the Teeter Plan distribution method, the County pays the property tax receiving entities 100% of the tax roll, regardless of actual collection, and assumes the delinquent accounts. In return, the County retains all penalties and interest levied on the delinquent accounts when they are paid off by the property owners. Annually, the County issues a 12-month Note to the Treasury to finance the outstanding delinquent taxes and penalties. The interest costs to the Teeter Plan program average approximately $1.1 million a year and the property tax delinquent rate for 2000-01 was at 4%. State statute requires counties to establish a Tax Loss Reserve at a minimum of 1% of the tax roll. Currently, the County's Tax Loss Reserve is set at 2% or $7.2 million. It is recommended that the Tax Loss Reserve be increased from 2% to 2.5% which would 1) lower the amount of the internal borrowing that is needed to finance the outstanding delinquent taxes and penalties, 2) reduce the interest costs to the Teeter Plan program, and 3) provide a more prudent reserve level based on the current property tax delinquent rate.

Fund Balance Management

In governmental budgeting language, *Fund Balance* is the excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. The portion of this balance that is free and unencumbered for financing the next year's budget is called *Available Fund Balance.*

Available Fund Balance at year-end is used as the starting point in the following year's budget. If the Fund Balance is lower than the previous year, any increased revenues must first fill the shortage to maintain services. If the Fund Balance is higher in the previous year, the excess is used for one-time allocations to avoid building ongoing expenses on a base of funding that is unlikely to continue. Management of Fund Balance shortages is a critical factor in stabilizing County finances and is carefully evaluated by rating agencies when the County seeks debt financing.

To assure prudent overall budget management, the Board adopted guidelines for departmental budget change requests that occur after budget adoption. Budget change guidelines are as follows:

- Requests are to be minimized;
- Requests are to be revenue offset; and
- Non-revenue offset requests are to be limited to emergencies or to the support of critical Board priorities.

The consequence of not adhering to such guidelines is to risk proliferation of budget change requests to authorize staffing and programming increases during the year from one-time departmental budget savings. Frequently, this results in ongoing full-year costs the following fiscal year without revenue support, which means cuts elsewhere are needed to keep the budget balanced. Such budget change requests during the year are counter-productive because such incrementalism erodes the Board's funding flexibility outside of the comprehensive annual budget review process when all program priorities are reviewed together.

Supplemental Requests

Department Heads submitted $130.7 million in requests for supplemental funding, capital projects, and information technology which are not provided for in the recommended budget. Proposed budget development has been a difficult task, focusing on dividing inadequate financing capabilities among already constrained County operations. Some needs are unaddressed.

As a result of the funding recommendations which comprise the 2001-02 Proposed Budget, the Board may hear requests by departments, special interest groups, community-based organizations, and the general public to add funding during the budget hearing. In providing policy guidance on desired budget adjustments, the Board also will need to provide policy guidance as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests are outlined in Attachment A and detailed in individual budget narratives.

Appreciation

There were insufficient resources to address all requests for funding. Accordingly, some departments are expected to explain their concerns about service levels and facility and technology needs and make appeals for supplemental funding during the Final Budget Hearing. Despite these concerns, we have received good cooperation, in light of so many years of pent-up demand, and are grateful to Department Heads and their staff.

Appreciation is also extended to the Auditor-Controller's Office, Information Systems, and Purchasing and Support Services for the production of the document. Additionally, the County Administrator's Office staff and the Budget/Finance Coordinator are recognized for the hard work and long hours they contributed to the preparation of the document.

Final Budget Hearing

Our office has identified several significant individual budget unit recommendations for Board review during the Final Budget Hearing. When particular functional areas are scheduled for discussion, the Board may wish to examine other areas as well. Department Heads and members of the public will have an opportunity to comment. Additionally, some community-based organizations may desire to make presentations. Supplemental budget requests will be presented, although at this time no further funds appear to be available and the impacts of State Budget actions are unknown.

We recommend the Board be prepared to reopen budget considerations after the 2001-02 Final Budget is adopted, should funding reductions be necessary based upon the adopted State Budget. Similarly, in 2001-02, it may be necessary to reopen budget considerations based on adverse federal government changes.

Recommendations

It is recommended that your Board:

1. Approve the Proposed County and Special Districts budgets for 2001-02. (This action does not constitute final approval of any of the proposals prior to the Final Budget Hearing.)
2. Set Wednesday, June 20, 2001, at 9:00 a.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,

David L. Baker
County Administrator

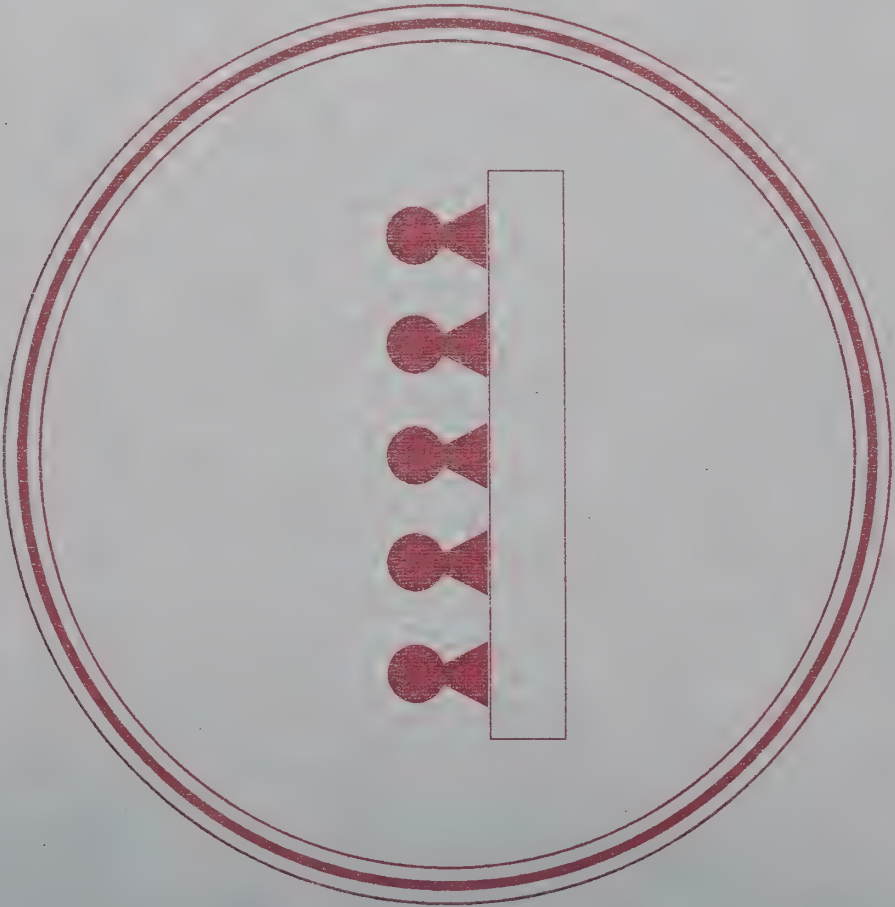
Attachment A

Supplemental Budget Requests

Department	Net County Cost	Supplemental Items	Page #
➢ Information Systems	$19,633,000	➢ Automation/technology projects.	A-24
➢ Assessor-Recorder-County Clerk	$293,896	➢ Add 8 Appraisers to implement Board of Equalization's recommendations.	A-40
➢ Public Improvement	$109,088,469	➢ Capital maintenance and improvement projects.	B-15
➢ Community Development	$188,336	➢ Add 3 positions for an expanded code enforcement program.	C-11
➢ Community Development	$128,806	➢ Add 2 positions for an expanded Community Revitalization Program.	C-11
➢ District Attorney-Public Assistance Fraud Prosecution	$0	➢ Add 7 positions to provide supervisory and support for the enlarged Welfare Fraud Investigative Unit. If approved by the State, position and related equipment costs of $509,926 are fully reimbursed by the County Human Services Agency.	D-24
➢ Public Defender	$40,000	➢ Provide full-year funding of a Public Deputy Defender position. Position is funded for 3 months in the Proposed Budget.	D-38
➢ Sheriff-Patrol	$240,220	➢ Add 2 Deputy Sheriffs and 2 vehicles to expand SAFE team concept Countywide.	D-67
➢ Sheriff-Administration/ Support Services	$130,600	➢ Add 2 Deputy Sheriffs to serve as rangemaster/armorer and public information officer.	D-84

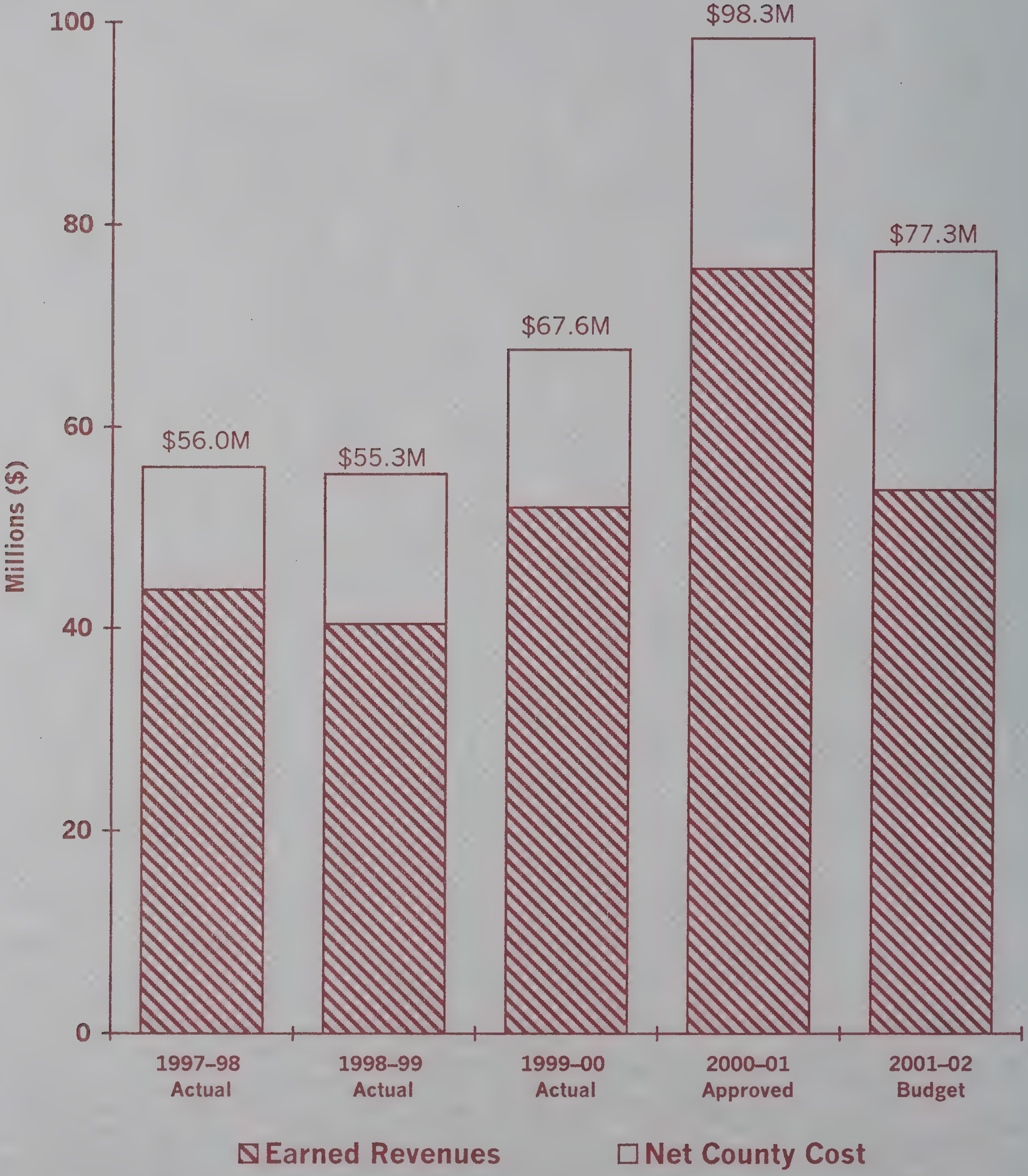
Department	Net County Cost	Supplemental Items	Page #
➢ Sheriff-Custody	$0	➢ Add 1 Custody Recreation Assistant, at a first-year cost $38,126, to be funded by Inmate Welfare Fund.	D-93
➢ Probation-Juvenile	$49,726	➢ Add 1 Probation Officer to serve as a Juvenile Court Officer.	D-105
➢ Probation-Adult & Pretrial Services	$29,101	➢ Add extra-help interviewers to provide relief shift coverage for Pretrial Services staff stationed at the Jail.	D-109
➢ Substance Abuse	$144,521	➢ Backfill FOCUS funding shortfalls. (FOCUS is an outpatient program for women and their children.)	F-32
➢ Public Health	$176,308	➢ Add 4 Public Health Nurses to provide in-home visiting and case management services to high risk infants and their families.	F-38
➢ Public Health	$66,505	➢ Add 1 Senior Registered Environmental Health Specialist to support an expanded Community Revitalization Program.	F-38
➢ Parks & Recreation	$37,663	➢ Add 1 Park Worker to address increased service demands at Micke Grove Park.	I-3
➢ Parks & Recreation	$304,590	➢ Add 3 Park Workers and 3 vehicles to maintain community parks.	I-3
➢ UC Cooperative Extension	$17,982	➢ Add extra-help Master Gardener Coordinator to establish an adult volunteer Master Gardener Program.	H-6

General Government



General Government

Change In Program Expenditures



General Government

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
101	*Board of Supervisors*	A-2	$1,268,931	$1,351,480	$1,351,480	$82,549
10105	*Mountain House CSD*	A-4	322,881	0	0	(322,881)
102	*County Administrator*	A-6	2,077,216	1,999,081	1,999,081	(78,135)
10305	*Employment & Economic Development*	A-9	24,502,336	19,911,456	19,911,456	(4,590,880)
108	*Auditor-Controller*	A-13	2,292,560	2,246,948	2,246,948	(45,612)
10804	*Operating Transfers*	A-16	11,988,075	8,394,043	8,394,043	(3,594,032)
10805	*Tobacco Settlement*	A-17	13,542,320	6,490,432	6,490,432	(7,051,888)
109	*Information Systems*	A-20	5,353,605	22,714,542	3,081,542	(2,272,063)
10910	*Human Resources/Financial Automation System*	A-25	0	1,092,288	1,092,288	1,092,288
110	*Treasurer-Tax Collector*	A-34	1,962,978	2,027,387	2,027,387	64,409
111	*Assessor*	A-38	5,064,512	5,904,810	5,610,914	546,402
11103	*Assessor - AB 818*	A-41	818,686	818,686	818,686	0
112	*Purchasing/Support Services*	A-47	2,021,290	1,101,289	1,101,289	(920,001)
116	*Revenue & Recovery*	A-52	1,892,042	1,469,445	1,469,445	(422,597)
118	*County Counsel*	A-54	1,834,393	917,675	917,675	(916,718)
124	*Human Resources*	A-57	2,868,899	1,634,123	1,634,123	(1,234,776)
125	*Labor Relations*	A-66	390,998	246,181	246,181	(144,817)
130	*Registrar of Voters*	A-69	1,840,931	1,640,374	1,640,374	(200,557)
154	*Economic Promotion*	A-72	145,519	145,978	145,978	459
160	*Surveyor*	A-73	474,037	589,871	589,871	115,834
165	*Rebates/Refunds & Judgments/Damages*	A-76	42,500	42,500	42,500	0
180	*Equipment Use & Debt Service*	A-77	15,750,526	14,973,524	14,973,524	(777,002)
259	*Recorder-County Clerk*	A-43	872,278	1,186,658	1,186,658	314,380
25901	*Recorder-Equipment/ Automation*	A-45	932,539	332,033	332,033	(600,506)
	Total - General Government		**$98,260,052**	**$97,230,804**	**$77,303,908**	**($20,956,144)**

101—Board of Supervisor/Clerk of the Board

General Government

Dario L. Marenco, *Chairman*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,000,983	$1,083,970	$1,154,258	$1,154,258	$70,288
Services & Supplies	109,855	183,311	197,222	197,222	13,911
Fixed Assets	439	1,650	0	0	(1,650)
Total Expenditures	$1,111,277	$1,268,931	$1,351,480	$1,351,480	$82,549
Expenditure Reimbursements	(421)	0	0	0	0
Total Appropriations	$1,110,856	$1,268,931	$1,351,480	$1,351,480	$82,549
Earned Revenues By Source					
Aid from Other Governments	$1,639	$0	$5,000	$5,000	$5,000
Charges for Services	1,648	1,255	1,225	1,225	(30)
Total Revenues	$3,287	$1,255	$6,225	$6,225	$4,970
Net County Cost					
Mandated	$1,107,569	$1,267,676	$1,345,255	$1,345,255	$77,579
Allocated Positions	16.0	16.0	16.0	16.0	0.0

Purpose

The Board of Supervisors is mandated by law and is responsible for insuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board clerks all meetings of the Board of Supervisors and Assessment Appeals Board; processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments - List of County's Boards, Commissions and Committees, acts as secretary for the City Selection Committee; and provides support to all County departments.

Major Budget Changes

Salaries & Employee Benefits

$70,288	Negotiated salary and benefits adjustments.

Services & Supplies

$14,562	Increase in data processing direct charges.

Revenues

$5,000	State Open Meeting Act reimbursement.

Program Discussion

The 2001–02 Board of Supervisors/Clerk of the Board budget totals $1,351,480. This represents an increase of $82,549, which is primarily attributable to salary and benefits adjustments and data processing charges relating to support and maintenance of computer systems and the automated imaging system.

For 2001–02, the Board will continue to focus on serving the people of San Joaquin County by maintaining good fiscal health for San Joaquin County, working with County departments to improve programs and services, and ongoing responsiveness to constituents.

During 2000-01, an automated imaging system was installed that enables the Clerk of the Board (COB) to index, file, and retrieve Board documents in a more efficient and timely manner. During 2001-02 the Clerk of the Board will continue working with the Information Systems Division to link this resource with other County departments to maximize the benefits and usage of the system. Currently, the COB is developing a link with San Joaquin General Hospital, which will allow, for example, on-line access to Board Agenda items eliminating the need for delivery time and expense.

The Board has made improvements to the Board Chambers to enhance the presentations both to the public and to the Board by installing computerized visual equipment and additional visual monitors within the Chambers.

2000-01 Accomplishments

1. Continued to pursue State, federal, and other financial support of County infrastructure projects.
2. Continued oversight of the development of General Plan revisions which will support County economic growth while preserving its agricultural base.
3. Selected a project developer and authorized negotiations for the initial development of a planned Airport business park.
4. Established the Health Care Services Review Committee to review and monitor the financial viability of San Joaquin General Hospital and the County's health care delivery system.
5. Continued to pursue the development of long-range facility master planning options.

2001-02 Objectives

1. To pursue further the development of a Airport business park.
2. To improve the quality of Board presentations by upgrading the Board Chamber's audio system.
3. To further pursue the development of long-range facility master planning options.
4. To obtain State, federal and local matching support for infrastructure projects in the unincorporated areas.
5. To support deployment of information technology to assist staff to serve the public better.

10105—Mountain House CSD

General Government

Paul Sensibaugh, ***General Manager***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$210,270	$322,827	$526,741	$526,741	$203,914
Services & Supplies	187	54	142	142	88
Total Expenditures	$210,457	$322,881	$526,883	$526,883	$204,002
Expenditure Reimbursements	0	0	(526,883)	(526,883)	(526,883)
Total Appropriations	$210,457	$322,881	$0	$0	($322,881)
Earned Revenues By Source					
Aid from Other Governments	$223,239	$322,881	$0	$0	($322,881)
Total Revenues	$223,239	$322,881	$0	$0	($322,881)
Net County Cost					
Discretionary	($12,782)	$0	$0	$0	$0
Allocated Positions	4.0	4.0	6.0	6.0	2.0

Purpose

This budget provides funding for the staff to the Mountain House Community Services District (CSD). The County will be reimbursed for all costs associated with this budget by the Mountain House CSD which operates as a Special District governed by the Board of Supervisors.

Major Budget Changes

Salaries & Employee Benefits

➢ $97,672	Negotiated salary and benefits adjustments.
➢ $106,242	Addition of Mountain House Development Coordinator and Municipal Utilities Manager for six months (January through June 2002).

Expenditure Reimbursements

➢ $322,881	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $204,002	Increased reimbursement from Mountain House CSD.

Revenues

➢ ($322,881)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The Mountain House CSD was formed in July of 1996 to provide a wide range of municipal services to the new community. Since that time, the Mountain House CSD has worked closely with County departments and the master developer, Trimark Communities, to complete plans and programs necessary to begin construction of the community.

On August 22, 2000, the Board of Supervisors approved a myriad of entitlement documents which laid the groundwork for the subsequent reimbursement and acquisition agreements which were approved in early 2001. The General Manager signed construction documents for the water treatment plant and the wastewater treatment plant in February 2001. Construction is expected to be about 10% complete by the beginning of 2001-02. Major street and utility lines have been designed and will be constructed concurrently with the treatment plants. The first elementary school has been designed and the first fire station design is underway. The first park is in design as well as an interim administrative office. Landscaping plans are being finalized for the first tentative map, which was approved in late 2000.

The Sheriff will provide police protection, and the Tracy Fire Department will provide fire protection, both beginning when the first infrastructure construction starts in 2001. Provisions are being made for interim library and transit services, and joint uses are being discussed with the Lammersville School District (Tracy Unified), and Delta College, which is anticipated to locate in the Mountain House CSD sphere of influence. Operation and maintenance on the treatment plants will be required by the end of 2001-02, and housing for new citizens is expected by that time. A Development Coordinator and a Municipal Utilities Manager are expected to be hired to help provide public administration of the new community. A part-time Inspector may also be hired when necessary.

There are approximately 2,200 conditions imposed by the Master Plan and the first tentative subdivision map. These conditions must be monitored by the Mountain House CSD staff, in conjunction with the County's Community Development and Public Works departments.

There will be no net costs to the County. Special taxes will provide revenue for public safety, public works, transportation, parks and recreation, and administration of public services, utilities, and community covenants, conditions, and restrictions (CC&Rs). Utility rates have been established to provide for operations and debt service, and development fees have been established for traffic and community facilities. Encroachment agreements will provide revenues from gas and electric utilities, and new franchises are being negotiated for telecommunications. High-tech meter reading and billing methods are being studied, and homes will be pre-wired for cable, internet, and other innovative services. Recycling of wastewater is also being studied for use within and outside the Mountain House CSD to defray raw water costs, to help protect the environment, and to save natural resources.

2000-01 Accomplishments

1. Processed major project management and financing documents, which were approved by the Board of Supervisors.
2. Recommended conditions for the first tentative subdivision map, which was approved by the Board of Supervisors.
3. Prepared the first Reimbursement and Acquisition Agreements, which were approved by the Board of Supervisors.
4. Hired a new General Manager and Business Administrator.

2001-02 Objectives

1. To manage construction of water and wastewater treatment plants, and to oversee development of Area F, the first residential subdivision unit.
2. To approve a utility operation and maintenance plan.
3. To obtain approval of a new fire protection plan, and to construct the first fire station.
4. To recommend approval of the CC&Rs, in ordinance form, and a Telecommunications Franchise Resolution to the Board of Supervisors.
5. To establish a Mountain House CSD administrative presence in the community.
6. To provide an expanded Sheriff services plan for an urban area.
7. To hire a Development Coordinator, Municipal Utilities Manager, and inspector, as needed.

102—County Administrator

General Government

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,111,941	$1,492,665	$1,613,556	$1,613,556	$120,891
Services & Supplies	461,657	669,629	616,477	616,477	(53,152)
Fixed Assets	6,286	12,450	3,700	3,700	(8,750)
Total Expenditures	$1,579,884	$2,174,744	$2,233,733	$2,233,733	$58,989
Expenditure Reimbursements	(36,694)	(97,528)	(234,652)	(234,652)	(137,124)
Total Appropriations	$1,543,190	$2,077,216	$1,999,081	$1,999,081	($78,135)
Earned Revenues By Source					
Aid from Other Governments	$88,936	$0	$0	$0	$0
Charges for Services	341,436	134,595	(9,885)	(9,885)	(144,480)
Miscellaneous Revenues	144,734	95,300	111,156	111,156	15,856
Total Revenues	$575,106	$229,895	$101,271	$101,271	($128,624)
Net County Cost					
Support	$968,084	$1,847,321	$1,897,810	$1,897,810	$50,489
Allocated Positions	14.0	17.0	17.0	17.0	0.0

Purpose

The County Administrator serves as the chief administrative officer of County operations; directly controls some departments and programs and coordinates and advises others; acts to enforce ordinances, policies, and rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of subjects; supervises the preparation of the annual County budget and monitors departmental and agency expenditures throughout the fiscal year.

Major Budget Changes

Salaries & Employee Benefits

➤ $120,891	Negotiated salary and benefits adjustments.

Services & Supplies

➤ ($105,000)	Decrease in professional services reflecting actual experience related to development projects.
➤ $14,495	Increase in office and related expenses reflecting increased supply costs and increased staff project activity.
➤ ($40,920)	Decrease in computer costs reflecting completion of new computer system installation.
➤ $43,100	Data processing direct charges.
➤ $4,500	Increased software licenses.
➤ $2,675	Replacement chairs and files

Fixed Assets

➤ $2,700	Secured computer workstation for Courthouse lobby.
➤ $1,000	Digital camera for media and communication projects.

Program Discussion

The 2001-02 recommended budget totals $1,999,081 with a Net County Cost of $1,897,810. This reflects a Net County Cost increase of $50,489, primarily due to negotiated salary and benefits adjustments.

The Administrator's Office continues to be responsive to the growth of County business and the policy needs of the Board in overseeing departmental activities. Consistent with commitments made in prior years, the 2001-02 recommended budget provides funding for:

- Continuing financial and fiscal oversight and review of development and economic planning projects.
- Continuing implementation of juvenile justice system coordination activities, with reimbursement from the City of Stockton for one-half the program costs.
- Administering various capital improvement projects and providing direction in solving short- and long-term facility-related issues.
- Coordinating the development and implementation of short- and long-term financing plans.
- Continuing support of the Courthouse lobby information booth activities.
- Coordination of legislative priorities and media relations activities.

The County Administrator's Office will continue to provide administrative direction and supervision to staff who support the Children and Families Commission. Staff and funding for that activity are in a separate budget.

The County Administrator's Office involvement in providing staff support to Board-directed review of departmental activities and requested special projects continues to grow. The County Administrator will evaluate staffing requirements to support these efforts. Alternatives may include addition of staff in the near term to support project activities, utilization of contractual services, and deferral of lower priority tasks.

Juvenile Justice System Coordination

The Juvenile Justice System Coordinator, first approved in the 1997-98 budget, has continued to implement new programs for delivering coordinated services to juveniles and activities requiring a collaborative approach to dealing with juvenile offenders. The City of Stockton has pledged to continue 50% of the funding ($90,856) necessary to support the administration of these ongoing activities.

During 2001-02, program focus will be on development of four Neighborhood Service Centers (Family Resource Centers) approved by the Board as part of the local spending plan for the Schiff-Cardenas Crime Prevention Act of 2000. These Centers (two existing and two new) feature multi-disciplinary teams of staff from public and private agencies that work together on the problems of children, youth, and families at risk of involvement in the juvenile and criminal justice systems. Program and funding administration will be provided through a contract with the City of Stockton.

Development Activities

A Senior Deputy County Administrator, supported by a Deputy County Administrator, continues to be assigned responsibility for coordinating County strategic economic planning activities. Airport development and the Board's regional planning activities will continue to be a key focus in 2001-02.

2000-01 Accomplishments

1. Provided fiscal oversight and policy recommendations for legislative, financial and organizational opportunities, including State and federal law enforcement-related construction, staffing and technology grants; legislators' appropriations requests; State and federal legislative changes; and departmental reviews.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Appropriation Transfers	460	400	469	460	460
CAO Board Letters/Reports	111	115	115	100	115

2. Provided organizational and programmatic leadership to collaboratives to address prevention activities in juvenile justice programs.
3. Coordinated Airport master development activities, including negotiation with the selected developer, and supported a number of other proposed economic strategic planning efforts.
4. Coordinated the development of short- and long-term facility use and master planning options and recommendations including Mary Graham Children's Shelter, Juvenile Hall, adult detention facilities, Courthouse remodeling, Mental Health facilities, and Hospital Phase II.
5. Coordinated and monitored implementation of Board-direction for strategic deployment of Tobacco Settlement Funds.

2001-02 Objectives

1. To provide fiscal oversight and policy recommendations for legislative, financial, and organizational opportunities.
2. To complete implementation of two existing and two new Neighborhood Service Centers for delivery of juvenile, youth, and family justice system risk-prevention programs in cooperation with cities.
3. To continue coordinating Airport master development activities and other proposed economic strategic planning efforts.
4. To continue coordinating development of short- and long-term facility use and master planning options and recommendations.
5. To coordinate study and financially plan for the multi-year implementation of the Human Resources and Financial Management automated system.

10305—Employment & Economic Development

General Government

John Solis, *EEDD Director*

Workforce Investment Act	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,284,674	$10,498,782	$10,606,996	$10,606,996	$108,214
Services & Supplies	8,989,762	13,983,554	13,695,235	13,695,235	(288,319)
Fixed Assets	815,868	20,000	0	0	(20,000)
Total Expenditures	$17,090,304	$24,502,336	$24,302,231	$24,302,231	($200,105)
Expenditure Reimbursements	0	0	(4,390,775)	(4,390,775)	(4,390,775)
Total Appropriations	$17,090,304	$24,502,336	$19,911,456	$19,911,456	($4,590,880)
Earned Revenues By Source					
Aid from Other Governments	$13,837,933	$20,011,536	$19,720,656	$19,720,656	($290,880)
Miscellaneous Revenues	167,610	190,800	190,800	190,800	0
Operating Transfers In	3,960,000	4,300,000	0	0	(4,300,000)
Fund Balance	(875,239)	0	0	0	0
Total Revenues	$17,090,304	$24,502,336	$19,911,456	$19,911,456	($4,590,880)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	218.0	240.0	212.0	212.0	(28.0)
Temporary (Full-Time Equivalent)	8.3	0.0	19.5	19.5	19.5
Total Staffing	226.3	240.0	231.5	231.5	(8.5)

Purpose

The Employment and Economic Development Department (EEDD) provides employment, training, education, and economic development services throughout the County. It serves as staff to the Workforce Investment Board (WIB), the San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) program are also provided under a cooperative agreement with the Human Services Agency (HSA).

Although the Department itself is not mandated, once a jurisdiction has received designation as a Workforce Investment Area, levels of service must conform to standards established by law. EEDD is responsible for managing these functions and ensuring compliance with federal and State program guidelines.

Major Budget Changes

Salaries & Employee Benefits

➢ ($803,296)	Deletion of 28 vacant positions.
➢ $671,476	Addition of 19.5 FTE temporary/ contract positions to support the Workforce Investment Act (WIA)/ CalWORKs, Summer Youth Employment Training Program, and other short-term grant-funded programs.
➢ $240,034	Negotiated salary and benefits increases.

Services & Supplies

➢ ($415,092)	Decrease in Program cost as a result of change from Job Training Partnership Act (JTPA) to WIA program requirements.
➢ $97,773	Increased cost for copying equipment at various WorkNet sites.

➢ $29,000	Increase in rental space.

Expenditure Reimbursements

➢ $4,300,000	Adjustment resulting from GASB 34 changes related to internal service activities.
➢ $90,775	Increase CalWORKs reimbursements from HSA.

Revenues

➢ ($863,750)	Anticipated decrease in WIA funding.
➢ ($1,382,130)	JTPA Program ended. Balance of funds were transferred to WIA and will be expended by June 30, 2001.
➢ $2,300,000	Increase in Welfare-to-Work (WtW) due to the fact that Fremont Project is now fully operational.
➢ ($325,000)	Decrease in State WtW 15% funding.
➢ ($20,000)	Decrease due to the Job Creation Investment Fund ending in 2001-02.

Program Discussion

The 2001-02 EEDD budget totals $24,302,231 which is approximately equal to the 2000-01 funding level. To comply with GASB 34 requirements, $4,390,775 has been reclassified from revenue to expenditure reimbursement. This is the amount provided to EEDD from the Human Services Agency.

The County receives an allocation from the Department of Labor to operate the WtW Program. This program is intended to facilitate the transition of the hardest-to-employ welfare clients into permanent employment and move them towards self-sufficiency. EEDD projects these funds to be exhausted by 2002-03. A competitive federal grant in the amount of $4,906,962 was awarded in 2000 to facilitate the development of the Fremont Family Learning and Resource Center. This 30-month funding is providing services to hard-to-employ welfare recipients in the Fremont School area. Currently, the Department of Labor (DOL) is considering extending this program through

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Job Training Partnership Act					
Participants Enrolled	1,708	2,357	N/A	N/A	N/A
Participants Placed	665	941	N/A	N/A	N/A
Summer Youth Empl. & Trng.					
Participants Enrolled	2,151	1,757	1,540	1,945	2,045
CalWORKs/Welfare-to-Work					
Job Search, Assessment, WEX	3,497	6,092	6,581	6,635	4,481
WIA Adult Services					
Core Services	0	0	N/A	5,445	10,000
Adult Registrants	0	0	0	921	2,000
Adult Post Enrollment Placements	0	0	0	226	378
Adult Post Enroll. Completions	0	0	0	322	540
Internet One-Stop Services	0	0	64,146	98,400	120,000

2003-04. If the extension does not take place, of the original $11.4 million WtW funds, the balance, $5.5 million are planned to be expended in 2001-02.

In 1998, the Workforce Investment Act (WIA) was established, requiring the development of a One-Stop Career Center service delivery system where employers and job seekers alike, can receive comprehensive employment and training services. The One-Stop service delivery system in San Joaquin County is San Joaquin WorkNet. Core services will be universally accessible to anyone through each WorkNet Center. As the designated administrative entity, EEDD continues to facilitate the development of the new service delivery system under the WIA. Full service WorkNet centers have been established in Stockton (2), Lodi, Manteca, and Tracy. Satellite WorkNet centers have been recently chartered at California Human Development Corporation (CHDC), Goodwill Industries, and the Housing Authority's Conway Homes. San Joaquin Delta College is expected to be chartered in 2001-02. EEDD will continue the development of satellite and full-service centers with other partner service organizations to ensure universal access to employment and training services, and available community resources. It is anticipated that additional staff will be required as service levels go up and centers become fully operational. EEDD will monitor client activity, and make sure WorkNet Centers are properly staffed.

The One-Stop Career Center System is a partnership between the Board of Supervisors and the Workforce Investment Board. The system includes partner agencies such as San Joaquin Delta College, the State Employment Development Department, the County Office of Education, the Human Services Agency, Housing Authority, Goodwill Industries, California Human Development Corporation, San Joaquin Partnership, the Employment and Economic Development Department, and the Economic Development Association.

EEDD will continue to operate the One-Stop Economic Development Center, which includes a strong linkage with the Small Business Development Center of San Joaquin Delta College, economic development agencies, the Business Retention and Expansion Program, Revolving Loan Fund, and the Workforce Investment Board.

Through EDA, EEDD will continue to focus on business retention, expansion, and in partnership with the City of Stockton, on the Enterprise Zone. The Economic Development Center will continue to assist individuals who have been laid off.

EEDD also functions as a service provider to HSA for employment and training services. HSA and EEDD will continue to work together to establish an effective and comprehensive service delivery system under both the CalWORKs and WtW programs. Program designs will be coordinated to ensure that programs are complimentary and responsive to the needs of welfare recipients. The 2001-02 EEDD budget includes a net increase in CalWORKs program and an increase of $390,775 to provide funding for a Summer Youth Employment and Training Program. Also included are 19.5 FTE positions for the Summer 2001 program funded by CalWORKs and Workforce Investment Act funds. These temporary positions were not incorporated into the 2000-01 budget due to uncertainty of funding for the Summer Youth Program.

The following chart summarizes the 2001-02 funding of EEDD programs:

Program	2001-02 Funding	% of Budget
Workforce Investment Act	$13,805,539	56.81
Welfare-to-Work	5,500,000	22.63
CalWORKs	2,700,000	11.11
CalWORKs /SYETP	1,690,775	6.96
Revolving Loan Fund	300,000	1.23
EDA	184,000	0.76
Labor Market Information	50,117	0.21
Job Creation Investment	65,000	0.27
Miscellaneous Revenue	6,800	0.02
Total	$24,302,231	100.00

2000-01 Accomplishments

1. Established the One-Stop Service Delivery System under the Workforce Investment Act, chartering full-service WorkNet Centers in Lodi, Stockton, Manteca, and Tracy. Satellite WorkNet Centers were also chartered with three partner agencies: the California Human Development Corporation, Goodwill Industries, and the Housing Authority of San Joaquin County.

2. Continued the development of the WorkNet Website, expanding the capacity of the Community Resource Directory, its links to partner agencies, resources, and information.

3. Developed a computerized Client Management and Fiscal Management system for the new WorkNet Service Delivery System to effectively monitor program activity, and ensure compliance with State and federal requirements.

4. Established the new protocols, policies, and procedures for the new Service Delivery System to ensure quality service delivery and customer satisfaction.

5. Issued 507 Enterprise Zone Hiring-Tax Credit vouchers for employees hired by companies in the Enterprise Zone. The total number vouchered since inception of the program is 3,674.

6. Provided assistance to 34 area businesses through Rapid Response, resulting in services to 3,442 affected employees.

7. Provided financial assistance to San Joaquin County businesses, through the Revolving Loan Fund. As of January 1, 2001, there are 42 active loans totaling $6,550,752 and 3 pending projects. Jobs created and/or retained total 2,216, cumulative.

8. Launched the Business Incubator Loan Program (BIL), which provides loans that range from $5,000 to $25,000 at a fixed rate to Business Incubator clients. The BIL program is a cooperative effort involving the Revolving Loan Fund, the Economic Development Association, the State of California, the City of Stockton, the Small Business Development Center, and the Greater Stockton Chamber of Commerce.

2001-02 Objectives

1. To continue the development of San Joaquin County WorkNet, and the new One-Stop Service Delivery System under the Workforce Investment Act, responsive to the needs of both the job seeker and the business community.

2. To continue the development of the electronic infrastructure for the WorkNet Service Delivery System.

3. To continue to improve the quality of services to customers, and maintain a high level of customer satisfaction.

4. To continue to provide economic development assistance to local businesses through Business Team San Joaquin, and the available partner resources to expand the employment and economic opportunities in San Joaquin County.

5. To continue the development of linkages and increased collaboration between partner agencies and the available services and resources in San Joaquin County.

108—Auditor-Controller

General Government

Adrian Van Houten, *Auditor-Controller*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,378,729	$1,616,822	$1,893,580	$1,893,580	$276,758
Services & Supplies	809,196	861,097	1,336,414	1,336,414	475,317
Fixed Assets	3,469	11,000	0	0	(11,000)
Total Expenditures	$2,191,394	$2,488,919	$3,229,994	$3,229,994	$741,075
Expenditure Reimbursements	(180,816)	(196,359)	(983,046)	(983,046)	(786,687)
Total Appropriations	$2,010,578	$2,292,560	$2,246,948	$2,246,948	($45,612)
Earned Revenues By Source					
Aid from Other Governments	$36,641	$34,000	$27,600	$27,600	($6,400)
Charges for Services	849,534	850,195	464,193	464,193	(386,002)
Miscellaneous Revenues	104,292	72,300	80,300	80,300	8,000
Total Revenues	$990,467	$956,495	$572,093	$572,093	($384,402)
Net County Cost					
Support	$1,020,111	$1,336,065	$1,674,855	$1,674,855	$338,790
Allocated Positions	26.0	31.0	32.0	32.0	1.0
Temporary (Full-Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	26.5	31.5	32.5	32.5	1.0

Purpose

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Major Budget Changes

Salaries & Employee Benefits

➢ $93,279	Negotiated salary and benefits adjustments.
➢ $45,593	Reclassified 13 Accountant-Auditor positions to Chief Deputy Auditor-Controllers and Deputy Auditor-Controllers midyear 2000-01.
➢ $51,583	First-year cost of an Accounting Technician position added midyear 2000-01 in the Payroll Section.
➢ $81,382	Restoration of the Assistant Auditor-Controller position.

Services & Supplies

➢ $381,311	Increase in centrally budgeted data processing charges.
➢ $50,000	Increase due to postage rate adjustments and higher volume of mailing resulting from electronic transfers/ payroll deposits.
➢ $3,400	Increase in charges for audit services based on multiyear contract.
➢ $30,800	First-year maintenance cost for the electronic time reporting system.

Expenditure Reimbursements

➢ $409,752	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $216,223	Cost Allocation Plan adjustments.

➢ $170,000	Reclassify property tax administration charges received from special districts governed by the Board of Supervisors from general purpose revenue to Expenditure Reimbursements to comply with GASB 34 accounting changes.

Revenues

➢ ($409,752)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $11,000	Increase in direct assessment fees reflecting tax roll growth.
➢ $50,000	New service fees from banks utilizing the electronic transfer/payroll deposit services.
➢ ($36,480)	Delete 125-plan service fees from participants reflecting changes approved by the Board midyear 2000-01.

Program Discussion

The Auditor-Controller's Office has four major functions 1) internal audits and cost allocation; 2) fund and budget reporting, and accounts payable and claim processing; 3) property tax calculations, changes, and allocations; and 4) employee payroll and benefit maintenance. These operations are an integral component of County government.

The Auditor-Controller's 2001-02 budget totals $2,246,948 with a Net County Cost of $1,674,855. This represents a Net County Cost increase of $338,790 from 2000-01 and is primarily attributable to:

- Negotiated salary and benefits adjustments,
- Full-year cost of an Accounting Technician added in the Payroll Section and the reclassification of 13 Accountant-Auditor positions midyear 2000-01,
- First-year cost of restoring the Assistant Auditor-Controller position,
- Increase in centrally budgeted data processing charges, and
- Increase in anticipated postage costs related to the implementation of electronic transfer/payroll deposits for County employees. It is anticipated that the increased postage costs will be offset by service fees collected from participating banks and financial institutions.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Treasury Deposit Receipts	13,679	13,562	14,474	14,186	14,400
Disbursements					
Warrants Issued	1,129,520	1,115,612	1,129,816	1,068,585	1,078,800
Purchase Orders & Claims	130,620	162,752	141,663	138,892	140,000
1099 Issued	1,675	1,665	1,550	1,530	1,467
Journal Entries	1,174	1,488	1,630	1,653	1,650
Property Taxes					
Changes to Tax Roll	9,444	12,219	6,863	6,500	6,500
Auditor's Tax Refunds	1,776	1,717	2,167	1,900	2,000
Property Tax Clearances	118	123	123	130	135
Tax Redemptions	4,400	4,500	4,560	4,500	4,600
Supplemental Billings (AWTS)	N/A	N/A	25,990	25,930	26,000

In 2000-01, the Auditor-Controller's Office has actively participated in the assessment and evaluation replacing the existing property tax system and financial/human resources system. The existing systems were developed in the 1970s and become very costly to modify and maintain. Additionally, the computer language used in these systems is outdated and it becomes increasingly difficult to recruit for supporting staff. In 2001-02, the Auditor-Controller's Office, in conjunction with the Treasurer-Tax Collector, Human Resources, and Information Systems, will continue to explore and study the feasibility of replacing these legacy systems.

Statements 33 and 34 of the Government Accounting Standards Board (GASB) were issued in 1999 which require the County to make major accounting and reporting changes starting 2001-02. The two most significant changes include:

- Reclassification of reimbursements from County agencies for internal service activities. This accounting change will significantly impact the size of the overall County budget.
- Capitalization and depreciation of all fixed assets, including infrastructure maintained by the County.

During 2001-02, the Audit Division of the Auditor-Controller's Office will continue to prepare for the implementation of GASB 33 and 34 and the conversion of the modified cash reporting to a modified accrual basis to comply with generally accepted accounting principles.

2000-01 Accomplishments

1. Completed two phases of the development of an accrual accounting system for external financial report purposes and initiated the implementation of GASB 33 and 34.
2. Completed and tested the electronic time reporting system which will allow participating departments to prepare and submit payroll data electronically to the Auditor-Controller's Office. Implementation is anticipated in July 2001.
3. Converted payroll and accounting records from microfiche to compact disks.
4. Converted Accounts Payable, Claim, and Payroll banking to Wells Fargo and instituted positive pay in coordination with the Treasurer-Tax Collector.
5. Continued discussion and coordination with the banks for the implementation of electronic payroll deposits for County employees.

2001-02 Objectives

1. To continue the development of an accrual accounting system and the implementation of GASB 33 and 34.
2. To implement electronic payroll deposits as an option for County employees and establish cost reimbursement agreements with participating banks.
3. To continue working with other counties on the State Auditor-Controller's Association Property Tax Manual.
4. To continue to participate in the Financial/Human Resources Automation System Steering Committee in exploring and evaluating the feasibility of a replacement system.

10804—Operating Transfers

General Government

David L. Baker, ***County Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$10,412,217	$11,988,075	$8,394,043	$8,394,043	($3,594,032)
Total Appropriations	$10,412,217	$11,988,075	$8,394,043	$8,394,043	($3,594,032)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$10,412,217	$11,988,075	$8,394,043	$8,394,043	($3,594,032)

Purpose

This appropriation provides General fund monies to be transferred to other funds and received as revenue transfers from other funds to the General fund.

Major Budget Changes

Operating Transfers

➢ $113,424	Increased General Fund support to Animal Control operations
➢ ($2,829,300)	Decreased General Fund support to Capital Improvement program.
➢ ($631,171)	Decreased transfer to Reserve for Contingencies based on the budget reserve level.
➢ ($246,985)	Delete General Fund capital donation to Telephone Internal Service Fund for equipment.

Program Discussion

The State Controller requires that transfers between funds of end-of-the-year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Three such required Operating Transfers are reflected in the budget for 2001-02 as follows:

- ***Capital Outlay*** - $6,526,830 will be provided for various capital maintenance and improvement projects. Project descriptions are detailed in the Public Improvement budget #148.
- ***Rabies Treatment Fund*** - $783,562 will be provided as a source of funding for the Animal Control budget #263 not covered by license fees or other revenues.
- ***Reserve for Contingencies*** - $1,083,651 will be transferred to the Reserve for Contingencies to bring it to the budgeted level of $7,400,000. The exact amount required will be known in August and a midyear change will adjust this initial estimate.

10805—Tobacco Settlement

General Government

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$0	$13,542,320	$6,490,432	$6,490,432	($7,051,888)
Total Appropriations	$0	$13,542,320	$6,490,432	$6,490,432	($7,051,888)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$0	$13,542,320	$6,490,432	$6,490,432	($7,051,888)

Purpose

This appropriation provides the annual allocation of local Tobacco Settlement Funds based on the policy guideline established by the Board of Supervisors.

Major Budget Changes

Operating Transfers

➢ ($5,984,974)	Decreased allocation for health care facilities.
➢ $160,000	Increased allocation for road projects.
➢ ($976,914)	Decreased allocation for automation replacement/expansion projects.
➢ ($250,000)	Decrease allocation for public improvements.

Program Discussion

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received, especially over the long run.

In November 1999, the Board of Supervisors adopted the following Tobacco Settlement Policy Guideline:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Consistent with the aforementioned guideline, maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Consider Tobacco Settlement revenue as interruptible and unreliable from a long-range fiscal perspective which must be maintained to preserve scarce General Fund dollars for mandated responsibilities and critical service priorities.
- Adopt a general allocation formula as follows for one-time uses with multiyear impact over a ten-year time frame (through 2008 since funding allocations are keyed off of 1998) with a comprehensive review and recommendation for another ten-year allocation when the first time frame expires.

Funding Allocation Formula

One-Time Uses With Multiyear Benefits	Allocation Percentage
Health Care Facilities	40%
Road Projects	20%
Public Improvement Fund (Capital Projects)	20%
Automation Replacement/Expansion	20%
Total	100%

- Direct the County Administrator to annually develop from the general allocation, specific project recommendations for Board review and action in the annual budget process.

In addition to the Policy Guideline, the Board directed the Health Care Services and Human Services Directors to meet with community-based organizations. The result was recommendations and long-term strategies with respect to health care concerns, expansion of existing health care programs, and assistance in advocating that the State share of Tobacco Settlement Funds be designated for local health care needs.

Tobacco Settlement Trust Fund

For 2001-02 receipts, plus estimated interest earnings, to the Tobacco Settlement Trust Fund are expected to total $6,490,432. This is lower than the funds available for allocation in 2000-01 because the prior year's amount reflected the first three years of payments.

2001-02 Allocation

Based on the Board-adopted allocation guideline, the table below lists the fixed funding allocation to the four identified areas for 2001-02:

Board Adopted Allocation Guideline (flexible by year, with 10-year balance)

One-Time Uses With Multiyear Benefits	Fixed Allocation 2001-02
Health Care Facilities	$2,596,174
Road Projects	1,298,086
Public Improvement Fund (Capital Projects)	1,298,086
Automation Replacement/Expansion	1,298,086
Total	$6,490,432

Over the past 18 months, the Health Care Services and Human Services Directors have met with several community-based organizations on health care access issues.

Consistent with Board direction, a Health Access Program for Communities in Need was developed and funded. Implementation of this program is described in the Community Health Access budget #495.

The recommended 2001-02 allocation reflects the continuation of $500,000 to the Health Access Program and the assembly of funds for Phase II Hospital Replacement Project.

Recommended 2001-02 Allocation (with Continued Health Access Allocation)

	2001-02 Allocation	Percent**
Health Access Programs (pre-allocation formula)	$500,000*	
Health Care Facilities	4,212,346	70.3%
Road Projects	330,000	5.5%
Public Improvement Fund (Capital Projects)	250,000	4.2%
Automation Replacement/ Expansion	1,198,086	20.0%
Total	$5,990,432	100.0%

**This amount is planned to be supplemented by up to $500,000 of additional Human Services Agency CalWORKs incentive funds for health access program costs. This is the second year of support available for up to three years, for a total of up to $1.5 million over that time frame.*

***Pre-allocation base on $5,990,432.*

The specific recommendations and project descriptions for 2001-02 are as follows:

Health Care Access Programs - $500,000

- Developed with community-based organizations by Health Care Services and Human Services Directors.
- Detailed program elements and costs are described in the Community Health Access budget #495.

Health Care Facilities - $4,212,346

- Hospital Replacement Project Phase II

  To assure long-term viability of San Joaquin General Hospital on a stand-alone basis and maintain indigent health care in a seismically approved facility, the estimated $48.8 million Phase II Hospital Replacement Project is the top priority health care facilities project.

  By assembling needed funding now, debt financing costs and the impact of those costs in adversely curbing health care/access financial support are minimized.

Road Projects - $330,000

- Engineering/planning funds for future tobacco settlement allocation and matching construction funds.
- This provides initial engineering/planning for future projects in the following categories:

  - Sidewalk accessibility ($250,000)
  - Walkways to school ($30,000)
  - Sidewalk safety ($50,000)

- Engineering/planning from these areas allow possible leveraging from other funding sources.

Public Improvement Fund (Capital Projects) - $250,000

- Implementation of General Plan open space policies ($250,000).
- Allows assembly of funds for Phase II Hospital Replacement Project.
- Recognizes current ambitious capital project funding/delivery schedule.

Automation Replacement/Expansion - $1,198,086

- Radio Internal Service Fund - Microwave Backbone Phase II ($828,086).
- CJIS Data Warehouse Improvements ($250,000).

  Expands system that serves justice systems operations.

- E-business expansion ($120,000).

  Further implements e-business projects with first priority as a County portal.

109—Information Systems Division

General Government

Clark Bennett, *Information Systems Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,322,640	$3,910,043	$4,824,069	$4,824,069	$914,026
Services & Supplies	2,021,754	3,129,265	2,482,065	2,482,065	(647,200)
Fixed Assets	886,503	3,187,434	21,681,737	2,048,737	(1,138,697)
Total Expenditures	$6,230,897	$10,226,742	$28,987,871	$9,354,871	($871,871)
Expenditure Reimbursements	(4,061,412)	(4,873,137)	(6,273,329)	(6,273,329)	(1,400,192)
Total Appropriations	$2,169,485	$5,353,605	$22,714,542	$3,081,542	($2,272,063)
Earned Revenues By Source					
Charges for Services	$1,404,799	$1,266,031	$829,468	$829,468	($436,563)
Total Revenues	$1,404,799	$1,266,031	$829,468	$829,468	($436,563)
Net County Cost					
Support	$764,686	$4,087,574	$21,885,074	$2,252,074	($1,835,500)
Allocated Positions	57.0	60.0	66.0	66.0	6.0
Temporary (Full-Time Equivalent)	0.5	2.5	7.0	7.0	4.5
Total Staffing	57.5	62.5	73.0	73.0	10.5

Purpose

The Information Systems Division (ISD) provides information processing services, support, and coordination to County departments. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

Major Budget Changes

Salaries & Employee Benefits

➤ $500,838	Negotiated salary and benefits adjustments.
➤ $291,996	Add six positions for network and technical support and project development.
➤ $86,982	Two contract positions for internet portal and web base project.
➤ $12,907	Increase extra-help for technical support.
➤ $21,303	Overtime for after hours system support.

Services & Supplies

➤ ($9,784)	Decrease in office expense reflecting decreased need for paper.
➤ $22,723	Increase in communications and automation equipment for additional staff.
➤ $4,065	Increase in membership dues.
➤ ($17,084)	One-time maintenance cost for CUBS System.
➤ ($63,485)	Xerox printer lease completed.
➤ ($500,000)	One-time funding for Financial/ Human Resources Systems Study.
➤ ($115,900)	Decrease contract services reflecting increase in staff.
➤ ($40,000)	One-time filtering software implemention cost.
➤ $24,258	Increase in cost of backup software licenses.
➤ $40,000	Election Technology Study.

➢ $7,190	Increase in Workers' Compensation and Casualty Insurance charges.

Fixed Assets

➢ $11,850	Ghost imaging hardware.
➢ $44,611	One tape back-up unit.
➢ $40,000	One redundant network switch.
➢ $24,000	One internet server.
➢ $158,025	Modular furniture for programming unit.
➢ $220,565	Imaging system.
➢ $250,000	e-Government portal.
➢ $21,600	Wide area network connection for Airport and Cooperative Extension.
➢ $828,086	Radio microwave backbone replacement phase II.
➢ $200,000	Data infrastructure phase II.
➢ $250,000	Criminal Justice Information System (CJIS) data warehouse.

Expenditure Reimbursements

➢ $979,026	Increase in services to General Fund departments including new technology projects for Property Tax and Financial/Human Resources Systems.
➢ ($132,662)	Decrease in services/equipment charges to Family Support.
➢ ($23,960)	Decrease in services/equipment charges to Health Care Services.
➢ ($2,124)	Decrease in charges to telephone communication service.
➢ $117,000	Cost Allocation Plan adjustments.
➢ $462,912	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ ($35,140)	Decrease in services/equipment charges to outside agencies.
➢ $61,489	Cost Allocation Plan adjustments.
➢ ($462,912)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

ISD is responsible for County Information Systems and Communications functions. During 2000-01, ISD focused on implementation of several new automation projects, improving the security of the County's information technology environment, and fulfilling its role as consultant, partner, educator, and technology integrator. The 2001-02 budget for ISD is based on implementing projects consistent with the County's Strategic Direction for Technology, as well as ISD's continuing responsibilities for support of existing information and communication systems for the County.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Computer Production Hours	35,055	35,593	28,709	23,797	20,315
Teleprocessing Transactions:					
Unisys mainframe	16,136,521	17,625,070	16,918,715	10,144,074	8,150,250
IBM mainframe	52,665,225	52,693,048	58,484,012	60,839,720	61,570,500
Systems & Programming Hours Charged	N/A	N/A	19,515	25,137	31,105
Office Automation Hours Charged	N/A	N/A	N/A	6,818	10,196
Laser Printed Pages	N/A	N/A	N/A	6,975,957	7,029,426

109—Information Systems Division

General Government

In partnership with County departments, ISD will utilize a number of new technologies, including web-based technologies to:

- Increase the efficiency of County government.
- Improve the availability of information to County employees and the public.
- Transform the manner in which services are provided to the public and to the County itself as a means of promoting economic development and "Self-Service" government where applicable.

To address these goals, ISD will undertake the following efforts on behalf of and in partnership with the County:

- Expand the telecommunications infrastructure for the County's wide area network and radio microwave backbone to improve public safety and promote the efficiency and effectiveness of County business practices.
- Expand the County's use of key technologies to promote information sharing and improve service delivery to the public.
- Increase the amount of information stored in the County's Data Warehouse to allow County staff timely access to larger amounts of information that are captured and stored in existing County systems.
- Complete key projects on time, and within budget.

2000-01 Automation Projects

During 2000-01, ISD, in partnership with County departments, completed the following automation/expansion projects:

- **CJIS Data Warehouse** - Implemented data warehouse beginning with CJIS, providing County staff with the tools that facilitate timely access to CJIS information. Phase II of the project is proposed for 2001-02.
- **Database Infrastructure** - Completed the first phase of the database infrastructure investment. Key pieces of technology were procured and implemented that facilitate the concept of data sharing within the County.
- **e-Procurement System** - Implemented an electronic procurement system that improves the efficiency of the purchase requisition, purchase order, and receiving process within the County.
- **Filtering Internet Access** - Implemented internet filtering software. This software provides the County with a coordinated, ongoing process to restrict access to inappropriate internet sites.
- **Financial/Human Resources Package Study** - Completed a comprehensive study of the County's financial and human resources automation business needs. This study also identified available options for replacing the County's existing financial and human resources automation systems.
- **Information Security** - Improved security of the County's information assets by developing policy, procedures, and electronic methods to preclude intrusions on County data.
- **Notice of Intent** - Developed an application that allows growers to submit a Notice of Intent form to the Agricultural Commissioner via the internet.

Tobacco Settlement Funded Projects

- **e-Business Building Permit** - Implemented an internet system in Community Development that allows builders and contractors to apply and pay for building permits on-line. This project utilizes e-Business technology providing citizens with greater access in transacting business with the County.
- **Employee Time Reporting** - Began implementation of an electronic timekeeping system for the County. This new system decreases the County's use of paper time sheets and improves the availability of timekeeping information.
- **Radio Microwave Backbone** - Completed Phase I of the project which replaced and upgraded existing Countywide microwave system that supports the Sheriff's radio communications system, the County's emergency medical system, and Office of Emergency Services' radio and satellite system.
- **Sheriff's Record Management & Vehicle Locator Project** - During 2000-01, the Sheriff's Office was appropriated a total of $775,000 to completely replace the Records Management System (RMS) and implement an Auto Vehicle Locator system for patrol vehicles. The new systems will be activated in June 2001.

2001-02 Automation/Expansion Projects

During 2001-02, ISD, in partnership with County departments, recommends the following automation projects:

Data Infrastructure Phase II - $200,000

In 2000-01 the County funded $200,000 as an initial appropriation for the first of a four-year investment in the development of a data infrastructure. This project is implementing a series of technologies that will facilitate advanced data sharing throughout the County. The data infrastructure will provide a means of storing and accessing large volumes of information from a variety of systems and departments and make it appropriately available to the County and public. The system will provide efficient access to data with extremely advanced forms of security and reliability.

e-Government Project - $250,000

The County made an investment in e-Government projects during 2000-01. The next priority for the County is the establishment of a new website that presents a single image of the County to the public. The technology that will be used by the County for this project is referred to as "Portal" technology. Portal will be used to manage the information on the County website to ensure its consistency and timeliness, and provide constituents easier access to San Joaquin County's e-Government services. A total of $250,000 has been budgeted for this project of which $120,000 will be funded with Tobacco Settlement Fund.

Imaging Technology - $220,565

The County is currently experiencing significant paper document storage problems. A number of departments are interested in using imaging technology to address this issue, but cannot afford the one-time cost nor do they have the technical staff to manage the imaging system. The 2001-02 budget includes an appropriation of $220,565 to expand the use of imaging in the County. The proposed imaging service would provide customers with a centrally managed method for storage and retrieval of documents electronically. The project will initially be supported by a contract Systems and Programming Analyst.

Property Tax System - $2,850,000

The County's existing Property Tax System was developed in the late 1970's. ISD, in partnership with the Auditor-Controller, Treasurer-Tax Collector, and the Assessor, has reviewed available options for replacement of the existing property tax system with an on-line system. A total of $850,000 has been allocated in the ISD budget for a new system. In 2001-02, the County will focus on completing all analysis and documentation necessary to select and implement the best possible solution for the County. To complete this analysis and documentation effort, two contract system analyst positions will be required. Additionally, the 2001-02 budget sets aside $2 million in the designated reserve for an eventual project.

Wide Area Network (WAN) - $21,600

The majority of County departments have access to the County WAN. The Airport and Cooperative Extension do not have access to the WAN. The 2001-02 budget includes $21,600 to connect these departments via wireless technology to the County network.

Tobacco Settlement Fund Projects

The 2001-02 ISD budget also includes $1,198,086 from the Tobacco Settlement Funds for the following automation replacement and expansion projects:

**Automation Replacement/Expansion Projects
Funded by Tobacco Settlement Funds**

Automation Project	Amount
CJIS Data Warehouse	$250,000
e-Government Portal	120,000
Radio Microwave Backbone	828,086
Total	$1,198,086

Staffing

Six additional positions are recommended to deliver the following services:

- Two Senior Systems Programmers for Oracle database services in various projects and County computer security development.
- Two Senior Office Systems Analyst contract positions converting to civil service status to continue providing network and technical support to the Sheriff and Probation departments.
- Two Senior Office Systems Analysts for technical and network support to the Board of Supervisors, County Administrator's Office, and Information Systems Division.

Modular Furniture

ISD is severely limited in available office space. Staff currently utilizes freestanding desks and partitions, which do not provide for efficient use of office space. In order to maximize the space available, The recommended budget includes $158,000 to procure modular furniture.

Unfunded Technology Projects

Funding is not available for six projects totaling $19,633,000. These projects are a representative sample of technology needs based on County department requests. Several unfunded projects represent long-range ideas which have not, as yet, had the benefit of detailed design analysis and costing as well as development of a financial strategy for delivery.

Unfunded Technology Projects

	Amount
Emergency Medical Services Radio Replacement	$625,000
Health Care Services Medical/Support System	10,680,000
Integrated Financial/Human Resources Systems (Total project cost at $15 million; $7.5 million has already been earmarked/set aside).	7,500,000
CJIS Migration Plan	250,000
JJIS Expansion – Data Warehouse	400,000
Master Communication Plan	178,000
Total Unfunded Projects	$19,633,000

2000-01 Accomplishments

1. Completed various technology projects including e-Procurement, Internet Filtering, Financial/ Human Resource Study, Notice of Intent for Agriculture Commissioner, and Radio Microwave Phase I.
2. Initiated implementation of various technology projects including, Database Infrastructure, CJIS Data Warehouse, Information Security, and Employee Timekeeping.
3. Updated the County's Strategic Direction for Technology. The updated plan focuses on how technology can assist the County in improving the efficiency and effectiveness of its service delivery methods and information sharing.
4. Assisted the Treasurer-Tax Collector and Auditor-Controller in analyzing available options for a new on-line Property Tax System.
5. Expanded the County's Internet site, to allow more public access to County resources.

2001-02 Objectives

1. To complete 2001-02 automation/expansion projects, and support and enhance the functionality of existing County systems.
2. To procure and begin implementation of a new Countywide Financial and Human Resources System.
3. To finalize the County's Strategic Direction for Technology and present the document to the Board of Supervisors for adoption as County policy.
4. To begin providing e-Government services to the County. Focus will be given to improving the County's Internet site and providing e-Government services via both the Internet and Intranet.
5. To improve security of the County's information assets through the implementation of expanded procedures and policies.

10910—Human Resources/Financial System

General Government

Clark Bennett, *Information Systems Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$747,240	$747,240	$747,240
Services & Supplies	0	0	345,048	345,048	345,048
Total Appropriations	$0	$0	$1,092,288	$1,092,288	$1,092,288
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$0	$0	$1,092,288	$1,092,288	$1,092,288
Allocated Positions	0.0	0.0	12.0	12.0	12.0

Purpose

This budget provides funding and staffing support for a replacement automated human resources/financial/budget system.

Major Budget Changes

Salaries & Employee Benefits

➢ $747,240	Addition of 12 positions to backfill key staff assigned to support the development and implementation of a replacement human resources/ financial/budget (administrative) system.

Services & Supplies

➢ $225,000	Use of consultants for the development and evaluation of Request for Proposals.
➢ $21,528	Telephone expenses for new staff.
➢ $90,000	Rental of office space.
➢ $8,520	Computer leases.

Program Discussion

In 2000-01, the Board of Supervisors appropriated $500,000 in the Information Systems Division's (ISD) budget for a study to identify the human resources/ financial/budget system business needs of the County. Additionally, the Board set aside $3 million in the designated reserve to support an eventual project.

In 2000-01, ISD initiated and completed a major analysis effort focused on the County's current automated administrative systems. The study identified a number of challenges facing the County today, including:

- The current state of the County's automated administrative systems impedes its ability to deliver services to the public, its employees, and other stakeholders.
- The existing Countywide automated administrative systems do not meet the business needs of many departments, resulting in several departments having their own systems. These departments are expending County funds for systems, hardware, support staff, etc. that perform similar functions.
- The County depends on 20-year-old automated administrative systems to manage its diverse needs. The existing Countywide systems utilize technology that is becoming increasingly difficult to support. For example, the computer languages used to develop and maintain the Countywide systems are not being taught as a normal part of the college computer curriculum. Most of the County staff responsible for maintaining the existing systems will be retiring in the next two to five years.
- The County has a position control system with limited functionality and limited tracking capability, no Countywide grant and program management system, and no Countywide accounts receivable system.

To gather the data necessary for an analysis of this magnitude, ISD conducted a large number of meetings in order to identify the County's automated administrative business needs. The meeting participants included representatives from nearly every department within the County. The results of these meetings were tremendous. Individuals from every participating County department expressed their readiness for improvement through technology and their willingness to help make it possible.

After a thorough analysis, ISD recommends that the County procure a commercial software package to replace the existing Countywide automated administrative systems. Once implemented, the County will realize the following benefits:

- Improved County business processes (human resources, financial, and budget);
- Timely and consistent management information;
- Improved grant management and reporting;
- Improved position control and management.

ISD preliminarily estimates that this project will cost $15 million and will take 30 months to procure and implement. The County will need to dedicate 12 staff to the core project team. The core project team will be comprised of County staff that are experts in their respective functions (payroll, accounts payable, risk management, etc.). The 12 positions recommended in this budget will be used to backfill behind these key experts thereby ensuring the uninterrupted delivery of existing services. In addition, staff from a variety of departments will be required on an as-needed basis to represent the business needs of the departments.

The first steps in this project will be to assemble the County project team and complete a competitive procurement. The procurement effort will involve a detailed analysis of vendor proposals, identification of the best solution and contract negotiations. This effort will take approximately six months and the consultant costs are estimated at $225,000. It is anticipated that the final contract will be presented to the Board in January 2002 for review and consideration.

The 2001-02 recommended budget totals $1,092,288 which provides full-year funding for the 12 new positions and related costs, and the anticipated consultant fees. The 2001-02 budget also sets aside an additional $3.5 million in the designated reserve for an eventual project. This brings the project reserve to $6.5 million.

2000-01 Accomplishments

1. Completed a comprehensive study of the County's financial, human resource, and budget system business needs. This study also identified available options for replacing the County's existing financial, human resource, and budget systems.

2001-02 Objectives

1. To conduct and complete a competitive procurement for a new Countywide financial, human resource, and budget system.
2. To complete comprehensive contract negotiations with the leading bidder to provide the County with a sound contract.
3. To obtain Board of Supervisors' approval to proceed with the project.
4. To begin implementation of a new Countywide financial, human resource, and budget system.

Office Automation Internal Service Fund

General Government

Clark Bennett, *Information Systems Director*

Office Automation ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Leased Payments	$492,935	$534,243	$603,276	$603,276	$69,033
Casualty Insurance	77	196	186	186	(10)
Cost Allocation Plan	6,621	5,912	3,742	3,742	(2,170)
Total Appropriations	$499,633	$540,351	$607,204	$607,204	$66,853
Earned Revenues By Source					
Rentel Income	$524,462	$616,059	$735,129	$735,129	$119,070
Total Revenues	$524,462	$616,059	$735,129	$735,129	$119,070
Revenues Over/(Under) Expenses	$24,829	$75,708	$127,924	$127,924	$52,216

Purpose

The Office Automation Internal Service Fund (ISF) was created to manage the ongoing replacement of the County's personal computer (PC) systems and to maintain an acceptable level of computer technology and compatibility. In addition to the replacement of existing PC's, new additions to the installed base are also covered under the program.

Major Budget Changes

Services & Supplies

➢ $69,033	Increase in quantity of office automation equipment included in the replacement program.
➢ ($2,170)	Cost Allocation Plan adjustment.

Revenues

➢ $119,070	Increase in rental income to match replacement cycle payment terms.

Program Discussion

The Office Automation ISF provides a mechanism to consolidate the distribution and management of costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technological opportunity. In 2001-02, 132 PCs are scheduled for replacement.

Benefits to the organization from the ISF include:

- Configuration flexibility allows departments to select the best technology for their needs while the Information Systems Division (ISD) performs the administrative functions of monitoring orders, scheduling delivery, and ensuring trouble-free installation of equipment.
- The program allows ISD to help departments plan and configure technology to maximize its value and effectiveness.
- ISD can advise on necessary hardware and software issues such as virus protection and network connectivity.
- ISD can schedule and coordinate timely system upgrades required for satisfactory service and remain ahead of the demand for computing resources.

2000-01 Accomplishments

1. Expanded the replacement program to include data and file servers.
2. Continued the replacement of aged County personal computer and network components.
3. Increased County participation in the personal computer replacement program to a total of 612 units.

2001-02 Objectives

1. To continue supporting departments in the selection and replacement of obsolete computer equipment.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Installation of replacement computers	51	65	75	75	132
Installation of new systems	82	73	168	95	17

Radio Internal Service Fund

General Government

Clark Bennett, *Information Systems Director*

Radio ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$610,755	$458,411	$472,249	$472,249	$13,838
Depreciation	178,612	259,055	342,998	342,998	83,943
Total Expenses	$789,367	$717,466	$815,247	$815,247	$97,781
Earned Revenues By Source					
Charges for Services	$745,015	$717,466	$815,247	$815,247	$97,781
Total Revenues	$745,015	$717,466	$815,247	$815,247	$97,781
Revenues Over/(Under) Expenses	($44,352)	$0	$0	$0	$0

Purpose

This fund exists for the purpose of centralizing the administrative and operating costs of providing and maintaining the County's Radio Communications Program.

Major Budget Changes

Services & Supplies

➢ $12,757	Increase in number of pagers.
➢ $1,401	Increase in radio site lease costs.

Depreciation

➢ $83,943	Increase in depreciation expense.

Revenues

➢ $97,781	Increase in radio communication billings.

Program Discussion

The Radio Internal Service Fund (ISF) budget for 2001-02 centralizes expenditures for the support and operation of the County's Radio Communications System. These costs are recovered through charges to user departments. In addition to reimbursement of actual costs, the departmental billings include recovery of depreciation expenses. These monies accumulate in a Reserve Fund which is used to replace equipment as it reaches the end of its useful life.

A significant portion of the equipment recommended for purchase in 2001-02 will require donation of capital from departmental budgets, as there are insufficient funds within the Radio ISF to purchase all of the requested equipment. In addition to costs for new equipment, some existing equipment due for replacement was not depreciated in the past, resulting in a lack of capital available in the ISF for replacement purchases. For 2001-02, one-time funding has been added to departmental budgets in order to offset these equipment costs. However, during the upcoming year the Communications Division will work with the Auditor-Controller and County Administrator to develop billing methodology which will ensure recovery of depreciation expenses for all radio equipment in the County inventory.

Following are lists of new and replacement radio communications equipment recommended to be purchased in 2001-02:

Radio ISF Reserve Fund

Department	Equipment	Costs
Fac Mgmt - Gov Bldg	1 portable radio	$1,400
Health Care Svc - SJGH	30 pagers	10,500
ISD - Radio Comm	Tower Retrofit	32,000
Sheriff - Communications	24 receivers - Ch 1,2	220,000
Sheriff - Court Services	1 mobile radio	3,400
Sheriff - Court Services	8 portable radios	11,200
Sheriff - Detective Div	36 portable radios	104,400
Sheriff - Patrol Division	25 mobile radios	105,000
	Total	$487,900

Donated Capital from Departmental Budgets

Department	Equipment	Costs
Fac Mgmt - Govt Bldgs	2 portable radios	$2,800
Probation - Juvenile	7 portable radios	9,800
Probation	44 portable radios	49,000
Sheriff - Administration	2 mobile radios	8,400
Sheriff - Communications	Centracom console	30,000
Sheriff - Custody	Hospital coverage	39,000
Sheriff - Custody	138 portable radios	193,200
Sheriff - Custody	Centracom console	30,000
Sheriff - Custody Hosp	6 portable radios	8,400
Sheriff - Detective Div	6 portable radios	17,400
Sheriff - Detective Div	1 mobile radio	4,200
Sheriff - Lathrop Police	2 portable radios	5,800
Sheriff - Patrol Boats	9 portable radios	27,000
Sheriff - Patrol Division	13 portable radios	7,700
Sheriff - Patrol Division	7 mobile radios	29,400
Sheriff - Patrol Division	Chan 3&4 upgrade	385,000
	Total	$847,100

Installation of the Sheriff Channel 1 and 2 Digital System will begin the process of converting the Sheriff's emergency radio system to digital technology. This technology is compliant with new federal laws governing radio frequency allocations for Public Safety communications systems. In 2001-02, Channels 3 and 4 will be upgraded to accommodate increased traffic for Sheriff's Department operations.

Funding for Phase II of the Countywide microwave project is included in the recommended Information Systems Division budget #109. Approval of this phase of the project will allow for the removal of old microwave communications equipment and integration of the new system with the existing emergency radio communications system at all County sites. The Communications Division will hire a structural engineer to prepare recommendations on upgrading or retrofitting the communications tower located at the Manteca Police Department in order to accommodate the needs of the new microwave antennas. Staff will provide a report and recommendations to the Board upon completion of the study.

2000-01 Accomplishments

1. Awarded contract for completion of Phase I of the Countywide microwave system project. Target implementation date is June 15, 2001.
2. Completed design and licensing for the Sheriff's data radio system infrastructure.
3. Distributed Request for Proposals for consultant to assist in development of a Master Radio Communications Plan.

2001-02 Objectives

1. To complete Phase II of the Countywide microwave system project which will interface with radio communications equipment and the Data Wide Area Network.
2. To upgrade the Sheriff's Channel 1 and 2 to digital technology and find and license an additional channel for the Sheriff's data system.
3. To complete installation of the Sheriff's data radio infrastructure and mobile equipment.
4. To begin development of a 5-year Master Radio Communications Plan.
5. To develop, in conjunction with the Auditor-Controller and County Administrator, billing methodology to ensure recapture of depreciation expenses for all radio communication equipment.

Telephone Internal Service Fund

General Government

Clark Bennett, *Information Systems Director*

Telephone ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$633,638	$711,608	$754,836	$754,836	$43,228
Services & Supplies	1,610,711	1,783,493	1,790,556	1,790,556	7,063
Other Charges	1,269,108	1,483,246	1,592,551	1,592,551	109,305
Lines & Equipment	267,550	246,985	107,844	107,844	(139,141)
Total Expenditures	$3,781,007	$4,225,332	$4,245,787	$4,245,787	$20,455
Earned Revenues By Source					
Charges for Services	$4,028,308	$3,978,347	$4,245,787	$4,245,787	$267,440
Operating Transfers In	0	246,985	0	0	(246,985)
Total Revenues	$4,028,308	$4,225,332	$4,245,787	$4,245,787	$20,455
Revenues Over/(Under) Expenses	$247,301	$0	$0	$0	$0
Allocated Positions	12.0	12.0	12.0	12.0	0.0

Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's Central Telephone System. Services provided include telephone, voice mail, fax mail, long-distance, call routing, data communications, video communications, fiber optics, and data cabling services.

Major Budget Changes

Salaries & Employee Benefits

➢ $43,228	Negotiated salary and benefits adjustments.

Services & Supplies

➢ ($43,344)	Decrease in Pacific Bell charges.
➢ $86,248	Increase in Wide Area Network circuit charges.
➢ ($34,674)	Decrease in AT&T charges.

Other Charges

➢ $184,213	Increase in amortization of Pacific Bell contract rate.
➢ ($79,343)	Decrease in interest expense.

Lines and Equipment

➢ $107,844	New telephone lines.

Revenues

➢ $267,440	Increase in charges to departments.

Program Discussion

The 2001-02 recommended budget for the Telephone ISF totals $4,245,787, an increase of $20,455 from 2000-01. These operating costs are recovered through billings to departments based on the following categories:

- *Operating Expense - $1,451,965*
  Salaries and benefits for Communications Division staff, equipment maintenance, and overhead.
- *Line Rate - $1,381,885*
  Loans payable including interest, depreciation, and amortization of Pacific Bell's contract rates.
- *Departmental Specific Expense - $960,216*
  Charges based on actual usage by County departments for long distance, toll, local calls, and data circuit charges.
- *Voice Mail - $318,510*
  Charges specific to the voice mail services provided to departments.

- *Internet - $133,211*
  Charges specific to County Internet services provided to departments.

The following monthly rates apply for 2001-02:

Monthly Cost Per Line	
Telephone line	$26.80
Voice mail Box	6.20
Fax mail	5.00
Internet	10.00

The 2001-02 recommended budget includes costs associated with providing new lines, equipment, and services requested by the following departments:

Lines and Equipment

Department	*Lines*	*Cost*
Assessor	23	$5,934
Family Support	50	12,900
Aging and Comm Services	8	2,064
Hlth Care Svcs - Hospital	50	12,900
Human Resources	8	2,064
Probation - Juvenile	1	258
Fac Mgmt - Parks & Rec	4	1,032
Public Health	48	12,384
Sheriff	14	3,612
County Supt of Schools	200	51,600
Telephone ISF Sheriff EOC	12	3,096
Total	**418**	**$107,844**

Cellular Services

Department	*Phones*	*Cost*
Probation - Juvenile	1	$100
Hlth Care Svcs - Hospital	5	670
Fac Mgmt - Govt Bldgs	2	100
Sheriff	15	1,500
Aging and Comm Services	1	100
Hlth Care Svcs - Pub Hlth	23	2,300
Hlth Care Svcs - Pub Hlth	3	300
Total	**50**	**$5,070**

Internet Services

Department	*Lines*	*Cost*
Fac Mgmt - Govt Bldgs	3	$360
Public Defender	82	9,840
Human Resources	8	960
Aging and Comm Svcs	15	1,800
Agricultural Commissioner	2	240
Total	**110**	**$13,200**

Data Wiring

Department	*Lines*	*Cost*
Assessor	23	$6,440
Human Resources	8	2,240
Human Services	100	28,000
Public Health	100	28,000
Total	**231**	**$64,680**

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Repairs (Trouble Reports)	3,980	4,100	4,280	4,350	4,400
Telephone Moves & Changes (no. of station equip/sets)	1,900	2,000	2,200	2,385	2,400
Voice Mail (orders, changes, program)	900	1,000	1,085	1,000	1,200
Data Network Wiring Terminations	2,420	2,420	2,600	2,600	2,700
Work Orders (processed & completed)	696	780	1,468	1,800	1,900

Based on the need for increased bandwidth to support existing and new data applications, the Communications Division will explore new technologies to meet departmental requirements for information sharing. Approval of Phase II of the Countywide Microwave System project will allow migration from low-speed Pacific Bell data circuits to the high-speed redundant microwave system, eliminating recurring data circuit lease costs.

2000-01 Accomplishments

1. Connected departments located at the French Camp complex to the Downtown Stockton facilities via the new digital microwave system.
2. Installed and integrated the Superior Court digital electronic phone system with a new Interactive Voice response system.
3. Installed and tested the video conferencing equipment for the Sheriff's Office and provided training for designated staff.
4. Hired an engineering group to study connection needs for implementation of the Human Resources/Financial/Budget System.

2001-02 Objectives

1. To convert leased data circuits from Pacific Bell to the new Countywide microwave system data channels.
2. To upgrade the Public Works telephone system to digital electronic equipment.
3. To conduct telephone billing training for user departments.
4. To optimize the bandwidth capability of the Wide Area Network connections and bring additional departments onto the system.
5. To perform random audits of a minimum of 1% of annual cellular telephone calls placed by County employees.

110—Treasurer-Tax Collector

General Government

Shabbir Khan, ***Treasurer-Tax Collector***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,148,140	$1,232,784	$1,331,188	$1,331,188	$98,404
Services & Supplies	578,781	669,628	697,453	697,453	27,825
Fixed Assets	5,275	8,300	20,000	20,000	11,700
Operating Transfers Out	150,000	150,000	150,000	150,000	0
Total Expenditures	$1,882,196	$2,060,712	$2,198,641	$2,198,641	$137,929
Expenditure Reimbursements	(105,462)	(97,734)	(171,254)	(171,254)	(73,520)
Total Appropriations	$1,776,734	$1,962,978	$2,027,387	$2,027,387	$64,409
Earned Revenues By Source					
Licenses/Permits/Franchises	$80,541	$92,000	$96,000	$96,000	$4,000
Fines/Forfeitures/Penalties	165,431	150,000	160,000	160,000	10,000
Aid from Other Governments	77,964	26,000	28,000	28,000	2,000
Charges for Services	722,932	751,846	712,948	712,948	(38,898)
Miscellaneous Revenues	25,468	30,000	35,000	35,000	5,000
Total Revenues	$1,072,336	$1,049,846	$1,031,948	$1,031,948	($17,898)
Net County Cost					
Mandated	$704,398	$913,132	$995,439	$995,439	$82,307
Allocated Positions	23.0	23.0	23.0	23.0	0.0
Temporary (Full-Time Equivalent)	3.2	3.2	3.2	3.2	0.0
Total Staffing	26.2	26.2	26.2	26.2	0.0

Purpose

Functions of the Treasurer-Tax Collector are mandated while service levels are discretionary. Duties include payment processing, investing, and keeping safe monies and securities of the County and other public entities. Property tax laws are also administered.

Major Budget Changes

Salaries & Employee Benefits

➢ $98,404	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $16,137	Increase in general office supplies and postage expenses.
➢ $7,346	Increase in centrally budgeted Casualty Insurance charges.

Fixed Assets

➢ $20,000	Replacement mail opening machine.

Expenditure Reimbursements

➢ $7,249	Increased reimbursement from County departments.
➢ ($3,932)	Cost Allocation Plan adjustment.
➢ $66,670	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ ($66,670)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $4,000	Increase in business licenses.
➢ $19,369	Increase in investment service fees reflecting actual experience.

Program Discussion

The Treasurer-Tax Collector's 2001-02 recommended budget totals $2,027,387 with a Net County Cost of $995,439. This represents a Net County Cost increase of $82,307 or 9% from 2000-01 and is primarily attributable to negotiated salary and benefits adjustments.

The Treasurer-Tax Collector's operation is a critical component of the property tax system. The investments generate substantial interest earnings to the County and the agencies depositing monies with the Treasury. This generates a portion of the County general purpose revenue along with the collection of property taxes.

The Treasurer-Tax Collector is the official depository of approximately 900 entities, including County, school districts, and special districts. In 1999-2000, the average daily balance of the investment pool was approximately $650 million and the investment earnings exceeded $36 million which was apportioned to all participating entities.

In the last two years, the Treasurer-Tax Collector, in conjunction with the Auditor-Controller and Information Systems Division (ISD), has reviewed and evaluated the feasibility of replacing the existing property tax system with an on-line system. The complexity of the California property tax codes and its numerous mandated requirements have complicated the research process. There appear to be limited resources available in the market which would satisfy the full scope of the requirements at a reasonable cost. Based on the most recent data, ISD estimates the cost of a replacement system at $4 million, which is approximately $3 million higher than the original estimate.

During 2001-02, the Treasurer-Tax Collector will continue to work with ISD and the property tax administration departments to explore alternatives in replacing the existing property tax system. Two positions are recommended in the 2001-02 ISD's budget to assist with the development of a detail requirement analysis for a replacement system.

The recommended budget includes a transfer of $150,000 to the Treasurer-Tax Collector's Equipment Replacement Trust which will bring the reserve balance to $725,000 by June 2002. This represents the $10 penalties and costs on delinquent taxes collected by the Treasurer-Tax Collector's Office for its automation/equipment needs. It is anticipated that a portion of a replacement property tax system cost will be funded from the Trust.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Properties Tax Defaulted	4,314	7,766	9,480	9,966	9,990
Redemptions (Secured)	5,312	4,515	4,623	4,550	4,580
Duplicate Payments	3,255	4,900	4,950	5,350	6,100
Checks Returned	1,646	1,594	1,500	1,536	1,600
Business Licenses Issued	2,320	2,400	2,935	3,129	3,130
Warrants Processed	1,069,317	1,093,000	1,110,000	1,110,000	1,110,000
Unsecured Tax Bills Produced	44,615	24,725	24,210	24,300	24,300
Secured Tax Bills Produced	176,000	165,941	166,373	174,088	176,000
SB 813 Bills Produced	16,200	16,200	27,801	26,728	29,000
Delinquent Notices (Secured)	13,743	13,882	14,036	14,358	14,500

2000-01 Accomplishments

1. Issued the Request for Proposals for banking services and selected a bank which will provide a higher level of service such as electronic banking, increased security against fraud, and immediate access to copies of paid warrants.
2. Deferred replacing a cashiering system for the Treasury until a replacement property tax system is in place.
3. Developed and computerized a property tax default tracking system and auction sales program.

2001-02 Objectives

1. To continue to assess and evaluate the feasibility and alternatives of replacing the property tax system with an on-line system.
2. To develop web-based applications which will enhance the flexibility and reliability of inter-office software.
3. To provide staff additional training on computer applications and information technology.
4. To replace the existing local network system with a wireless system which will result in greater speed and lower cost.

Summary

All Assessor Budgets

Gary Freeman, *Assessor-Recorder-County Clerk*

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,467,064	$5,829,558	$6,972,510	$6,678,614	$849,056
Services & Supplies	824,749	1,167,908	1,142,547	1,142,547	(25,361)
Other Charges	36,037	47,000	0	0	(47,000)
Fixed Assets	177,381	643,549	36,130	36,130	(607,419)
Operating Transfers Out	0	0	91,000	91,000	91,000
Total Expenditures	$6,505,231	$7,688,015	$8,242,187	$7,948,291	$260,276
Transfer to Reserve	244,176	0	437,967	437,967	437,967
Total Appropriations	$6,749,407	$7,688,015	$8,680,154	$8,386,258	$698,243
Earned Revenues By Source					
Licenses/Permits/Franchises	$2,511	$2,300	$2,400	$2,400	$100
Interest/Rents	43,891	60,000	60,000	60,000	0
Aid from Other Governments	543,201	818,686	819,216	819,216	530
Charges for Services	2,089,232	2,178,000	2,463,150	2,463,150	285,150
Miscellaneous Revenues	3,576	3,140	3,140	3,140	0
Operating Transfers In	65,000	20,000	153,250	153,250	133,250
Fund Balance	0	222,539	0	0	(222,539)
Total Revenues	$2,747,411	$3,304,665	$3,501,156	$3,501,156	$196,491
Net County Cost					
Mandated	$4,001,996	$4,383,350	$5,178,998	$4,885,102	$501,752
Allocated Positions	116.0	119.0	137.0	129.0	10.0
Temporary (Full-Time Equivalent)	4.5	4.8	5.8	5.8	1.0
Total Staffing	120.5	123.8	142.8	134.8	11.0

This is a summary of the four budgets administered by the Assessor-Recorder-County Clerk. These include:

➢ 111	Assessor
➢ 11103	Assessor-AB 813
➢ 259	Recorder-County Clerk
➢ 25901	Recorder-Equipment/Automation

111—Assessor

General Government

Gary Freeman, ***Assessor-Recorder-County Clerk***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,108,336	$4,403,210	$5,282,007	$4,988,111	$584,901
Services & Supplies	486,610	599,502	616,803	616,803	17,301
Other Charges	36,037	47,000	0	0	(47,000)
Fixed Assets	5,140	14,800	6,000	6,000	(8,800)
Total Appropriations	$4,636,123	$5,064,512	$5,904,810	$5,610,914	$546,402
Earned Revenues By Source					
Aid from Other Governments	$751	$0	$530	$530	$530
Charges for Services	12,726	10,000	10,150	10,150	150
Miscellaneous Revenues	174	140	140	140	0
Operating Transfers In	65,000	0	71,250	71,250	71,250
Total Revenues	$78,651	$10,140	$82,070	$82,070	$71,930
Net County Cost					
Mandated	$4,557,472	$5,054,372	$5,822,740	$5,528,844	$474,472
Allocated Positions	85.0	87.0	101.0	93.0	6.0
Temporary (Full-Time Equivalent)	2.5	2.5	3.8	3.8	1.3
Total Staffing	87.5	89.5	104.8	96.8	7.3

Purpose

The County Assessor is a mandated function responsible for producing annual property assessment rolls, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all commercial trees and vines, and administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually and reduces to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Major Budget Changes

Salaries & Employee Benefits

➢ $341,832	Negotiated salary and benefits adjustments.
➢ $134,328	First-year cost of two Appraisers and two Property Technicians to address increased workload in the Valuation Division.
➢ $31,346	First-year cost of an Accounting Technician for budgeting and administration functions.
➢ $27,656	First-year cost of an Office Assistant position.
➢ $18,300	An additional .8 FTE part-time Office Assistant position.
➢ $10,000	Estimated overtime costs based on actual experience.
➢ $21,439	Increase in use of extra-help and negotiated benefits.

Services & Supplies

➢ $7,000	Adjustments in postage rate.
➢ $26,000	Training and transportation costs related to new positions.

➤ ($10,642)	Decrease in centrally budgeted data processing and Workers' Compensation Insurance charges.

Other Charges

➤ ($47,000)	Discontinued service agreement with the City of Stockton for the Geographic Information System.

Fixed Assets

➤ $6,000	Replacement copier.

Revenues

➤ $43,000	Reimbursement from the Recorder-Equipment/Automation budget #25901 for staff support in migrating the Recorder's files on the new shared information system.
➤ $28,250	Transfer from the Assessor's Automation Trust for computer software and data processing charges.

Program Discussion

The 2001-02 recommended budget for the Assessor's Office totals $5,610,914 with a Net County Cost of $5,528,844. This represents a Net County Cost increase of $474,472, or 9.4% from the 2000-01 level.

Property taxes are the local public agencies' major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Currently, the County collects over $280 million for these agencies. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The 2001-02 recommended budget includes funding for six new positions, with an estimated first-year position cost totaling $193,330, to address the increased workload in the Valuation, Mapping, and Administration/Budgeting sections. Approximately 25% of the additional cost will be reimbursed by the cities and special districts receiving property taxes. Descriptions of the new positions are summarized below.

Valuation -- $134,328

One Appraiser and two Property Technicians are recommended to address the workload increase in the Valuation Division of the Assessor's Office. The growth in real estate activities continues in the County. Based on the number of building permits processed to date, new construction is expected to grow by 48% and resales activities are anticipated to increase by 20%. An additional Appraiser is needed to review and value residential properties and a Property Technician is recommended to support business property assessments and mandatory audits.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Total Roll Values (000)	$24,717,165	$25,599,928	$27,150,249	$28,390,220	$30,661,437
Property Transfers	22,427	26,895	28,917	31,614	34,617
New Subdivision Lots	1,390	2,735	3,932	3,663	4,025
Total Permits Received	12,681	14,226	17,586	18,174	19,936
Boats	10,267	10,026	9,715	9,677	9,525
Aircraft	337	350	317	298	300
Audits-Mandatory	237	260	282	314	320
Property Statements	19,535	19,572	20,588	20,480	20,200
Appeals	847	401	399	609	280
Proposition 8	52,701	54,910	43,742	31,601	15,000

A second Property Technician position is also recommended to support the Direct Enrollment and Self-Reported New Constructions programs. The Direct Enrollment Program requires the Assessor's Office to monitor and copy sales activity in the Multiple Listing Service (MLS), match MLS data with sales documents, and review and correct discrepancies. This position would update and maintain the integrity of the property characteristics and verify sales data so that direct enrollment could occur timely. The position would also review forms and contracts with the assesses to verify data reported on the self-reporting of new construction forms.

Due to the recent reorganization within the Assessor's Office, an Appraiser was transferred from the Valuation Division to the Assessment Standards Division to assist in developing and maintaining the Assessor's office manuals and procedures, monitoring assessment litigation and legislation, and conducting special studies/appraisal services. An additional Appraiser is recommended to backfill the transfer.

Mapping -- $27,656

An Office Assistant position is recommended to assist with the Mapping Section. Duties of this position include assisting the public, parcel locates, tracking bad deed letters, filing maps, research, and providing maps to outside agencies. The addition of the Office Assistant position would allow higher level staff to process deed documents more timely and accurately for the Transfer and Appraisal sections.

Administration/Budgeting -- $31,346

An Accounting Technician position is recommended to assist with budgeting, payroll, purchasing, and personnel functions of the Assessor-Recorder-County Clerk's Office. In March 2000, the Assessor and the Recorder merged offices. The merger resulted in the consolidation and transfer of the administrative functions previously performed by the Recorder to the Assessor's Office. This position would develop monthly financial/budgeting analysis, review payments, and reconcile expenditure accounts with the Auditor's reports.

Supplemental Request

The Assessor submitted a supplemental request for eight new Appraiser positions that are required to implement the assessment recommendations cited in the preliminary State Board of Equalization Survey. The first-year position cost is estimated at $293,896. The Assessor indicates that these additional positions will not result in specific changes in service delivery. At this time, it is recommended these positions not be funded by the County. Once State funding is made available, the County will re-evaluate and re-assess the needs for these positions.

2000-01 Accomplishments

1. Completed the 2000 AB 818 State-County property Tax Administration Program Agreement.
2. Began digitizing maps for new parcels using the Countywide Geographic Information System.
3. Delivered the 1999-2000 Tax Assessment Roll to the Auditor-Controller on July 1st.

2001-02 Objectives

1. To implement the 2001 AB 818 Property Tax Administration Loan Agreement with the State.
2. To continue maintenance of the property characteristics database.

11103—Assessor-AB 818

General Government

Gary Freeman, *Assessor-Recorder-County Clerk*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$533,263	$566,149	$617,462	$617,462	$51,313
Services & Supplies	154,597	164,788	171,094	171,094	6,306
Fixed Assets	109,150	87,749	30,130	30,130	(57,619)
Total Appropriations	$797,010	$818,686	$818,686	$818,686	$0
Earned Revenues By Source					
Aid from Other Governments	$542,408	$818,686	$818,686	$818,686	$0
Total Revenues	$542,408	$818,686	$818,686	$818,686	$0
Net County Cost					
Discretionary	$254,602	$0	$0	$0	$0
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full-Time Equivalent)	2.0	2.0	2.0	2.0	0.0
Total Staffing	12.0	12.0	12.0	12.0	0.0

Purpose

This budget provides funding for staffing the State-County AB 818 Property Tax Administration Program. The Assessor's Office serves as the lead agency overseeing administration of the program.

Major Budget Changes

Salaries & Employee Benefits

➢ $56,886	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $4,684	Increase in legal and collections services provided by County Counsel and Tax Collector's Office.

Fixed Assets

➢ $30,130	Computer upgrades.

Program Discussion

In 1995, the State of California enacted AB 818 which, among other things, established a State-County Property Tax Administration Program. The program was designed to improve and enhance county property tax administration systems and provided a total of $60 million annually to counties on a Statewide basis for three years. The program has been extended to 2001-02. Program participation and annual funding are directly linked to contractual performance standards, and funds are considered repaid as long as these standards are met. Funding under this program is based on a calendar year, rather than fiscal year.

In January 2001, the County entered into its sixth year agreement with the State under the AB 818 Property Tax Administration Program for calendar year 2001. The Assessor successfully completed the 2000 program, and the State has again loaned $818,686 to the County. These funds must be used to enhance the property tax administrative system, and reduce the backlog of assessment appeals, property tax audits, and Proposition 8 compliance.

Again for program year 2001, $85,730 has been allocated to the Treasurer-Tax Collector's Office to expand/enhance collection efforts on delinquent unsecured property tax accounts.

11103—Assessor-AB 818

General Government

Continuing participation in this State program allows the Assessor's Office to maintain its huge database, which is utilized by many County departments, as well as cities and special districts. This database contains parcel numbers, use codes, fire district footage, ownership, and other information which is used by various agencies on a daily basis.

Because the program funding is based on a calendar rather than fiscal year, the Assessor's AB 818 2001-02 proposed budget anticipates seventh year program participation.

The current State-County Property Tax Administration Program is scheduled to sunset in 2002. The Statewide associations of the Assessors, Tax Collectors, and Auditors, as well as CSAC, are working on legislation that would extend and expand the program. If the program is not extended or replaced, the Assessor states his ability to produce an accurate and timely assessment roll would be compromised. Currently, AB 818 funds a total of 14.6 positions; 12 in the Assessor's Office, 2 in the Treasurer-Tax Collector's Office, and 60% of an attorney position in the County Counsel's Office. The Assessor indicates that these positions are essential to his continuing ability to keep current with his constitutional duty to produce an assessment roll.

Workload data in support of this program is included in the Assessor's Budget Unit #111.

2000-01 Accomplishments

1. Completed the mandatory audits workload.
2. Prepared timely defense of all assessment appeal cases scheduled by the Assessment Appeal Board.
3. Reviewed all properties with reduced assessments due to Proposition 8 in accordance with Revenue and Taxation Code Section 51(e).

2001-02 Objectives

1. To complete the 2001 participation in the State-County Property Tax Administration Program.
2. To successfully negotiate with the State for calendar year 2002 to continue participation in the State-County Property Tax Administration Program.

259—Recorder-County Clerk

General Government

Gary Freeman, *Assessor-Recorder-County Clerk*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$582,571	$743,060	$918,508	$918,508	$175,448
Services & Supplies	115,409	121,218	268,150	268,150	146,932
Fixed Assets	0	8,000	0	0	(8,000)
Total Appropriations	$697,980	$872,278	$1,186,658	$1,186,658	$314,380
Earned Revenues By Source					
Licenses/Permits/Franchises	$2,511	$2,300	$2,400	$2,400	$100
Aid from Other Governments	42	0	0	0	0
Charges for Services	1,502,103	1,518,000	1,743,000	1,743,000	225,000
Miscellaneous Revenues	3,402	3,000	3,000	3,000	0
Operating Transfers In	0	20,000	82,000	82,000	62,000
Total Revenues	$1,508,058	$1,543,300	$1,830,400	$1,830,400	$287,100
Net County Cost					
Mandated	($810,078)	($671,022)	($643,742)	($643,742)	$27,280
Allocated Positions	14.0	19.0	23.0	23.0	4.0
Temporary (Full-Time Equivalent)	0.0	0.3	0.0	0.0	(0.3)
Total Staffing	14.0	19.3	23.0	23.0	3.7

Purpose

The elected Assessor-Recorder-County Clerk creates and maintains map, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopiers; and processes Department of Fish and Game notices of determination.

Major Budget Changes

Salaries & Employee Benefits

➢ $58,674	Negotiated salary and benefits adjustments.
➢ $39,785	Transfer a Recordable Documents Indexer position from the Recorder-Equipment/Automation budget #25901.
➢ $27,656	First-year cost of an Office Assistant position for Vital Statistics.
➢ $59,021	First-year cost of a Recordable Documents Examiner and a Recordable Documents Indexer.
➢ ($9,688)	Eliminate use of extra-help.

Services & Supplies

➢ $22,000	Increase in office supplies and postage expenses reflecting actual experience.
➢ $17,615	Increase in data processing charges.
➢ $8,000	Lease payment for two replacement copiers for Vital Statistics.
➢ $96,000	First-year space rental payment of the Pacific State Bank building.

Revenues

➢ $225,000	Increase in recording fees based on current experience.

➢ $48,000	Transfer from Recorder-Equipment/Automation budget for its share of the space rental payment.
➢ $14,000	Increased transfer from the Recorder's Vital Statistics Trust to partially offset the cost of an additional Office Assistant position.

Program Discussion

The recommended 2001-02 Recorder-County Clerk budget totals $1,186,658. This represents an increase of $314,380, or 36% from the 2000-01 level. The recommended budget reflects:

- Returning of a Recordable Documents Indexer position from the Recorder-Equipment/Automation budget #25901 based on the duties assigned to the position.
- Adding a Recordable Documents Examiner and a Recordable Documents Indexer at a first-year cost of $59,021. Cost of these positions is fully offset by recording fees. In the last three years, the volume of documents processed and recorded by the Office has increased significantly. These positions will enable the Recorder's Office to record and index the documents in a more timely manner.
- Adding a new Office Assistant position at a first-year cost of $27,656. This position is needed to address the increased workload in the Vital Statistics and Micrographics Sections. A portion of the position cost will be offset by vital records copying fees.
- Providing $96,000 for space rental payment of the Pacific State Bank building. Fifty percent of the cost will be reimbursed by the Recorder-Equipment/Automation Fund. The workload growth and staffing expansion of the Assessor-Recorder-County Clerk over the last five years has outgrown the space the Office currently occupies at the Canlis Building. The additional office space will allow the Assessor-Recorder-County Clerk to relocate the Recorder's functions and operations to the new facility and the freed-up office space will be used to accommodate future growth and expansion of the Assessor's operations.

2000-01 Accomplishments

1. Continued indexing of official records toward the goal of January 1, 1936.
2. Completed floor plan necessary for office modernization and automation.

2001-02 Objectives

1. To continue on-line indexing of official records dating back to January 1, 1936.
2. To continue to replace 1950 to 1959 birth records due to poor quality of original filing.
3. To transition and relocate the Recorder's operations to the Pacific State Bank building.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Documents Recorded	148,854	178,825	181,214	168,021	190,000
Pages Recorded	414,727	468,535	498,602	521,000	535,000
Marriage Licenses Issued	2,347	2,234	2,508	2,900	3,200
Vital Statistics	25,971	26,628	28,300	32,500	35,000
Photocopies	72,361	73,000	75,000	90,000	91,000

25901—Recorder-Equipment/Automation

General Government

Gary Freeman, *Assessor-Recorder-County Clerk*

Recorder-Equipment/ Automation Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$242,894	$117,139	$154,533	$154,533	$37,394
Services & Supplies	68,133	282,400	86,500	86,500	(195,900)
Fixed Assets	63,091	533,000	0	0	(533,000)
Operating Transfers Out	0	0	91,000	91,000	91,000
Total Expenditures	$374,118	$932,539	$332,033	$332,033	($600,506)
Transfer to Reserve	244,176	0	437,967	437,967	437,967
Total Appropriations	$618,294	$932,539	$770,000	$770,000	($162,539)
Earned Revenues By Source					
Interest/Rents	$43,891	$60,000	$60,000	$60,000	$0
Charges for Services	574,403	650,000	710,000	710,000	60,000
Fund Balance	0	222,539	0	0	(222,539)
Total Revenues	$618,294	$932,539	$770,000	$770,000	($162,539)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	7.0	3.0	3.0	3.0	0.0

Purpose

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Salaries & Employee Benefits

➤ $9,365	Negotiated salary and benefits adjustments.
➤ $67,772	First-year cost of a Systems and Programming Analyst position to support the new Computerized Recorder's Information System (CRIS).
➤ ($39,743)	Transfer a Recordable Documents Indexer position to the Recorder-County Clerk budget #259.

Services & Supplies

➤ ($200,000)	Delete one-time office modernization and upgrade costs.
➤ $20,000	Maintenance costs for the new CRIS.

Operating Transfers

➤ $48,000	First-year rental payment of the Pacific State Bank building allocated to this budget.
➤ $43,000	Reimbursement to the Assessor budget #111 for information system support.

Transfer to Reserve

➤ $437,967	Projected revenues in excess of budget requirements.

Revenues

➤ $95,000	Increase in equipment fees based on actual experience.

($35,000)	Decrease in micrographics fees based on actual experience.
($222,539)	Delete one-time use of reserve fund for office modernization.

Program Discussion

The recommended 2001-02 Recorder-Equipment/Automation budget totals $332,033, a decrease of $600,506 from 2000-01. The budget reflects:

- Returning of a Recordable Documents Indexer position to the Recorder's operations based on the duties assigned to the position.
- Adding a Systems and Programming Analyst position to assist in the implementation of the new Computerized Recorder's Information System (CRIS). The new system will fully integrate the cashiering, imaging, and indexing of the official records in the Recorder's Office.
- Appropriating $48,000 for space rental payment of the Pacific State Bank building. This represents 50% of the annual lease payment allocated to the Recorder's Automation/Equipment budget.
- Providing $43,000 as reimbursement to the Assessor's budget for staff support in integrating CRIS with the Assessor's system.
- Deleting a one-time expenditure totaling $715,000 for office modernization ($200,000) and the new automation system ($515,000).

2000-01 Accomplishments

1. Issued the Request for Proposals for the Recorder's automation system, received four responses, and awarded contract. It is anticipated that system installation will begin in July 2001.
2. Completed preliminary space planning for the Recorder's staff.

2001-02 Objectives

1. To complete the installation and implementation of CRIS.
2. To continue, in conjunction with the Facilities Management Division, the office modernization project.

112—Purchasing & Support Services

General Government

Cliff Baumer, *Purchasing & Support Services Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,059,043	$1,312,029	$1,454,399	$1,454,399	$142,370
Services & Supplies	1,319,387	1,340,046	1,427,851	1,427,851	87,805
Fixed Assets	100,776	184,984	0	0	(184,984)
Total Expenditures	$2,479,206	$2,837,059	$2,882,250	$2,882,250	$45,191
Expenditure Reimbursements	(749,194)	(815,769)	(1,780,961)	(1,780,961)	(965,192)
Total Appropriations	$1,730,012	$2,021,290	$1,101,289	$1,101,289	($920,001)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$11,241	$5,000	$8,000	$8,000	$3,000
Charges for Services	1,121,833	1,333,655	369,203	369,203	(964,452)
Miscellaneous Revenues	44,792	41,500	26,263	26,263	(15,237)
Total Revenues	$1,177,866	$1,380,155	$403,466	$403,466	($976,689)
Net County Cost					
Support	$552,146	$641,135	$697,823	$697,823	$56,688
Allocated Positions	22.0	25.0	25.0	25.0	0.0
Temporary (Full-Time Equivalent)	7.3	6.0	6.8	6.8	0.8
Total Staffing	29.3	31.0	31.8	31.8	0.8

Purpose

The Purchasing and Support Services Division is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services, mail/courier duties, duplicating and print shop operations, records storage, and recycling functions.

Major Budget Changes

Salaries & Employee Benefits

➢ $107,014	Negotiated salary and benefits adjustments.
➢ $35,356	Increase in part-time staff.

Services & Supplies

➢ $70,260	Increase in postage rates.
➢ $26,700	Maintenance contract for e-Procurement system.
➢ ($33,992)	Completion of printing lease agreement.
➢ $11,565	Increase in transportation and motor pool cost.
➢ $63,834	Increase in data processing charges.
➢ ($30,700)	Discontinued maintenance service for previous procurement system.

Expenditure Reimbursements

➢ $33,238	Increase in mail charges due to increased postal rate.
➢ ($87,092)	Decrease in mail services for Family Support.
➢ $51,458	Increase in duplicating services provided to San Joaquin General Hospital.
➢ $28,101	Increase procurement card activity.
➢ $22,590	Increase in duplicating services.
➢ $68,138	Cost Allocation Plan adjustment.

- $848,759 Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

- ($42,799) Decrease in duplicating services to the Sheriff's inmate commissary program.
- ($15,237) Decrease sales of obsolete furniture and fixtures.
- $3,000 Increase in parking fines.
- ($72,894) Cost Allocation Plan adjustment.
- ($848,759) Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

During 2000-01, all of the Department's vacancies were filled. This has provided the Department with the

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Central Services					
Print Jobs	3,236	3,049	3,776	2,918	3,000
Printing Impressions	11,035,613	12,168,544	15,490,720	11,713,400	12,972,000
Outgoing U.S. Mail	2,215,369	2,164,207	2,201,060	2,409,035	2,570,500
Postal Presort	557,218	560,690	749,316	909,035	970,500
Postal Barcode	1,658,151	1,603,517	1,451,744	1,500,000	1,600,000
Copy Machine Copies	N/A	N/A	N/A	1,838,000	2,250,000
Records Management					
Records in Off-site Storage (cubic feet)	40,447	43,433	45,333	45,000	45,000
Records Requests Processed	19,663	23,540	24,100	20,215	20,000
Records Destroyed (cubic feet)	1,268	956	1,000	681	700
Paper Recycled (tons)	136	80	80	100	100
Purchasing					
Purchase Requisitions Received	14,000	10,900	11,400	5,060	5,313
Purchase Orders Issued	15,000	11,150	11,560	7,114	7,470
Dollar Value of Purchase Orders	$39,000,000	$44,950,000	$49,800,000	$56,691,498	$56,376,000
Invoices Processed	88,000	67,000	55,000	40,300	45,000
Purchasing Cards Issued	N/A	N/A	50	61	100
Purchasing Card Transactions	N/A	N/A	1,015	2,033	2,800
Average Transaction Value	N/A	N/A	$105	$160	$160
Copy Machine Transactions	N/A	N/A	15,000,000	18,926,354	20,540,228
No. of Machines in Copy Lease Prog.	N/A	N/A	123	129	140

resources needed to accomplish daily tasks and begin delayed projects within the Department. It has also allowed the Department to address service needs of outlying County departments.

Procurement System

The 2001-02 Purchasing and Support Services program concentrates on the conversion to a new automated procurement system that was installed in April 2001. The new e-Procurement System provides Purchasing with a web-based operating system that allows departments to initiate and track purchase requisitions. The new system provides departments with access to an electronic ordering system and the ability to check the status of their orders electronically. An additional module, an invoice matching program will be installed 2001-02. The invoice-matching program will drastically improve the timely payment of invoices. Complete implementation of this new system will result in an efficient procurement program that is accessible by all County departments.

Procurement Card Program

In 2001-02, the procurement Card Pilot Program will be expanded to include all County departments. This program offers an efficient method for making small purchases. The Auditor's Office and the Purchasing Department together have implemented safeguards and procedural audits to ensure proper use of the card. The cost of the program was lowered in late 2000-01 as a result of the State reducing their service charge. The program has proven to reduce paperwork for pilot departments providing staff time to concentrate on more complex purchasing duties.

Procurement Training

As a result of these major business changes, the revision of purchasing procedures and the training of departmental staff on the new system and procedures is of high priority in 2001-02. Purchasing has developed a new Procurement Training Program that will begin in early 2001-02. The training program will be continuous and available to all departments.

Duplicating Services

During 2000-01, duplicating services was upgraded with the acquisition of various pieces of new duplicating equipment.

During 2001-02, the installation of a web-enabled black and white and color copiers will make duplicating services accessible to departments via the County's intranet. This access will allow departments to have color copies made without the expense of sending their request to a commercial printer. It also allows departments to direct large production runs, via the intranet, to duplicating, which will eliminate the need to out source large productions, reduce the need for departments to acquire large, high speed copiers, and free-up departmental copiers.

Records Management

The allocation of one position in 2000-01, and the filling of the vacancies in the Records Management Division, provided the Division with the resources needed to effectively manage day-to-day activities and begin the development of a Master Records Management Program. Records Management is concentrating on the revision of the County's retention schedules and anticipates the completion of six schedules in 2001-02.

Mail Services

Mail services continues to experience savings in mailing costs as a result of the bar coding system. Discussions continue in assessing expansion of services in areas where departments are utilizing commercial mail services.

2000-01 Accomplishments

1. Installed an automated procurement system and trained staff on the use of the new system.

2. Developed a procurement training program for County departments and trained pilot departments.

3. Established a process for the development of departmental records retention schedules and updated three departmental retention schedules.

4. Revised janitorial bidding provisions and specifications.

5. Finalized the procurement card pilot program analysis.

2001-02 Objectives

1. To maintain a continuous e-procurement training program for departments.

2. To revise Purchasing's Department Policy and Procedures Manual.

3. To research options for replacement of a printing press, and relocation of warehouse and duplicating operations.

Purchasing Internal Service Fund

General Government

Cliff Baumer, ***Purchasing & Support Services Diector***

Purchasing ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$265,996	$2,219,632	$1,126,724	$1,126,724	($1,092,908)
Other Charges	207,984	503,858	200,536	200,536	(303,322)
Total Expenditures	$473,980	$2,723,490	$1,327,260	$1,327,260	($1,396,230)
Earned Revenues By Source					
Charges for Services	$663,107	$2,723,490	$1,327,260	$1,327,260	($1,396,230)
Total Revenues	$663,107	$2,723,490	$1,327,260	$1,327,260	($1,396,230)
Revenues Over/(Under) Expenses	$189,127	$0	$0	$0	$0

Purpose

The Purchasing Internal Service Fund serves as an operating mechanism for the Purchasing Card, Copy Machine, and Security Alarm programs. Vendor charges are paid from the Internal Service Fund and billed back to user departments.

Major Budget Changes

Services & Supplies

➤ ($17,510)	Decrease in administrative support costs from Purchasing and Support Services Division.
➤ ($1,334,915)	Decrease in projected purchasing card expenditures based on actual experience.
➤ $253,858	Increase in costs for copy machine program.
➤ $5,659	Increase in security alarm contracts.

Other Charges

➤ ($303,322)	Decrease in reserve for replacement of copy machines.

Revenues

➤ ($1,396,230)	Decrease in projected charges to departments based on actual experience.

Program Discussion

The Purchasing Card Program is designed to streamline the procurement process and reduce administrative paperwork by allowing authorized staff to quickly purchase certain low-cost items without the need to first submit a requisition form. This reduces the amount of paperwork required for the transaction and expedites the delivery of materials to the requesting department. This streamlining of the procurement process permits Purchasing staff to concentrate on more complex purchasing duties and the program's reporting capabilities enable departments to monitor expenditures via reports generated by the issuing card vendor.

In 2000-01, the Purchasing Card Program was expanded to include six additional departments: Sheriff, Mental Health, Probation, Mary Graham Children's Shelter, Cooperative Extension, and Registrar of Voters. In the upcoming year, it is anticipated that the program will be offered to all departments and will eventually replace the need to use Rapid Purchase Orders (RPO's).

The Copy Machine Program was implemented in 1998-99 with the goals of increasing copy quality, reducing copier costs, and improving vendor responsiveness. As machines are scheduled for replacement, Purchasing evaluates the volume and features required for the user department and places the appropriate equipment in that location. Users are provided with equipment, maintenance, supplies, and paper and are billed on a monthly basis according to the number of copies produced.

In 2001-02, the Purchasing Director will analyze the feasibility of converting the Copy Machine Program from its current configuration as a lease-purchase program to a lease or rental program. This should not impact services to departments, however, it would provide more flexibility in changing or upgrading copiers to take advantage of new technology.

The Security Alarm Program was implemented in 1999-00 as a way to centralize vendor payments for security alarm services. Purchasing staff processes invoices, administers contracts, and allocates charges back to user departments. This program allows quicker payments to vendors and better monitoring of contract performance.

In 2000-01, nine new security alarm systems were added to the program, bringing the total number of consolidated agreements to 72.

2000-01 Accomplishments

1. Expanded the Purchasing Card Program to include six additional departments: Sheriff, Mental Health, Probation, Mary Graham Children's Shelter, Cooperative Extension, and Registrar of Voters.
2. Added recycled paper availability to copier program.
3. Added nine new security alarm systems, bringing total number of consolidated agreements to 72.

2001-02 Objectives

1. To proceed with Countywide implementation of the Purchasing Card Program, eventually discontinuing use of Rapid Purchase Orders.
2. To analyze the feasibility of converting the Copy Machine Program from a lease-purchase replacement system to a cost-per-copy lease/rental program.
3. To continue to manage consolidated security alarm agreements.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Purchasing Card					
Cards Issued	N/A	26	47	61	100
Transactions	N/A	300	1,128	2,033	2,800
Dollar Value of Purchases	N/A	N/A	$190,047	$325,271	$448,000
Copy Machine					
Copy Machines Installed	N/A	50	128	129	135
Copy Transactions	N/A	2,370,222	17,688,737	17,281,417	18,100,000
Security Alarm					
Agreements	N/A	N/A	63	72	78

116—Office of Revenue & Recovery

General Government

Nancy Bischoff, ***Revenue & Recovery Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,135,326	$1,184,874	$1,229,790	$1,229,790	$44,916
Services & Supplies	937,796	703,668	790,655	790,655	86,987
Fixed Assets	0	6,000	2,500	2,500	(3,500)
Total Expenditures	$2,073,122	$1,894,542	$2,022,945	$2,022,945	$128,403
Expenditure Reimbursements	(2,500)	(2,500)	(553,500)	(553,500)	(551,000)
Total Appropriations	$2,070,622	$1,892,042	$1,469,445	$1,469,445	($422,597)
Earned Revenues By Source					
Interest/Rents	$141,000	$155,000	$165,000	$165,000	$10,000
Charges for Services	579,120	576,820	27,200	27,200	(549,620)
Total Revenues	$720,120	$731,820	$192,200	$192,200	($539,620)
Net County Cost					
Mandated	$1,350,502	$1,160,222	$1,277,245	$1,277,245	$117,023
Allocated Positions	27.0	27.0	26.0	26.0	(1.0)

Purpose

The Office of Revenue and Recovery (ORR) collects monies owed to the County and takes appropriate legal action to secure such accounts. The Office is not mandated and the level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➢ $97,133	Negotiated salary and benefits adjustments.
➢ ($37,663)	Deleted a Collection Clerk II position.
➢ ($14,554)	Reduction in extra-help cost.

Services & Supplies

➢ ($7,185)	Decrease in general office expense due primarily to the outsourcing of collection letters.
➢ $24,700	Increase in postage rates and number of mailings.
➢ ($1,500)	Reduction in copy service.
➢ ($3,100)	Discontinuation of ISDN service line.
➢ $57,553	Increase in centrally budgeted data processing, Workers' Compensation, and Casualty Insurance charges.
➢ $16,300	Collection letter program service cost.

Fixed Assets

➢ $2,500	Laser printer.

Expenditure Reimbursements

➢ $552,660	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ $10,000	Increase in interest collected.
➢ $10,800	Increase in attorney fee collections.
➢ ($552,660)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The Office of Revenue and Recovery's (ORR) 2001-02 budget totals $1,469,445 with a Net County Cost of $1,277,245. This represents a Net County Cost increase of $117,023, or 10%. The increase is primarily attributed to negotiated salary and benefits adjustments, increases in centrally budgeted costs, postal rates, and the Collection Letter Program cost.

The Office of Revenue and Recovery recently completed its first full year of operation on a new accounts receivable and collections system (CUBS). The new system has enhanced the Department's collection capabilities. Some of the enhancements are:

- Access at each desktop to other County systems.
- Outsourcing the printing and folding of approximately 600 collection letters per day. Prior to the outsourcing, it took several hours to complete the task. This has freed-up staff time to focus on direct collection efforts. Additionally, it has reduced the ordering and storing of large volumes of letterhead and envelopes thereby reducing general office supply cost.
- Capability to participate in the Franchise Tax Board Court Order Debt Program.

The Franchise Tax Board Court Order Debt Program allows ORR to assign unpaid court fines and fees with no locatable assets to the Franchise Tax Board for further collection action. This program has been under development for several years and was unavailable with the old system. During 2001-02, ORR anticipates completion of the testing phase of the Court Order Program and begin the processing of accounts.

On a daily basis, ORR prepares numerous legal documents related to civil actions and wage attachments. The new collection system has the capability of generating these required legal documents. During 2001-02, ORR plans to automate and implement this feature.

During 2001-02, ORR will review the option of accepting credit card payments on accounts. The review will include assessing the feasibility and requirements of implementing an Interactive Voice Response System that will allow debtors to make credit card payments via telecommunications at little to no cost to the County.

2000-01 Accomplishments

1. Completed staff training and transition to the CUBS Revenue Plus system.
2. Increased efficiency and productivity of the collection process with the new collection system. Outgoing collection calls increased by 11,565, or 19%.
3. Executed the Memorandum of Understanding between San Joaquin County and the Franchise Tax Board to participate in the Court Order Program.

2001-02 Objectives

1. To complete testing and begin transferring of uncollectible court fees and fines to the State Court Order Debt Program.
2. To complete a feasibility analysis of accepting credit card payments as a method for paying unpaid County debts to ORR.
3. To implement and integrate an automated processing of Judicial Council forms and legal documents with the ORR collection system.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Dollars Collected	$10,409,623	$11,221,076	$11,333,704	$11,500,000	$12,075,000
Referrals Processed	86,847	43,568	53,814	49,596	45,000
Statements Mailed	615,591	650,584	686,020	701,986	715,000

118—County Counsel

General Government

Terrence R. Dermody, *County Counsel*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,577,525	$1,800,046	$1,804,608	$1,804,608	$4,562
Services & Supplies	109,870	157,457	262,720	262,720	105,263
Fixed Assets	0	11,000	0	0	(11,000)
Total Expenditures	$1,687,395	$1,968,503	$2,067,328	$2,067,328	$98,825
Expenditure Reimbursements	(146,747)	(134,110)	(1,149,653)	(1,149,653)	(1,015,543)
Total Appropriations	$1,540,648	$1,834,393	$917,675	$917,675	($916,718)
Earned Revenues By Source					
Charges for Services	$1,189,768	$1,006,456	$6,687	$6,687	($999,769)
Total Revenues	$1,189,768	$1,006,456	$6,687	$6,687	($999,769)
Net County Cost					
Support	$350,880	$827,937	$910,988	$910,988	$83,051
Allocated Positions	17.0	17.0	17.0	17.0	0.0
Temporary (Full-Time Equivalent)	1.5	1.5	1.0	1.0	(0.5)
Total Staffing	18.5	18.5	18.0	18.0	(0.5)

Purpose

The County Counsel's Office provides a variety of legal services to the Board of Supervisors, County departments, and special districts. This office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Major Budget Changes

Salaries & Employee Benefits

➢ $76,925	Negotiated salary and benefits adjustments.
➢ ($72,363)	Decrease in extra-help/contractual staff.

Services & Supplies

➢ $2,745	Increase in general office expenses.
➢ $7,500	Legal research software services and upgrades.
➢ $3,432	Increase in communication charges.
➢ $66,000	Reallocation of professional and legal services cost.
➢ $19,140	Increase in centrally budgeted data processing, Workers' Compensation, and Casualty Insurance charges.
➢ $1,984	Increase in legal membership dues.
➢ $3,960	Increase in leases for computers.

Expenditure Reimbursements

➢ $5,824	Increased property tax services.
➢ ($26,300)	Reduction in legal services to non-General Fund departments.
➢ $19,184	Increased charges to Casualty Insurance Fund based on workload estimates.
➢ $17,500	Increased services to Local Agency Formation Committee.
➢ ($15,000)	Decreased Retirement Association based on anticipated decrease in litigation activities.

➢ $1,018,766	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ $13,997	Cost Allocation Plan adjustment.
➢ ($1,018,766)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The County Counsel's 2001-02 budget totals $917,675 with a Net County Cost of $910,988. This represents an increase in Net County Cost of $83,051, or 10%, over 2000-01.

During 2001-02, the Office of the County Counsel will work closely with affected County departments concerning legal matters pertaining to several significant issues that will affect the County. Among these significant issues is redistricting. Every ten years, the Board of Supervisors must redistrict the Supervisorial Districts of the County to reflect the population changes indicated by the decennial census. The Board typically performs this task through a committee structure with formal adoption of the new Supervisorial Districts after public hearings. The Office of the County Counsel will be involved in any legal issues that may arise during the redistricting process including any potential legal challenges.

A continued issue impacting the County is the transition of Family Support from the District Attorney to an independent agency status. The Family Support transition will raise issues concerning County civil service, labor relations, human resources, and retirement among others. The County Counsel's Office will provide coordination and legal review to ensure a smooth transition. That transition has been scheduled to occur by December 31, 2002.

During 2001-02, the Office of the County Counsel will undertake the restructuring of the provision of legal services in several areas related to land use and development. In recent years the Board of Supervisors has become more directly involved in County water issues. The County Counsel's Office will continue to explore new methods to provide the necessary legal support required to carry out Board policy in this area.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Litigation					
Self-Insurance Trust Fund	200	205	210	220	230
Collections	190	210	250	260	265
Conservatorship	395	395	420	425	435
Other	730	750	760	760	770
Administrative Hearings	70	80	90	93	96
Contract Review & Compliance	1,425	1,435	1,440	1,350	1,400
Opinion Letters & Memoranda	310	325	330	300	300
Advice Letters & Memoranda	570	585	590	560	550
Client Conferences					
Telephonic	16,500	16,750	17,000	17,500	18,000
Non-telephonic	1,400	1,380	1,400	1,420	1,450
Research (% of time)	15%	15%	15%	15%	15%
Continuing Education & Training (% of time)	1%	1%	1%	1%	1%

118—County Counsel

General Government

The County is engaged in development activities at the Stockton Metropolitan Airport through a Master Developer. The County Counsel's Office will work closely with the County Administrator, Airport Administration, and the Master Developer concerning negotiations and development activities.

The County is also exploring redevelopment activities in selected areas of the County. The County Counsel's Office will provide basic legal services for those redevelopment efforts. Community Separators and Farmland Preservation are likely to be areas of concern for the Board of Supervisors and Community Development during 2001-02. The County Counsel's Office will work closely with those entities concerning any legal issues.

2000-01 Accomplishments

1. Assisted in the transition of the Unified Courts from County to an independent agency; including shifting of legal and administrative services, such as litigation management, labor relations, and personnel and benefits, to the direct responsibility of the Courts or the Administrative Office of the Courts.
2. Increased office space by expansion to offices on the sixth floor of the Courthouse to address staffing needs.
3. Transitioned extra help attorney staff to retention contract status.

2001-02 Objectives

1. To assist the Board of Supervisors regarding redistricting.
2. To continue to assist in the transition of Family Support from the District Attorney's Office to an independent agency status.
3. To reorganize and restructure provision of legal services to County departments and officials relating to County water programs, services, and issues.
4. To reorganize and restructure provision of legal services to County departments and officials relating to County General Plan, Community Development, Airport Development, Community Separators, and Farmland Preservation programs, services, and issues.

124—Human Resources

General Government

Don Turko, *Human Resources Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,747,931	$2,316,074	$2,871,109	$2,871,109	$555,035
Services & Supplies	663,093	796,238	1,263,451	1,263,451	467,213
Fixed Assets	46,660	32,297	12,250	12,250	(20,047)
Operation Transfers Out	20,837	0	0	0	0
Total Expenditures	$2,478,521	$3,144,609	$4,146,810	$4,146,810	$1,002,201
Expenditure Reimbursements	(204,139)	(275,710)	(2,512,687)	(2,512,687)	(2,236,977)
Total Appropriations	$2,274,382	$2,868,899	$1,634,123	$1,634,123	($1,234,776)
Earned Revenues By Source					
Interest/Rents	$75	$125	$150	$150	$25
Aid from Other Governments	2,513	1,849	2,074	2,074	225
Charges for Services	1,651,400	2,048,288	156,703	156,703	(1,891,585)
Miscellaneous Revenues	315	275	100	100	(175)
Total Revenues	$1,654,303	$2,050,537	$159,027	$159,027	($1,891,510)
Net County Cost					
Mandated	$620,079	$818,362	$1,475,096	$1,475,096	$656,734
Allocated Positions	35.0	41.0	43.0	43.0	2.0
Temporary (Full-Time Equivalent)	0.8	1.1	1.4	1.4	0.3
Total Staffing	35.8	42.1	44.4	44.4	2.3

Purpose

The Human Resources Division provides centralized human resources services for all County departments including: recruitment; exam development; equal employment opportunity coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; administration of training, education, and deferred compensation programs; and staff support for the Civil Service Commission.

Major Budget Changes

Salaries & Employee Benefits

➢ $196,670	Negotiated salary and benefits adjustments.
➢ $199,820	Two Personnel Analyst and two Office Assistant added midyear 2000-01.
➢ ($19,802)	Reclassification of a vacant Disability Management Coordinator to Disability Management Specialist.
➢ $67,249	Addition of one Personnel Analyst position for classification work.
➢ $66,601	Nine-month funding for one Safety Officer position.
➢ $9,408	Increased salaries and fringe benefits for existing part-time employees and for additional .3 FTE support for staff development.
➢ $35,089	Elimination of salary savings due to filling of Disability Management Specialist position.

Services & Supplies

➢ $17,500	Increased office supplies to support midyear and recommended new staff.
➢ $16,350	Increased communications, memberships, equipment and computer leases, small tools and training reflecting actual usage and additional recommended staff.
➢ $10,450	Increased maintenance agreement cost for testing and online application software.
➢ $317,736	Increased data processing charges.
➢ $11,000	Increased advertising costs, including internet outreach.
➢ $29,465	Increased staff development cost reflecting instructor rate increases, additional training days, and training library resources.
➢ $2,800	Increased cost of EEO Mentor Partnership Program.
➢ $50,000	Diversity training program.
➢ $7,209	Increase in centrally budgeted Workers' Compensation and Casualty Insurances.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Recruitment & Certification					
Recruitments	202	307	342	340	360
Applications Processed	7,532	8,750	8,469	9,184	10,000
Eligibility Lists Established	194	296	307	373	400
Positions Requisitioned	N/A	N/A	1,144	1,200	980
Training					
Number of Employee Days	1,554	1,550	3,575	3,100	5,067
General Employee Training	N/A	N/A	2,341	2,474	2,975
*Diversity Training**	N/A	N/A	N/A	N/A	1,467
*Sexual Harassment Training**	N/A	N/A	1,234	626	625
Classification					
Classification Studies	23	44	28	54	67
Number of Positions Studied	72	350	431	1,347	640
New Classes Established	38	58	53	131	84
Amended Specifications	Included in New Classes Established		49	41	96
Organizational Studies	3	4	2	13	7
Equal Employment Opportunity					
Inquiries	190	200	200	200	200
Formal Investigations/Reports	20	44	46	49	52
Civil Service Hearings	8	14	2	3	5

**Sexual Harassment and Diversity Training classes are two hours in length, with three classes each. Three employees attending training are counted as one employee/day.*

Fixed Assets

➢ $10,000	Two workstations and chairs for recommended staff.
➢ $2,250	Two carrying carts for tables.

Expenditure Reimbursements

➢ $17,886	Increased charges for human resource services provided to Employment Economic Development Department.
➢ $257,219	Increased administration charges to self-funded insurance programs.
➢ $162,327	Cost Allocation Plan adjustments.
➢ $1,804,209	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ ($20,000)	Elimination of 125 benefits processing fees.
➢ ($5,618)	Reduced charges for services to Health Plan of San Joaquin.
➢ ($67,558)	Cost Allocation Plan adjustments.
➢ ($1,804,209)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The 2001-02 Human Resources budget totals $1,634,123 with a Net County Cost of $1,475,096. This represents an increase of $656,734 from 2000-01.

Recruitment

During 2000-01, the Board of Supervisors allocated four positions to provide Human Resources with additional resources needed to centralize recruitment for temporary and part-time positions. These positions have also allowed Human Resources to focus its efforts on departmental recruitment priorities. These efforts will continue in 2001-02.

The Division will continue to concentrate on improving the quality and number of applicants for County employment by establishing a competitive internet recruitment presence, increased participation at job fairs, and expanded outreach efforts to university, high school, community groups, and professional associations.

Classification

The recommended budget includes the addition of one Personnel Analyst to the classification unit. Existing pay and classification effort consists of one part-time employee and $75,000 in contracted consultants. This recommendation will establish a full-time classification unit to address significant workload increases. Dedication of full-time staffing will provide the necessary resources to establish and maintain a Countywide pay and classification effort.

For 2001-02, major classification goals continue to be the completion of a Countywide accounting technician study and a Countywide review and realignment of various clerical classes that were not part of the Countywide clerical study. Additional priorities include the completion of classification studies for the Family Support Division. The Family Support Division study will assist in preparing for the State mandated transition of Family Support activities from the District Attorney to an independent agency status.

Staff Development

The recommended budget for staff development totals $135,809. This level of funding expands the current general training effort and maintains the provision of sexual harassment awareness training for new employees.

A Countywide needs assessment, completed during 2000-01, identified a need for additional training in four main areas: 1) establishing harmonious working relationships; 2) customer service skills; 3) County policies and legal requirements; and 4) computer software applications. The recommended budget will provide for 20 new training classes in the first three areas. Human Resources is currently in the development phase of establishing a program that will allow County employees and departments to access basic and advanced level computer software training via departmental funding sources.

Employee Benefits

The recommended budget maintains funding for the Employee Benefits section at status quo staffing level. During 2000-01 the unit successfully implemented a new employee only health benefit for qualifying part-time employees. Additionally, the County's multi-vendor deferred compensation program was consolidated into a single vendor program resulting in a significant reduction in County administration and sizable savings to participants in reduced fees. Additional cost reductions and economies will be studied through the utilization of an insurance broker of record. The broker will be selected following a competitive bid process.

For 2001-02, program efforts will focus on cooperative efforts with the County's employee organizations to reduce the current rate of cost increase in existing plans and to identify lower cost health insurance options.

Equal Employment Opportunity (EEO)

The recommended budget increases the level of support provided for EEO during 2000-01 by $52,800. These funds are to provide a Countywide diversity training program and enhance the Mentor Partnership Program.

The EEO 2001-02 program plan includes the funding of $50,000 for the development and implementation of a diversity training program. The training is designed to enhance employees understanding and appreciation of cultural diversity, enhance effective working relationships, and assist in promoting positive human relations. The diversity training program is expected to reduce employee misunderstandings, conflicts, and formal grievances, and enhance the County's Equal Employment Program.

Safety Program Enhancements

A total of $73,597 is recommended in this budget to fund nine months of salary and benefits and support costs for a Safety Officer position. These costs are fully reimbursed from the Workers' Compensation Insurance Program. Details of the recommended safety program enhancements are contained in the Workers' Compensation budget.

2000-01 Accomplishments

1. Completed conversion of extra-help employees to temporary/part-time classes with Civil Service titles.
2. Consolidated administration of deferred compensation program with Hartford Life as single administrator.
3. Completed a training needs assessment and incorporated four of seven areas identified into the County's 2001-02 staff development program.
4. Finalizing Countywide clerical and information technology classification studies.
5. Implemented negotiated health insurance and step increase benefits for employees holding part-time status.

2001-02 Objectives

1. To expand recruitment outreach to include community and professional groups and implement a web-based, online internet application system.
2. To undertake Countywide classification studies of the Accounting Technician series and miscellaneous clerical classes, and the Family Support Division.
3. To continue the review of existing Civil Service rules and processes and to provide departments with training manuals on key employment laws and human resource processes.
4. To identify long-term staff and space needs including an approach for records management.
5. To create and implement an EEO procedures manual for use by departments when handling Civil Service Rule 20 complaints and a Workplace Violence Prevention Policy.
6. To review and update the County's Civil Service Rule 20 and Harassment Free Work Environment policies.

Self-Insurance Internal Service Funds

General Government

Don Turko, *Human Resources Director*

Self-Insurance ISFs	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Health	$17,596,463	$20,632,139	$29,863,331	$29,863,331	$9,231,192
Dental	2,441,624	2,911,172	3,501,052	3,501,052	589,880
Unemployment	540,733	490,823	450,362	450,362	(40,461)
Casualty	4,983,915	4,766,027	5,184,287	5,184,287	418,260
Total Expenditures	$25,562,735	$28,800,161	$38,999,032	$38,999,032	$10,198,871
Earned Revenues By Source					
County Premium	$23,234,151	$23,702,318	$32,551,927	$32,551,927	$8,849,609
Non-County Premium	4,426,277	4,495,247	6,560,036	6,560,036	2,064,789
Third Party Reimbursement	252,968	292,000	325,875	325,875	33,875
Interest	1,385,822	1,175,000	1,438,419	1,438,419	263,419
Total Revenues	$29,299,218	$29,664,565	$40,876,257	$40,876,257	$11,211,692
Revenues Over/(Under) Expenses	$3,736,483	$864,404	$1,877,225	$1,877,225	$1,012,821

Purpose

This budget provides for the centralized administration of Countywide self-funded health, dental, and unemployment insurance benefit programs, and the County's self-funded casualty insurance.

Major Budget Changes

Health

➢ $8,699,539	Increased cost of claims paid reflecting actual experience, market trend projections, and increase in number of employees.
➢ $81,272	Increased cost of claims servicing, due to additional employees and increase in fees for third party administration.
➢ $33,875	Increased cost of Employee Assistance Program based on increase in number of employees.
➢ $80,385	Increased administrative charges, primarily for data processing and office expense.
➢ $296,851	Increased premium for stop loss insurance due to increase in rates and number of employees.
➢ $50,000	Cost for new brokerage services.
➢ $10,000	Increased costs for actuarial review and claims audit services.
➢ ($17,915)	Cost Allocation Plan adjustment.

Dental

➢ $540,329	Increased claims payments reflecting employee growth and addition of orthodontia coverage to more bargaining units.
➢ $49,748	Increased claims service costs based on claims growth.

Casualty

➢ $200,000	Increased claims and administrative costs.
➢ $44,289	Increased program support and consultant costs.
➢ ($16,552)	Cost Allocation Plan adjustment.
➢ ($39,612)	Delete one-time software and equipment purchases in 2000-01.
➢ $230,135	Increase in excess insurance premiums.

Unemployment Insurance

($37,000)	Decrease in claims.
($14,110)	Decrease in administrative charges, due to less staff time spent on unemployment related matters.
$10,000	Increased cost for contract administration.

Revenues

$7,254,374	Increased County Health Insurance premium reflecting rate adjustments and number of participants.
$971,959	Increased Employee Health premiums reflecting rate adjustments and number of participants.
$824,733	Increased Retiree Health premiums reflecting rate adjustments.
$33,875	Increased reimbursement from Employee Assistance Program.
$311,235	Increased County Dental Insurance premium based on employee growth.
$268,097	Increased Employee Dental premiums based on employee growth.
$1,231,000	Increased Casualty Insurance premium.
$53,000	Increased Unemployment Insurance premiums due to salary and position increases.
$263,419	Increased interest earnings.

Program Discussion

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Frequently, factors beyond the County's administrative control influence costs (mandated benefit levels, usage, etc.). The County uses a combination of premium adjustment and cost containment measures to assure adequately funded programs. The 2001-02 self-insurance budget is recommended at $39 million, an increase of $10.2 million or 35.4% from 2000-01. The County will fund approximately $32.6 million of the total program costs with the balance covered by employee premiums, third party reimbursements, and interest earnings.

Health Insurance

The County operates three self-funded insurance plans and one fully insured option, Kaiser, which is not addressed in this budget. The 2001-02 recommended budget is $29.9 million, an increase of $9.2 million from 2000-01.

This increase reflects growth in the number of employees, higher costs for claims and administration, increases in the number and cost of prescriptions, and other market factors. To pay for these increased costs, premiums have been raised by 25% for the County Managed Care Program. A claims audit is planned to verify that benefits are being paid accurately and to identify possible procedural improvements.

Projected health insurance costs also reflect the introduction in January 2001 of a new self-funded plan for part-time employees. Utilization under the new plan will be monitored, and premiums and benefit design will be evaluated at the end of the first year of operation.

For the 2001-02 program, Human Resources will focus on efforts to reduce the current rate of cost increase in existing plans and a search to identify a lower cost health insurance option. Nationwide the primary factors driving up medical costs are technological developments and prescription costs. In addition to these external factors, physician and patient behavior have a significant effect on claims. During the plan year, the Benefits Manager will work with all recognized employee organizations to review benefits, identify cost containment measures, and educate employees about how to use their benefits effectively and economically without compromising care. The Benefits Manager will also work with the Health Plan of San Joaquin, Pharmacy Benefit Manager, and physicians to identify and eliminate over- or under-utilization of prescription drugs.

Additional cost reductions and economies will be studied through the utilization of an Insurance Broker of Record. The Broker will be selected following a competitive bid process.

Dental Insurance

The budget for the self-insured dental program is recommended at $3,501,052, a $589,880 increase from 2000-01. This increase relates to employee growth and the addition of dependent orthodontia coverage. Dental premiums have not increased since the 1994-95 plan year, and the Dental Trust Fund balances is stable. There will be no premium increase required for 2001-02.

Casualty Insurance

For 2001-02 the recommended budget for Casualty Insurance is $5,184,287, an increase of $418,260 over 2000-01. Premiums for 2001-02 are recommended at $6,467,000, a $1,231,000 increase from 2000-01. This increase reflects the estimated costs identified in the January 2001 actuarial review and will bring the program funding to the actuarial recommended level.

The County's self-insured Casualty Insurance program was established in 1974. The program consists of several components: general liability, medical malpractice, property, and automobile insurance. As of June 30, 2000, a total of $140 million in potential claims were pending against the County.

Since July 1, 1995 the County has belonged to the California State Association of Counties Excess Insurance Authority (CSAC-EIA), participating in its property, excess liability, and medical malpractice program. The excess insurance provides general liability coverage from $1 million to $20 million and medical malpractice coverage of $1 million to $10 million. The County still maintains a $1 million self-insured retention. The 2001-02 excess insurance premium is estimated at $622,135. This represents an increase of $230,135 from 2000-01. The majority of this increase is for Medical Malpractice insurance, which has increased by $178,809 primarily due to changes in the insurance market.

The reason for the sharp increase in excess premiums is that the insurance industry is entering into the second year of a hard market. Hard and soft insurance markets occur in cycles based on the economy and losses incurred. It is expected that this hard market will continue for two more years. The effects of a hard market not only increase insurance premiums, but also cause reductions in insurance coverage.

Unemployment Insurance

The 2001-02 recommended budget for unemployment insurance is $450,362, a decrease of $40,461 from 2000-01. This decrease reflects strong job market conditions resulting in fewer and shorter unemployment claims. Internal time studies show a reduction in Human Resources staff time spent on unemployment related issues.

The County is currently requesting proposals for an unemployment insurance administrator. In 1999, the State Department of Economic Development (EDD) decentralized its benefit office locations. This has caused a major communication problem in adjusting unemployment claims. Contracting the adjusting services currently provided by Human Resources will eliminate the need for Human Resources staff to attend EDD appeal hearings and eliminate other communication issues. The new administrator will have direct computer access to EDD and have the ability to reduce the County's unemployment claims and administration costs. The cost for this service is estimated at $10,000 and is expected to be offset by reduced claims costs.

2000-01 Accomplishments

1. Implemented a self-funded health insurance plan for part-time employees.
2. Expanded orthodontia coverage to additional bargaining units.
3. Provided ten liability prevention trainings for Health Care Services and Public Works.

2001-02 Objectives

1. To implement procedures to monitor and control prescription drug usage to increase employee safety and ensure appropriate use of drug therapies.
2. To make enrollment forms and Flex 125 claim forms available on the Human Resources website.
3. To work cooperatively with all recognized employee organizations to educate employees and modify benefit designs to reduce the cost of insurance.
4. To standardize insurance language in contracts, in conjunction with the Purchasing Agent and County Counsel, reducing County liability and exposure.
5. To proactively educate departments to correct deficiencies or alter practices that have produced liability in other jurisdictions.

Workers' Compensation Internal Service Fund

General Government

Don Turko, *Human Resources Director*

Workers' Comp ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Liability Claims	($944,775)	$0	$0	$0	$0
Insurance Premiums	4,817,349	6,311,793	7,859,447	7,859,447	1,547,654
Services & Supplies	512,732	859,796	781,428	781,428	(78,368)
Fixed Assets	0	10,000	0	0	(10,000)
Total Expenditures	$4,385,306	$7,181,589	$8,640,875	$8,640,875	$1,459,286
Earned Revenues By Source					
Premium Earned	$5,700,000	$6,600,000	$7,200,000	$7,200,000	$600,000
Interest	123,927	50,000	75,000	75,000	25,000
Total Revenues	$5,823,927	$6,650,000	$7,275,000	$7,275,000	$625,000
Revenues Over/(Under) Expenses	$1,438,621	($531,589)	($1,365,875)	($1,365,875)	($834,286)

Purpose

This budget provides for the centralized administration of Countywide Workers' Compensation insurance benefit program.

Major Budget Changes

Insurance Premium

➤ $1,547,654	Increase in insurance premiums reflecting growth in payroll costs.

Services & Supplies

➤ $169,559	Increase in administrative charges, primarily related to the recommended funding of a Safety Officer position and for data processing and office expenses.
➤ ($45,933)	Cost Allocation Plan adjustment.
➤ $15,000	Increased use of air quality testing and ergonomic evaluations.
➤ $2,100	Increase in pre-employment physical and drug screening program costs.
➤ ($228,000)	Delete funds appropriated for one-time program improvements.
➤ $6,000	Replacement of obsolete CPR and safety training materials.

Revenues

➤ $25,000	Increase in interest earned.
➤ $600,000	Increase in premiums collected.

Program Discussion

The 2001-02 recommended budget for the Workers' Compensation budget totals $8,640,875, an increase of $1,459,286 from 2000-01.

On January 1, 1999, the County entered into the CSAC-Excess Insurance Authority (EIA) Primary Workers' Compensation Insurance program. The County is now entering its fourth year of the program.

For 2001-02 the County's premium has increased by approximately $1.5 million. The CSAC-EIA recently reviewed the actuarial study for the Primary Workers' Compensation program. Through the analysis it has been determined that the program is projected to be underfunded as of June 30, 2001. The total deficit of just over $4 million is made up of $2.6 million in loss funding and $1.4 million in Unallocated Loss Adjustment Expense (ULAE). San Joaquin County's share of this deficit is estimated at $896,071. The ULAE deficit is primarily due to the increased third party administrator fees that are a result of the new contracts negotiated and approved by the Primary Workers' Compensation Committee in 2001-02.

The largest factor is the discrepancy between estimated and actual payroll. The program is funded based on each county's estimated payroll for the coverage period. Because the EIA charges were developed based on a lower estimated payroll, a funding deficit and undercharging resulted. All member counties were assessed a premium adjustment.

A second significant component of the premium increase was a $283,531 increase in the County's share of the excess premium. Under the EIA, primary coverage is provided for claims up to $250,000. A separate policy of excess insurance is purchased to cover claims over $250,000. The EIA's excess insurance policy increased by 36.2%, due to insurance market pricing factors.

Program Enhancements

Following recommendations provided by consultants, Risk Management is developing two programs which have considerable potential for lowering the workers' compensation rates in future years. These programs will provide opportunities for receiving monetary dividends from the EIA in future years, in addition to impacting rates.

Disability Management Program

One of the major recommendations for improvement in the workers' compensation program identified by the consultant was the development of a Disability Management Program. In the 2000-01 budget, the Board of Supervisors approved additional staff for the Risk Management Division to develop such a program. In February 2000, a Disability Management Coordinator and an Office Assistant were hired to develop a program for San Joaquin County and a second staff is now being recruited. The program is now operating in pilot form in three departments prior to bringing the program to the Board of Supervisors for full implementation.

County Workplace Safety Program

The second program initiative is the expansion of the County's workplace safety program. The 2001-02 Human Resources Division budget includes $73,597 for the salary, benefits, and support costs for a new nine-month Safety Officer position. These costs are charged to this budget through an Expenditure Reimbursement.

When the County started its initial safety program in 1973, it was staffed by one Safety Officer and an Assistant Safety Officer. These two positions seemed adequate for the implementation of a safety program for the County at that time with the County employee population of 2,500. Over time several changes have taken place, which have increased the need to add resources to maintain an effective safety program:

- The employee population has more than doubled since the initial safety program began. Existing staff cannot effectively provide assistance to County departments in complying with Cal-OSHA requirements timely. As of January 1, 2000, Cal-OSHA has the authority to assess financial penalties against public entities for failing to comply with safety standards.
- County departments must be trained and adhere to the County's Injury and Illness Prevention Program, which is currently being revised.
- The County must prepare to implement the California version of "Ergonomics in the Workplace." Despite the Presidential veto of the federal legislation, employers are still required to implement the California standard.
- Increasing complaints regarding indoor air quality have placed significant demands on the Risk Management Division in investigation of the complaints.
- Recent negotiated labor agreements have focused additional attention on employee safety issues.

With an additional position, Human Resources will have the resources to initiate a proactive safety program that includes innovative educational and preventative components. In addition, a revised Injury and Illness Prevention Program will be presented to the Board for approval. The revised program will assist County departments in reducing their workers' compensation claims. This program may require further expansion in 2002-03.

2000-01 Accomplishments

1. Initiated pilot operation of the Disability Management Program in Probation, Human Services, and Health Care Services.
2. Initiated the revision and development of the Illness and Injury Prevention Program (IIPP).

2001-02 Objectives

1. To evaluate and revise the pilot Disability Management Program, if necessary, prior to implementing the program Countywide.
2. To develop and implement a safety program containing significant educational and preventative components, designed to reduce the County's workplace injury rate.
3. To obtain Board approval of the revised IIPP and achieve participation among all departments.

125—Labor Relations

General Government

Judy Guerrero, ***Labor Relations Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$275,577	$382,540	$417,205	$417,205	$34,665
Services & Supplies	111,918	128,477	245,724	245,724	117,247
Fixed Assets	0	0	2,700	2,700	2,700
Total Expenditures	$387,495	$511,017	$665,629	$665,629	$154,612
Expenditure Reimbursements	(32,394)	(120,019)	(419,448)	(419,448)	(299,429)
Total Appropriations	$355,101	$390,998	$246,181	$246,181	($144,817)
Earned Revenues By Source					
Charges for Services	$107,350	$230,443	$17,776	$17,776	($212,667)
Total Revenues	$107,350	$230,443	$17,776	$17,776	($212,667)
Net County Cost					
Support	$247,751	$160,555	$228,405	$228,405	$67,850
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

The Labor Relations Division negotiates labor contracts; processes complaints and grievances; advises County departments on disciplinary actions and counseling matters; and recommends policy and procedures for employer-employee relations.

Major Budget Changes

Salaries & Employee Benefits

➤ $34,665	Negotiated salary and benefits adjustments.

Services & Supplies

➤ $60,000	Actuary and comparability salary and total compensation studies.
➤ $75,000	Consultant services retained to address impact of 2000 Labor Relations legislation.
➤ $4,925	Increased training, membership, and subscriptions.
➤ $1,500	Office software upgrade.
➤ ($25,828)	Decrease in centrally budgeted data processing charges.

Fixed Assets

➤ $2,700	PC color printer.

Expenditure Reimbursements

➤ $209,143	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➤ $90,286	Cost Allocation Plan adjustment.

Revenue

➤ ($209,143)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➤ ($3,524)	Cost Allocation Plan adjustment.

Program Discussion

The 2001-02 Labor Relations budget totals $246,181 with a Net County Cost of $228,405. This represents an increase in Net County Cost of $67,850 from 2000-01.

In October 2000, the Governor signed several pieces of legislation that placed new requirements on counties in the area of employee/labor relations and negotiations. This legislation includes:

- AB 1937, which provides for 1937 Act Counties to negotiate enhanced retirement benefits for its safety members;
- AB 448, which provides for 1937 Act Counties to negotiate enhanced retirement benefits for its miscellaneous members;
- SB 402, which requires submission to Binding Interest Arbitration for Peace Officers; and
- SB 739, which subjects the County to hearings before Public Employees Retirement Board (PERB) on unfair labor practice charges and unit determination.

Labor Relations' consultants were retained in 2000-01 to assist the County in addressing and analyzing some of the negotiation and employee benefits issues that are impacted by the legislation. Consultant services will continue in 2001-02. This legislation had significant impact on the Labor Relations 2000-01 budget primarily due to consultant services retained for comparability and total compensation studies. It is anticipated that this legislation will have major fiscal and financial management implications on the County. Labor Relations and County staff training will continue to administer the impact of the new legislation.

Approximately 95% of the County's workforce is represented by seven employee organizations. The Division continues to spend a considerable amount of its time meeting with employee organizations and County departments to resolve meet and confer issues, negotiating with employee associations, investigating and processing Memoranda of Understanding complaints submitted by the employee organizations, and investigating and processing unfair labor practice complaints filed by the employee organizations.

At the time of this budget preparation, labor contracts with the County's represented employee bargaining units and their seven representative organizations, are in various stages as summarized in the following chart:

Bargaining Unit	Rep/ Org	Contract Expires
Sheriff's Sergeants (negotiations continue)	SDSA	12/31/00
Peace Officers Miscellaneous	SEIU	06/30/01
Correctional Officers	SJCCOA	12/31/01
Law Enforcement Mgmt	LEMA	03/31/02
Office & Office Technical	SEIU	03/31/02
Trades, Labor & Institutional	SEIU	03/31/02
Middle Management	SJCMA	06/30/02
Registered Nurses	CNA	06/30/02
Sheriff's Non-Management	DSA	06/30/02
Professional	SEIU	06/30/03
Paraprofessional & Tech	SEIU	06/30/03
Safety, Investigative & Custodial	SEIU	06/30/03
Supervisor	SEIU	06/30/03

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Collective Bargaining Agreements Negotiated	N/A	8	4	5	7
Arbitration Hearings	N/A	18 *	19	13	15
Disciplinary Advice to Departments	N/A	650 **	1,400	1,250	1,200
Grievances/Complaints Process	N/A	16 **	42	18	35
Meet & Confer on Specific Topic	N/A	4	10	17	11

**Since March 1999.*

***Since December 1998.*

125—Labor Relations

General Government

2000-01 Accomplishments

1. Provided Countywide training for supervisorial and management staff on articles of the Memoranda of Understanding(s) and union/organization relations.
2. Negotiated contracts for Professional, Para-Professional and Technical, Supervisor, and Peace Officers Miscellaneous Units.
3. Initiated negotiations with the Sheriff's Sergeants Unit.
4. Negotiated an agreement with SEIU concerning temporary/part-time employees.

2001-02 Objectives

1. To continue negotiations with the Sheriff's Sergeants Unit.
2. To negotiate contracts for the Correctional Officers, Law Enforcement Management, Office and Office Technical, Peace Officers Miscellaneous, Registered Nurses, Trades, Labor and Institutional, Sheriff Non-Management, and Middle Management Units.
3. To process new resolutions for all unrepresented bargaining units.
4. To ensure compliance with the recently negotiated provisions of the Professional, Para-Professional and Technical, and Supervisor Memoranda of Understanding.

130—Registrar of Voters

General Government

Deborah Hench, *Registrar of Voters*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$578,822	$624,934	$740,438	$740,438	$115,504
Services & Supplies	892,618	906,997	899,936	899,936	(7,061)
Fixed Assets	30,675	309,000	0	0	(309,000)
Total Appropriations	$1,502,115	$1,840,931	$1,640,374	$1,640,374	($200,557)
Earned Revenues By Source					
Aid from Other Governments	$234,791	$247,500	$260,500	$260,500	$13,000
Charges for Services	167,952	471,500	181,500	181,500	(290,000)
Total Revenues	$402,743	$719,000	$442,000	$442,000	($277,000)
Net County Cost					
Mandated	$1,099,372	$1,121,931	$1,198,374	$1,198,374	$76,443
Allocated Positions	10.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	5.3	3.3	5.6	5.6	2.3
Total Staffing	15.3	15.3	17.6	17.6	2.3

Purpose

The Registrar of Voters registers all voters and maintains registration records; conducts federal, state, county, city, school, and special district elections; maintains street and precinct indices for elections; collects filing fees; and certifies candidates' filing papers.

Major Budget Changes

Salaries & Employee Benefits

➢ ($61,180)	Elimination of Chief Election Technician position.
➢ $66,850	Add Assistant Registrar of Voter position.
➢ $27,581	Negotiated salary and benefits adjustments.
➢ $25,000	Increase in overtime due to legislative registration deadline changes.
➢ $57,253	Increase in extra-help due to anticipated impact of new registration deadlines.

Services & Supplies

➢ $10,900	Increase in general office expense and motor pool charges.
➢ $59,300	Increase in absentee mail ballots and postal rate.
➢ $10,700	Implementation of postal sample ballot buy-back program.
➢ ($56,646)	Decrease in maintenance, rents, and leases due to conversion to new system.
➢ $5,000	Development of reapportionment maps.
➢ ($24,500)	One-time consultant cost for new system conversion.
➢ ($37,000)	Decrease in election and related service cost.
➢ $23,407	Replacement of precinct tables, chairs, and ADA booth conversion kits and minor window repair.

➢ $1,732	Increase in Workers' Compensation and Casualty Insurance charges.

Revenues

➢ ($298,000)	Primary elections revenue anticipated to be received 2003.
➢ $7,000	Candidate filing fees.
➢ $1,000	Voter information sales.

Program Discussion

The proposed budget for the Registrar of Voters' Office (ROV) reflects somewhat the cyclical nature of the elections process. In 2000, the primary election date was shifted to the first Tuesday in March. For 2001-02, projected revenues for the Registrar of Voters decreased by $290,000 due to the timeline of projected election services reimbursements. Due to the uncertainty of the projected 2001-02 elections, a midyear review will be conducted to determine additional funding needs of elections cost.

2001-02 Elections includes a Uniform District Election in November and a Primary Election in March. Projected revenues for 2001-02 constitutes $181,500 for reimbursements from the Uniform District Elections and $260,500 in reimbursements for the 2001-02 Primary Election. Approximately $72,000 in reimbursement for the 2001-02 Primary Election is projected to be received in 2002-03.

In 2000-01, ROV participated in the Sample Ballot Buy-Back Program whereby ROV purchased from the federal postal service undeliverable sample ballots. The average cost for the purchase of each ballot was 40 cents per piece. The ballots were used to update voter address information avoiding repeated attempts of undeliverable ballots and provided a mechanism for continuous updating of voter data. This program will continue in 2001-02.

In 2000, the State Legislature passed AB 1094 which revised the deadline date for the close of voter registration period from 29 days before an election day to 15 days before an election day. It is anticipated that this change will result in simultaneous processing of voter registration and absentee ballots. SB28 provides that all voters unaffiliated with a party, on election day, may vote for any party providing the party has registered with the State to receive crossover votes. The anticipated impact of this legislation is additional time required to process voter registration and conduct the voting process.

An Election Technology study is recommended in 2001-02. An appropriation of $40,000 for the study has been appropriated in the Information Systems Division 2001-02 budget. The purpose of the study is to evaluate the County's voting system and recommend improvements. Currently, AB 56 and AB 55 are pending legislation which offers matching funds to counties for election technology upgrades.

The recommended ROV budget includes $8,595 for the purchase of booth conversion kits to ensure compliance with American Disability Act (ADA). During 2001-02, ROV will survey each precinct to ensure compliance with ADA requirements and submit the report to the Secretary of State Office in January 2002.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Registered Voters	228,003	281,309	285,459	319,546	320,000
Countywide Elections	1	1	1	1	1
Ballots Cast	95,311	130,005	122,639	142,316	168,843
Other Elections	3	4	5	4	4
Ballots Cast-Other	58,265	55,623	58,429	5,100	60,000
Absentee Ballots Processed	59,265	60,175	63,750	62,060	65,000
DMV "Motor Voter" Registrations	39,834	39,351	41,000	42,000	44,000
FPPC Filings Maintained	190	190	191	192	192

2000-01 Accomplishments

1. Successfully certified November 2000 General Election.
2. Completed conversion to a PC-based Ballot Counting System.
3. Began conversion to a PC-based Election Information Management System.
4. Registered over 32,000 new voters between the June 2000 Primary and the November 2000 General Election.
5. Completed the installation of Cal-Voter Phase III (electronic candidate filings).

2001-02 Objectives

1. To successfully conduct the March 2002 Primary Election.
2. To complete conversion to a PC-based Election Information Management System and train staff.
3. To effectively implement new legislative election deadline, Election Code 2151 and stay informed on new legislation on election and election technology.
4. To participate in a County election technology study.
5. To revise district maps and update election system as established by 2001 reapportionment.

154—Economic Promotion

General Government

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$50,807	$55,200	$55,200	$55,200	$0
Other Charges	86,700	90,319	90,778	90,778	459
Total Appropriations	$137,507	$145,519	$145,978	$145,978	$459
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$137,507	$145,519	$145,978	$145,978	$459

Purpose

This budget provides funding for various agencies which promote economic development and revitalization within San Joaquin County.

Program Discussion

The County provides funds to non-County agencies through this budget to promote economic development within San Joaquin County. For 2001-02, the proposed budget includes continuation of funding at the current level for the Downtown Stockton Business Improvement District, the San Joaquin Partnership, the Economic Development Association, and the San Joaquin Convention and Visitors Bureau. The Convention and Visitors Bureau and Economic Development Association funding has been increased by 3%.

SJ Economic Development Association	$8,053
San Joaquin Partnership	75,000
Business Improvement District	55,200
S.J. Convention & Visitors Bureau	7,725
Total	$145,978

SJ Economic Development Association

The San Joaquin Economic Development Association (EDA), in conjunction with the County's Employment and Economic Development Department (EEDD), provides a combination of economic development, and employment training that is unique and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in job development and eligibility determination for individuals hired to work in the Enterprise Zone.

The recommended 2001-02 contribution to EDA of $8,053 will be used for Enterprise Zone, and business retention and expansion activities. At this level, EDA will continue funding promotional and marketing activities, operational luncheon meetings, travel expenses, and subscriptions.

San Joaquin Partnership

Since 1996-97, funding for the San Joaquin Partnership has been considered on a year-to-year basis. For 2001-02, $75,000 has again been requested by the San Joaquin Partnership for economic development and marketing activities.

Downtown Business Improvement District

In April 1997, the Board authorized participation in the Downtown Stockton Business Improvement District for security and maintenance services. The total annual County assessment is expected to be approximately $55,200. The assessments are imposed semi-annually and began in January 1998. Approximately $55,200 will be paid by the County in 2000-01.

San Joaquin Convention & Visitors' Bureau

In 2000-01, the Board of Supervisors approved funding of $7,500 to the San Joaquin Convention and Visitors' Bureau for public relations and promotional efforts which target San Joaquin County and its surrounding areas as a desirable destination to visit. The proposed budget includes an increase of $225 to a 2001-02 total of $7,725, to support the Bureau's efforts to market the San Joaquin area to athletic events, religious groups, and State associations.

160—Surveyor

General Government

Manuel Lopez, *Public Works Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$242,213	$402,520	$454,646	$454,646	$52,126
Services & Supplies	54,899	71,517	97,225	97,225	25,708
Fixed Assets	2,699	0	48,000	48,000	48,000
Total Expenditures	$299,811	$474,037	$599,871	$599,871	$125,834
Expenditure Reimbursements	0	0	(10,000)	(10,000)	(10,000)
Total Appropriations	$299,811	$474,037	$589,871	$589,871	$115,834
Earned Revenues By Source					
Charges for Services	$292,441	$300,000	$406,000	$406,000	$106,000
Total Revenues	$292,441	$300,000	$406,000	$406,000	$106,000
Net County Cost					
Mandatory	$7,370	$174,037	$183,871	$183,871	$9,834
Allocated Positions	6.0	6.0	6.0	6.0	0.0
Temporary (Full-Time Equivalent)	0.8	0.6	1.6	1.6	1.0
Total Staffing	6.8	6.6	7.6	7.6	1.0

Purpose

The Surveyor Division of the Department of Public Works processes maps and legal descriptions for subdivisions, annexations, and County acquisitions and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certificates of correction, and legal descriptions, are in conformance with State and local ordinances. The review of final maps includes those prepared for all of the seven cities in San Joaquin County. The Surveyor Division coordinates all Geographic Information Systems (GIS) activities for the Department and provides liaison services to other departments with GIS and the County GIS Coordinator.

Major Budget Changes

Salaries & Employee Benefits

➢ $8,618	Negotiated salary and benefits adjustments.
➢ $39,508	Increase in extra help to maintain status-quo during peak work periods.
➢ $4,000	Increase in overtime.

Services & Supplies

➢ $3,128	Increase in equipment maintenance and office automation costs.
➢ $10,000	Increase in consultant services for ongoing Digitized Mapping Records System.
➢ $6,000	Increase in departmental allocated service costs.
➢ $5,550	Increase in computer related software and upgrades.

Fixed Assets

➢ $48,000	Integrated workstations and appurtenances - six modular workstations including work surfaces, drawers, cabinets, and task lighting.

Expenditure Reimbursement

➢ $10,000	Adjustment resulting from GASB 34 accounting change related to internal service activities.

Revenues

➢ $136,000	Increase revenue due to increased demand for Surveyor services.
➢ ($10,000)	Adjustment resulting from GASB 34 accounting change related to internal service activities.
➢ ($20,000)	Delete Monument Preservation fee -- program was not completed.

Program Discussion

The duties of the Surveyor Division include providing services to the public and various governmental agencies. This involves the preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and special districts. The Surveyor Division also prepares or reviews legal descriptions for Local Agency Formation Commission (LAFCo), dedications, abandonments, and land acquisitions.

The review of maps includes those prepared for all seven cities in San Joaquin County. A large portion of the Division's revenue is derived from this source.

There has been a significant increase in the number of maps processed the past four years with a commensurate increase in revenue. It is anticipated this growth will now plateau. Extra-help positions will continue to be utilized in an effort to conform with State mandated time frames in the review of maps, although at an increased level from 2000-01. Long-term funding may not be sufficient to justify hiring a full-time employee for the long-term.

The vacant County Surveyor and GIS Specialist positions are recommended continued in this budget. Both of these positions were allocated in the 2000-01 budget. The Human Resources Division, working with the Surveyor Division, is currently reviewing and developing class specifications.

As was explained in the 2000-01 budget, the GIS Specialist position was designed to act as a central resource and facilitator for GIS activities within the Public Works Department. As GIS opportunities increase, that need remains.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Mandated Time Frames					
Records of Survey	55	47	56	74	60
Parcel Maps	39	49	27	66	50
Final Maps	53	73	98	148	150
Corner Records	43	41	259	194	200
Certificates of Correction	18	22	8	30	20
Legal Descriptions					
County Applications	47	59	64	58	80
Strip Dedications & Easement	3	9	3	6	5
LAFCo	12	11	26	20	20
Abandonments & Acquisitions	4	20	9	8	10
Other					
Special Districts (Annex/Form)	1	2	4	4	5
Total	275	333	554	608	600

The County Surveyor position was designed to follow emphasis Statewide on placing the obligation directly with the individual performing the duty. Previously, the Director of Public Works had been designated the County Surveyor. By creating a position of County Surveyor to oversee the Surveyor Division, the Department will address the need for having the person with responsible charge for the technical accuracy of survey-related documents as the Division Head.

The Digitized Mapping Records System will become fully operational by utilizing a professional consultant to provide initial installation and ongoing maintenance of the system.

Funds have been programmed to implement the transition to integrated workstations to improve space utilization. This improvement is part of the multiyear Departmental effort to improve service to the public.

In the 2000-01 budget, the Surveyor proposed to establish a Survey Monument Preservation Fee under Government Code Sections 27584 and 27585. Due to the continuing demand for Surveyor services, the development of this fee has been delayed, and the fee is not incorporated into planned revenue in this 2001-02 budget.

2000-01 Accomplishments

1. Updated an additional five percent of the five-year backlog of Surveyor's records for a total of 85%.
2. Began the process of converting existing records to digital format for use in the Digitized Mapping Records System.

2001-02 Objectives

1. To continue updating five-year backlog of Surveyor's records.
2. To continue converting existing records to digital format for use in the fully operational Digitized Mapping Records System.
3. To conclude the development of the monument preservation fee.

165—Rebates/Refunds & Judgments/Damages

General Government

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$184,737	$42,000	$42,000	$42,000	$0
Other Charges	0	500	500	500	0
Total Appropriations	$184,737	$42,500	$42,500	$42,500	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$184,737	$42,500	$42,500	$42,500	$0

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgements and damages that may be assessed against the County during the fiscal year.

Program Discussion

It is recommended that an appropriation of $42,500 be established for 2001-02; $42,000 for rebates and refunds, and $500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year-to-year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

180—Equipment Use Allowance & Debt Service

General Government

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$14,704,015	$14,979,015	$14,752,611	$14,752,611	($226,404)
Other Charges	2,517,184	3,564,324	3,215,574	3,215,574	(348,750)
Total Expenditures	$17,221,199	$18,543,339	$17,968,185	$17,968,185	($575,154)
Expenditure Reimbursements	(2,229,688)	(2,792,813)	(2,994,661)	(2,994,661)	(201,848)
Total Appropriations	$14,991,511	$15,750,526	$14,973,524	$14,973,524	($777,002)
Earned Revenues By Source					
Interest/Rents	$2,257,043	$3,293,750	$2,945,000	$2,945,000	($348,750)
Aid from Other Governments	772,975	772,948	767,710	767,710	(5,238)
Charges for Services	147,199	124,366	4,229	4,229	(120,137)
Miscellaneous Revenues	1,570,614	436,455	0	0	(436,455)
Operating Transfers In	7,329,894	7,583,683	7,949,795	7,949,795	366,112
Total Revenues	$12,077,725	$12,211,202	$11,666,734	$11,666,734	($544,468)
Net County Cost					
Support	$2,913,786	$3,539,324	$3,306,790	$3,306,790	($232,534)

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for lease payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

➤ ($232,743)	Paid off the shorter term portion of the Capital Facilities Project COPs.

Other Charges

➤ ($348,750)	Decrease in interest expense on the 2000 TRANs reflecting a shorter term issue.

Expenditure Reimbursements

➤ $51,746	Cost Allocation Plan adjustment.
➤ $119,525	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➤ $30,577	Increased reimbursement from Human Services Agency reflecting actual space utilized for public assistance programs.

Revenues

➤ ($348,750)	Decrease in interest income derived from the 2000 TRANs.
➤ ($119,525)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➤ ($79,454)	Delete reimbursements from Office of Substance Abuse and Courthouse Construction Trust -- COPs were paid off in 2000-01.

Program Discussion

Long-Term Financing

This budget funds the annual lease payments for the certificates of participation (COPs) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, the County has issued five COPs and four of these issues are still outstanding for the following projects:

- ***1989 Human Services Building***: $47.9 million was issued at 6.797% to finance the construction of the Human Services Agency office building and the downtown motor pool and parking garage. *This project was refinanced in 1993.*
- ***1989 Jail and Sheriff's Operations Center***: $40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center at Mathews Road. *This project was refinanced in 1993.*
- ***1993 General Hospital Project***: $106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three-story replacement hospital at Mathews Road. *This project was refinanced in 1999.*
- ***1993 Capital Facilities Project:*** $110.7 million was issued at 4.875% to: 1) refinance the COPs issued in 1989, and 2) finance the construction of a $3 million Family Support Building addition. The refinancing reduced the County's total lease obligations by approximately $8.2 million over a 26–year period, for an average annual savings of $315,000.

The COP lease payments are centrally budgeted and, where appropriate, charged to departments which have offsetting revenues. The 2001-02 lease payments on the outstanding bond issues will be $14,567,611 with offsetting revenue totaling $11,413,624. The General Fund portion of the lease payments is netted to be $3,153,987.

In May 1998, the Board approved a $3 million loan from the Hospital Enterprise Fund to the General Fund to provide for the County match to a State grant for the Juvenile Hall Expansion Project. The 2001-02 principal and interest due the Hospital totals $270,574.

Short–Term Borrowing (TRANs)

Since 1989-90, the County has issued tax and revenue anticipation notes (TRANs) to meet the General Fund cash flow needs. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor-Controller. The cost of borrowing and cost of issuance are fully offset by interest earnings on the freed-up funds.

The 2001-02 recommended budget includes $2,945,000 to fund: 1) the interest cost of the 2000 TRANs, and 2) the estimated issuance cost of a similar borrowing in 2001-02.

- In October 2000, the County issued a $62 million TRANs at 4.75% with a 12-month maturity. The interest on the TRANs, totaling $2,945,000, is due in October 2001. It is anticipated that the additional interest earnings resulting from the borrowing will exceed expenses by $1.4 million.
- Based on the preliminary cash flow analysis, the County will continue to experience cash flow deficits in the General Fund in 2001-02. The recommended budget includes $100,000 to fund the estimated cost of issuance of a 2001 TRANs.

Sales Tax Audit

Since April 1993, the County has engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit services for the County. The main objective is to increase the County's sales tax revenues through identification and correction of sales tax allocation errors. For the audit services, HdL is paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County.

Since 1994-95, the County has received over $3.7 million resulting from the sales tax audit. Based on the service agreement with HdL, $85,000 has been included in this budget for the service fees.

Cost Allocation Plan

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor-Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 2001-02, $302,771 worth of depreciation expense will be credited to this budget from other County operating entities.

Motor Pool Internal Service Fund

General Government

Manuel Lopez, *Public Works Director*

Motor Pool ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$884,607	$1,042,600	$1,018,683	$1,018,683	($23,917)
Services & Supplies	2,178,370	2,262,400	2,949,269	2,949,269	686,869
Other Charges	1,489,173	1,555,560	1,953,000	1,953,000	397,440
Total Expenses	$4,552,150	$4,860,560	$5,920,952	$5,920,952	$1,060,392
Earned Revenues By Source					
Charges for Services	$2,817,821	$3,751,960	$4,641,230	$4,641,230	$889,270
Time & Material Charges	716,439	832,000	844,722	844,722	12,722
Interest	156,107	150,000	150,000	150,000	0
Other Revenue	309,247	126,600	285,000	285,000	158,400
Total Revenues	$3,999,614	$4,860,560	$5,920,952	$5,920,952	$1,060,392
Earned Revenues By Source	($552,536)	$0	$0	$0	$0
Fixed Asset Purchases					
Structures & Improvements	$12,559	$50,000	$0	$0	($50,000)
Shop & Office Equipment	47,515	10,600	11,000	11,000	400
Vehicles	2,123,631	1,787,800	2,154,200	2,154,200	366,400
Total Fixed Assets	$2,183,705	$1,848,400	$2,165,200	$2,165,200	$316,800
Allocated Positions	24.0	22.0	20.0	20.0	(2.0)

Purpose

The Motor Pool provides transportation and vehicle maintenance services for County departments on a cost reimbursement basis. Services include fleet management, vehicle repairs, preventive maintenance, and quality control inspections. Other services include developing vehicle specifications for procurement, preparing new vehicles for County use, preparing old vehicles for sale, and administering service and parts contracts with private vendors.

Major Budget Changes

Salaries & Employee Benefits

➢ $67,120	Negotiated salary and benefits adjustments.
➢ ($53,374)	Delete one Automotive Mechanic position.
➢ ($37,663)	Transfer one Equipment Service Worker position to the Equipment Maintenance budget.

Services & Supplies

➢ $557,800	Increase in gasoline costs reflects increases in fuel price and miles driven.
➢ $113,514	Increase in Casualty Insurance.
➢ ($9,000)	Decrease in repair parts and accessories.
➢ $16,000	Increase in utilities.
➢ ($7,500)	Decrease in maintenance of tanks, pumps, and hoses.

Motor Pool Internal Service Fund

General Government

Other Charges

➢ $397,440	Increase in vehicle depreciation due to accelerated vehicle replacement.

Fixed Assets

➢ $5,000	Automatic transmission fluid exchange machine.
➢ $6,000	Freon recovery machine.

Revenues

➢ $889,270	Increased revenues due to rate increases and additional miles driven.
➢ $136,000	Increase in time and materials revenue due to expanded workload and fuel reimbursements.
➢ $29,400	Increase in miscellaneous revenues due to increased recoverable charges.
➢ $7,000	Increase in insurance recovery.
➢ ($3,000)	Decrease in depreciation recovery.

Program Discussion

Motor Pool revenue is derived from vehicle charges and shop rates to user departments on a mileage or time and material basis. The objective of the internal service fund is to operate on a break-even basis. The mileage and shop rates are reviewed and adjusted annually based on historical and projected costs.

Fuel continues to be a significant cost in the operation of fleet vehicles. Proposed rate adjustments will fund unanticipated fuel cost increases from 2000-01 and projected increases for 2001-02. In the event fuel prices significantly exceed current projections, adding a surcharge to fuel or making midyear mileage rate adjustments may become necessary.

A three-year program to accelerate replacement of light equipment vehicles that had exceeded their optimal service life was completed in 2000-01. The key benefits being recognized are a reduced number of costly repairs and improved reliability to fleet customers. Reduced repairs and efficiency gains allow the deletion of one vacant automotive Mechanic position and transfer of one Equipment Service Worker position to Equipment Maintenance budget.

The Motor Pool and Equipment Maintenance Division budgets have implemented a new fleet management system and are in the process of integrating fuel management into the system. The benefits of this module will enhance preventative maintenance planning and fuel usage monitoring. The fleet management system will continue to enhance the productivity of the Motor Pool in managing the fleet assets, enhancing inventory control, and monitoring vehicle fuel usage.

Following is the 2001-02 Mileage Rental Rates developed by the Motor Pool Division. The proposed mileage rates reflect current and projected operating losses, and fuel operating cost increases projected for 2001-02.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Assigned Vehicles	582	632	634	678	684
Time & Material Vehicles	333	288	267	331	340
Preventative Maintenance	1,404	1,432	1,610	1,700	1,775
Unscheduled Repairs	2,034	2,560	2,716	2,400	2,300
Garage Rental Trips	20,825	21,116	22,900	25,000	25,800
*Vehicle Miles Driven (millions)**	7.7	8.2	8.4	8.6	9.0

**Excludes time and material vehicle mileage.*

Rental Unit	2001-02 Mileage Rate
Compact Sedan	*$.50*
Intermediate Sedan	*.56*
Full Size Sedan	*.58*
Station Wagon	*.52*
Compact Pickup	*.52*
Utility Vehicle	*.60*
Pickup 1/2 Ton	*.57*
Pickup 1/2 Ton 4X4	*.62*
Pickup 3/4 Ton	*.64*
Pickup 3/4 Ton 4X4	*.66*
Pickup 1 Ton	*.68*
Mini Van	*.59*
Full Size Van	*.71*
Patrol Car	*.75*
Undercover Car	*.57*
Ex-Patrol	*.50*

For 2001-02, the Motor Pool mileage and hourly rates are as follows:

Time and Hourly Material Units	2001-02 Hourly Rate
Hourly Rate	$73.54
Material	Cost + 18%

2001-02 Fixed Asset Purchases

For 2001-02, 104 vehicles have been prioritized for replacement at an estimated cost of $2,154,200.

Department - Vehicle	Estimated Unit Cost	Estimated Total Cost
Ag Commissioner		
2 - Compact Sedan	$14,000	$28,000
1 - 1/2 Ton Pickup	17,000	17,000
Animal Control		
2 - 1/2 Ton Pickup	17,000	34,000
Cooperative Extension		
1 - Station Wagon	21,100	21,200
1 - Compact Pickup	14,400	14,400
Community Development		
1 - Intermediate Sedan (Alt. Fuel)	26,400	26,400
2 - 1/2 Ton Pickup	17,000	34,000
Information Services		
1 - Compact Sedan (Alt. Fuel)	$21,900	$21,900
District Attorney		
5 - Intermediate Sedan	19,100	95,500
DA - Family Support		
1 - Compact Sedan	14,000	14,000
2 - Full Size Sedan	22,600	45,200
DA Victim Witness		
1 - Mini-Van	21,100	21,100
Emergency Services		
1 - Utility Vehicle	22,000	22,000
Government Buildings		
1 - Compact Pickup	14,400	14,400
1 - Van	20,100	20,100
2 - 1/2 Ton Pickup	17,000	34,000
Mary Graham Shelter		
1 - Van	20,100	20,100
Mental Health		
1 - Station Wagon	21,100	21,100
Motor Pool		
4 - Compact Sedan (Alt. Fuel)	21,900	87,600
8 - Compact Sedan	14,000	112,000
2 - Intermediate Sedan	19,100	38,200
Neighborhood Preservation		
1 - 1/2 Ton Pickup	17,000	17,000
Parks and Recreation		
1 - Compact Sedan	14,000	14,000
1 - Station Wagon	21,100	21,100
2 - 1/2 Ton Pickup	17,000	34,000
Probation		
1 - Compact Sedan	14,000	14,000
Public Health		
4 - Compact Sedan (Alt. Fuel)	21,900	87,600
1 - Intermediate Sedan	19,100	19,100
PW-Administration		
1 - Compact Sedan (Alt. Fuel)	21,900	21,900

Department - Vehicle	Estimated Unit Cost	Estimated Total Cost
PW-Channel Maintenance		
1 - 1/2 Ton Pickup	$17,000	$17,000
PW-Development Services		
1 - Compact Sedan (Alt. Fuel)	21,900	21,900
PW-Engineering		
1 - /2 Ton Pickup (Alt. Fuel)	25,000	25,000
1 - Compact Sedan (Alt. Fuel)	21,900	21,900
PW-Flood Control		
1 -1/2 Ton Pickup 4X4	20,000	20,000
PW-Road Maintenance		
3 - 1/2 Ton Pickup (Alt. Fuel)	25,000	75,000
PW-Utilities		
1 - 1/2 Ton Pickup	17,000	17,000
1 - 3/4 Ton Pickup	20,100	20,100
1 - 1 Ton Pickup	24,700	24,700
Sheriff-Boating		
1 - 3/4 Ton Pickup 4 x 4	23,100	23,100
Sheriff-Custody		
8 - Vans	25,100	200,800
1 - Mini Van	21,100	21,100
2 - Full Size Sedan	22,600	45,200
Sheriff-Detectives		
1 - Intermediate Sedan	19,100	19,100
1 - Utility Vehicle	22,000	22,000
Sheriff-Patrol		
24 - Patrol Vehicles	24,100	578,400
Weights and Measures		
1 - Compact Sedan	14,000	14,000
1 - 1/2 Ton Pickup	17,000	17,000
104	**Total**	**$2,154,200**

2000-01 Accomplishments

1. Completed the final year of a three-year accelerated replacement cycle of high mileage/high maintenance fleet vehicles.
2. Purchased 17 alternative fuel vehicles and added Compressed Natural Gas infrastructure to the Downtown Motor Pool Garage.
3. Reviewed the acquisition methodology for time and material customers and developed an assistance strategy for their use.
4. Completed review of the fuel management system and developing a strategy for further improvements and integration into the fleet management system.
5. Completed study of use of ex-patrol cars, and determined that the existing ex-patrol vehicle program is cost-effective.

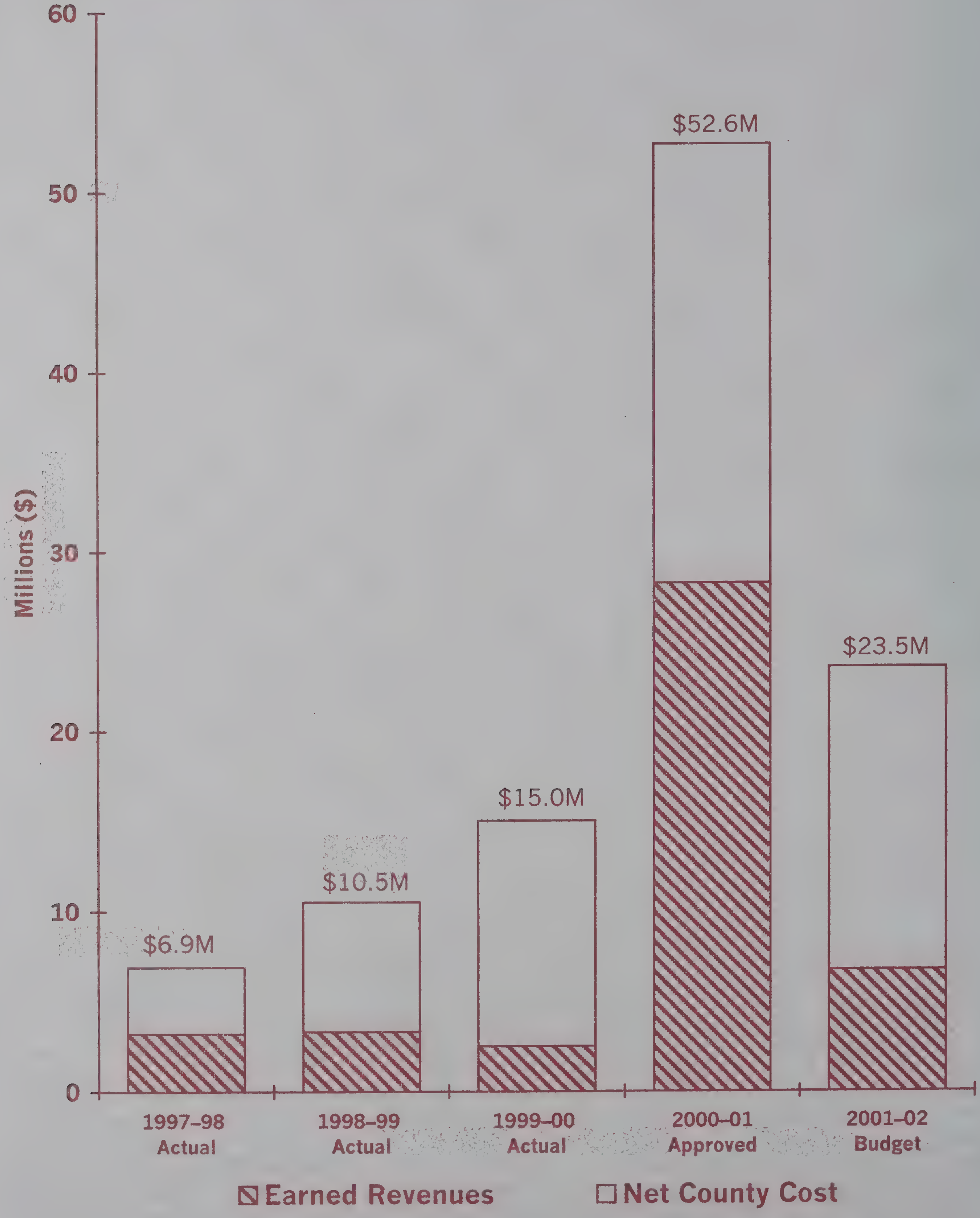
2001-02 Objectives

1. To coordinate feasibility discussions with affected departments to upgrade fleet fuel management systems.
2. To purchase or lease one electric hybrid vehicle for evaluation as a fleet vehicle.
3. To review and analyze the potential benefits of establishing a consolidated fleet services budget.

Capital Maintenance

Capital Maintenance & Improvements

Change In Program Expenditures



Capital Maintenance & Improvements

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
10202	*Capital Projects*	B-2	$805,361	$116,550	$116,550	($688,811)
142	*Facilities Management*	B-4	5,453,512	5,829,468	5,829,468	375,956
148	*Public Improvement*	B-7	46,367,631	126,632,801	17,544,332	(28,823,299)
	Total - Capital Maintenance & Improvements		**$52,626,504**	**$132,578,819**	**$23,490,350**	**($29,136,154)**

10202—Capital Projects

Capital Maintenance & Improvements

Craig Ogata, *Facilities Management Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$404,832	$684,944	$713,670	$713,670	$28,726
Services & Supplies	30,647	115,917	127,795	127,795	11,878
Fixed Assets	12,371	4,500	0	0	(4,500)
Total Expenditures	$447,850	$805,361	$841,465	$841,465	$36,104
Expenditure Reimbursements	(2,520)	0	(724,915)	(724,915)	(724,915)
Total Appropriations	$445,330	$805,361	$116,550	$116,550	($688,811)
Earned Revenues By Source					
Charges for Services	$445,744	$685,898	$0	$0	($685,898)
Miscellaneous Revenues	1,037	0	0	0	0
Total Revenues	$446,781	$685,898	$0	$0	($685,898)
Net County Cost					
Support	($1,451)	$119,463	$116,550	$116,550	($2,913)
Allocated Positions	3.0	3.0	3.0	3.0	0.0
Temporary (Full-Time Equivalent)	6.0	7.0	7.5	7.5	0.5
Total Staffing	9.0	10.0	10.5	10.5	0.5

Purpose

This budget funds staff to manage and coordinate the Capital Improvement Program. Staff support includes:

- Assuring that projects conform to applicable federal, state, and local statutes, and Board of Supervisors' policy.
- Financial management and administration of capital funds.
- Contract negotiation and administration in areas of prearchitectural planning, architectural/engineering services, and construction.
- Project monitoring and facilities management, including coordinating relocations.

Major Budget Changes

Salaries & Employee Benefits

➢ $10,765	Negotiated salary and benefits adjustments.
➢ ($10,657)	Conversion of Management Secretary II position to Office Manager I.
➢ $28,618	Increased cost for temporary and contract project management staff.

Services & Supplies

➢ $3,600	Increased copier costs.
➢ $3,215	Increased cost for office automation equipment.
➢ $1,500	Increased cost for computer software.

Expenditure Reimbursements

➢ $39,017	Increased reimbursement for project administration.
➢ $685,898	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Revenues

➢ ($685,898)	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Program Discussion

The major construction project undertaken in 2000-01 was the $6.6 million San Joaquin Juvenile Hall Phase II Expansion Project, which includes a new intake center, visiting center, and 30-bed housing unit. Other completed projects include:

- Courthouse Supply Fan Replacement
- Canlis Building Fire Alarm
- Canlis and Cheadle Building Lighting Retrofits
- Micke Grove Zoo Septic System and Swimming Pool Demolition
- Oak Grove Park Domestic Water System
- Westgate Landing Domestic Water and Drainage Improvements
- Dos Reis Park Playground and Paving Improvements
- Veterans Service Office Relocation
- Board of Supervisors Office and Chamber Refurbishment and Audio/Visual Upgrades
- Roof Replacements at Gianone Park Community Center, Manteca and Tracy Superior Courts, and Community Development Department

An application for construction of a Juvenile Hall Phase III Expansion project under the Board of Corrections Local Juvenile Detention Facility Construction Grant Program awaits final funding determination. The project consists of the construction of a 60-bed post adjudication (camp) facility at an estimated cost of $6.6 million. Also awaiting final funding determination is the Jail 132-Bed Unit Expansion Project.

Please see the Public Improvement Budget #148 for a listing of specific planned projects.

2000-01 Accomplishments

1. Achieved 50% completion of the Juvenile Hall Phase II Expansion.
2. Completed design development for the Jail 132-Bed/Intake Unit.
3. Completed the Courthouse Boiler Replacement.
4. Completed Phase 1a construction of the Fifth Floor District Attorney Relocation Project.
5. Commenced construction on the Mental Health Phase I Expansion.

2001-02 Objectives

1. To complete demolition of the Men's and Women's Old Jail facilities.
2. To complete construction of the Juvenile Hall Phase II Expansion.
3. To commence construction of the Mary Graham Core Expansion.
4. To commence construction of the Mental Health Phase II Expansion.
5. To complete the Downtown Space Study and related Court Facility Study.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Negotiated/Approved Contracts	30	25	20	14	15
Board Agenda Items	108	86	98	92	90
Expense Accounts Maintained	52	77	80	104	90
Revenue Accounts Maintained	22	29	23	23	23

142—Facilities Management

Capital Maintenance & Improvements

Craig Ogata, *Facilities Management Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,654,620	$3,174,623	$3,519,450	$3,519,450	$344,827
Services & Supplies	3,430,085	3,548,040	4,444,396	4,444,396	896,356
Other Charges	9,425	16,851	16,851	16,851	0
Fixed Assets	34,872	159,675	66,401	66,401	(93,274)
Total Expenditures	$6,129,002	$6,899,189	$8,047,098	$8,047,098	$1,147,909
Expenditure Reimbursements	(999,901)	(1,445,677)	(2,217,630)	(2,217,630)	(771,953)
Total Appropriations	$5,129,101	$5,453,512	$5,829,468	$5,829,468	$375,956
Earned Revenues By Source					
Interest/Rents	$174,506	$144,905	$253,625	$253,625	$108,720
Charges for Services	1,182,069	1,168,282	81,142	81,142	(1,087,140)
Miscellaneous Revenues	292	0	0	0	0
Total Revenues	$1,356,867	$1,313,187	$334,767	$334,767	($978,420)
Net County Cost					
Support	$3,772,234	$4,140,325	$5,494,701	$5,494,701	$1,354,376
Allocated Positions	48.0	59.0	60.0	60.0	1.0
Temporary (Full-Time Equivalent)	2.7	2.7	3.7	3.7	1.0
Total Staffing	50.7	61.7	63.7	63.7	2.0

Purpose

The Facilities Management Division provides facility-related services for all County-owned and leased facilities except for the San Joaquin General Hospital and the Stockton Metropolitan Airport. The Division's main areas of responsibility include building maintenance, minor construction/reconstruction, janitorial services, security, and real property management. Facilities Management is also responsible for Park facilities and for Capital Project management, however, these areas are discussed in other sections of this budget document.

Major Budget Changes

Salaries & Employee Benefits

➢ $251,552	Negotiated salary and benefits adjustments.
➢ $38,142	Addition of one Crafts Worker III for asbestos/lead mitigation program.
➢ $31,000	Increase in budgeted overtime and holiday pay to reflect actual experience.
➢ $16,923	Increase in part-time clerical staff for bus pass and carpool incentive programs.

Services & Supplies

➢ ($132,000)	Transfer of weapon screening duties to Court.
➢ $24,000	Increase in cost for employee bus pass incentive program.
➢ $46,000	Increase in Hospital lift station sewer charges and utility costs.
➢ $1,005,000	Increase in projected utility costs.
➢ $51,759	Increase in motor pool costs.

$25,000	Increase in maintenance and equipment repair costs for Juvenile Justice Center.
$23,000	Lab sampling and training costs for asbestos/lead mitigation program.
$18,000	Increase in janitorial costs for District Attorney leased space.
($177,680)	Decrease in one-time maintenance and repair projects.

Expenditure Reimbursements

$13,308	Increase in Environmental Health rent and parking charges.
($49,152)	Transfer of juror parking charges to County Support of Court budget.
$1,073,574	Adjustment resulting from GASB 34 accounting changes for internal service activities.
($97,699)	Decrease in force account labor for Communications Division and Capital Projects.
($114,260)	Transfer of weapon screening duties to Court.
$42,811	Increase in reimbursement for fire inspection and sewer lift station costs at French Camp complex.
($96,896)	Cost Allocation Plan adjustment.

Fixed Assets

$50,000	Two mini-cargo vans for maintenance staff.
$4,900	Computer printers.
$6,000	Replacement equipment for cabinet shop.
$5,501	Portable radios and locksmith tools.

Revenues

($13,260)	Decrease in rent from Retirement Office due to its relocation.
$46,200	Increase in revenue from Parking Structure.
$4,500	Increase in carpool revenue.
($14,000)	Decrease in State revenue for Department of Justice trailer.
$6,856	Increase in reimbursement from Housing Authority for sewer lift station costs.
($1,073,574)	Adjustment resulting from GASB 34 accounting changes for internal service activities.
($21,124)	Cost Allocation Plan adjustments.
$85,140	Increase in revenue from oil and gas leases.

Program Discussion

In 2000-01, the Facilities Management Division focused on facility improvements, maintenance, and repair, with priority on maintenance of outlying County facilities. Additional staffing and upgraded automation equipment allowed the Division to address increased workload and ongoing preventive maintenance requirements. The increased attention to preventive maintenance resulted in a 50% reduction in telephone emergency repair calls and significantly improved customer relations.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Number of Structures	397	397	397	399	401
Square Footage	2,945,501	2,945,501	2,945,501	2,970,465	2,990,465
Remodeling Projects	16	16	29	42	42
Number of Service Requests	14,511	14,511	18,940	23,338	23,800
Leases Negotiated/Reviewed	26	26	26	26	28
Janitorial Agr. Negotiated	17	18	18	0	0

The 2001-02 recommended budget includes a new Crafts Worker III position to coordinate and conduct staff training on asbestos and lead mitigation. The budget also includes projected increases in utility expenses and costs associated with implementation of the employee bus pass and carpool incentive programs.

The underground storage tank program continues to progress. A work plan has been developed for the Public Works fueling area to determine the extent of soil and groundwater contamination. Work is also proceeding at the Courthouse and old Motor Pool sites to determine whether groundwater has been contaminated. Monitoring continues at the Tracy and Manteca underground storage tank sites.

The Facilities Management Division continues efforts to become more efficient through automation of its manual systems. The work order system has been upgraded to include access by staff in outlying areas, significantly reducing the amount of data entry and allowing immediate generation of work orders at the various worksites. Also, accounting and labor tracking components of the program are being implemented that will provide management data and reports for billing purposes. In 2001-02, the project management module will be installed which will help in managing the steadily increasing number of construction jobs and service requests.

2000-01 Accomplishments

1. Implemented workplan for remediation of underground storage tank in Manteca with installation and monitoring of three wells.
2. Implemented an integrated maintenance management software program and upgrade.
3. Requested evaluation of Government Buildings' job classifications.

2001-02 Objectives

1. To begin implementation of an asbestos and lead maintenance program in all County facilities.
2. To implement the project management module of the integrated maintenance management system.

148—Public Improvement

Capital Maintenance & Improvements

David L. Baker, *County Administrator*

Capital Outlay Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Fixed Assets	$8,539,708	$46,367,631	$126,632,801	$17,544,332	($28,823,299)
Operating Transfers Out	864,000	0	0	0	0
Total Appropriations	$9,403,708	$46,367,631	$126,632,801	$17,544,332	($28,823,299)
Earned Revenues By Source					
Interest/Rents	$526,251	$250,000	$350,000	$350,000	$100,000
Aid from Other Governments	2,090,485	6,192,244	6,878,094	6,878,094	685,850
Charges for Services	58,760	57,335	57,335	57,335	0
Miscellaneous Revenues	2,030,185	3,494,575	3,100,414	3,100,414	(394,161)
Operating Transfers In	489,086	23,463,320	23,596,942	23,596,942	133,622
Fund Balance	(4,446,737)	(7,318,293)	(27,627,629)	(27,627,629)	(20,309,336)
Total Revenues	$748,030	$26,139,181	$6,355,156	$6,355,156	($19,784,025)
Net County Cost					
Support	$8,655,678	$20,228,450	$120,277,645	$11,189,176	($9,039,274)

Purpose

The Public Improvement budget provides funds for land and facility acquisitions, major construction projects, alterations to existing buildings, park projects, and fixed assets (equipment) requisitioned for specific capital projects. The establishment of a Capital Outlay Fund for these types of projects is authorized by law. The methods of accounting for capital projects are determined by the State Controller's Office and the County Auditor-Controller.

Unlike County operating budgets, funds appropriated to the Public Improvement Program on an annual basis are seldom totally expended during that fiscal year. Upon adoption of the final budget, typical construction projects require prearchitectural programming, the various phases of architectural design, approval of plans and specifications, award of bid, and the actual construction process. These steps seldom are completed in the months between adoption of the final budget and the end of the fiscal year.

Funds for uncompleted projects which are in progress are encumbered at the end of the fiscal year. These encumbered amounts are subtracted from the fund balance, and in essence, held aside to meet County obligations for completion of the projects. Therefore, the total Public Improvement budget exceeds the amount appropriated in any one given year since it includes projects carried over from the previous year. Those projects for which no progress or limited progress has been made are rebudgeted in the following year's appropriation.

The Public Improvement budget must tie precisely to the funds available in the Capital Outlay Fund. Therefore, this budget requires adjustments following the close of the fiscal year using *actual* revenues, encumbrances, and expenditures from the prior fiscal year.

Program Discussion

The proposed funding for the 2001-02 Public Improvement budget totals approximately $74.5 million. This represents $17,544,332 in new or rebudgeted projects and $56,913,576 in 2000-01 encumbered funds for projects currently in progress.

Funding is unavailable for 50 requested projects totaling $109,088,469. These projects and their estimated costs have been identified at the end of the Public Improvement budget narrative. Several unbudgeted projects represent long-range departmental ideas and have not had the benefit of financial analysis, preliminary facility planning, nor preliminary construction estimates. Some projects may not be feasible. Additionally, the eventual build out of other plans is not included here (Jail, Juvenile Hall, transportation projects, airport development, solid waste facilities, Courthouse, etc.).

148—Public Improvement

Capital Maintenance & Improvements

Following is the recommended Public Improvement budget for 2001-02. Encumbered funds represent projects in progress and those carried over from 2000-01. New or rebudgeted projects are represented as 2001-02 Public Improvement appropriations. Appropriations are shown to be supported with project-specific revenue or discretionary funding.

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Canlis and Cheadle Buildings				
Canlis Building ADA Upgrades		$148,000		$148,000
Canlis Building Chiller/Boiler/Controls Project		850,000		850,000
Canlis Building Elevator Renovation	$390,000			
Canlis Building Emergency Power	287,500			
Canlis Building Visitor Improvements	15,000			
Cheadle Building ADA Upgrades		33,350		33,350
Cheadle Building Elevator		325,000		325,000
Total Canlis and Cheadle Buildings	$692,500	$1,356,350	$0	$1,356,350
Courts/Courthouse				
Countywide Courthouse Tree Maintenance	$20,000			
Court Facility & Downtown Space Studies	150,000			
Court Improvements - Govt. Bldg. Construction		$150,000	$150,000	
Court Lobby/Restroom Rnv. - Manteca/Tracy	42,546	70,150	70,150	
Courthouse 2nd Floor ADA Court Renovation		80,000	80,000	
Courthouse 5th Floor Remodel - District Atty	53,161	663,850	663,850	
Courthouse Air Duct/HVAC Coil Cleaning	220,000			
Courthouse Automatic Doors		10,000		$10,000
Courthouse Fire Alarm	300,000			
Courthouse Irrigation Renovation	25,750			
Courthouse Lighting Retrofit	87,000			
Courthouse Maint. & Relocation Design	34,000	30,000	30,000	
Courthouse Parking Lot/Sidewalk Repairs	20,000			
Courthouse Seismic Retrofit	189,013			
Courthouse Supply Fan Replacement	22,000			
Courthouse Women's Holding Cell Remodel		11,500		11,500
Courtroom Renovations	66,335	100,000	100,000	
Relocatable Courtroom - Manteca	100,000			
Relocatable Courtroom - Tracy	100,000			
Total Courts/Courthouse	$1,429,805	$1,115,500	$1,094,000	$21,500

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Health & Human Services				
Hospital Replacement Phase II	$10,077,320	$4,212,346		$4,212,346
Human Services Agency HVAC Engineering	132,680	1,100,585		1,100,585
Mary Graham Expansion - Core Project	7,891,011			
Mary Graham Visitation Center Design		65,000		65,000
Mental Health Expansion Project	21,156,653			
Public Health HVAC System Engineering		74,800		74,800
Public Health Lab Emergency Generator		85,000		85,000
Public Health Professional Bldg. Relocation		150,000		150,000
Public Health Trailer Reroof	40,000			
Public Health/Health Clinic Master Plan		300,000		300,000
Total Health & Human Services	$39,297,664	$5,987,731	$0	$5,987,731
Mathews Road Complex				
Coleman Memorial Firing Range Phase II	$429,000			
Honor Farm Boiler Replacement	123,000			
Honor Farm DEF Barracks HVAC		$94,530		$94,530
Honor Farm DEF Barracks Repaving/Patio Cover		69,500		69,500
Honor Farm H and I Barracks HVAC		63,500		63,500
Honor Farm Warehouse Roof Replacement		9,000		9,000
Jail 132-Bed Intake Unit	3,197,925			
Jail Building 18 HVAC Retrofit		20,000		20,000
Jail Carpet Replacement Program Phase I		60,000		60,000
Jail Direct Digital Control System		317,500		317,500
Jail Kitchen Replacement Design		350,000		350,000
Jail Lighting Retrofit	500,000			
Jail Plumbing Valves Retrofit		44,200		44,200
Jail Pretrial Facilities Air Vent Replacement		195,500		195,500
Jail Security Electronics Upgrade	739,270			
Jail Water Migration	83,000			
Jail/Juv. Hall Parking Lot Resurfacing Phase I		34,500		34,500
Juvenile Hall Expansion Phase II	3,758,000	175,000		175,000
Juvenile Hall Expansion Planning	27,405			
Juvenile Hall Mechanical Enclosure		26,600		26,600
Juvenile Hall Mechanical Equipment Study		25,000		25,000
Juvenile Justice Center Lighting Retrofit	137,000			
Juvenile Probation Electrical Improvements	250,000			
Juvenile Probation Facility Carpet Replacement		37,800		37,800
Mathews Road Infrastructure Study	273,102			
Old Jail Demolition (Men's /Women's)	365,000			
Probation Consolidation Design	121,812			
Total Mathews Road Complex	$10,004,514	$1,522,630	$0	$1,522,630

Capital Maintenance & Improvements

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Parks & Recreation				
Community Parks Basketball Courts		$172,500	$172,500	
Escalon/County Park Partnership	$200,000			
Gianone Park Open Area Development		600,000	450,000	$150,000
Gianone Parking Lot Expansion	62,914			
Kennedy Park Parking Lot & Walkway	99,400			
Larch Clover Restroom Remodel	7,833			
Larch Clover Roof Replacement		57,500		57,500
Lockeford Community Center Plan	269,900			
Micke Grove Energy Retrofit		172,500		172,500
Micke Grove Erickson Bldg. Roof Replacement		43,000		43,000
Micke Grove Maintenance Yard Equip. Shelter		108,100	108,100	
Micke Grove Park & Zoo Paving	74,000			
Micke Grove Park Water Service	289,000	100,000		100,000
Micke Grove Picnic Table Pad & Walkway Repl.		47,200		47,200
Micke Grove Pixley Playground Equip. Repl.		134,500	134,500	
Micke Grove Storm Drain Relocation	136,000	108,100		108,100
Micke Grove Zoo Food Storage	29,000			
Micke Grove/Oak Grove Waste Water Disp.	66,800	18,055		18,055
Museum Ag Exhibit & Restoration Shop	5,748			
Museum Collections/Storage Facility	49,832			
Museum Julia Weber House		3,500		3,500
Oak Grove Asparagus Festival Paving Repair	55,000			
Oak Grove Decking Replacement		14,000		14,000
Oak Grove Park Reroofing Program		166,500		166,500
Oak Grove Park Yokuts Trail		52,100	52,100	
Raymus Village Park Playground	48,400			
South County Park Land Acquisition		1,100,000	1,100,000	
Stillman McGee Park Master Plan	19,139			
Total Parks & Recreation	$1,412,966	$2,897,555	$2,017,200	$880,355
Other Projects				
ADA Facility Update	$78,000			
Ag Center Site Acquisition & Master Plan	1,100,000			
Agricultural Building Roof Replacement	15,000			
Agricultural Commissioner HVAC Replacement		$30,000		$30,000
Airport Instrument Landing System Study		100,000		100,000
Airport Taxiway/Runway Engineering Study		500,000		500,000
Asbestos Survey of Facilities		400,000		400,000
Assessor/Recorder/Co Clk - Program Relocation		20,000		20,000
Boggs Tract Specific Plan Implementation		1,000,000		1,000,000
BOS Chambers Refurbishment/Pres. Upgrade	15,000			

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Building Air Duct Inspections	$50,000			
Capital Projects - Other Maintenance	245,599	$70,416		$70,416
Community Development Air Duct Cleaning	5,000			
Community Development Block Grant Projects	1,667,657	933,500	$933,500	
Community Development HVAC Replacement		11,500		11,500
Courthouse 7th Floor Office Refurbishment - Phase II		55,000		55,000
Delta Fire District Station Contribution		250,000		250,000
East Stockton Infrastructure Federal EPA Match		800,000		800,000
Family Support Building Roof Replacement	230,000			
Family Support Parking Lot Landscape	4,545			
Hazelton Lube Shop Waste Oil System	15,000			
Motor Pool Replacement Study	14,450			
Motor Pool Welding Shop Roof Replacement	10,000			
Public Works Conv. Auditorium Space HVAC Repl.		11,500		11,500
Public Works Cooling Tower Repl. Engineering		25,000		25.000
Public Works Lighting Retrofit		80,500		80,500
Reserve for Development Rights	500,000	250,000		250,000
Revenue & Recovery Roof Replacement		48,150		48,150
Solid Waste Roof Replacement		19,000		19,000
Underground Fuel Tanks	125,876	60,000		60,000
Total Other Projects	$4,076,127	$4,664,566	$933,500	$3,731,066
Public Improvement Budget	**$56,913,576**	**$17,544,332**	**$4,044,700**	**$13,499,632**

2001–02 Capital Projects

An appropriation of $17,544,332 is recommended for rebudgeted and new projects. Following are brief descriptions of 2001-02 appropriations:

Canlis and Cheadle Buildings

- Projects include ADA-compliance upgrades for both buildings ($181,350), replacement of the Canlis chiller, boiler, and controls ($850,000), and Cheadle elevator renovation ($325,000).

Courts/Courthouse

- Projects recommended for Court facilities include lobby enlargement to accommodate security equipment and restroom ADA-compliance upgrades ($70,150) and carpet/ceiling tile replacement ($4,000) at the Tracy Court.
- Stockton Courthouse projects include renovation of an existing second floor courtroom to meet ADA accessibility requirements ($80,000), replacement of a sewage ejection system ($26,000), continued construction of fifth floor office space for District Attorney staff ($663,850), installation of automatic doors at the east entrance ($10,000), remodeling of the Women's Holding Cell ($11,500), ongoing courtroom renovation and refurbishing ($100,000), and miscellaneous court-related construction projects performed by the Facilities Management Division ($150,000).

Health & Human Services

- The budget includes funding augmentation of $4,212,346 in Tobacco Settlement monies for the Hospital Replacement Phase II, bringing total appropriated funding to $14,409,666. The total estimated cost for the project is $48,800,000.

- Recommended projects for Public Health include engineering for the replacement of the facility's heating, ventilation, and air conditioning (HVAC) system ($74,800), installation of an emergency generator for the laboratory ($85,000), furniture and moving expenses associated with relocation of staff from the Professional Building ($150,000), and a master plan for Public Health and Health clinics ($300,000).

- Funding of $1,100,585 from settlement of litigation related to the Human Services Building is programmed toward engineering and eventual repair of the HVAC system in that facility. Also, funding is included to design a Mary Graham Children's Shelter Visitation Center ($65,000).

Mathews Road Complex

- Projects for the Honor Farm include HVAC replacement for D, E, F Barracks ($94,530) and H, I Barracks ($63,500), repaving and patio cover for D, E, F Barracks ($69,500), and Warehouse Roof Replacement ($9,000).

- Jail projects include Building 18 HVAC retrofit ($20,000), first-year funding for a multi-year carpet replacement program ($60,000), installation of a direct digital environmental control system ($317,500), replacement kitchen design ($350,000), plumbing valve retrofit ($44,200), and replacement of pretrial facilities air vents ($195,500).

- Juvenile Hall/Probation projects include furnishings and equipment for the Juvenile Hall Phase II Project ($175,000), enclosure of mechanical devices ($26,600), mechanical equipment study ($25,000), replacement of facility carpeting ($37,800), and resurfacing of parking areas used by Juvenile Hall and the Jail ($34,500).

Parks & Recreation

- Community park projects include replacement of existing basketball courts at Garden Acres, Larch Clover, and Eastside Community Parks ($172,500), development of open area at Gianone Park ($600,000), and roof replacement at Larch Clover Community Center ($57,500).

- Projects at Micke Grove Park include an energy retrofit of park facilities ($172,500), roof replacement for the Erickson Building ($43,000), construction of a covered area for storage of maintenance equipment and hazardous materials ($108,100), treatment of domestic water ($100,000), replacement of picnic table pads and walkways ($47,200), replacement of the Pixley playground equipment ($134,500), completion of the storm drain relocation ($108,100) and waste water disposal system ($18,055).

- Oak Grove Park projects include replacement of decking at the Boathouse ($14,000), reroofing of picnic shelters and restrooms ($166,500), and resurfacing and replacement of interpretative elements for the Oak Grove Yokuts Trail ($52,100).

- Also recommended is land acquisition funding for a South County regional park to serve residents in the Manteca/Tracy area ($1,100,000) and a one-time contribution to the Historical Society for permit and inspection costs related to relocation of the Julia Weber Home to Micke Grove Park ($3,500).

Other Projects

- The recommended budget includes a contribution of $250,000 towards a Delta Fire District station, matching funds for a Federal EPA East Stockton Infrastructure project ($800,000), funding for implementation of the Boggs Tract Specific Plan ($1,000,000), and augmentation to the reserve for development rights ($250,000).

- HVAC replacement projects include the Agricultural Commissioner's Office ($30,000), Community Development ($11,500), and the Public Works converted auditorium space ($11,500). Roof replacement projects include Revenue and Recovery ($48,150) and Solid Waste ($19,000). Funding is also provided for engineering of a replacement cooling tower ($25,000) and lighting retrofit of the Public Works office ($80,500).

- Projects for the Stockton Metropolitan Airport include studies to improve the Instrument Landing System ($100,000) and engineering of Taxiway/Runway areas to support air cargo operations ($500,000).

- Other items include the 2001-02 Community Development Block Grant projects ($933,500), a survey of facilities for asbestos-containing materials ($400,000), ongoing remedial work associated with underground fuel tank removals at Human Services, Tracy/Manteca Court, Public Works, Hunter Street Garage (Old Motor Pool), and Courthouse ($60,000), completion of the seventh floor office refurbishment ($55,000), relocation of Recorder functions to the Pacific State Bank Building ($20,000), and capital project contingency funding ($70,416).

Courthouse Master Plan Designated Reserve

The State is in the midst of a comprehensive three-year study regarding courthouse construction issues. Among other issues, the study will result in legislative recommendations regarding whether the County will continue to have responsibility for construction and maintenance of court facilities.

Court planning costs have been deferred until statewide direction is set, including how the State will approach local court facility modifications. The State will need to determine how it will approach such planning issues and to what extent local courts and County staff will be involved.

Despite the foregoing, the County realizes the need for a Courthouse Master Plan and eventual construction of additional court space. In 1996-97, a designated reserve of $500,000 was established within the Capital Outlay Fund to provide funding for a Courthouse Master Plan. This reserve was augmented in 1997-98, 1998-99, and 1999-00 with contributions from the Courthouse Construction Trust ($1,025,000) and Civil Assessment Trust ($475,000). The current reserve balance is $2,000,000.

The 2000-01 budget recommended $250,000 from the Courthouse Construction Trust Fund for court facility planning in anticipation of State policy action. That effort will continue in 2001-02 in conjunction with the Stockton (Downtown) County facility study.

Revenue Analysis

Funding for the Public Improvement budget is derived from a combination of fund balance and revenue sources outlined below. The budget assumes the collection of most revenues in 2000-01, however, those revenues not received by June 30, 2001 will be adjusted and included as revenue estimates for 2001–02.

Revenue Description	2000-01 Approved	2001-02 Recommended	Increase/ (Decrease)
Fund Balances			
Capital Outlay Fund	($7,318,293)	($27,627,629)	($20,309,336)
Interest Earnings			
Capital Outlay Fund	$250,000	$350,000	$100,000
General Reserve Fund	175,000	200,000	25,000
Total Interest Earnings	$425,000	$550,000	$125,000
Repayments			
Southern Water	$57,335	$57,335	$0
Total Repayments	$57,335	$57,335	$0
State and Federal Aid			
State - Construction - Juvenile Hall Phase I	$400,000	$0	($400,000)
State - Construction - Juvenile Hall Phase II	3,015,000	2,815,000	(200,000)
State - Proposition 12-Safe Neighborhoods	0	1,336,600	1,336,600
Federal - FEMA - Mossdale Crossing Park	48,940	48,940	0
Federal CDBG - Other	2,728,304	2,556,804	(171,500)
Federal CDBG - National Park Service Program	0	120,750	120,750
Total State/Federal Aid	$6,192,244	$6,878,094	$685,850
Other Income			
Courthouse Construction Fund	$2,345,388	$2,099,543	($245,845)
Civil Assessment Trust	848,952	469,565	(379,387)
Criminal Justice Facilities Trust	910,369	789,770	(120,599)
Other - Micke Grove Trust	238,818	211,101	(27,717)
Transfer - Local Tobacco Settlement Fund	10,697,320	4,462,346	(6,234,974)
Transfer - Human Resources	2,162	0	(2,162)
Transfer - Human Services Agency	139,890	124,890	(15,000)
Transfer - Mary Graham Children's Shelter	152,200	0	(152,200)
Transfer - Mental Health	22,016,571	21,215,607	(800,964)
Transfer - General Fund	9,356,130	6,526,830	(2,829,300)
Transfer - Family Support	234,545	234,545	0
Transfer - CSA #4	69,000	0	(69,000)
Transfer - Park Endowment Trust	0	451,750	451,750
Transfer - Casualty Insurance Trust	0	1,100,585	1,100,585
Total Other Income	$47,011,345	$37,686,532	($9,324,813)
Total Revenue Available	**$46,367,631**	**$17,544,332**	**($28,823,299)**

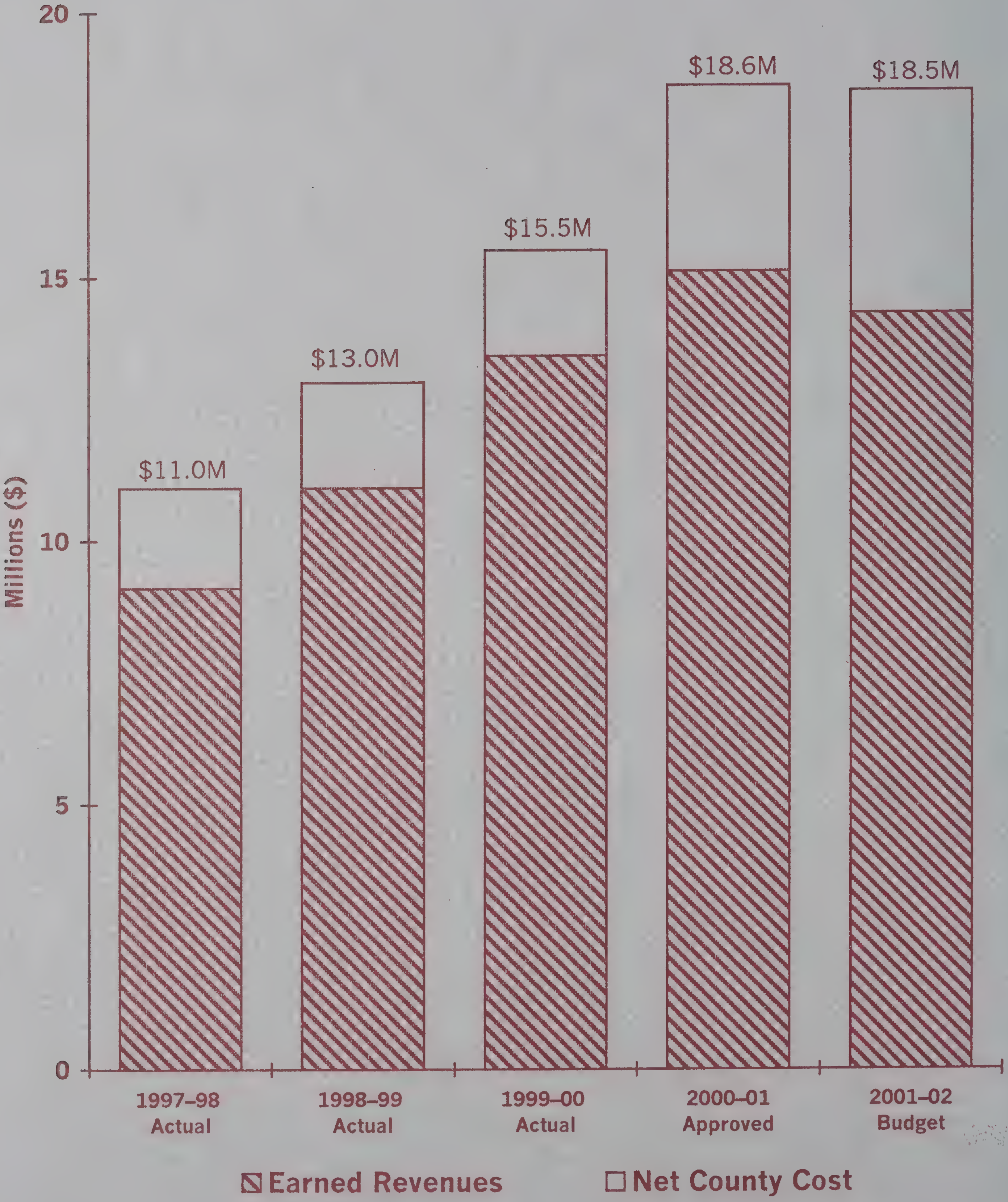
Unbudgeted Project Requests	2001-02 Requested	
Health & Human Services		
Hospital Outpatient Dialysis Unit	$200,000	
Hospital Medical Office Building	8,500,000	
Hospital Medical /Psychiatric Unit	400,000	
Hospital Outpatient Health Center	7,000,000	
Hospital Replacement Project Phase II	34,390,334	
Hospital Residential Facilities	6,000,000	
Hospital Seismic Retrofit Emergency Egress Lighting	400,000	
Hospital Towers Inpatient Building	150,000	
Hospital 5th Floor Towers Building Demolition	1,000,000	
Mary Graham Child Advocacy Center	883,164	
Mary Graham Visitation Center	669,353	
Mental Health Parking Lot	2,900,000	
Public Health Facility Replacement	10,125,000	
Public Health Storage Facility Improvements	50,000	
Substance Abuse - Adolescent Residential Facility	2,100,000	
Substance Abuse - Recovery House Remodel	500,000	
Substance Abuse - Recovery House Replacement	4,400,000	
Substance Abuse - Residential Treatment Center & Detox	2,200,000	
Total Health & Human Services		$81,867,851
Law & Justice		
Female Deputies Shower Facility	$53,500	
Honor Farm Laundry Warehouse Cooling	80,500	
Jail 132-Bed Intake Unit	4,467,934	
Jail AWP Program Perimeter Security	22,000	
Jail Carpet Replacement Program Phase II through IV	310,500	
Jail Evaporative Cooling Project	1,050,000	
Jury Assembly Room Remodel	88,000	
Jury Deliberation & Restroom Renovations	120,750	
Juvenile Camp	6,565,034	
Juvenile Justice Center Painting Project	94,000	
Probation Consolidation Facility	5,000,000	
South Jail Signage	15,525	
Total Law & Justice		$17,867,743

Unbudgeted Project Requests	2001-02 Requested	
Parks & Recreation		
Gianone Park Handball Court	$53,550	
Kennedy Park Irrigation Booster Pump	35,650	
Oak Grove & Mossdale Landing Roofing, Painting & Lighting Impr.	59,000	
Oak Grove Lake Bank Restoration Construction	610,000	
Oak Grove Park Phase II Paving Improvements	57,500	
Stillman McGee Parking Slurry & Striping	23,575	
Total Parks & Recreation		$839,275
Other Projects		
Agricultural Commissioner Roof Replacement - Tracy	$16,500	
Canlis Building Air Duct Cleaning	150,000	
Community Center Expansion Program	1,500,000	
Cooperative Extension Administration Ceiling Replacement	10,500	
Family Support Parking Lot Improvements	156,000	
Hazelton Complex Master Plan	500,000	
Lodi Aquatics Center Contribution	500,000	
Motor Pool and Equipment Maintenance Complex	5,282,000	
Motor Pool Equipment Entrance Expansion	66,000	
Motor Pool Parking Lot Resurfacing	143,000	
Motor Pool Equipment Maintenance Roll-up Door Replacement	40,250	
Motor Pool Heavy Equipment Roll-up Doors	17,000	
Old Motor Pool (130 N. Hunter) Roof Replacement	107,750	
Revenue & Recovery HVAC Improvements	24,600	
Total Other Projects		$8,513,600
Total Unbudgeted Project Requests		**$109,088,469**

Environmental Protection

Environmental Protection

Change In Program Expenditures



		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
241	*Flood Control Maintenance*	C-2	$1,316,055	$0	$0	($1,316,055)
246	*Neighborhood Preservation*	C-5	6,354,821	6,171,517	6,171,517	(183,304)
247	*Agricultural Commissioner*	C-14	2,452,012	2,648,716	2,648,716	196,704
24701	*Glassy-winged Sharpshooter Prevention*	C-17	313,188	429,089	429,089	115,901
249	*Weights & Measures*	C-19	335,681	430,568	430,568	94,887
256	*Community Development*	C-8	5,831,071	7,101,881	6,784,739	953,668
260	*Emergency Services*	C-23	911,181	971,407	971,407	60,226
263	*Animal Control*	C-21	912,238	978,662	978,662	66,424
265	*Fish & Game*	C-26	14,545	17,545	17,545	3,000
267	*Local Agency Formation Commission*	C-28	148,000	100,000	100,000	(48,000)
	Total - Environmental Protection		**$18,588,792**	**$18,849,385**	**$18,532,243**	**($56,549)**

241—Flood Channel Maintenance

Environmental Protection

Manuel Lopez, *Public Works Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$945,702	$1,239,500	$1,206,916	$1,206,916	($32,584)
Services & Supplies	74,703	76,555	77,479	77,479	924
Total Expenditures	$1,020,405	$1,316,055	$1,284,395	$1,284,395	($31,660)
Expenditure Reimbursements	0	0	(1,284,395)	(1,284,395)	(1,284,395)
Total Appropriations	$1,020,405	$1,316,055	$0	$0	($1,316,055)
Earned Revenues By Source					
Charges for Services	$727,617	$1,316,055	$0	$0	($1,316,055)
Total Revenues	$727,617	$1,316,055	$0	$0	($1,316,055)
Net County Cost					
Mandated	$292,788	$0	$0	$0	$0
Allocated Positions	27.0	27.0	24.0	24.0	(3.0)
Temporary (Full-Time Equivalent)	0.4	0.0	0.0	0.0	0.0
Total Staffing	27.4	27.0	24.0	24.0	(3.0)

Purpose

The Flood Channel Maintenance budget provides funding for personnel who perform the maintenance of channels and levees within Flood Control and Water Conservation District Zones No. 9 and No. 10, Reclamation District No. 17, and the levees restored by the San Joaquin Area Flood Control Agency.

Major Budget Changes

Salaries & Employee Benefits

➢ ($43,408)	Deletion of one Pest Abatement Operator II.
➢ ($116,388)	Deletion of three Maintenance Workers.
➢ $47,504	Addition of Equipment Operator II position.
➢ $79,708	Negotiated salary and benefits adjustments.

Expenditure Reimbursements

➢ $1,316,055	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ ($31,660)	Reduction in reimbursements due to reduced expenditures.

Revenues

➢ ($1,316,055)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The Channel Maintenance Division maintains over 300 miles of project levees and flood control channels. Maintenance activities include vegetation management programs, maintenance of roads and channels, rodent control programs, and repair of washouts and erosions. Specific work projects are described in more detail in the Special District budgets. An additional Equipment Operator II position is recommended to expand maintenance on the County's flood channels and help minimize flood threats.

Flood Control and Water Conservation District Zone No. 9

Flood Control and Water Conservation District Zone No. 9 consists of 216 miles of project levees and approximately 100 miles of non-project channels. Project levees are those facilities constructed as part of a federal project. The County maintains these projects in accordance with the State Department of Water Resources and the United States Army Corps of Engineers Standards. Non-project channels are maintained as funding and working priorities allow.

Flood Control and Water Conservation District Zone No. 10

Flood Control and Water Conservation District Zone No. 10 includes 5 miles of levees and has the authority to pump flood waters from lands within the Zone.

Reclamation District No. 17

The County provides services to the Reclamation District to maintain 17 miles of San Joaquin River levees in accordance with an agreement with the Reclamation District.

San Joaquin Area Flood Control Agency (SJAFCA) Assessment District No. 96-1

SJAFCA has constructed improvements to project levees throughout the limits of Assessment District No. 96-1. The County, by agreement with SJAJCA, performs ongoing maintenance of the flood protection system.

2000-01 Accomplishments

1. Initiated an independent study to evaluate a program to improve and maintain the North Branch of Little Johns Creek project levee.
2. Removed three-quarter miles of obstructive vegetation from Lone Tree Creek non-project channel.
3. Repaired the 1999 flood damage to Little Johns Creek.

2001-02 Objectives

1. To repair eight locations of erosion on Upper Mormon Slough project levee.
2. To remove one mile of obstructive vegetation from Lone Tree Creek non-project channel.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Acres					
Weed Control	2,975	3,055	3,075	3,075	3,075
Mowing	1,400	1,450	1,500	1,500	1,550
Levee Clearing	65	85	85	85	90
Rodent Control	1,000	1,025	1,045	1,045	1,065
Erosion Control	350	350	300	300	350
Channel Debris Clearing	800	825	875	875	880

Summary

All Community Development Budgets

Ben Hulse, *Community Development Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,393,074	$4,211,523	$5,075,984	$4,872,179	$660,656
Services & Supplies	1,043,907	2,179,661	2,750,303	2,715,543	535,882
Other Charges	5,920,332	5,906,097	5,638,536	5,638,536	(267,561)
Fixed Assets	115,769	230,611	134,575	55,998	(174,613)
Total Expenditures	$10,473,082	$12,527,892	$13,599,398	$13,282,256	$754,364
Expenditure Reimbursements	(333,267)	(342,000)	(326,000)	(326,000)	16,000
Total Appropriations	$10,139,815	$12,185,892	$13,273,398	$12,956,256	$770,364
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,893,031	$2,025,026	$2,099,792	$2,099,792	$74,766
Aid from Other Governments	6,295,345	6,354,321	6,172,517	6,172,517	(181,804)
Charges for Services	1,138,492	1,177,550	1,428,129	1,428,129	250,579
Miscellaneous Revenues	483,487	999,250	1,299,250	1,299,250	300,000
Total Revenues	$9,810,355	$10,556,147	$10,999,688	$10,999,688	$443,541
Net County Cost					
Mandated	$329,460	$1,629,745	$2,273,710	$1,956,568	$326,823
Allocated Positions	65.0	74.0	81.0	76.0	2.0
Temporary (Full-Time Equivalent)	0.0	0.0	1.5	1.5	1.5
Total Staffing	65.0	74.0	82.5	77.5	3.5

This presentation represents a summary of the two budgets administered by the Director of Community Development. They include:

- 246 Neighborhood Preservation
- 256 Community Development

246—Neighborhood Preservation

Environmental Protection

Ben Hulse, *Community Development Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$584,268	$626,065	$671,941	$671,941	$45,876
Services & Supplies	89,106	107,023	122,500	122,500	15,477
Other Charges	5,920,332	5,906,097	5,638,536	5,638,536	(267,561)
Fixed Assets	0	7,636	14,540	14,540	6,904
Total Expenditures	$6,593,706	$6,646,821	$6,447,517	$6,447,517	($199,304)
Expenditure Reimbursements	(296,093)	(292,000)	(276,000)	(276,000)	$16,000
Total Appropriations	$6,297,613	$6,354,821	$6,171,517	$6,171,517	($183,304)
Earned Revenues By Source					
Aid from Other Governments	$6,294,446	$6,352,821	$6,171,517	$6,171,517	($181,304)
Charges for Services	3,207	2,000	0	0	(2,000)
Total Revenues	$6,297,653	$6,354,821	$6,171,517	$6,171,517	($183,304)
Net County Cost					
Discretionary	($40)	$0	$0	$0	$0
Allocated Positions	11.0	11.0	11.0	11.0	0.0

Purpose

The Neighborhood Preservation Division of the Community Development Department provides for the administration, planning, coordination, and implementation of the Community Development Block Grant (CDBG) and HOME programs within the unincorporated County and six participating cities.

Major Budget Changes

Salaries & Employee Benefits

➢ $45,876	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $7,850	Increase in motor pool cost.
➢ $7,616	Cost Allocation Plan adjustment.
➢ ($3,500)	Decrease in special expense.
➢ $2,168	Increase in Workers' Compensation Insurance.

Other Charges

➢ ($236,366)	Decrease in Community Programs funding.
➢ $389,330	Increase in HOME Program funded activities.
➢ $414,676	Increase in Homeless Program--Supporting Housing Program (SHP) and Shelter Plus Care (SPC) funding.
➢ ($711,949)	Decrease in Flood Program funding due to near completion of the program.
➢ ($80,000)	Decrease of backlogged Emergency Shelter Grant funding.

Fixed Assets

➢ $9,696	Three workstations.
➢ $3,228	Three computers.
➢ $1,616	One network printer.

246—Neighborhood Preservation

Environmental Protection

Revenues

➢ ($711,949)	Reduction in Flood Program funding due to near completion of the program.
➢ $414,676	Additional Homeless Program funding.
➢ $389,330	Additional HOME Program funding.
➢ ($273,361)	Reduction in CDBG Housing Rehabilitation activity.

Workload Data

		Actual		Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Program Expenditures					
CDBG Expense	$2,588,621	$3,133,715	$3,022,928	$3,900,000	$3,900,000
HOME Expense	$1,043,969	$1,825,414	$1,343,313	$1,200,000	$1,500,000
Emergency Shelter Grants	$114,754	$112,702	$114,252	$130,755	$150,000
Shelter Plus Care	$542,629	$538,633	$711,945	$900,000	$900,000
Supportive Housing	$455,937	$943,577	$1,288,410	$1,400,000	$1,300,000
Disaster Recovery Initiative	$2,967	$80,007	$745,200	$274,000	$0
FEMA Hazard Mitigation	N/A	$53,252	$161,566	$150,000	$100,000
Administration					
Fed. Environmental Reviews	80	75	79	80	85
Labor Standard Reviews	12	14	12	15	21
Housing Rehabilitation (Units)					
Housing Rehab (CDBG)	13	22	21	34	22
Utility (CDBG)	2	0	3	3	3
Housing Rehab (HOME)	2	14	6	10	9
Rental Rehab (HOME)	0	0	0	0	68
Other (Units)					
GAP Financing (HOME)	25	27	47	27	30
Rental New Const. (HOME)	0	0	0	50	76
Rental New Const. (Redevelop)	0	7	324	324	314
GAP Financing (Redevelop)	6	7	5	7	8
Disaster Recovery Initative (DRI)	0	3	4	1	0
Fed Emerg Mgmt. Admin. (FEMA)	0	2	6	2	2

Program Discussion

The Neighborhood Preservation Division's primary responsibility is the administration of the County's Housing and Community Development programs. Revenue for these programs comes from the CDBG, the HOME Investment Partnership Act, and the ESG programs. The Division also administers housing programs for the cities of Tracy, Lodi, Lathrop, and Ripon. Support for these programs comes from the same funding sources and in the case of Ripon, from a redevelopment program. The Division also administers the County's federally funded homeless grant programs, which include SPC and SHP.

FEMA Hazard Mitigation

The County received a one-time grant of approximately $564,000 to provide 75% of the pre-elevation costs for 25 homes flooded during the winter of 1997. The program will be completed early in 2001-02 with the elevation of the last two homes.

Community Development Block Grant Program

The County, and all of the cities except Stockton, comprises an Entitlement Urban County. This entity will receive approximately $3.9 million in CDBG funding in 2001-02. The unincorporated County's share of these funds is approximately $1.9 million. The County will continue to use CDBG funds for a variety of public facilities, housing, and recreation projects. The Target Neighborhood program will continue when 2000 census data becomes available to identify eligible low-income target neighborhoods.

HOME Investment Partnerships Program

The urban County will receive approximately $1.5 million in HOME funds in 2001-02. The unincorporated County's share is approximately $720,000 with the remainder going to the six participating cities and a nonprofit housing developer. The County's funds will be utilized for new construction of single family residences, loans to low-income first time home buyers, and Countywide rehabilitation of single family housing. A local non-profit housing corporation, ACLC, Inc., has been approved by the Board to develop a multi-family, farm worker, rental housing project, using HOME funds.

Homeless Programs

The Division will continue to provide Emergency Shelter Grant funding to all of the homeless service and shelter providers in the County. The Division received renewal funding for a majority of expiring SPC and SHP programs to continue providing housing and supportive services to homeless individuals and families. Renewal applications and new applications will continue to be submitted for this competitive funding to maximize the availability of supportive services to transitioning homeless individuals and their families.

2000-01 Accomplishments

1. Continued working with entitlement communities and other agencies to facilitate expeditious implementation of funded activities. Established systems and controls to identify and correct slow implementation.
2. Continued efforts to establish a redevelopment program to provide funding to address blighted conditions in targeted neighborhoods. Working with an ad hoc committee comprised of two Board members to identify and address issues.
3. Provided technical assistance to several non-profit entities in order to increase their capacity and potential to receive funding for programs.
4. Established an Agricultural Worker Housing Committee comprised of individuals representing government, farm workers, and growers to develop a program which will facilitate the development of housing for agricultural workers.

2001-02 Objectives

1. To continue working with entitlement communities and other agencies to facilitate expeditious implementation of funded activities.
2. To continue with efforts to establish a redevelopment program to provide additional funding to address blighted conditions in target neighborhoods.
3. To develop an Agricultural Worker Housing program through the Agricultural Worker Housing Committee for consideration by the Board of Supervisors.

256—Community Development

Environmental Protection

Ben Hulse, *Community Development Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,808,806	$3,585,458	$4,404,043	$4,200,238	$614,780
Services & Supplies	954,801	2,072,638	2,627,803	2,593,043	520,405
Fixed Assets	115,769	222,975	120,035	41,458	(181,517)
Total Expenditures	$3,879,376	$5,881,071	$7,151,881	$6,834,739	$953,668
Expenditure Reimbursements	(37,174)	(50,000)	(50,000)	(50,000)	0
Total Appropriations	$3,842,202	$5,831,071	$7,101,881	$6,784,739	$953,668
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,893,031	$2,025,026	$2,099,792	$2,099,792	$74,766
Aid from Other Governments	899	1,500	1,000	1,000	(500)
Charges for Services	1,135,285	1,175,550	1,428,129	1,428,129	252,579
Miscellaneous Revenues	483,487	999,250	1,299,250	1,299,250	300,000
Total Revenues	$3,512,702	$4,201,326	$4,828,171	$4,828,171	$626,845
Net County Cost					
Mandated	$329,500	$1,629,745	$2,273,710	$1,956,568	$326,823
Allocated Positions	54.0	63.0	70.0	65.0	2.0
Temporary (Full-Time Equivalent)	0.0	0.0	1.5	1.5	1.5
Total Staffing	54.0	63.0	71.5	66.5	3.5

Purpose

The Building Inspection and Development Services Divisions protect the public health and safety by regulating new building construction, inspecting existing buildings, administering the Uniform Fire Code, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

The Planning Division assists the Planning Commission and the Board of Supervisors in the areas of comprehensive planning and community development, including preparation, maintenance, and implementation of the General Plan, as mandated by Government Code 65100 et seq.

Major Budget Changes

Salaries & Employee Benefits

➢ $357,102	Negotiated salary and benefits adjustments.
➢ $43,978	First year cost for Development Services Technician to assist with Geographic Information Systems (GIS).
➢ $32,372	First-year cost for an Office Assistant II for Mountain House processing.
➢ $141,328	Addition of Systems and Programming Analyst III, Development Services Technician, and Office Assistant II midyear 2000-01.
➢ $40,000	Contract employees for Mountain House and GIS.

Services & Supplies

➢ $31,500	Increase in office supplies, postage, and copier usage.
➢ $1,200	Increase in communications.
➢ $11,160	Increase in office equipment and maintenance.

➢ $36,000	Increase in motor pool costs.
➢ ($33,700)	Decrease in professional services.
➢ $41,023	Increase in data processing direct charges.
➢ $378,553	Increase in reimbursable consultant expenses related to project development activities.
➢ $21,500	Increase in plan check services, publication, and legal notices.
➢ $38,961	Realignment of software costs from fixed assets.
➢ ($36,306)	Decrease in Workers' Compensation costs.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Building					
Building Permits	3,945	4,072	3,457	3,851	4,600
Mobile Home Installation	80	74	60	60	90
Total Permits	4,025	4,146	3,517	3,911	4,690
Planning					
Public Hearing	73	105	305	120	125
Staff Review with Notice	150	135	147	132	140
Staff Review	1,148	1,023	1,437	1,356	1,400
Total Applications	1,371	1,263	1,889	1,608	1,665
Public Inquires					
Counter (Bldg.)	7,567	7,272	7,635	8,000	8,500
Counter (Planning)	7,648	6,674	7,000	10,291	12,863
Fire Prevention	N/A	N/A	N/A	3,000	3,000
Total Public Inquiries	15,215	13,946	14,635	21,291	24,363
Enforcement					
Abandoned Vehicles	1,524	1,585	1,411	1,600	2,000
Enforcement Cases	1,011	1,188	1,221	1,400	1,600
Total Enforcement	2,535	2,773	2,632	3,000	3,600
Fire Services					
Plan Reviews	151	174	260	300	300
Permits Issued	511	470	538	560	560
Weed Abatement Parcels Noticed	5,500	4,800	2,962	4,000	4,800
Weed Abatement Parcels Abated	196	165	158	300	300
Total Fire Services	6,358	5,609	3,918	5,160	5,960

➢ $16,200	Increased structure lease cost for trailer.

Fixed Assets

➢ $4,203	Workstations.
➢ $4,310	Tape backup.
➢ $3,230	Ten computer monitors.
➢ $15,060	Twenty new central processing units.
➢ $2,802	Two net server memory modules.
➢ $6,678	Four printers.
➢ $5,175	Laptop computers.

Revenues

➢ $62,974	Increase in building permit related revenue.
➢ $75,000	Increase in abandoned vehicle fees due to potential Department of Motor Vehicle surcharge.
➢ $130,000	Increase in planning fees reflecting workload growth.
➢ $102,367	Increase in Mountain House planning revenue.
➢ ($70,000)	Decrease in GIS revenue.
➢ $330,000	Increase in consultant cost reimbursement.

Program Discussion

Development activity has increased and is anticipated to continue to increase as a result of the general economic trend. Factors supporting this increased development activity include the spill over effect from the Bay Area, as costs there continue to climb and vacancy rates remain low, and the development start-up of the Mountain House New Community. The workload remains at a level that can be serviced with existing staff and consultants assisting staff with preparation of draft documents and programs. The primary efforts of the Department will be directed toward the continued improvement of service to the public.

Permits/Applications

As in recent budgets, revenue and development activity will be closely monitored. If development activity significantly exceeds recent levels, increased service levels will have to be provided. Upgrading of the permit issuance, tracking, and inspection systems will continue during the coming year. The Department has established an Internet application which allows the public to apply for and receive simple over-the-counter building permits. The Department is committed to making the review, approval, and inspection process more effective, understandable, consistent, and convenient for the public.

Community Revitalization Program

The expanded Community Revitalization Program will continue to provide a County presence in previously targeted areas to maintain conditions improved through the target area program. The Community Revitalization Community Clean-up Program will be conducted in 13 neighborhoods during 2001-02. The Neighborhood Clean-up Program includes dumpster events where dumpsters for trash and tires are strategically placed throughout the neighborhood during advertised events, and landfill passes are distributed to residents to dispose of accumulated trash.

Planning/Development Services

The Planning Division will continue to focus upon processing actual development applications, including those for the Mountain House New Community. During 2000-01 the Division reviewed the General Plan to determine if policy and land use changes were warranted. During 2000-01 minor modifications were made where necessary, in land use designations. It was also determined that the 2010 General Plan was still sound, however numerous implementation programs and policies identified in the General Plan have yet to be accomplished. A primary objective during 2001-02 will be to complete and implement these programs and policies.

The Division will continue to review plans, development, and redevelopment proposals of other jurisdictions. Work will continue, as time permits, on maintenance of the County's plans and development regulations, and transportation and environmental studies. The Division intends to complete the preparation of design review guidelines for the Community of Woodbridge, and commence similar programs for French Camp and Lockeford.

Geographic Information Systems (GIS)

A Countywide GIS Program is in place. The program has digitally mapped and recently ortho-rectified aerial photographs of the entire County. The program has established relationships with all of the jurisdictions in the County through a data sharing agreement. GIS products are available to all County agencies via intranet applications. Fiscal year 2001-02 will be devoted to marketing GIS products and revenue generation. A Development Services Technician position is recommended in this budget to support the continued expansion of the GIS effort.

Code Enforcement

The Code Enforcement section will continue to operate its three programs - Safe Team, Revitalization, and Complaint Response - as it strives for maximum compliance and high case resolution ratios.

General Plan Implementation

During the 2000-01 budget hearing, the Board of Supervisors authorized the Community Development Department to implement the County's 2010 General Plan. This General Plan implementation program was budgeted for $970,000, with $630,000 of this total being offset with funding from the cities, grant sources, and contributions from impacted parties. Implementation of the programs has been delayed primarily because the Department was unable to fill critical staff positions to oversee the programs. Due to the continuing importance of implementation of the General Plan, it is recommended that the County contribution of $340,000 be rebudgeted to this effort.

Although none of the funds budgeted for this effort were expended in 2000-01, much preliminary, lead-in work has been completed, including the establishment of an exclusive Agricultural Resource Management Zone (ARM), discussion with three cities (Stockton, Lodi, and Tracy) interested in establishing urban limit lines, initiation of Specific Plans in the Tracy area, and preparation of requests for proposals (RFP) from consultants for General Plan Implementation work. These activities were funded through developer fees and grants from agencies such as the Great Valley Center. As such, it is recommended that the Community Development Department continue the General Plan Implementation in 2001-02 and hire consultants to develop general plan implementation programs in conjunction with each city and other identified groups as follows:

Program	***Estimated Cost***
Countywide Community Separator	$300,000
Exclusive Agricultural Zoning	50,000
Economic Development Strategies	200,000
Urban Limit Lines	420,000
Total	$970,000

The Community Development Department anticipates filling critical staff positions in time to administer these programs.

Supplemental Requests

Code Enforcement Expansion

The Community Development Department Director, at the recommendation of the Enforcement Coordinating Committee, is requesting funding of $188,336 for expansion of the code enforcement program. It is proposed that, for enforcement purposes, the County be divided into five sectors with five separate teams. Each team would include a representative from Community Development, Environmental Health, and the Sheriff. The current Community Development Department staff cannot handle the existing caseload that is generated only on a complaint basis.

In order to keep pace with this expanded effort of five teams, Community Development is requesting two additional Code Enforcement Officers and one Office Assistant II position. One additional Code Enforcement Officer is needed to handle the fifth area and an additional Code Enforcement Officer to handle Countywide routine cases and to fill in when other enforcement officers are absent.

Community Programs

The Community Development Department is also requesting an additional allocation of $128,806 to expand the Community Programs effort. Community Programs, commonly referred to as Community Revitalization, is a composite of programs currently offered by multiple County agencies providing services to residents of targeted low income neighborhoods. This provision of services is without either institutional structure or a budget. It is the intent of this request to institutionalize the Program and provide both an organizational and financial structure.

Initially, community programs would become a division of the Community Development Department (CDD). As a division of CDD, the Community Development Department Director would be responsible for the administration and the management of Community Programs.

Currently, one Senior Planner and a part-time Recreation Program Coordinator, with the assistance of staff from various County departments, conduct community programs. These programs are generally conducted through the Community Centers at Garden Acres, Kennedy Park, Gianone Park, Boggs Tract, and Taft-Mosswood. The Community Programs provide the following:

- **Summer Aquatics Program at Kennedy Park and Franklin High School**: This program is administered by a contract Program Coordinator. Part-time employees will staff the Aquatics Program. Funding for the program is provided by an annual Community Development Block Grant (CDBG) allocation.

- **Youth Enrichment Program**: This program operates during the summer months at each of the five Community Centers and provides recreational team sports, arts and crafts, academic tutoring, and other supervised activities for area youth. The program is coordinated by a part-time Recreation Program Coordinator and is staffed by Community Center employees and youth hired through the Summer Youth Employment Program. The Human Services Agency and Employment and Economic Development Department provide funding for this program.
- **Summer Basketball Program**: This program operates in the evenings during the summer at Franklin High School and Hamilton Middle School. The program is coordinated by the Sheriff's Office, and is staffed by Deputy Sheriffs. The program is funded by an annual allocation of CDBG funds.
- **Construction Technology Program**: This program is a component of the County's Welfare-to-Work Program (WtW) and provides hand-on construction trades training to WtW clients. The program is overseen by staff from Human Services Agency and a Senior Planner, and is generally funded by the Human Services Agency.
- **Annual Neighborhood Cleanup Events**: This program offers a cleanup day with centrally located dumpsters and dump passes for residents in 13 neighborhoods throughout the County. County Code Enforcement Officers oversee this program with funding provided by the Community Development Department.

In addition to the aforementioned programs, miscellaneous recreational sports tournaments are sponsored by Community Programs, and are held at the Community Centers throughout the year.

The Community Development Director recommends that the initial implementation of Community Programs utilizes the Senior Planner position currently assigned to Community Programs and that this position be re-titled Senior Community Programs Planner. This will ensure the position title more closely matches the position duties. In addition, the Department requests to add an Assistant Planner and an Office Assistant II position to this program in 2001-02. Classifications entitled Community Programs Manager, for program management, and Associate and Assistant Community Programs Planner should be created to provide additional program staffing in future years.

The new Community Programs Division will require ongoing funding to staff and operate the program and one-time funding to acquire vehicles, office equipment, and office furniture.

2000-01 Accomplishments

1. Initialized programs to establish community separators between Manteca and Lathrop, Lathrop and Tracy, and Stockton and Tracy. Continued to work with Lodi and Stockton to establish a community separator between the two cities.

2. Participated in the Countywide Habitat Conservation Plan (HCP), the CALFED Project, the Surface Mining and Reclamation Act (SMARA), and the Farmland Security Zone. The Board of Supervisors adopted HCP in February 2001.

3. Continued regulatory activities for Building Inspection, Code Enforcement, Planning, and Fire Services Coordination. Completed processing of the Special Purpose Plan for the Stockton Metropolitan Airport. Prepared the Agricultural Resource Management Zone (ARM) to protect farmland. Initiated preparation of design guidelines for the Community of Woodbridge. Initiated preparation of a specific plan for a 10,000 acre area between Tracy and Mountain House, called the Old River/West Tracy Specific Plan.

4. Continued to implement the General Plan 2010.

5. Initiated discussions with other County agencies to coordinate efforts to prepare economic development strategies to eliminate duplication and narrow the scope of work for retention and expansion of existing businesses, and recruitment of new businesses.

2001-02 Objectives

1. To continue to establish community separators, the first step toward programs to establish urban limit lines which will mark separation between rural and urban land and to establish community separators.

2. To continue regulatory activities relative to Building Inspection, Code Enforcement, Planning, and Fire Services Coordination.

3. To continue to implement the General Plan 2010.

4. To continue to identify and prepare economic development strategies to encourage the retention and expansion of existing businesses and the recruitment of new businesses.

5. To maximize the accessibility of departmental information and services via the intranet to County departments and the internet to the public.

Summary

All Agricultural Commissioner Budgets

Scott Hudson, ***Agricultural Commissioner***

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,501,157	$2,989,160	$3,319,537	$3,319,537	$330,377
Services & Supplies	527,204	755,220	1,045,159	1,045,159	289,939
Other Charges	202,144	248,739	310,104	310,104	61,365
Fixed Assets	151,213	40,000	61,500	61,500	21,500
Total Expenditures	$3,381,718	$4,033,119	$4,736,300	$4,736,300	$703,181
Expenditure Reimbursements	(12,500)	(20,000)	(249,265)	(249,265)	(229,265)
Total Appropriations	$3,369,218	$4,013,119	$4,487,035	$4,487,035	$473,916
Earned Revenues By Source					
Licenses/Permits/Franchises	$136,830	$128,150	$128,150	$128,150	$0
Interest/Rents	18,057	1,100	1,100	1,100	0
Aid from Other Governments	1,367,561	1,677,083	1,821,155	1,821,155	144,072
Charges for Services	358,950	449,323	41,750	41,750	(407,573)
Miscellaneous Revenues	151,901	166,063	167,254	167,254	1,191
Operating Transfers In	58,000	23,447	359,483	359,483	336,036
Fund Balance	69,927	40,000	60,000	60,000	20,000
Total Revenues	$2,161,226	$2,485,166	$2,578,892	$2,578,892	$93,726
Net County Cost					
Mandated	$1,207,992	$1,527,953	$1,908,143	$1,908,143	$380,190
Allocated Positions	47.0	50.0	51.0	51.0	1.0
Temporary (Full-Time Equivalent)	14.4	15.1	15.0	15.0	(0.1)
Total Staffing	61.4	65.1	66.0	66.0	0.9

This is a summary of the four budgets administered by the Agricultural Commissioner. They include:

- 247 Agricultural Commissioner
- 24701 Glassy-winged Sharpshooter Prevention
- 249 Weights & Measures
- 263 Animal Control

247—Agricultural Commissioner

Environmental Protection

Scott Hudson, ***Agricultural Commissioner/Sealer***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,866,858	$2,050,702	$2,293,514	$2,293,514	$242,812
Services & Supplies	311,432	381,310	492,967	492,967	111,657
Fixed Assets	89,930	40,000	41,500	41,500	1,500
Total Expenditures	$2,268,220	$2,472,012	$2,827,981	$2,827,981	$355,969
Expenditure Reimbursements	(12,500)	(20,000)	(179,265)	(179,265)	(159,265)
Total Appropriations	$2,255,720	$2,452,012	$2,648,716	$2,648,716	$196,704
Earned Revenues By Source					
Licenses/Permits/Franchises	$13,572	$9,150	$9,150	$9,150	$0
Aid from Other Governments	1,364,183	1,367,183	1,391,772	1,391,772	24,589
Charges for Services	264,874	367,323	26,750	26,750	(340,573)
Miscellaneous Revenues	598	0	0	0	0
Operating Transfers In	0	0	337,853	337,853	337,853
Total Revenues	$1,643,227	$1,743,656	$1,765,525	$1,765,525	$21,869
Net County Cost					
Mandated	$612,493	$708,356	$883,191	$883,191	$174,835
Allocated Positions	33.0	36.0	36.0	36.0	0.0
Temporary (Full-Time Equivalent)	6.8	6.5	5.5	5.5	(1.0)
Total Staffing	39.8	42.5	41.5	41.5	(1.0)

Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

Major Budget Changes

Salaries & Employee Benefits

➢ $135,980	Negotiated salary and benefits adjustments.
➢ $107,279	Addition of one Agricultural Biologist I and two Office Assistant II positions midyear 2000-01.
➢ $32,573	Addition of one contract position for Geographic Information Systems (GIS).
➢ ($56,167)	Decrease due to conversion of GIS and part-time clerical positions.
➢ $16,132	Increase in budgeted overtime.

Services & Supplies

➢ $58,005	Increase in motor pool costs.
➢ ($11,508)	Decrease in professional services associated with GIS.
➢ $42,182	Increase in Information Systems support costs.
➢ $7,129	Increase in utility costs.

Fixed Assets

➢ $3,762	Rack for computer servers.
➢ $5,913	Computer projector.
➢ $31,825	Computer workstations and server.

Expenditure Reimbursements

➢ $134,295	Increase in reimbursement from Glassy-winged Sharpshooter Prevention and Animal Control budgets for staff support.
➢ $24,970	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Revenues

➢ ($20,000)	Decrease in State funding for GIS mapping system.
➢ $6,297	Increase in State funding for Weed Management surveys.
➢ $25,000	Increase in State Pesticide Mil Tax subvention.
➢ ($10,920)	Decrease in State Ag Pesticide Residue funding.
➢ $25,000	Increase in State unclaimed gas tax subvention.
➢ $21,500	Increase in amount transferred from Agriculture Inspection Trust.
➢ ($24,970)	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Program Discussion

During 2000-01, revenues from certifying commodities for export continued to be strong and State subventions for unclaimed gas tax and pesticide mil tax increased. A new contract with the California Department of Pesticide Regulation for the development of a GIS mapping system also broadened the Department's revenue base.

Reimbursement for staff support of Glassy-winged Sharpshooter (GWSS) Prevention activities coupled with increased gas tax revenues enabled the Department to hire an additional full-time biologist and to continue supporting departmental technology needs. Also, development of a GIS mapping program was initiated and an Internet web page was established to assist growers in submitting Notices of Intent to apply restricted pesticides.

In 2001-02, the Department anticipates that State reimbursement for GWSS Prevention activities will continue and that subventions for pesticide mil tax and unclaimed gas tax will increase. These revenues will enable the Department to maintain the resources necessary to implement the GWSS Prevention Program and also to continue addressing automation technology needs. Development of the GIS mapping system will continue and a new Restricted Materials Management System will be implemented for issuing pesticide permits and processing pesticide use reports. In addition, all staff will receive training in the use of computer application software for spreadsheets and word processing.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Insect Traps Monitored	2,711	2,788	2,935	3,017	3,025
Incoming Plant Inspections	2,100	2,252	2,184	2,200	2,230
Export Certificates Issued	7,111	12,888	12,704	12,730	12,700
Pesticide Inspections	1,895	1,755	1,802	1,477	1,650
Pesticide Permits/I.D. #s Issued	3,208	3,368	3,217	2,400	2,800
Investigations	123	127	106	85	100
Seed Inspections	85	80	181	170	180
Nursery Inspections	62	58	75	70	75
Fruit, Vegetable, Egg Inspections	1,145	1,932	1,840	1,500	1,800

247—Agricultural Commissioner

Environmental Protection

2000-01 Accomplishments

1. Developed and established an interactive database for growers to submit Notices of Intent for pesticide applications via the internet.
2. Fully implemented the Glassy-winged Sharpshooter Prevention Program.
3. Began development of a GIS mapping system for the Department.

2001-02 Objectives

1. To continue development of the Department's GIS mapping system.
2. To provide all staff with training in the use of computer application software for spreadsheets and word processing.
3. To implement the new Restricted Materials Management System.

24701—Glassy-winged Sharpshooter Prevention

Environmental Protection

Scott Hudson, *Agricultural Commissioner/Sealer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$41,202	$192,820	$213,671	$213,671	$20,851
Services & Supplies	13,971	120,368	215,418	215,418	95,050
Total Appropriations	$55,173	$313,188	$429,089	$429,089	$115,901
Earned Revenues By Source					
Aid from Other Governments	$0	$289,741	$407,459	$407,459	$117,718
Operating Transfers In	58,000	23,447	21,630	21,630	(1,817)
Total Revenues	$58,000	$313,188	$429,089	$429,089	$115,901
Net County Cost					
Discretionary	($2,827)	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	5.3	6.3	8.0	8.0	1.7

Purpose

The Glassy-winged Sharpshooter (GWSS) Prevention budget provides funding to prevent and control the spread of the GWSS in San Joaquin County. Funding for these activities consists of a combination of State, County, and industry funds.

Major Budget Changes

Salaries & Employee Benefits

➢ $20,851	Increase in temporary staff salaries and benefits.

Services & Supplies

➢ $22,519	Increase in motor pool costs.
➢ $98,640	Increase in cost for Agricultural Commissioner staff support.
➢ ($22,548)	Decrease in detection trap costs.
➢ ($3,861)	Decrease in Workers' Compensation and Casualty Insurance costs.

Revenues

➢ $117,718	Increase in State funding for Glassy-winged Sharpshooter Prevention Program.
➢ ($10,817)	Decrease in funding from Special Agricultural Inspection Trust.
➢ $9,000	Increase in funding from Glassy-winged Sharpshooter Prevention Trust.

Program Discussion

In March 2000, the Glassy-winged Sharpshooter (GWSS) Prevention budget and the GWSS Prevention Trust Fund (funded by industry contributions) were established. Survey, trapping, and educational activities commenced initially utilizing monies from the GWSS Prevention Trust and from the Agriculture Inspection Trust. Subsequently, the California Department of Food and Agriculture (CDFA) provided State funding to offset costs of the detection and survey program. In March 2001, CDFA increased its contract with the County by $101,327 to cover the costs of inspecting incoming nursery stock and monitoring bulk grape shipments.

GWSS Prevention activities will continue in 2001-02. State-modified survey and detection protocol will include residential surveys and continued nursery trapping throughout the winter months. It is anticipated that State funding for 2001-02 will include funding to offset the costs of these additional activities as well as the costs of the detection/survey, nursery stock inspection, and bulk grape shipment programs.

24701—Glassy-winged Sharpshooter Prevention

Environmental Protection

GWSS Prevention activities will continue to include an educational outreach element. The GWSS Prevention Trust Fund and the Agriculture Inspection Trust Fund will provide monies for displays, brochures, posters, and traps for growers to monitor their individual properties.

2000-01 Accomplishments

1. Completed Phase II (Statewide survey) of the Glassy-winged Sharpshooter Program.

2001-02 Objectives

1. To complete the expanded 2001-02 Glassy-winged Sharpshooter Detection and Survey Program.
2. To develop a comprehensive Rapid Response Plan for Glassy-winged Sharpshooter detections in San Joaquin County.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
GWSS Insect Traps Monitored	N/A	N/A	2,705	4,029	4,100
Incoming Plant Inspections	N/A	N/A	544	2,997	3,100
Retail Nurseries Surveyed	N/A	N/A	46	91	57
Wholesale Nurseries Surveyed	N/A	N/A	14	28	34
Crop Acres Surveyed	N/A	N/A	169	11,425	1,800
Urban Area Sites Surveyed	N/A	N/A	25	2,500	4,550

249—Weights & Measures

Environmental Protection

Scott Hudson, *Agricultural Commissioner/Sealer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$165,998	$254,209	$311,049	$311,049	$56,840
Services & Supplies	63,350	81,472	99,519	99,519	18,047
Fixed Assets	31,500	0	20,000	20,000	20,000
Total Appropriations	$260,848	$335,681	$430,568	$430,568	$94,887
Earned Revenues By Source					
Aid from Other Governments	$3,378	$20,159	$21,924	$21,924	$1,765
Miscellaneous Revenues	150,803	166,063	167,254	167,254	1,191
Total Revenues	$154,181	$186,222	$189,178	$189,178	$2,956
Net County Cost					
Mandated	$106,667	$149,459	$241,390	$241,390	$91,931
Allocated Positions	5.0	5.0	6.0	6.0	1.0

Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; performs vapor recovery system inspections; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; and regulates procedures used by Weighmasters to issue certificates for the sale of bulk products.

Major Budget Changes

Salaries & Employee Benefits

➢ $13,788	Negotiated salary and benefits adjustments.
➢ $43,048	Addition of one Weights and Measures Inspector position.

Services & Supplies

➢ $7,470	Increase in motor pool costs.
➢ $7,937	Increase in Workers' Compensation and Casualty Insurance costs.

Fixed Assets

➢ $20,000	Vehicle for new staff.

Revenues

➢ $1,590	Increase in petroleum subvention.
➢ ($1,975)	Decrease in vapor recovery inspection revenue.
➢ $1,400	Increase in grain scale inspection fees.
➢ $1,766	Increase in device registration revenue.

Program Discussion

During 2000-01, the Weights and Measures Division focused its efforts on training new inspectors and evaluating, reorganizing, and adjusting work activities in order to meet program demands. The recommended budget includes an additional Weights and Measures Inspector position, related supplies, and vehicle to assist in completing mandated inspections and contract requirements, responding to complaints in a timely manner, and performing needed random quantity control inspections to protect consumers.

249—Weights & Measures

Environmental Protection

In 2001-02, the Division will continue to prioritize work activities, emphasizing inspection of devices in the device registration programs and completing contracts for vapor recovery, weighmaster, and petroleum labeling inspections. The Division will also focus on completing investigations of consumer complaints within established time frames.

The upcoming fiscal year will mark the fourth consecutive year of reduced revenue from the San Joaquin Valley Air Pollution Control District (SJVAPCD) vapor recovery inspection contract. However, this loss will be offset by additional revenue from device registrations, petroleum labeling inspections, and inspections for the Federal Grain Inspection Service (FGIS).

2000-01 Accomplishments

1. Received cross-training in all areas of weights and measures activities from representatives of the State Division of Measurement Standards, Air Pollution Control District, and Senior Inspectors within the Weights and Measures Division.
2. Evaluated, reorganized, and adjusted work activities to increase productivity and efficiency.

2001-02 Objectives

1. To continue cross-training programs for new inspectors.
2. To improve processing of consumer complaints, focusing on reducing time frames for investigations.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Weighing Devices Inspected	1,628	1,439	2,880	2,880	2,880
Measuring Devices Inspected	1,973	2,125	3,634	3,634	3,634
Weighmaster Inspections	31	136	299	300	300
Petroleum Inspections	179	168	397	400	400
Package Inspections	7,005	4,153	10,964	19,930	19,930
Complaint Investigations	96	80	156	166	175
Establishments Inspected	2,503	2,059	1,934	1,934	1,934
Gasoline Nozzles Inspected	4,140	3,877	4,896	3,200	3,200
Storage Tanks Inspected	964	745	710	738	738

263—Animal Control

Environmental Protection

Scott Hudson, *Agricultural Commissioner/Sealer*

Rabies Treatment Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$427,099	$491,429	$501,303	$501,303	$9,874
Services & Supplies	138,451	172,070	237,255	237,255	65,185
Other Charges	202,144	248,739	310,104	310,104	61,365
Fixed Assets	29,783	0	0	0	0
Total Expenditures	$797,477	$912,238	$1,048,662	$1,048,662	$136,424
Expenditure Reimbursements	0	0	(70,000)	(70,000)	(70,000)
Total Appropriations	$797,477	$912,238	$978,662	$978,662	$66,424
Earned Revenues By Source					
Licenses/Permits/Franchises	$123,258	$119,000	$119,000	$119,000	$0
Interest/Rents	18,057	1,100	1,100	1,100	0
Charges for Services	94,076	82,000	15,000	15,000	(67,000)
Miscellaneous Revenues	500	0	0	0	0
Fund Balance	69,927	40,000	60,000	60,000	20,000
Total Revenues	$305,818	$242,100	$195,100	$195,100	($47,000)
Net County Cost					
Mandated	$491,659	$670,138	$783,562	$783,562	$113,424
Allocated Positions	9.0	9.0	9.0	9.0	0.0
Temporary (Full-Time Equivalent)	2.3	2.3	1.5	1.5	(0.8)
Total Staffing	11.3	11.3	10.5	10.5	(0.8)

Purpose

The Animal Control Division protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. The Division also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

Major Budget Changes

Salaries & Employee Benefits

➢ $28,200	Negotiated salary and benefits adjustments.
➢ ($18,326)	Decrease due to conversion of part-time clerical staff to full-time staff in Agricultural Commissioner budget.

Services & Supplies

➢ $22,967	Increase in motor pool charges.
➢ $20,000	Increase in reimbursement to Agricultural Commissioner budget for clerical support.
➢ $21,431	Increase in Workers' Compensation and Casualty Insurance costs.

Other Charges

➢ $61,365	Increase in County share of costs for operation of Stockton Animal Shelter.

263—Animal Control

Environmental Protection

Expenditure Reimbursements

➢ $70,000	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Revenues

➢ ($70,000)	Adjustment resulting from GASB 34 accounting changes for internal service activities
➢ $3,000	Increase in spay/neuter deposit and adoption revenue.
➢ $20,000	Increase in available funding from Rabies Treatment fund balance.

Program Discussion

The 2001-02 recommended budget for the Animal Control Division includes increases in costs for negotiated salaries and benefits, motor pool charges, and Casualty Insurance. The budget also includes increased funding for the County's share of costs related to operation of the recently expanded Stockton Animal Shelter.

In 2000-01, County staff participated with representatives from each of the cities in a Regional Animal Control Shelter Study. Following completion of the study, the Board of Supervisors authorized County staff to take a lead role in formation of a City/County Administrative Coordinating Committee to continue participation in regional discussions on animal control issues. During 2001-02, the committee will begin development of regional spay/neuter and responsible pet ownership educational programs. The County will also review opportunities to contract with other cities for shelter services in an effort to minimize field service travel time and provide geographically more convenient adoption and retrieval locations for the public.

2000-01 Accomplishments

1. Created an educational outreach program that targets schools, community groups, and other agencies and also produced educational materials and packets to be used for lower grade level classroom presentations.
2. Implemented an in-house hearing process for violations of the dangerous animal laws.

2001-02 Objectives

1. To expand the education outreach program by forming partnerships with teachers to augment classroom presentations.
2. To explore feasibility of a diversion program similar to traffic school for minor violations of the Animal Control Ordinance as an alternative to court appearances and fines.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Licenses Sold	12,014	10,522	11,399	11,900	12,500
Animals Impounded	5,435	4,627	4,502	4,500	4,600
Complaints/Calls Responded To	12,458	11,360	13,911	14,608	14,500
Investigations (General)	3,507	3,565	3,540	3,379	3,500
Notices of Violation	3,182	2,721	3,173	5,970	5,900
Citations	313	464	277	260	300
Kennel Inspections	18	18	19	20	22
Humane Investigations	346	277	299	300	300
Animal Bites Reported	1,588	1,410	1,342	1,241	1,260

260—Emergency Services

Environmental Protection

Ronald Baldwin, *Emergency Operations Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$648,353	$673,935	$727,504	$727,504	$53,569
Services & Supplies	145,191	235,246	226,403	226,403	(8,843)
Fixed Assets	67,797	2,000	17,500	17,500	15,500
Total Appropriations	$861,341	$911,181	$971,407	$971,407	$60,226
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$6,651	$10,000	$10,000	$10,000	$0
Aid from Other Governments	156,327	90,284	124,496	124,496	34,212
Charges for Services	617,028	577,557	583,034	583,034	5,477
Miscellaneous Revenues	3	1,000	1,000	1,000	0
Total Revenues	$780,009	$678,841	$718,530	$718,530	$39,689
Net County Cost					
Mandated	$81,332	$232,340	$252,877	$252,877	$20,537
Allocated Positions	12.0	12.0	12.0	12.0	0.0

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include the County Emergency Operations Center, the Countywide Joint Hazardous Materials Team, and the regulation of hazardous material emergency planning by 2,400 County businesses. The OES function is mandated, with levels of service generally discretionary.

Major Budget Changes

Salaries & Employee Benefits

➢ $52,069	Negotiated salary and benefits adjustments.
➢ $1,500	Increase in overtime due to an additional weapons and mass destruction exercise in 2001-02.

Services & Supplies

➢ ($8,437)	Elimination of one department vehicle.
➢ ($64,000)	One-time allocation for Emergency Employee Preparedness Program.
➢ $25,600	Phase two of the Employee Emergency Preparedness Program.
➢ $17,400	Consultant services for spill prevention response activities.
➢ $7,558	Increase in centrally budgeted data processing, Workers' Compensation and Casualty Insurance.
➢ $9,642	Hazardous material response equipment improvements.

Fixed Assets

➢ $13,000	Five portable computers for after hours emergency response.
➢ $4,500	Personal computers.

Revenues

➢ $49,212	One-time Oil Spill Prevention Grant from the California Department of Fish and Game.
➢ $11,477	Increase in number of businesses in hazardous management plan program.

➢ ($6,000)	Decline in number of businesses initiated into the risk management program.

Program Discussion

The Office of Emergency Services' 2001-02 budget totals $971,407 with a Net County Cost of $252,877. This represents an increase in Net County Cost of $20,537.

The OES budget reflects a new award of $49,212 from a State grant for oil spill contingency planning for the Delta. Increased salary and other costs of the Hazardous Materials Program have been offset by a projected modest increase in program revenues and cost reduction measures.

Office of Emergency Services has two divisions:

- The Hazardous Materials Division which coordinates the preparation and submission of emergency plans and inventories by specified handlers of hazardous materials. The Division trains for and responds to hazardous materials incidents as part of the San Joaquin Joint Hazardous Materials Team.
- The Operations Division performs disaster planning and response preparedness activities for floods, earthquakes, weapons of mass destruction, multicasualty incidents, and severe weather events.

OES piloted an Employee Emergency Preparedness Program in 2000-01. The program is designed to improve department emergency preparedness and develop an effective organizational emergency response. The program was implemented in six major County facilities. Based on the pilot department results, OES has developed a four year project plan to incorporate all County departments into the plan. The initial start-up program consisted of:

- The development of department emergency plans;
- On-site evacuation and personal safety training;
- Floor Warden and Building Threat Coordinator training; and
- Program maintenance.

In 2001-02, OES will enter into phase two of the program which includes adding three facilities and beginning a maintenance program for the six facilities completed in 2000-01. OES continues to pursue additional efficiencies in its program such as improved computerization and cooperative agreements with other entitites.

OES continues to successfully reach its annual program goals for electronic submittal of hazardous materials plans by regulated businesses. The 2000-01 goal for electronic submittal of business plans was exceeded by 11%. This program allows businesses to submit necessary documents electronically, using templates provided by OES, thereby reducing business and administrative costs.

2000-01 Accomplishments

1. Implemented a hazardous materials web site providing public access to the Office of Emergency Services' hazardous materials database.
2. Updated the San Joaquin Operational Area Hazardous Materials Area Plan to include a weapons of mass destruction component.
3. Completed the first phase of the Employee Emergency Preparedness Program.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Training/Drills	15	20	20	22	22
Disaster Response	1	0	0	0	N/A
Major Planning Projects	12	14	14	15	15
Hazardous Materials Incidents	168	202	204	241	225
Business Inspections	531	601	420	539	600

4. Received and distributed weapons of mass destruction equipment from a federal fiscal year 1999 Department of Justice grant to community agencies.
5. Had over 36% of businesses regulated by the Hazardous Materials Business Plan Program.

2001-02 Objectives

1. To expand the hazardous materials database web site to include access to OES incident reports.
2. To participate in a major weapons of mass destruction exercise sponsored by the Department of Justice in Spring 2002.
3. To complete phase two of the Employee Emergency Preparedness Program for three County facilities as part of the four year plan and maintain the evacuation drills for the six facilities completed in phase one of the project.
4. To successfully complete a State funded project to improve the County's hazardous materials response capabilities in the Delta.
5. To reach a goal of 45% of all businesses regulated under the County's Hazardous Materials Business Plan Program submitting required documents electronically.

265—Fish & Game

Environmental Protection

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

Fish & Game Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$127	$7,976	$7,976	$7,976	$0
Services & Supplies	2,514	2,569	2,569	2,569	0
Operating Transfers Out	4,500	4,000	7,000	7,000	3,000
Total Appropriations	$7,141	$14,545	$17,545	$17,545	$3,000
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$44,403	$12,545	$15,545	$15,545	$3,000
Fund Balance	(37,652)	0	0	0	0
Total Revenues	$7,141	$14,545	$17,545	$17,545	$3,000
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Fish and Game Program enforces the Fish and Game Code and protects/assists the propagation of natural resources.

Major Budget Changes

Operating Transfers

➢ $3,000	Increased transfer to Parks and Recreation for fish stocking.

Revenues

➢ $3,000	Increase revenue from Fish and Game Trust.

Program Discussion

The Fish and Game Program is a non-General Fund budget which is fully supported by Fish and Game revenue and Off-Highway Vehicle funds. The program operates at a level determined by available funding from fines for Fish and Game violations and from the Off-Highway Vehicle Trust Fund. There is no Net County Cost.

A contribution above the prior year level of $3,000 is recommended for the Trout Stocking Program at Oak Grove Park. This program has been supported with Fish and Game funds since 1988. The increased funding level will raise the total amount available for the Trout Stocking Program from $4,000 to $7,000, and will enable Parks and Recreation to provide weekly plants of 100 pounds of trout for twelve weeks in January, February, and March 2002.

2000-01 Accomplishments

1. Continued to fund the annual "Youth Fishing Derby" at Oak Grove Regional Park.
2. Provided added emphasis on enforcement of Fish and Game violations within the Boating Safety Unit.
3. Supported the District Attorney's Office in environmental prosecution efforts.
4. Continued to provide staff support for the "County Environmental Task Force".

2001-02 Objectives

1. To continue to fund the annual "Youth Fishing Derby" at Oak Grove Regional Park.
2. To provide added emphasis on enforcement of Fish and Game violations within the Boating Safety Unit.
3. To support the District Attorney's Office in environmental prosecution efforts.
4. To continue to provide staff support for the "County Environmental Task Force".

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Citations	40	38	45	40	40
Warnings	33	76	65	60	60
Licenses Checked	759	1,435	1,700	1,100	1,100
Hours Off-Road Vehicle Enforcement	200	120	170	60	60

267—Local Agency Formation Commission

Environmental Protection

Bruce Baracco, *LAFCo Executive Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$141,181	$148,000	$100,000	$100,000	($48,000)
Total Appropriations	$141,181	$148,000	$100,000	$100,000	($48,000)
Earned Revenues By Source					
Charges for Services	$53,704	$42,000	$0	$0	($42,000)
Total Revenues	$53,704	$42,000	$0	$0	($42,000)
Net County Cost					
Mandated	$87,477	$106,000	$100,000	$100,000	($6,000)

Purpose

The Local Agency Formation Commission is established under the provisions of the Cortese-Knox Local Government Reorganization Act (Sections 56000-57550 of the Government Code). This legislation was significantly revised by the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000. A Local Agency Formation Commission (LAFCo) is mandated in each California county. The purpose of LAFCo is to discourage urban sprawl and encourage orderly formation and development of local government agencies.

While the LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors, this budget provides the County contribution toward the operation of LAFCo.

Major Budget Changes

Other Charges

➢ ($48,000)	Decrease predominantly represents fees charged by LAFCo and incorporated into the County budget. Under the Reorganization Act, these fees will be retained by LAFCo.

Revenues

➢ ($42,000)	Decrease due to elimination of LAFCo fees in the County budget.

Program Discussion

The LAFCo budget proposal is designed to continue the historic functions of LAFCo, as well as implement the new requirements under the Local Government Reorganization Act of 2000. The following information is presented to address the new requirements for LAFCo.

The LAFCo 2001-02 work program contains six principal work elements:

- Establishment of written policies and procedures.
- Application processing.
- Sphere of Influence reviews.
- Service reviews.
- Reorganization studies.
- Special District representation.

LAFCo Funding

Under the Local Government Reorganization Act of 2000, funding for LAFCo, which has historically been a County mandated cost, has been split. Funding for LAFCo for 2001-02 and future years will be split, with the County responsible for one-third of the budget, cities for one-third, and Special Districts for one-third. There is a provision in the Reorganization Act that revises this formula to one-half County and one-half Cities, in the event that Special Districts do not participate. LAFCo has submitted a preliminary budget that calls for a $90,000 contribution from the County if Special Districts participate, and a $100,000 contribution from the County if Special Districts do not participate. This proposed budget takes the most conservative approach, without Special District participation.

Staffing

In anticipation of an increased workload to implement the work program, LAFCo has budgeted additional staff to address the new requirements. Specific work tasks associated with the new requirements include:

- Notifying by public hearing, all property owners and registered voters within 300 feet of a LAFCo proposal.
- Assisting in the seating of Special District representation on the Commission.
- Developing detailed written procedures and guidelines to evaluate proposals.
- Conducting service reviews on a regional, subregional, and local level as a prerequisite to Sphere of Influence reviews.
- Reviewing each city (7) and special district (144) sphere of influence, not less than once every five years.
- Conducting additional out-of-agency service reviews.
- Developing procedures for addressing new factors to be considered when analyzing a proposal.
- Establishing and maintaining a LAFCo website including posting of agendas, minutes, staff reports, and procedures.
- Acting as the conducting authority for protest hearings.
- Establishing independent status for staffing, quarters, and operating costs.
- Other tasks that may emerge.

Proposed staffing levels are summarized as follows:

Proposed 2001-02 Staffing Levels

With Special Districts	Without Special Districts
1.0 Executive Officer	1.0 Executive Officer
1.0 Commission Clerk	.75 Commission Clerk
1.0 LAFCo Analyst	.75 LAFCo Analyst
Legal Counsel ($22,000)	Legal Counsel ($21,000)

Full funding (3.0 FTE positions) does not appear feasible without Special District participation. The alternate funding (2.25 FTE positions) would allow for a majority of the necessary work to be accomplished in anticipation of future full funding. LAFCo may choose a six-month contract for the analyst support rather than hire a full-time position.

Establishing Written Policies and Procedures

As required by the Reorganization Act, LAFCo must adopt detailed written policies and procedures by January 1, 2002. This proposed budget would utilize a consultant to assist in the guideline preparation. It is also anticipated that this work effort will include all stakeholders (LAFCo Commissioners, Cities, County, Special Districts, special interests and professional organizations). It is anticipated that this will take six months to accomplish.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
City Annexations	5	6	8	10	10
District Annexations	3	3	14	4	10
District Detachments	1	0	5	6	5
Formations	1	0	1	1	1
Consolidations	0	0	1	2	2
Reconsiderations	1	0	0	0	1
Out-of-Agency Services	2	0	1	3	5
Sphere of Influence Updates	0	1	0	1	30
Total	13	10	30	27	64

Application Processing

The processing of applications and associated activities still represents the major share of the LAFCo work program. Although the number of applications received during 1999-00 and 2000-01 is higher than normal, it is anticipated that application activity in 2001-02 will continue at a high rate.

Sphere of Influence Reviews

As required by the Reorganization Act, LAFCo must review and update Spheres of Influence for cities and special districts every five years. On average, this means 30 Sphere updates per year. It is anticipated that LAFCo will consider an average of three Sphere updates at each monthly meeting. While LAFCo recognizes that some updates will be simple, many may become more complex, especially cities and larger districts. As part of the Sphere review, a schedule will be developed to calendar the 7 cities, 98 independent special districts, and 46 dependent special districts.

Service Reviews

Service reviews are a new requirement for LAFCo. While little is currently known about these reviews, they are required to be conducted before or in conjunction with Sphere of Influence reviews. Guidelines for service reviews will be forthcoming from the State Office of Planning and Research in July 2001, at which time an actual work program will be developed.

Reorganization Studies

In an effort to encourage orderly change, LAFCo must be ready to assist local agencies with reorganizational studies. Staff will continue to confer with Special Districts and local citizens to identify opportunities for reorganizational studies. Discussions are currently ongoing within the Linden and Victor communities. It may also be necessary to consider fire district consolidation/reorganization in the near future.

Special District Representation

Considerable time and effort has been expended in 2001-02 to add Special District representation to LAFCo. While these efforts have not yet been successful, additional work will continue to encourage Special Districts to become part of LAFCo.

LAFCo Funding

Commitments have been made to both the County and the seven cities that their share of LAFCo funding for 2001-02 will not exceed $100,000. The City Selection Committee (comprised of the Mayors of the seven cities) has agreed to apportion the cities' share based on population. The Commission still needs to determine how fees will be charged for the work related to Sphere of Influence reviews and service reviews. For 2001-02, LAFCo has budgeted revenue estimates to include the traditional fees collected for annexations, as well as a portion for Sphere of Influence and service reviews. LAFCo staff have developed two budgets for 2001-02, one with Special District participation, one without. Since the LAFCo Commission will not establish its budget until June 2001, this proposed budget is based on the requested County share for the most conservative budget estimate (without Special District representation). Staff will closely monitor LAFCo budget development and fee establishment to ensure that the County share of costs is minimized and appropriately utilized. As part of this monitoring, staff will complete a workload review and study, to determine how San Joaquin County LAFCo activities and staffing compares to other county LAFCo's.

2000-01 Accomplishments

1. Processed 27 applications, including 10 city annexations and 4 Special District annexations.
2. Continued discussion regarding district consolidation for the communities of Lockeford, Linden, and Victor.
3. Provided legislative testimony on Cortese-Knox-Hertzberg legislation.
4. Provided informational sessions regarding new legislation.

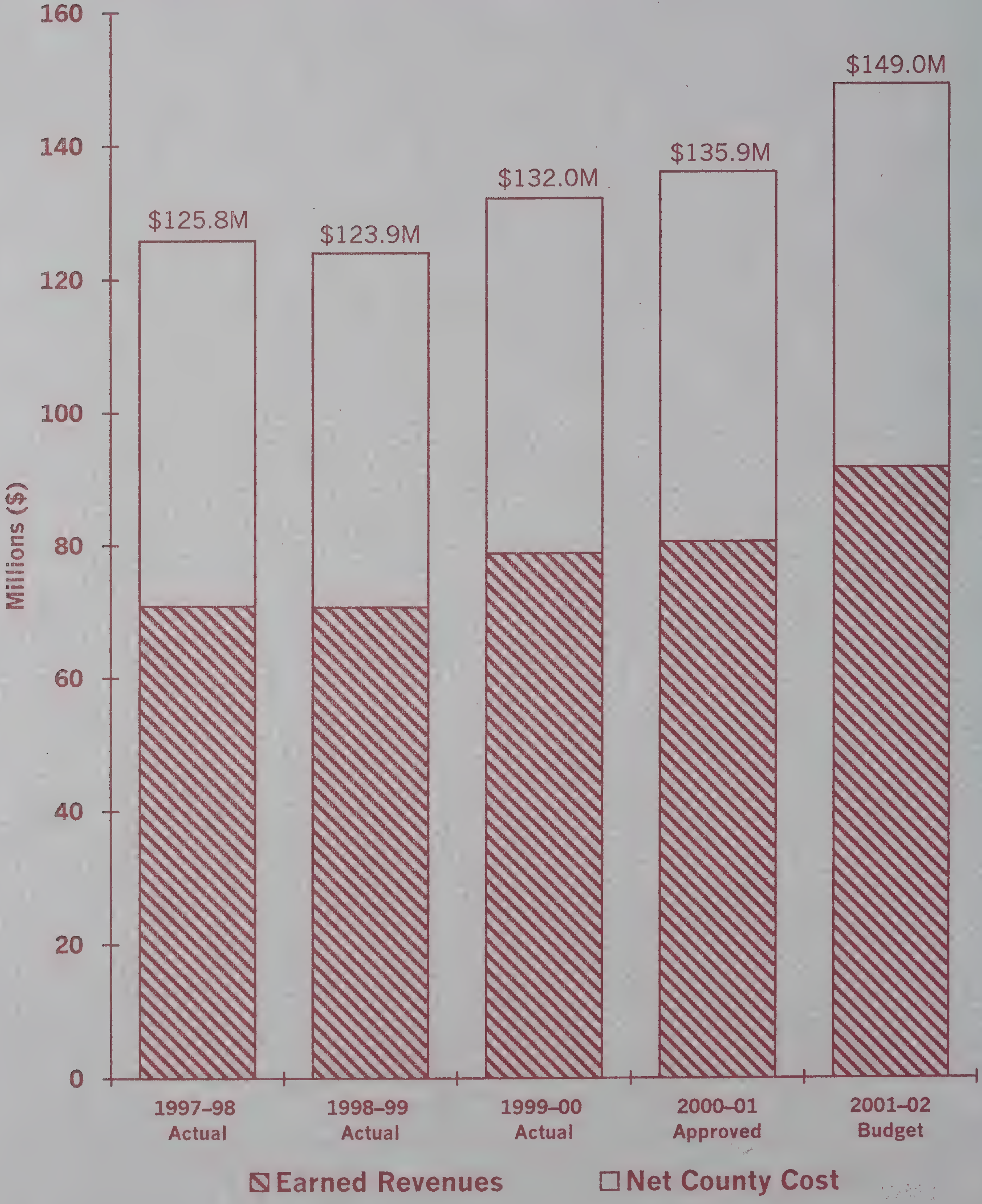
2001-02 Objectives

1. To process 64 applications, including 30 Sphere of Influence updates.
2. To establish written policies and procedures as required by the Reorganization Act.
3. To continue to seek Special District representation on LAFCo.

Law & Justice

Law & Justice

Change in Program Expenditures



		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
District Attorney						
202	*District Attorney*	D-4	$10,011,517	$10,971,175	$10,971,175	$959,658
20201	*State OCJP Grants*	D-9	1,980,252	2,473,787	2,473,787	493,535
20205	*Victim Assistance Center*	D-12	512,046	585,682	585,682	73,636
20209	*Child Abduction Unit*	D-14	361,038	529,559	529,559	168,521
20210	*Narcotics Enforcement*	D-16	160,000	160,000	160,000	0
20212	*Auto Insurance Fraud*	D-17	254,636	336,882	336,882	82,246
20215	*Spousal Abuse Prosecution*	D-19	108,000	120,000	120,000	12,000
20216	*Worker' Comp Insurance Fraud Prosecution*	D-21	437,346	501,415	501,415	64,069
20217	*Public Assistant Fraud*	D-23	1,941,094	0	0	(1,941,094)
20219	*Auto Theft Prosecution*	D-25	288,999	316,999	316,999	28,000
20227	*DUI Prosecutor Training*	D-27	0	140,546	140,546	140,546
20301	*Family Support*	D-29	15,060,720	16,095,219	16,095,219	1,034,499
Public Defender						
204	*Public Defender*	D-37	6,911,926	7,718,618	7,678,618	766,692
20401	*Vertical Defense*	D-40	124,511	130,792	130,792	6,281
State COPS						
205	*Patrol AB 3229*	D-51	298,193	337,025	337,025	38,832
206	*Custody AB 3229*	D-53	205,505	223,391	223,391	17,886
207	*District Attorney AB 3229*	D-34	205,300	232,287	232,287	26,987
210	*Grand Jury*	D-42	53,659	57,195	57,195	3,536
21201	*Alcohol/Drug Alternative Program*	D-43	371,576	393,180	393,180	21,604
213	*County Assigned Counsel*	D-46	3,035,335	2,625,204	2,625,204	(410,131)
215	*New Directions*	D-48	353,121	370,673	370,673	17,552
Sheriff-Coroner-Public Administrator						
21601	*STC Training*	D-55	138,992	135,235	135,235	(3,757)
21602	*Boating Safety*	D-57	695,465	786,205	786,205	90,740
21604	*Operational Grants*	D-59	0	575,382	575,382	575,382
21606	*Special Fund Programs*	D-62	0	374,839	374,839	374,839
21620	*Patrol*	D-64	12,844,050	15,050,069	14,809,849	1,965,799
21622	*Communications*	D-68	2,661,260	3,678,929	3,678,929	1,017,669
21625	*COPS-More CAD Project*	D-71	0	295,827	295,827	295,827
21626	*Detectives*	D-73	3,513,914	3,816,392	3,816,392	302,478
21628	*Records*	D-76	2,066,298	2,161,162	2,161,162	94,864
21635	*Civil*	D-78	950,905	1,117,521	1,117,521	166,616
21640	*Coroner-Morgue*	D-81	776,634	803,200	803,200	26,566
21645	*Administration/Support*	D-83	2,637,907	3,370,936	3,240,336	602,429
21650	*Lathrop Police Contract*	D-85	1,290,140	1,438,816	1,438,816	148,676

Law & Justice

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
21658	*Unified Court Services*	D-87	$3,512,397	$3,515,204	$3,515,204	$2,807
226	*Custody*	D-89	26,946,589	29,882,294	29,844,168	2,897,579
22620	*Work Progrmas*	D-94	728,374	757,210	757,210	28,836
257	*Public Administrator*	D-96	216,676	247,188	247,188	30,512
22621	*Correctional Health*	D-98	4,715,747	4,761,616	4,761,616	45,869
Probation						
227	*Juvenile*	D-102	4,385,521	4,593,315	4,543,589	158,068
22702	*Adult & Pretrial Services*	D-106	3,285,755	3,682,800	3,653,699	367,944
22745	*Administration/Support*	D-110	2,923,151	3,268,925	3,268,925	345,774
22750	*State Grants*	D-121	291,895	446,368	446,368	154,473
228	*Juvenile Detention*	D-114	6,884,350	8,525,993	8,525,993	1,641,643
274	*County Support of the Courts*	D-124	11,780,950	11,933,111	11,933,111	152,161
	Total - Law & Justice		**$135,921,744**	**$149,538,166**	**$149,010,393**	**$13,088,649**

Summary
All District Attorney Budgets

John Phillips, *District Attorney*

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$20,137,957	$23,905,082	$28,107,132	$27,734,506	$3,829,424
Services & Supplies	5,416,615	6,585,428	8,339,186	8,337,686	1,752,258
Other Charges	241,798	235,359	256,250	256,250	20,891
Fixed Assets	650,690	430,079	1,355,590	1,219,790	789,711
Operating Transfers Out	1,208,152	435,000	360,000	360,000	(75,000)
Total Expenditures	$27,655,212	$31,590,948	$38,418,158	$37,908,232	$6,317,284
Expenditure Reimbursements	(28,872)	(270,000)	(5,954,607)	(5,444,681)	(5,174,681)
Total Appropriations	$27,626,340	$31,320,948	$32,463,551	$32,463,551	$1,142,603
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$293,624	$100,000	$450,000	$450,000	$350,000
Interest/Rents	322,583	130,000	0	0	(130,000)
Aid from Other Governments	21,761,499	22,839,364	25,704,132	25,704,132	2,864,768
Charges for Services	704,065	1,047,562	753,000	753,000	(294,562)
Miscellaneous Revenues	95,775	160,000	160,136	160,136	136
Operating Transfers In	2,676,641	2,101,094	160,000	160,000	(1,941,094)
Fund Balance	(2,846,696)	(195,954)	26,987	26,987	222,941
Total Revenues	$23,007,491	$26,182,066	$27,254,255	$27,254,255	$1,072,189
Net County Cost					
Mandated	$4,618,849	$5,138,882	$5,209,296	$5,209,296	$70,414
Allocated Positions	385.0	405.0	459.0	453.0	48.0
Temporary (Full-Time Equivalent)	59.5	58.4	44.3	44.3	0.8
Total Staffing	444.5	463.4	503.3	497.3	33.9

This presentation is a summary of the 14 budgets administered by the Office of the District Attorney. These include:

202	District Attorney
20201	State-OCJP Grant Programs
20205	Victim Assistance Center Program
20209	Child Abduction Unit
20210	DA Narcotics Enforcement
20212	Auto Insurance Fraud Prosecution
20215	Spousal Abuse Prosecution
20216	Workers' Comp Fraud Prosecution
20217	Public Assistance Fraud Prosecution
20219	Auto Theft Prosecution
20227	DUI Prosecutor Training & Education
20228	DA Investigator Adult Protective Services
20301	Family Support
207	COPS Program (AB 3229)

202—District Attorney

Law & Justice

John Phillips, *District Attorney*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,869,550	$8,923,076	$10,159,115	$10,159,115	$1,236,039
Services & Supplies	1,373,568	1,234,137	1,690,649	1,690,649	456,512
Fixed Assets	71,379	124,304	199,000	199,000	74,696
Total Expenditures	$9,314,497	$10,281,517	$12,048,764	$12,048,764	$1,767,247
Expenditure Reimbursements	(28,872)	(270,000)	(1,077,589)	(1,077,589)	(807,589)
Total Appropriations	$9,285,625	$10,011,517	$10,971,175	$10,971,175	$959,658
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$293,624	$100,000	$450,000	$450,000	$350,000
Aid from Other Governments	2,982,001	3,565,073	4,398,879	4,398,879	833,806
Charges for Services	704,065	1,047,562	753,000	753,000	(294,562)
Miscellaneous Revenues	2,175	0			0
Operating Transfers In	0	160,000	160,000	160,000	0
Total Revenues	$3,981,865	$4,872,635	$5,761,879	$5,761,879	$889,244
Net County Cost					
Mandated	$5,303,760	$5,138,882	$5,209,296	$5,209,296	$70,414
Allocated Positions	131.0	137.0	152.0	152.0	15.0
Temporary (Full-Time Equivalent)	24.0	24.0	24.0	24.0	0.0
Total Staffing	155.0	161.0	176.0	176.0	15.0

Purpose

The Office of District Attorney is a mandated function which initiates and conducts prosecutions for violations of State laws and local ordinances. The District Attorney investigates such offenses and conducts collaborative investigations with local law enforcement agencies; establishes policy and standards for filing of criminal complaints; institutes proceedings for the arrest of persons charged with or reasonably suspected of public offenses; attends and advises the Grand Jury; provides services and institutes criminal and/or civil proceedings to remedy consumer fraud and abate nuisances and environmental hazards; manages grant programs providing vertical prosecution; provides services to victims of crime and witnesses; and provides legal training for local law enforcement agencies.

Major Budget Changes

Salaries & Employee Benefits

➢ $281,430	Add two new Deputy District Attorneys and three Office Assistants to support Consumer Fraud and Environmental Protection units.
➢ $394,206	Transfer six District Attorney Investigators and a Legal Technician from Family Support
➢ $60,357	Add a new District Attorney Investigator for increased Family Support workload.
➢ $96,672	Add two Office Systems Analysts for Trial Support Service and Welfare Fraud units.
➢ $23,333	Increase in extra-help cost based on actual experience.

➢ $313,977	Increase in contract extra-help based on negotiated salary and benefit increases, merit increases, and promotions.
➢ $20,000	Increase in overtime to match actual experience.
➢ $1,028,008	Negotiated salary and benefits adjustments.
➢ ($933,608)	Increased costs offset by grant budgets for positions allocated in main budget.

Services & Supplies

➢ $28,844	Increase in office expenses based on increased staff.
➢ $8,029	Increase in communications and radio maintenance.
➢ ($4,429)	Decrease in equipment rental costs based on actual experience.
➢ $72,201	Increase in travel and motor pool cost based on actual experience.
➢ $52,921	Increase in costs for professional services, special departmental expenses, and jury and witness expenses related to change of venue cases.
➢ $57,744	Increase in data processing charges.
➢ $57,084	Increase in costs for software, law enforcement equipment, and small tools.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Unified Court Filings					
Felony Filings					
Countywide	4,933	4,933	5,242	6,304	6,400
Stockton	3,108	2,505	2,851	4,533	4,635
Lodi	75	418	464	543	643
Manteca/Ripon/Escalon/Tracy	1,075	992	1,138	1,228	1,158
Misdemeanor Filings/Traffic					
Stockton	11,590	16,286	10,837	8,325	8,900
Lodi	5,210	1,925	1,798	1,484	1,550
Manteca/Ripon/Escalon/Tracy	4,425	2,796	2,543	2,303	2,400
Cases/Trials					
Cases Set for Jury Trial	1,657	1,120	1,000	1,100	1,200
Jury Trials	150	95	100	120	140
Court Trials	11	8	6	6	6
Investigations					
Cases Opened	2,560	3,748	3,757	4,000	4,200
Document Service	1,450	3,586	4,307	4,500	4,650
Other Cases	1,300	1,913	1,737	2,200	2,300

$33,896	Increase in Casualty and Workers' Compensation insurance charges.
$152,500	Increase in office rent, maintenance, and utility charges for new Investigator office facilities.

Fixed Assets

$80,000	Ergonomic furniture.
$40,000	Copiers.
$64,000	Replace leased vehicles.
$15,000	Computer server and support equipment.

Expenditure Reimbursements

$154,860	Transfer from Public Assistance Fraud Protection for District Attorney main office support.
$382,562	Adjustment resulting from GASB 34 accounting change related to internal service activities.
$270,167	Increased reimbursement from Family Support for District Attorney's main office support.

Revenues

$350,000	Increased District Attorney environmental civil penalties.
$1,010,216	Increased Proposition 172 revenue.
($160,000)	Decreased reimbursement for District Attorney Sexually Violent Predator Prosecution.
($19,000)	Decrease in State mandated reimbursements.
($32,000)	Decreased legal service fees.
$264,000	Increased civil penalties.
($80,000)	Decreased cost recovery for investigations.
($29,000)	Decreased special charges.
($35,000)	Decreased administrative overhead charged to other budgets.
($382,562)	Adjustment resulting from GASB 34 accounting change related to internal service activities.

Program Discussion

This is the main budget for the District Attorney's Office. Proposition 172 revenue of $4,323,289 supports 39% of the recommended $10,971,175 operating budget. Grant funding, earned revenue, and reimbursements offset an additional $1,438,590 or 13% of the Department's overall budget. The remaining $5,209,296 is funded by General Purpose Revenue.

Recommended Staffing

The recommended budget includes $281,430 for two Deputy District Attorney IV positions and three Office Assistant II positions. These position will be used to enhanced the District Attorney's Consumer Fraud and Business Affairs Unit and the Environmental Protection Unit. The Consumer Fraud and Business Affairs Unit handles all the civilly prosecuted cases in San Joaquin County. The civil penalties imposed are payable directly to the County. These complex cases often take a great deal of time because the defendants are often large corporations with tremendous legal talent and financial resources. Currently, the Consumer Fraud and Business Affairs Unit has approximately 320 pending civil prosecution cases.

The Environmental Protection Unit prosecutes crimes against the environment including dumping hazardous materials, underground storage tanks, asbestos violations, and cases involving water and soil pollution. These trials involve a tremendous amount of discovery to review and process, which has caused an approximate two-year backlog of cases.When adequate resources are applied to environmental prosecution, the defendants are often willing to settle out-of-court and to repair the damage to the environment. The added positions to these units is anticipated to increase the fines and penalties collected by $614,000 in 2001-02.

The recommended budget also includes $32,000 to replace an Investigator vehicle that was previously leased.

Trial Support Services Unit

The recommended budget includes $48,336 for an Office Systems Analyst to staff the Trial Support Services Unit. This unit provides computer graphics, visuals and presentation materials for prosecutors to present evidence and exhibits to a jury. The Office Systems Analyst will be assigned the primary responsibility of coordinating the development of courtroom presentations and graphics, assisting prosecutors in the courtroom with the high tech equipment, and coordinating with other automation staff and interns to ensure requested presentations are completed in a timely manner.

Grant Funding

The District Attorney's Office receives grant funding from several State and federal agencies to conduct specialized vertical prosecution programs. A majority of these grants are provided by the State Office of Criminal Justice Planning (OCJP) and will continue to track grant-related expenditures through separate budget units created for each funding source.

During 2001-02, the District Attorney's Office will remain dependent on grant funding to underwrite a significant portion of the Department's operating budget. Grant funding allowed the District Attorney to establish several new vertical prosecution programs during the current fiscal year. During 2000-01, the District Attorney received notification of five new grant awards that were approved by the Board. These new grants are the Elder Abuse Advocacy Program, Adult Protective Services Program, DUI Prosecutor Training Program, Organized Automobile Theft Program, Rural Crimes Prevention Program, and a portion of the Sheriff's Meth Lab Reduction Program. The five new grants and the partial funding for a Meth Lab Prosecutor have increased the total number of grants operated by the Department to 23. These new sources of funding have increased the workload and placed additional demands on the District Attorney's Business Services Unit. In 2001-02 the County Administrator's Office will work with the District Attorney's Office to conduct a joint study to determine the Department's efficiency in tracking grant appropriations and revenues.

Fourth and Fifth Floor Remodeling Project

In the 2000-01 proposed budget, a time-line indicated that a portion of the fifth floor remodel project would be completed by the end of December 2000. Due to construction delays, the District Attorney will not occupy the fifth floor until some time in 2001-02. During 2000-01, the District Attorney requested and received Board approval to move the Investigative Division to office space located outside the Courthouse. The recommended budget includes funding to continue renting office space outside the Courthouse for the Department's Investigative Division.

Public Assistance Fraud Investigative Unit

In 2001-02, under a joint agreement between the Human Services Agency (HSA) and the District Attorney's Office, all welfare fraud investigative functions will be transferred to the District Attorney's Office. HSA will transfer three Investigator II positions, ten Investigator I positions, and three Investigator Trainees to the District Attorney's Office. This unit will be housed in a separate facility due to its increased size. HSA will provide $4,210,622 from the State to fund the 35 allocated positions and support costs, including the required equipment, services, rent, and supplies. (See Budget #20217 for a more detailed discussion.)

The recommended budget includes $55,736 for the cost of one additional Office Systems Analyst. This position is allocated in the District Attorney's main budget but will be assigned to set up and support the computer systems for the Public Assistance Fraud Prosecution Program.

Family Support

Legislation passed by the State of California requires Family Support Agencies to separate from District Attorney's Offices to become separate county departments, no later than January 1, 2003. A local task force was initiated to review and develop recommendations to the Board of Supervisors on the most effective and efficient way to accomplish this transition. As part of this transition the recommended budget includes funding of $394,206 for support costs and the transfer of a District Attorney Investigator III, four District Attorney Investigator I/II positions, a District Attorney Investigative Assistant, and a Legal Technician I from the Family Support budget unit.

The District Attorney is taking this action as a result of the uncertainty of Penal Code Section 830.1 regarding officers being assigned to Family Support offices Statewide. Currently, a proposal being reviewed by the State Department of Child Support Services (SDCSS) is considering the elimination of sworn peace officer Family Support positions across the State. The transfer of investigative positions to the District Attorney's main budget unit will allow the Department to transition District Attorney Investigators assigned to the Family Support Division back into the Department's Criminal Investigations Division before the State forces the County and the Department to do so. To preserve a maintenance-of-effort with the Family Support Division, the District Attorney will establish an agreement for services with the Family Support Division for investigative services. This service agreement will cover the salary and benefits costs of the Family Support Investigators transferred to the District Attorney's main budget.

The recommended budget also includes $92,357 for an additional District Attorney Investigator I and a new vehicle, which are both included in the agreement for services to be established with the Family Support Division. The additional Investigator I is needed to ensure a maintenance-of-effort for Family Support.

Change-of-Venue Trials

During 2000-01, the District Attorney prosecuted a complex multiple murder trial in another jurisdiction. A change of venue is granted when the judge believes it is impossible for the defendant to receive a fair trial due to pretrial publicity. The District Attorney assigned a prosecutor to conduct this homicide trial in Santa Clara County. This trial was conducted over a four-month period with an estimated cost of $300,000. In 2001-02, a change of venue trial is scheduled to begin in Santa Clara County, with costs estimated to be similar to the trial conducted in 2000-01. The County Administrator, in conjunction with the District Attorney's Office, will monitor expenditures. Capital case- related additional resources may be required during 2001-02.

2000-01 Accomplishments

1. Completed Public Assistance Fraud and Domestic Violence database and caseload tracking system.
2. Moved the Department's Manteca and Tracy Circuit Court personnel to new office spaces.
3. Applied for and received four new vertical prosecution grants.

2001-02 Objectives

1. To relocate and consolidate the District Attorney's Investigations Division.
2. To develop a Rural Crimes and Child Abduction caseload tracking system.
3. To relocate one-third of the District Attorney's staff to the remodeled fifth floor.
4. To conduct a joint study with the County Administrator's Office, of all grants, to determine efficiencies in tracking grant appropriations and revenues.

20201—DA-State OCJP Grant Programs

Law & Justice

John Phillips, ***District Attorney***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,196,396	$1,381,068	$1,589,497	$1,589,497	$208,429
Services & Supplies	268,886	347,625	622,664	622,664	275,039
Other Charges	241,798	235,359	256,250	256,250	20,891
Fixed Assets	85,085	16,200	5,376	5,376	(10,824)
Total Appropriations	$1,792,165	$1,980,252	$2,473,787	$2,473,787	$493,535
Earned Revenues By Source					
Aid from Other Governments	$1,673,807	$1,980,252	$2,473,787	$2,473,787	$493,535
Miscellaneous Revenues	19,185	0	0	0	0
Total Revenues	$1,692,992	$1,980,252	$2,473,787	$2,473,787	$493,535
Net County Cost					
Discretionary	$99,173	$0	$0	$0	$0
Allocated Positions	10.0	10.0	11.0	11.0	1.0
Temporary (Full-Time Equivalent)	2.5	3.5	3.0	3.0	(0.5)
Total Staffing	12.5	13.5	14.0	14.0	0.5

Purpose

The State Office of Criminal Justice Planning (OCJP) provides financial and technical assistance to agencies throughout California. OCJP's mission is to improve the quality of life for the citizen of California by protecting the public's safety, supporting services for crime victims, and by developing policies to reduce crime and delinquency.

Major Budget Changes

Salaries & Employee Benefits

➢ $54,121	Time charged to new Rural Crimes Prevention Program.
➢ $89,122	Time charged to new Elder Abuse Advocacy Program.
➢ $43,799	Added a Victim Witness Advocate to Victim/Witness Program.
➢ $24,737	Increased extra-help costs based on actual experience.

Services & Supplies

➢ $235,604	Costs associated with new Rural Crimes Prevention Program.
➢ $20,878	Costs associated with new Elder Abuse Advocacy Program.
➢ $11,214	Increased charges for Sheriff and Probation services to the Anti-Drug Abuse Enforcement Program.

Revenue

➢ $292,625	New grant received for the Rural Crimes Prevention Program.
➢ $110,000	New grant received for the Elder Abuse Advocacy Program.
➢ $62,116	Anticipated increase in grant revenue for the Victim/Witness Program.
➢ $11,009	Increased Proposition 172 revenue for Victim/Witness Program.
➢ $17,036	Anticipated increase in grant revenue for the Anti-Drug Abuse Enforcement Program.

Program Discussion

OCJP provides ten grants to the District Attorney's Office totaling $2,473,787 for 2001-02. The ten grant funded programs are:

- **Career Criminal Prosecution Program** - This program vertically prosecutes habitual offenders. The program seeks to obtain longer sentences for repeat offenders and opposes plea-bargaining, trial continuances, and bail reductions for career criminals. The majority of cases prosecuted in this unit fall within the second and third strike sentencing provisions of Penal Code Section 1170.12.

  This grant funds 1.5 FTE Deputy District Attorney IV positions that are allocated in the District Attorney's main budget unit. The program budget of $174,107 is funded by $170,901 from OCJP with the remaining $3,206 provided from dedicated Proposition 172 revenue.

- **Victim/Witness Program** - This program provides support services to victims and witnesses of crimes. Among its activities, it responds to crime scenes with a mobile unit to provide on-call crisis intervention and emergency services to victims; provides victims with information and referrals to other service agencies; provides victims and witnesses with court support services including emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assists victims with claims for assistance from the California Restitution Fund. This is an optional program; the level of service is discretionary.

  This grant funds four Victim Witness Senior Advocates, four Victim Witness Advocates, one Office Assistant III, and 50% of the Victim Witness Program Coordinator. This program shares staff with other District Attorney budgets that require the unique services provided by the Victim Witness Advocates. The program budget of $585,535 is funded by $538,419 from OCJP with the remaining $47,116 provided from dedicated Proposition 172 revenue.

- **Major Narcotic Vendor Suppression Program** - This program enhances the District Attorney's prosecution of narcotic vendors by augmenting the investigative efforts of the Department and by vertically prosecuting distributors of drugs. This program opposes the defendant's attempts to plea-bargain, obtain a pretrial release, delay or request trial continuances, or bail reduction efforts, while seeking to maximize the sentence for convicted defendants.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Career Criminal Cases Prosecuted	70	70	52	60	65
Victim/Witness Program					
On-Site Crisis Interventions	4,165	4,100	1,147	2,000	2,200
Assist with Restraining Order	3,220	3,250	2,857	2,900	3,200
Service to Domestic Violence	6,010	6,190	3,122	3,200	3,400
Major Narcotic Vendor Cases Prosecuted	60	75	76	80	80
Violence Against Women Cases Prosecuted	N/A	32	80	100	110
Anti-Drug Abuse Offenders Arrested	93	122	133	186	205
Statuary Rape Cases Prosecuted	40	40	50	60	60
Threat Assessment/Stalking Cases Charged	N/A	N/A	19	25	30
Elder Abuse Vertical Prosecution Cases Prosecuted	N/A	N/A	N/A	50	70
Rural Crime Convictions	N/A	N/A	N/A	5	18
Direct Advocacy Services Provided	N/A	N/A	N/A	N/A	120

This $129,924 grant funds 1.1 FTE Deputy District Attorney IV positions and a .1 FTE District Attorney Investigator. These positions are allocated in the District Attorney's main budget unit.

- **Violence Against Women Vertical Prosecution Program** - This program allows the District Attorney and the Probation Department to vertically prosecute and supervise individuals who commit violent acts and/or sexual assaults against women. This joint effort is an attempt to reduce the likelihood that serious offenders will inflict severe bodily harm against women and children of San Joaquin County.

  This $135,309 grant funds 75% of a contract Deputy District Attorney III, 45% of an Investigative Assistant, 50% of a Probation Officer II, and 20% of a Victim Witness Senior Advocate.

- **Anti-Drug Abuse Enforcement Program** - This program focuses on narcotics enforcement. In 1987, San Joaquin County law enforcement agencies established the Combined Rural and City Narcotics Enforcement Team (CRACNET). The District Attorney's Office has the overall administrative responsibility for the anti-drug abuse grant.

  This $591,709 grant provides funding for a Sheriff's Narcotic Officer, a Probation Officer, a Deputy District Attorney, a Legal Technician, and a contract Office Assistant II. The funded positions are allocated in the main budget units of the Sheriff's Office, Probation Department, and the District Attorney's Office. The grant also funds the salaries and benefits of law enforcement personnel assigned to the task force from the Lodi, Stockton, and Tracy Police Departments.

- **Statutory Rape Vertical Prosecution Program** - This program prosecutes adult males who have had sexual intercourse with minor females. The program places special emphasis on the prosecution of adult males who father children by minor mothers. In addition to criminal penalties, the program seeks to obtain financial support for the mother and child's medical and personal needs, and reimbursement for any public assistance aid received by the mother.

  The grant of $181,904 provides funding for 96% of a District Attorney and 45% of a District Attorney Investigator, which are both allocated in the District Attorney's main budget. This grant also funds 45% of a Victim Witness Advocate.

- **Threat Assessment/Stalking Prosecution Program** - This program vertically prosecutes individuals who stalk and/or threaten others. The major focus of this program involves training and community outreach to identify this behavior, which often involves multiple minor incidents that are often overlooked by law enforcement agencies.

  This $152,674 grant provides funding for 40% of a Deputy District Attorney, 70% of a District Attorney Investigator, 50% of a Probation Officer, and 25% of a Victim Witness Senior Advocate. A 20% matching funds requirement is incorporated in the District Attorney's main budget.

- **Elder Abuse Vertical Prosecution Program** - This program investigates and vertically prosecutes physical and fiscal elder abuse cases referred by local law enforcement agencies.

  The grant of $120,000 provides funds for 40% of a District Attorney IV, 70% of a District Attorney III, and 15% of a District Attorney Investigator that are all allocated in the District Attorney's main budget.

- **Rural Crimes Prevention Program** - This program provides administrative oversight for the Rural Crimes Task Force through the District Attorney's Office. This task force includes the District Attorney, Sheriff, Agricultural Commissioner, rural property owners, and representatives from agricultural/grange associations. The mission of the task force is the education, loss prevention, recovery of property, and the prosecution of persons engaging in criminal activity in rural areas of the County.

  This grant of $292,625 will fund 20% of a Deputy District Attorney, 30% of an Office Assistant III, and 15% of a Chief Deputy District Attorney that are all allocated in the District Attorney's main budget. The grant also provides funding for two Deputy Sheriffs, 15% of a Senior Agricultural Biologist, 17% of an Agricultural Biologist II, and 3% of the Assistant Agricultural Commissioner.

- **Elder Abuse Advocacy and Outreach Program** - In 2000-01 the District Attorney's Office was awarded a grant for $110,000 to operate an Elder Abuse Advocacy and Outreach Program. This program is incorporated with the District Attorney's Victim/Witness Program to enhance the programs ability to provide elder/dependant adult abuse training and victim witness services.

  In 2001-02, grant funds of $110,000 will fund two Victim Witness Advocates. A 25% matching funds requirement is incorporated in the District Attorney's main budget.

20205—DA-Victim Assistance Center

Law & Justice

John Phillips, ***District Attorney***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$414,345	$480,984	$492,755	$492,755	$11,771
Services & Supplies	9,161	31,062	37,927	37,927	6,865
Fixed Assets	0	0	55,000	55,000	55,000
Total Appropriations	$423,506	$512,046	$585,682	$585,682	$73,636
Earned Revenues By Source					
Aid from Other Governments	$511,429	$512,046	$585,682	$585,682	$73,636
Total Revenues	$511,429	$512,046	$585,682	$585,682	$73,636
Net County Cost					
Discretionary	($87,923)	$0	$0	$0	$0
Allocated Positions	11.0	11.0	11.0	11.0	0.0
Temporary (Full-Time Equivalent	1.0	1.0	0.5	0.5	(0.5)
Total Staffing	12.0	12.0	11.5	11.5	(0.5)

Purpose

The Victim Assistance Center provides claims verification services for the Victims-of-Crime Program. The Center helps victims file claims and provides expedited local verification of claims to ensure the timely issuance of payments to victims. This discretionary program was established through a joint powers agreement with the State Board of Control.

Major Budget Changes

Salaries & Employee Benefits

➢ $11,771	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $1,020	Increase rental cost of office space.
➢ $7,118	Increase in maintenance for facilities and equipment.

Fixed Assets

➢ $55,000	Ergonomic workstations and computers (11).

Revenues

➢ $73,636	Increase in revenue from the State.

Program Discussion

The State Board of Control reimburses all allowable costs under a standard agreement. The recommended budget for 2001-02 is $585,682. Staffing is requested at one Supervising Claims Technician, seven Victim Claims Technicians, and three Office Assistant II positions. As in previous years, the cost of the Program Coordinator position is shared between the Victim/Witness Program and the Victim/Assistance Program.

In 2000-01, due to unforeseen circumstances, the Victim Assistance Center did not move out of the courthouse but has secured a new location for 2001-02. This budget reflects funding for the new office space.

The demand for Victims-of-Crime claims verification continues to rise as crime increases. Crimes in San Joaquin County increased by 6% according to the FBI crime index. San Joaquin County's Victim Assistance Center has continually exceeded its established performance goals and standards to remain a model program.

2000-01 Accomplishments

1. Processed and verified approximately 5,334 claims.
2. Continued to process claims as a central location for Amador, Merced, Calaveras, Mariposa, Madera, Stanislaus, and Tuolumne Counties.
3. Continued to provide training for staff.

2001-02 Objectives

1. To process and verify a minimum of 5,400 claims.
2. To start processing claims for Fresno County and to continue to process claims for all other counties.
3. To continue to provide training for staff.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Claims Verified	4,775	4,855	5,138	5,334	5,400

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$184,026	$314,457	$369,686	$369,686	$55,229
Services & Supplies	30,105	46,581	93,573	93,573	46,992
Fixed Assets	3,600	0	66,300	66,300	66,300
Total Appropriations	$217,731	$361,038	$529,559	$529,559	$168,521
Earned Revenues By Source					
Aid from Other Governments	$319,139	$361,038	$529,423	$529,423	$168,385
Miscellaneous Revenues	1,136	0	136	136	136
Total Revenues	$320,275	$361,038	$529,559	$529,559	$168,521
Net County Cost					
Mandated	($102,544)	$0	$0	$0	$0
Allocated Positions	1.0	1.0	2.0	2.0	1.0

Purpose

The District Attorney is mandated under Family Code Section 3130 to assist in gaining enforcement of custody and visitation decrees; locating and returning children unlawfully taken by a parent; proceeding with civil court action; and guaranteeing appearance of offenders in court.

Major Budget Changes

Salaries & Employee Benefits

➢ $32,372	Addition of a new Office Assistant II to support workload growth.
➢ $22,857	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $13,945	Increase in travel and motor pool costs based on actual experience.
➢ $3,000	Increase in special departmental expense.
➢ $4,000	Purchase law enforcement equipment.
➢ $19,800	Anticipated cost for space rental.
➢ $5,750	Increase in small tools expense.

Fixed Assets

➢ $16,000	Ergonomic furniture.
➢ $5,500	Automated case tracking system.
➢ $30,000	Replaced lease vehicle.
➢ $14,800	Replacement computers.

Revenues

➢ $168,385	Increase in projected State reimbursement.

Program Discussion

The Child Abduction Program is a mandated function that is reimbursable by the State. The program is responsible for ensuring the enforcement of local court orders throughout the nation as well as foreign countries that recognize the Hague Convention on International Child Abduction. The Uniform Child Custody Jurisdiction and Enforcement Act (UCCJEA) requires staff to locate and return children who are unlawfully detained in this County to courts of other jurisdictions.

The increased emphasis on the enforcement of court orders in other jurisdictions requires the assignment of a full-time Deputy District Attorney to provide out-of-State legal support and file motions when child abduction investigators travel out-of-State. The Department's Child Abduction Unit is currently staffed with two full-time District Attorney Investigators and one Investigative Assistant. The Investigative Assistant is allocated in this budget unit while the other positions are allocated in the main District Attorney budget unit.

This recommended budget includes $32,372 for an Office Assistant II to provide additional support for this growing program.

2000-01 Accomplishments

1. Returned 13 children to California from out-of-State and returned 15 children to other states from San Joaquin County. Returned two children to Germany, one child to England, and facilitated the return of two children living in Pakistan to England.
2. Opened 256 new cases and resolved 262 cases.
3. Developed a database to track opened and closed child abduction cases and all telephone contacts.

2001-02 Objectives

1. To conduct training for local law enforcement agencies on the implementation of the UCCJEA and the procedures for handling out-of-State parental kidnapping cases.
2. To develop a child abduction outreach program for the courts to facilitate referrals for parents seeking the return of abducted children.
3. To update the Child Abduction questionnaire and procedures to reflect changes in the law.
4. To continue to develop close working relationships with law enforcement agencies, the courts, and the San Joaquin Women's Shelter.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Child Visitation Cases	21	20	21	25	30
Child Abduction Cases	84	60	84	90	95
Review Only/Letters	159	225	264	270	280
Notification/Good Cause Cases	14	15	18	20	25
Total New Cases	278	320	387	405	430
Children Recovered	124	27	32	150	190
Resolutions	243	277	382	270	300

20210—DA-Narcotics Enforcement

Law & Justice

John Phillips, ***District Attorney***

DA Narcotics Enforcement Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,018	$0	$0	$0	$0
Operating Transfers Out	0	160,000	160,000	160,000	0
Total Appropriations	$2,018	$160,000	$160,000	$160,000	$0
Earned Revenues By Source					
Interest/Rents	$19,759	$0	$0	$0	$0
Miscellaneous Revenues	74,327	160,000	160,000	160,000	0
Fund Balance	(92,068)	0	0	0	0
Total Revenues	$2,018	$160,000	$160,000	$160,000	$0
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget unit serves as a pass-through account for transferring funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Special Revenue Fund holds the District Attorney's Office share of proceeds from the forfeiture of assets seized from narcotics dealers.

Program Discussion

The District Attorney proposes to use asset forfeiture proceeds to pay for one-time purchase and/or items which would otherwise not be acquired from the Department's General Fund budget. For 2001-02, funds will be used to purchase computers, equipment, and furniture for the District Attorney's new investigations office. The District Attorney will also use this fund to purchase audio visual equipment for a change of venue jury trial to be conducted during 2001-02.

20212—DA-Auto Insurance Fraud Prosecution

Law & Justice

John Phillips, *District Attorney*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$142,052	$190,914	$230,613	$230,613	$39,699
Services & Supplies	43,589	63,722	80,669	80,669	16,947
Fixed Assets	5,064		25,600	25,600	25,600
Total Appropriations	$190,705	$254,636	$336,882	$336,882	$82,246
Earned Revenues By Source					
Aid from Other Governments	$152,978	$254,636	$336,882	$336,882	$82,246
Total Revenues	$152,978	$254,636	$336,882	$336,882	$82,246
Net County Cost					
Discretionary	$37,727	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	2.3	1.0	1.0	1.0	0.0

Purpose

This State-funded program provides the District Attorney with the resources to investigate and prosecute automobile insurance fraud cases. Funds are provided through a special surcharge collected by the State Insurance Commission on all automobile insurance policies and may only be used for this purpose. Funding levels are based on the number of registered vehicles in each county.

Major Budget Changes

Salaries & Employee Benefits

➢ $39,699	Additional staff time charged to the grant.

Services & Supplies

➢ $3,500	Increased motor pool costs.
➢ $4,433	Increase in administrative charges from the District Attorney's main budget.
➢ $8,400	Increased cost of office rental space.

Fixed Assets

➢ $20,000	Ergonomic furniture.
➢ $5,600	Desktop computers.

Revenues

➢ $82,246	Increase in grant from the State Department of Insurance.

Program Discussion

The Auto Insurance Fraud Vertical Prosecution Program investigates and prosecutes automobile insurance fraud cases. Funding levels are based on the number of registered vehicles in each county and will total $336,882 for 2001-02.

The grant provides funding for .63 FTE Deputy District Attorney IV position, 1.38 FTE District Attorney Investigator positions, 50% of a contract Investigative Assistant, 50% of a contract Office Assistant II, and a small percentage of administrative overhead incurred to manage the grant. The grant also provides for essential equipment and supplies, as well as 50% of the office space shared with the Workers' Compensation Insurance Fraud Program.

2000-01 Accomplishments

1. Increased the number of auto insurance cases referred by local law enforcement agencies by 10%.

2. Increased coordination of fraud investigations focusing on legal and medical providers.

3. Improved contact with Statewide automobile insurers.

2001-02 Objectives

1. To continue to increase coordination of fraud investigations focusing on legal and medical providers.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Auto Insurance Fraud Cases					
Referrals	35	50	75	110	120
Convictions	15	20	15	18	20
Declined Cases	2	5	5	2	2
Still Investigating	15	20	20	40	40

20215—DA-Spousal Abuse Prosecution

Law & Justice

John Phillips, *District Attorney*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$100,329	$98,151	$110,387	$110,387	$12,236
Services & Supplies	4,182	9,849	9,613	9,613	(236)
Total Appropriations	$104,511	$108,000	$120,000	$120,000	$12,000
Earned Revenues By Source					
Aid from Other Governments	$147,557	$108,000	$120,000	$120,000	$12,000
Total Revenues	$147,557	$108,000	$120,000	$120,000	$12,000
Net County Cost					
Discretionary	($43,046)	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	0.0	1.0	0.0	0.0	(1.0)

Purpose

The Spousal Abuse Prosecution Program is funded by federal spousal abuse funds allocated by the State Department of Justice. This funding provides for the vertical prosecution of felony domestic violence cases. It also provides the resources to extend the Stockton-based Domestic Violence program to the outlying judicial districts. A 20% match is required to maintain grant funding. The match is incorporated into the District Attorney main budget.

Major Budget Changes

Salaries & Employee Benefits

➢ $12,236	Negotiated salary and benefits adjustments.

Revenues

➢ $12,000	Anticipated increase in funding from the State Department of Justice.

Program Discussion

In 2001-02 it will mark the seventh year that the District Attorney has received an award from the Department of Justice to operate its Spousal Abuse Vertical Prosecution Program as provided in Title IX Chapter 2.5 of the Penal Code. The funding is expected to increase to $120,000 for 2001-02. This grant provides funding for 75% of a Deputy District Attorney IV, 50% of an Investigative Assistant, and 50% of an Office Assistant III. The assigned positions are allocated in the District Attorney's main budget.

The focus of the Spousal Abuse Prosecution Program is to identify, investigate, and vertically prosecute the most serious, violent, and habitual domestic violence offenders. Under the program, victims receive counseling from a trained domestic violence counselor at no cost and receive other appropriate victim services as needed. The Spousal Abuse Prosecution Program works with the San Joaquin County Domestic Violence Court to significantly reduce the risk of a defendant slipping through the cracks and committing numerous assaults on a spouse.

2000-01 Accomplishments

1. Vertically prosecuted 80 felony cases involving domestic violence.

2. Collaborated with the Stockton Police Department, Victim/Witness, Probation, Child Protective Services, and the Women's Center of San Joaquin to conduct a second Domestic Violence Symposium for 500 service personnel from participating agencies. The symposium included a threat assessment and stalking component.

20215—DA-Spousal Abuse Prosecution

Law & Justice

2001-02 Objectives

1. To identify, investigate, and prosecute 88 of the most serious and habitual domestic violence offenders.
2. To provide 150 victims with protective orders, counseling, and other victim services.
3. To coordinate with the District attorney's Threat Assessment and Stalking Unit to ensure that defendants are fully prosecuted when they continue to threaten and harass domestic violence victims and/or ignore court orders.
4. To participate in ten ongoing program training and community outreach efforts to improve on the investigation and reporting of domestic violence.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Cases Prosecuted	60	65	73	80	85

20216—DA-Workers' Comp Insurance Fraud

Law & Justice

John Phillips, *District Attorney*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$238,505	$321,561	$350,549	$350,549	$28,988
Services & Supplies	44,186	115,785	125,266	125,266	9,481
Fixed Assets	5,064	0	25,600	25,600	25,600
Total Appropriations	$287,755	$437,346	$501,415	$501,415	$64,069
Earned Revenues By Source					
Aid from Other Governments	$336,349	$437,346	$501,415	$501,415	$64,069
Total Revenues	$336,349	$437,346	$501,415	$501,415	$64,069
Net County Cost					
Discretionary	($48,594)	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	1.0	1.0	1.8	1.8	0.8

Purpose

This program is funded by the State Department of Insurance. The purpose of the program is to expand the investigation and prosecution of workers' compensation insurance fraud cases.

Major Budget Changes

Salaries & Employee Benefits

➢ $15,441	Increased extra-help costs for additional support needs.
➢ $13,547	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $1,862	Increased travel costs based on actual experience.
➢ ($2,379)	Decreased administrative charges from the District Attorney's main budget.
➢ $1,579	Increased jury and witness expense based on actual experience.
➢ $8,400	Increased office rental space costs.

Fixed Assets

➢ $20,000	Ergonomic furniture.
➢ $5,600	Desktop computers.

Revenues

➢ $64,069	Increased revenue from the State Department of Insurance.

Program Discussion

The Workers' Compensation Insurance Fraud Prosecution Program allows the District Attorney to expand and intensify the investigation and prosecution of businesses and individuals who commit workers' compensation insurance fraud. Funding from the State Department of Insurance has increased to $501,415 for 2001-02.

The grant provides funding for 1.37 FTE Deputy District Attorney IV positions, 1.6 FTE District Attorney Investigator positions, 50% of a contract Investigative Assistant, 50% of a contract Office Assistant II, and a small percentage of administrative overhead incurred to manage the grant. The grant also provides for essential equipment and supplies, as well as 50% of the office space shared with the Auto Insurance Fraud Program.

20216—DA-Workers' Comp Insurance Fraud

Law & Justice

2000-01 Accomplishments

1. Increased outreach programs within the community to encourage local employers, insurance companies, and law enforcement agencies to prosecute workers' compensation insurance fraud cases.
2. Increased the receipt of referrals from the State Department of Insurance and Statewide insurers.

2001-02 Objectives

1. To continue to develop cases and referrals received from the State Department of Insurance focusing on self-insured companies.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Workers' Compensation Cases					
Referrals	50	75	75	61	70
Convictions	7	25	20	5	20
Declined	5	5	5	5	5
Still Investigating	21	25	20	25	30

20217—DA-Public Assistance Fraud Prosecution

Law & Justice

John Phillips, *District Attorney*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,338,096	$1,441,467	$3,004,688	$2,632,062	$1,190,595
Services & Supplies	171,358	411,127	1,054,610	1,053,110	641,983
Fixed Assets	27,653	88,500	661,250	525,450	436,950
Total Expenditures	$1,537,107	$1,941,094	$4,720,548	$4,210,622	$2,269,528
Expenditure Reimbursements	0	0	(4,720,548)	(4,210,622)	(4,210,622)
Total Appropriations	$1,537,107	$1,941,094	$0	$0	($1,941,094)
Earned Revenues By Source					
Operating Transfers In	$1,941,094	$1,941,094	$0	$0	($1,941,094)
Total Revenues	$1,941,094	$1,941,094	$0	$0	($1,941,094)
Net County Cost					
Discretionary	($403,987)	$0	$0	$0	$0
Allocated Positions	18.0	19.0	42.0	35.0	16.0
Temporary (Full-Time Equivalent)	4.0	0.7	0.7	0.7	0.0
Total Staffing	22.0	19.7	42.7	35.7	16.0

Purpose

The Public Assistance Fraud Prosecution Program investigates and prosecutes criminal welfare fraud, including AFDC, Food Stamp, and vendor fraud cases. The program is funded with federal/State welfare administration funds received by the Human Services Agency (HSA) for administering federal/State welfare programs at the local level.

Major Budget Changes

Salaries & Employee Benefits

➢ $1,050,767	Transferred 16 investigators from HSA.
➢ $139,828	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $137,629	Increase in communication, equipment rental, and small tools costs.
➢ $11,294	Increase in transportation and motor pool costs.
➢ $288,159	Increase in administrative charges from the District Attorney's main budget.
➢ $10,000	Increase in law enforcement equipment for transferred investigators.
➢ $194,400	Increase for rental of office space.

Fixed Assets

➢ $266,800	Ergonomic workstations for all staff housed in the welfare fraud unit.
➢ $30,000	Copy equipment.
➢ $32,250	New office system wiring.
➢ $20,000	Concentrators and system routers.
➢ $176,400	Desktop computers.

Expenditure Reimbursements

➢ $1,941,094	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $2,269,528	Increased reimbursements from HSA.

20217—DA-Public Assistance Fraud Prosecution

Law & Justice

Revenues

- ($1,941,094) Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The Public Assistance Fraud Prosecution Program investigates and prosecutes large-scale criminal welfare fraud, including AFDC, Food Stamp, and vendor fraud cases. The unit is currently comprised of two Deputy District Attorney IV, two District Attorney Investigator III, ten District Attorney Investigator I/II, two Investigative Assistants, and three Legal Technicians.

In 2001-02, under a joint agreement between HSA and the District Attorney's Office all welfare fraud investigative functions will be transferred to the District Attorney's Office. HSA will transfer three Investigator II positions, ten Investigator I positions, and three Investigator Trainees. This unit will be housed in a separate facility due to its increased size. HSA will provide $4,210,622 from the State to fund the 35 allocated positions and support costs including the required equipment, services, rent, and supplies.

The recommended budget includes $55,736 for the cost of one additional Office Systems Analyst. This position is allocated in the District Attorney's main budget but will be used to set up and support the computer systems for the Public Assistance Fraud Prosecution Program.

Supplemental Request

The District Attorney has requested $509,926 to provide supervisory and support staff for the enlarged investigative unit, in order to achieve the unit's anticipated goals and objectives. The request includes funding for one Deputy Chief District Attorney Investigator, one District Attorney Investigator III, two Investigative Assistants, two Office Assistant III, and one Office Systems Analyst. The request also includes funding for three new investigator vehicles, seven ergonomic workstations, seven desktop computers, and two printers. The Human Services Agency has included in the request to the State the funding for these supplemental requests. It will be recommended that this request be added to the budget if the additional funding is approved by the State.

2001-01 Accomplishments

1. Collected $290,000 in restitution to HSA.
2. Processed 2,000 fleeing felon warrants per the State Fleeing Felon Project.
3. Obtained 300 convictions.

2001-02 Objectives

1. To recover $325,000 in aid obtained fraudulently.
2. To initiate child care fraud investigations.
3. To resume the Food Stamp Fraud investigations.
4. To commence In-Home Support Fraud investigations.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Referrals	500	477	350	550	650
Convictions	340	394	150	300	400
Declined	2	0	27	0	20
Orders To Show Cause	250	98	88	150	200
DA Investigations	1,100	968	504	800	1500
Ongoing Fraud	150	169	244	300	350
Duplicate AFDC Warrants	214	110	98	150	250
Arrest/Bench Warrants	516	673	300	350	500

20219—DA-Auto Theft Prosecution

Law & Justice

John Phillips, *District Attorney*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$231,324	$287,846	$279,978	$279,978	($7,868)
Services & Supplies	805	1,153	9,021	9,021	7,868
Fixed Assets	7,596	0	28,000	28,000	28,000
Total Appropriations	$239,725	$288,999	$316,999	$316,999	28,000
Earned Revenues By Source					
Aid from Other Governments	$340,351	$288,999	$316,999	$316,999	$28,000
Total Revenues	$340,351	$288,999	$316,999	$316,999	$28,000
Net County Cost					
Discretionary	($100,626)	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	0.0	1.5	1.7	1.7	0.2

Purpose

The Auto Theft Prosecution Program focuses exclusively on the prosecution of auto theft cases. The program is funded through an assessment fee of $1 on each new vehicle purchased and $1 to be added to the annual renewal of a vehicle's registration fee for automobiles registered in San Joaquin County. The revenue received for this program must be utilized exclusively to investigate and prosecute auto theft cases.

Major Budget Changes

Salaries & Employee Benefits

➢ ($7,868)	Decrease in staff time charged to the grant.

Services & Supplies

➢ $6,162	Increase in communications, small tools, and transportation costs reflecting actual experience.

Fixed Assets

➢ $28,000	Replace leased vehicle.

Revenues

➢ $28,000	Increase in grant revenue.

Program Discussion

The District Attorney's Auto Theft Prosecution Program is a collaborative effort between local law enforcement and the California Highway Patrol. These agencies have joined together to establish the San Joaquin County Auto Theft Task Force. The task force investigates, arrests, and refers juveniles and adults to the District Attorney's Office for vertical prosecution of auto theft cases. During 2001-02, the unit will be staffed by one full-time Deputy District Attorney IV, a second Deputy District Attorney IV, at 30%, one full-time District Attorney Investigator II, a contract Office Assistant III, and a 0.75 FTE Extra-Help clerical position. All civil service positions are allocated in the District Attorney's main budget unit. The $1.00 registration fee covers the entire cost of salaries, benefits, and supplies.

The recommended budget includes $28,000 for the replacement of a previously leased vehicle. A request for additional grant revenue to purchase the vehicle was approved for $28,000.

2000-01 Accomplishments

1. Partially developed an Auto Theft Task Force and District Attorney database to monitor investigations and auto theft cases.

2001-02 Objectives

1. To continue to develop the District Attorney database for monitoring investigations and auto theft cases.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Auto Theft Cases Prosecuted	400	360	365	373	380

20227—DA-DUI Prosecutor Training Program

Law & Justice

John Phillips, ***District Attorney***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$5,203	$5,203	$5,203
Services & Supplies	0	0	135,343	135,343	135,343
Total Appropriations	$0	$0	$140,546	$140,546	$140,546
Earned Revenues By Source					
Aid from Other Governments	$0	$0	$140,546	$140,546	$140,546
Total Revenues	$0	$0	$140,546	$140,546	$140,546
Net County Cost					
Support	$0	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	0.0	0.0	0.2	0.2	0.2

Purpose

The District Attorney's Office provides fiscal management and operational oversight for the Driving Under the Influence (DUI) Prosecutor Training and Education Program. The program provides educational materials and training for DUI prosecutors throughout the State. Funding for this program is provided by the State Office of Traffic Safety.

Program Discussion

This multi-level project will provide California prosecutors with the resources they need to successfully prosecute DUI cases. The proposed project will establish an Internet brief bank, sponsorship of Statewide training seminars, development of DUI prosecutor training materials, manuals, and other resources designed to assist DUI prosecutors Statewide.

The District Attorney will provide operational oversight, and fiscal administration, coordinate the Statewide DUI Prosecutor Training Seminars, and evaluate the effectiveness of the training program. The California District Attorney's Association (CDAA) will produce and distribute the curriculum, training manuals, advertising and recruitment materials. The CDAA will also recruit presenters, collect articles for the prosecutor brief bank, establish the internet-accessed brief bank, coordinate seminar training with the District Attorney's Office, and provide additional staff support as necessary to meet the project's goals.

The Office of Traffic Safety will fund 20% of an Office Assistant III and all other expenses incurred to conduct the DUI Prosecutor Training Program. The partial position is allocated in the District Attorney's main budget.

2001-02 Objectives

1. To establish a Statewide internet-based DUI Brief Bank for prosecutors.
2. To conduct two DUI Prosecutors Training Seminars.
3. To produce a DUI prosecutor training manual.

20228—DA-Investigator Adult Protective Services

Law & Justice

John Phillips, ***District Attorney***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$108,087	$108,087	$108,087
Services & Supplies	0	0	11,683	11,683	11,683
Fixed Assets			36,700	36,700	36,700
Total Expenditures	$0	$0	$156,470	$156,470	$156,470
Expenditure Reimbursements	0	0	(156,470)	(156,470)	(156,470)
Total Appropriations	$0	$0	$0	$0	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	0.0	1.0	1.0	1.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.6	0.6	0.6
Total Staffing	0.0	0.0	1.6	1.6	1.6

Purpose

The District Attorney Investigator Adult Protective Services Program investigates crimes committed against the elderly and dependent adults. Program costs are fully funded by the County Human Services Agency.

Major Budget Changes

Salaries & Employee Benefits

➢ $62,000	Full-year funding of a District Attorney Investigator II position.
➢ $46,087	Extra-help.

Fixed Assets

➢ $27,000	Automobile.
➢ $4,500	Video and radio equipment.
➢ $5,200	Computers.

Expenditure Reimbursements

➢ $156,470	Reimbursement from Human Services Agency.

Program Discussion

In 2000-01 the District Attorney entered into an agreement with the Human Services Agency to investigate elder and dependent adult cases. Crimes involving elder abuse often are overlooked, due to a lack of awareness, training, and funding. The establishment of the Investigator Adult Protective Services Program will provide the resources needed to reduce crimes committed against the elderly and dependent adults.

In 2001-02, the District Attorney will receive $156,470 to fund a District Attorney Investigator II, 50% of a Legal Technician, and to purchase a new vehicle for the investigator.

2001-02 Objectives

1. To continue to implement the agreement with the Human Services Agency and assist local law enforcement agencies with elder and dependent adult abuse investigations.
2. To investigate 50 elder and dependent abuse cases.

20301—DA-Family Support

Law & Justice

John Phillips, ***District Attorney***

District Attorney Family Support Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,265,163	$10,285,254	$11,245,433	$11,245,433	$960,179
Services & Supplies	3,463,393	4,309,691	4,457,717	4,457,717	148,026
Fixed Assets	346,587	190,775	192,069	192,069	1,294
Operating Transfers Out	1,208,152	275,000	200,000	200,000	(75,000)
Total Appropriations	$13,283,295	$15,060,720	$16,095,219	$16,095,219	$1,034,499
Earned Revenues By Source					
Interest/Rents	$302,824	$130,000	$0	$0	($130,000)
Aid from Other Governments	15,092,668	15,126,674	16,095,219	16,095,219	968,545
Miscellaneous Revenues	(1,048)	0	0	0	0
Operating Transfers In	735,547	0	0	0	0
Fund Balance	(2,846,696)	(195,954)	0	0	195,954
Total Revenues	$13,283,295	$15,060,720	$16,095,219	$16,095,219	$1,034,499
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	214.0	227.0	241.0	241.0	14.0
Temporary (Full-Time Equivalent)	20.7	20.7	6.8	6.8	(13.9)
Total Staffing	234.7	247.7	247.8	247.8	0.1

Purpose

The Family Support Division (FSD) of the District Attorney's Office collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. In its enforcement capacity, the Division establishes legal paternity; establishes and enforces support orders; and collects reimbursements of County funds expended for support of juveniles in out-of-home placement.

Major Budget Changes

Salaries & Employee Benefits

➢ $925,673	Added 23 new positions to meet State program requirements.
➢ ($127,745)	Deleted 2 vacant positions.
➢ ($451,282)	Transferred 7 Investigations Unit staff to the District Attorney budget.
➢ ($270,000)	Reduced use of extra-help employees.
➢ $883,533	Negotiated salary and benefits adjustments.

Services & Supplies

➢ ($356,608)	Training costs decreased due to completion of training conversion.
➢ $591,967	Reimbursement to the District Attorney for investigation services.
➢ ($20,000)	Using lower cost genetic testing lab to obtain DNA samples.
➢ ($137,430)	Lower data processing charges due to conversion to KIDZ.
➢ $98,554	Cost Allocation Plan adjustment.
➢ ($60,000)	Decrease in office, household, and equipment maintenance expense.
➢ ($68,000)	Decrease in motor pool costs due to transfer of Investigators.

➢ ($40,308)	Decrease in Workers' Compensation Insurance cost.
➢ $156,846	Increase in Casualty Insurance charges.
➢ ($172,140)	Fewer major maintenance projects scheduled.
➢ $140,000	Increase in departmental indirect cost payment to District Attorney.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Total Active Case Load (End of Year)					
Welfare	27,676	28,246	23,539	12,600	14,500
Nonwelfare	14,966	15,794	22,716	26,950	29,350
Interstate Cases	2,968	2,288	1,857	2,250	2,350
Total	45,610	46,328	48,112	41,800	46,200
New Cases Opened					
Welfare	4,249	3,185	4,091	2,465	4,295
Nonwelfare	3,696	3,776	2,074	2,383	4,155
Total	7,945	6,961	6,165	4,848	8,450
Paternity Established					
Welfare	1,629	1,678	1,484	1,573	1,966
Nonwelfare	271	353	1,173	1,243	1,554
Total	1,900	2,031	2,657	2,816	3,520
Support Orders Established					
Welfare	4,156	3,878	2,883	3,055	3,818
Nonwelfare	1,400	2,319	2,785	3,003	3,754
Total	5,556	6,197	5,668	6,058	7,572
Enforcement Actions					
Welfare	10,297	9,916	7,804	7,349	9,186
Nonwelfare	6,080	7,252	7,965	7,105	8,881
Total	16,377	17,168	15,769	14,454	18,067
Collections of Support					
Welfare	$18,247,501	$18,231,453	$18,446,270	$18,999,660	$20,519,630
Nonwelfare	18,050,811	22,638,426	26,702,551	27,567,020	29,772,380
Total Collections	$36,298,312	$40,869,879	$45,148,821	$46,566,680	$50,292,010

Fixed Assets

$9,500	One tape drive.
$37,850	Computer software upgrades to increase efficiency of KIDZ.
$70,000	Personal computers for new employees and computer training area (37), updating document scanning system.
$70,000	System furniture.
$8,650	Two network printers and hubs.

Revenues

$379,553	Increase in State funding for program operations.
$269,796	Increased Non-AFDC collections from federal incentive payments.
$286,402	Federal reimbursement of 66% of FSD administrative costs.

Program Discussion

The Family Support Division continues to receive a high number of referrals from the Human Services Agency: 500-800 new cases and 2,000 continued cases each month. The Division projects a caseload of 46,200 for 2001-02. Child Support collections for 2000-01 totaled $46,566,680. The mandated conversion to the new KIDZ (not an acronym) automated system impacted collections, making it difficult to reach the Division's earlier projection. As former computer system problems are corrected, the new system is expected to prove to be very efficient and cost effective. Projected 2001-02 child support collections should reach $50,292,010, which represents an 8% increase in collections over the previous year.

Fiscal Year 2001-02 total operating costs are recommended at $16,095,219 representing a 6.8% increase from 2000-01. This increase is primarily due to staff salaries and benefits, and costs to complete necessary renovation of the Family Support facility.

The new State Department of Child Support Services (DCSS) recently completed it's first full year of operation. The new Director of DCSS has an aggressive plan to achieve significant progress toward restructuring California's child support program. The Department has undertaken several major initiatives directed at program innovation and increased performance. Some of these major initiatives include:

- Fair hearings for both custodial and non-custodial parents;
- Customer service initiatives;
- Staff training;
- Customer and Community Awareness, Education, and Outreach programs;
- Quality assurance and improvement;
- Performance reviews comparing local family support offices with federal and Statewide averages;
- Non-custodial parent demonstration projects; and
- County-targeted special projects.

All of these initiatives either have been, or will be, implemented in San Joaquin County.

Local agencies will be required to take action to identify and provide analysis of undistributed collections and resolve duplicate case and case closure issues. Performance Standards outlined in Family Code Section 17602 (a) were adopted as the state performance measures for the restructured California child support program. In addition, the federal performance measures outlined in Section 485 (A) of the Social Security Act are also being adopted. They will be promulgated as regulations effective July 1, 2001, and subject to quarterly progress reports.

In April 2001, the Division submitted to the State a budget request for Child Support Administrative and Electronic Data Processing funding for 2001-02. The recommended County budget reflects the budget request submitted to the State. The State issued planning allocations to counties in April 2001, and final allocations will be released after the Governor's budget approval.

Staff Changes

As a result of DCSS's ambitious restructuring of California's child support services program, the Division is recommending a 6% increase in full-time staffing in order to accomplish the required work and achieve federal and State performance standards.

The recommended budget includes the deletion of one Deputy District Attorney position, and one Systems and Procedures Analyst position. The budget also includes the following additions:

- (1) Senior Office Systems Analyst. The operation of the AS400 requires systems support while users are on the system, operation software, and maintenance and upgrades when users are not on the system, and maintenance of the automated systems that interface with it. Contract staff are currently filling this position.
- (1) Accounting Officer. The expansion of required work in accounting and reporting requirements necessitates the need for an Accounting Officer.

- (2) Accounting Technician II. These positions are required to provide the higher level technical accounting skills in the Accounting Unit due to increased complexities of the accounting portion of the KIDZ case management system.
- (5) Accounting Technician I. These positions are needed to process child support collections under the new system, and to establish an internal audit team to research and audit accounts.
- (5) Family Support Officer I. These positions are needed to establish a centralized team to locate non-custodial parents for establishment and enforcement cases. More than 9,500 cases require locate actions on an ongoing basis, and approximately 40% of the 800 new cases opened each month require residence and/or earnings locate services.
- (4) Office Assistant III. These positions will work with the Accounting Technicians on the internal audit team in the Accounting Unit. They will prepare account updates for Family Support Officers and attorneys.
- (3) Office Assistant II. These positions will open batch and enter child support payments into the system. Currently, contract staff provide this service.
- (2) Child Support Services Manager. The position of Child Support Services Manager is designed to meet the DCSS requirement for an "ombudsperson" for complaint resolution and dedicated customer service. This is a new classification currently under development by Human Resources.

Criminal Investigations staff have been combined with the District Attorney's main budget. This is in compliance with the upcoming transition of the Family Support Division from the Office of the District Attorney. The relocation of investigators also frees up much needed office space for new Family Support staff.

Family Support Transition

Reform legislation mandated transfer for program administration from California County District Attorney's Offices to new local child support agencies to be completed by December 2002. Eleven "pioneer" counties were selected to be transitioned before December 2000, and Phase 2 county transition efforts are well under way. Well over one-half of the total California child support caseload will be transitioned by December 2001. San Joaquin County is in Phase 3. The anticipated transition date is June 30, 2002, and must be completed no later than December 31, 2002. DCSS is also looking more closely at opportunities to consolidate some counties to improve customer services via a more administratively efficient and cost-effective way to do business, such as regionalization of some counties. DCSS is directing further analysis and discussions with counties to determine when consolidation may be appropriate.

Facilities Improvements

This budget includes $550,000 for facility improvements and repairs. Major repair projects include replacement of the roof in the older section of the building, HVAC improvements, and alterations to the garage to accommodate additional office space for staff. Proposed improvements to parking lots, including landscaping and fencing, will proceed if funding for these projects is obtained.

2000-01 Accomplishments

1. Completed the business process redesign and conversion of the LEGACY child support system to the KIDZ automated child support system.
2. Implemented a new security system in the Division. Collaboration with the Safe Neighborhood Action Group (SNAG), the Board, and various members of the community should result in a safer environment for employees and the neighborhood.
3. Received completed architectural plans for the alteration of the first floor garage area into office space for additional staff and to meet training area needs.
4. Successfully met the required State/federal two-day turnaround requirement for non-assisted child support cases' collections, and the two-day turnaround timeframe for assisted cases' collections. Prior to the KIDZ conversion, the turnaround sometimes exceeded 15 days.
5. Contracted with a new genetic testing laboratory, which provides excellent customer service, less invasive testing for children and families, reduced turnaround time, and an annual cost savings of $30,000 to $40,000.

2001-02 Objectives

1. To continue implementing the new local customer service initiatives, which will improve customer service, and will make the child support program more accessible to parents in outlying areas within the County.

2. To implement the new fair hearing and complaint resolution process as required by new regulations.
3. To implement a quality assurance and continuous improvement program.
4. To expand staff development and training opportunities through technology-based solutions and knowledge-sharing activities to solve business problems.

207—DA-COPS (AB 3229)

Law & Justice

John Phillips, ***District Attorney***

Supplemental Local Law Enforcement Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$158,171	$180,304	$161,141	$161,141	($19,163)
Services & Supplies	5,364	14,696	10,451	10,451	(4,245)
Fixed Assets	98,662	10,300	60,695	60,695	50,395
Total Appropriations	$262,197	$205,300	$232,287	$232,287	$26,987
Earned Revenues By Source					
Aid from Other Governments	$205,220	$205,300	$205,300	$205,300	$0
Fund Balance	56,977	0	26,987	26,987	26,987
Total Revenues	$262,197	$205,300	$232,287	$232,287	$26,987
Net County Cost	$0	$0	$0	$0	$0
Temporary (Full-Time Equivalent)	4.0	4.0	4.0	4.0	0.0

Purpose

In 1996, the California Legislature enacted Assembly Bill 3229 which provides the initial funding for law enforcement under the Citizen's Options for Public Safety (COPS) program. The legislation allocates distribution of funding for each district attorney office throughout the State. The District Attorney utilizes the COPS allocation to prosecute misdemeanor cases.

Major Budget Changes

Salaries & Employee Benefits

➢ ($19,163)	Decrease in staff time charged to the grant.

Services & Supplies

➢ ($4,245)	Reduced services and supplies charged to the grant.

Fixed Assets

➢ $33,708	Computers for training and presentations.
➢ $26,987	Automation equipment and upgrades.

Program Discussion

The California Legislature designated county sheriffs, county jails, local law enforcement agencies, and district attorney's offices to receive Citizen's Options for Public Safety funds. These funds must be used for front-line law enforcement efforts, county jails, and enhanced prosecution. These funds cannot supplant existing funding for law enforcement services provided by the local entities. The 2001-02 recommended budget continues to use these funds to underwrite the cost of two Deputy District Attorneys, 2.0 FTE clerical support positions, purchase essential equipment, and to cover the cost of high-tech crimes training.

Workload data is incorporated in the main District Attorney budget #202.

Schiff-Cardenas Crime Prevention Act of 2000

The Schiff-Cardenas Crime Prevention Act of 2000 (AB 1913) added new monies for local juvenile justice programs, but added a new restriction on COPS funds: in the past, local jurisdictions were allowed to roll over unexpended funds from year to year. Due to new legislative provisions in CPA 2000, any COPS funds unexpended by June 30, 2002, must revert to the State.

207—DA-COPS (AB 3229)

2000-01 Accomplishments

1. Improved prosecution training and case presentation through the use of PowerPoint and other modern technology.

2001-02 Objectives

1. To continue to improve prosecution training and case presentation.

Summary

All Public Defender Budgets

Gerald L. Gleeson, ***Public Defender***

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$6,037,931	$6,456,743	$7,199,911	$7,159,911	$703,168
Services & Supplies	435,594	561,091	608,956	608,956	47,865
Fixed Assets	11,716	18,603	40,543	40,543	21,940
Total Expenditures	$6,485,241	$7,036,437	$7,849,410	$7,809,410	$772,973
Expenditure Reimbursements	(33,166)	0	0	0	0
Total Appropriations	$6,452,075	$7,036,437	$7,849,410	$7,809,410	$772,973
Earned Revenues By Source					
Aid from Other Governments	$2,297,914	$2,607,955	$3,369,702	$3,369,702	$761,747
Charges for Services	392,342	270,000	397,000	397,000	127,000
Total Revenues	$2,690,256	$2,877,955	$3,766,702	$3,766,702	$888,747
Net County Cost					
Mandated	$3,761,819	$4,158,482	$4,082,708	$4,042,708	($115,774)
Allocated Positions	83.0	85.0	88.0	88.0	3.0
Temporary (Full-Time Equivalent)	3.0	3.0	3.0	3.0	0.0
Total Staffing	86.0	88.0	91.0	91.0	3.0

This presentation is a summary of the two budgets administered by the Public Defender. These include:

➢ 20400	Public Defender
➢ 20401	Vertical Defense of Indigents

204—Public Defender

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,939,999	$6,335,211	$7,070,224	$7,030,224	$695,013
Services & Supplies	434,307	558,112	607,851	607,851	49,739
Fixed Assets	11,716	18,603	40,543	40,543	21,940
Total Expenditures	$6,386,022	$6,911,926	$7,718,618	$7,678,618	$766,692
Expenditure Reimbursements	(33,166)	0	0	0	0
Total Appropriations	$6,352,856	$6,911,926	$7,718,618	$7,678,618	$766,692
Earned Revenues By Source					
Aid from Other Governments	$2,190,874	$2,502,804	$3,262,632	$3,262,632	$759,828
Charges for Services	392,342	270,000	397,000	397,000	127,000
Total Revenues	$2,583,216	$2,772,804	$3,659,632	$3,659,632	$886,828
Net County Cost					
Mandated	$3,769,640	$4,139,122	$4,058,986	$4,018,986	($120,136)
Allocated Positions	83.0	85.0	88.0	88.0	3.0
Temporary (Full-Time Equivalent)	3.0	3.0	3.0	3.0	0.0
Total Staffing	86.0	88.0	91.0	91.0	3.0

Purpose

Constitutionally and legislatively mandated criminal defense services are provided to indigents by the Public Defender at a competent, timely, and effective level of legal representation.

Major Budget Changes

Salaries & Employee Benefits

➢ $37,721	Increase in extra-help salaries to cover long-term leave.
➢ ($11,002)	Decrease in overtime due to completion of special project.
➢ $544,091	Negotiated salary and benefits adjustments.
➢ $113,982	Add a Deputy Public Defender I and a Public Defender Investigator I.
➢ $16,221	Add a Deputy Public Defender I, effective March 15, 2002.
➢ ($6,000)	Reclassified other membership dues to membership account.

Services & Supplies

➢ $2,000	Increase in postage rates.
➢ ($10,125)	Decrease in communications with the elimination of the office call router system.
➢ $5,000	Reclassified other membership dues from the state bar dues account.
➢ $37,325	Increase in travel and motor pool expenses due to change of venue case.
➢ ($6,100)	Decrease in camera expenses.
➢ $4,549	Increase in lease-purchase costs of automation equipment.
➢ $17,757	Increased data processing direct charges.
➢ $3,136	Increase in Casualty Insurance costs.

Fixed Assets

➢ $40,543	Automation upgrades to County specifications.

Revenues

➢ $730,828	Increase in estimated Proposition 172 revenue.
➢ $29,000	Increase in State mandate reimbursements.
➢ $127,000	Increase in reimbursement for juvenile dependency cases.

Program Discussion

The Department provides mandated indigent defense services to the community and its justice system by furnishing services to a diverse caseload with competent and efficient advocacy across a broad range of matters.

The recommended budget includes $57,761 for the addition of one Public Defender Investigator I to conduct extensive investigations on the guilt and penalty phase issues of capitol cases. There are currently eight capital cases pending with an additional twelve new cases expected for 2001-02.

The recommended budget also includes $56,221 for the addition of one Deputy Public Defender I to staff the increased number of misdemeanor calendars which has risen by 20% since 1999-00. An additional $16,221 is recommended to fund a Deputy Public Defender I, effective March 15, 2002 to staff an increasing felony calendar caseload caused by an increase in law enforcement resources and the proliferation of capital cases. Each capital case requires the exclusive efforts of an experienced Deputy Public Defender IV. As a consequence of the exclusive assignment the attorney cannot manage a normal felony caseload of 50 to 200 cases per year. The additional Deputy Public Defender I is needed to service the overflow cases of the attorneys assigned to capital cases.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Capital Cases (Pending)	8	3	4	10 (8)	12 (8)
Felony	4,276	3,719	4,034	4,050	4,200
DVI/CYA	81	87	76	120	125
Superior Crt Direct/Grand Jury	N/A	N/A	74	100	100
Violations of Probation (VOP), Other Superior Crt. Only Cases	2,557	2,277	2,723	2,650	2,700
Misdemeanor	8,375	8,483	8,245	9,900	10,000
Juvenile Dependency	636	586	811	680	700
Juvenile Delinquency	2,424	2,509	2,622	2,700	2,700
Habeas Corpus	255	N/A	262	250	250
Mental Health	683	810	N/A	N/A	N/A
Special Proceedings	858	923	741	875	900
Writs & Motions	379	348	350	440	450
Guardian & Ward	39	83	30	10	60
Civil, Appeal, Misc.	80	78	N/A	N/A	N/A
Expungement/Pardon	177	197	291	400	400
SVP/W&I 1800 Pending	6	7	3	5	5
Total	20,834	20,110	20,266	22,190	22,602

In 2001-02, the Public Defender's Office will continue its automation upgrade with the lease/purchase of seven personal computers, six printers, one server, and all required software at a cost of $26,983. Additional cable installation and associated hardware is needed to provide the necessary speed and efficiency for the network at a cost of $31,285.

The Office of the Public Defender faces these challenges in 2001-02:

- The Department currently has eight pending death penalty cases including one with a change of venue. The cases consume enormous attorney, investigative, and fiscal resources. The volume of cases that will go to trial and the related costs are unpredictable. Additional fiscal resources have been budgeted for travel and lodging expenditures related to one change of venue case that will be tried in 2001-02. The County Administrator in conjunction with the Public Defender's Office will monitor expenditures. Capital-case related additional resources may be required during 2001-02.
- Sexual Violent Predator cases will again require enormous attorney time. Expenditures for these services will continue to be reimbursed by the State of California.

2000-01 Accomplishments

1. Participated in diversity training sessions to improve staff awareness of the various cultures within San Joaquin County.
2. Installed a department wide network for all staff using desktop PC's. The installation of new network wiring also permitted the elimination of dated CJIS terminals.
3. Enhanced client services by fully staffing the reception area with trained personnel, which eliminated the need for the call router and voice mail systems during regular office hours.

2001-02 Objectives

1. To acquaint the public with services provided by the Department by encouraging Deputy Public Defenders to participate in community outreach to schools, service clubs, associations, and the numerous cultural communities of San Joaquin County.
2. To continue participation in the development of Information Systems Division initiatives, which include compiling a data warehouse (CJIS and JJIS) and improving department efficiencies regarding time sheets, payroll and human resources information, financial statements, budget and position controls, and County intranet automation services.

20401—Public Defender-Vertical Defense

Law & Justice

Gerald L. Gleeson, ***Public Defender***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$97,932	$121,532	$129,687	$129,687	$8,155
Services & Supplies	1,287	2,979	1,105	1,105	(1,874)
Total Appropriations	$99,219	$124,511	$130,792	$130,792	$6,281
Earned Revenues By Source					
Aid from Other Governments	$107,040	$105,151	$107,070	$107,070	$1,919
Total Revenues	$107,040	$105,151	$107,070	$107,070	$1,919
Net County Cost					
Required Match	($7,821)	$19,360	$23,722	$23,722	$4,362

Purpose

This grant-funded Public Defender program provides vertical defense for some indigent defendants identified by the District Attorney for prosecution under its Career Criminal and Major Narcotics Vendor programs. Vertical defense allows a single attorney to handle a case from arraignment through sentencing, reducing delay and scheduling conflicts.

Major Budget Changes

Salaries & Employee Benefits

➢ $8,155	Negotiated salary and benefits adjustments.

Services & Supplies

➢ ($1,692)	Decrease in travel expenses.

Revenues

➢ $1,919	Increase in estimated Proposition 172 revenue.

Program Discussion

Fiscal Year 2001-02 is the final year of the current three-year grant funding cycle which provides partial funding for the provision of true vertical defense to indigent individuals identified as career criminals or major narcotic vendors by special emphasis prosecution units. Grant funding permits the appointment of a single experienced defender for all case events from first arraignment through trial and sentencing. Expeditious handling is the result of reduced caseload and the elimination of scheduling conflicts.

The grant partially funds the salary and benefits of an experienced Deputy Public Defender IV. The County is mandated to provide defense services in these matters. The recommended match is required by the Office of Criminal Justice Planning grant guidelines.

The 2001-02 recommended budget is $130,792 of which $98,857 will be State grant funds. The remaining $31,935 is funded through $8,213 of Proposition 172 revenue and $23,722 of general purpose revenue.

2000-01 Accomplishments

1. Worked closely and effectively with the prosecution to comply with grant guidelines and achieve grant goals.
2. Received acknowledgement and appreciation for record keeping and communication with the State Office of Criminal Justice Planning staff.

2001-02 Objectives

1. To provide true vertical defense of 45 career criminals and major narcotic vendor cases within grant guidelines.

2. To respond effectively to any new cycle of requests for proposals available from the State Office of Criminal Justice Planning.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Career Criminals	40	40	40	40	40
Major Narcotic Vendors	5	5	5	5	5
Total	45	45	45	45	45

210—Grand Jury

Law & Justice

Jeanne Millsaps, *Court Executive Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$61,954	$53,659	$57,195	$57,195	$3,536
Total Appropriations	$61,954	$53,659	$57,195	$57,195	$3,536
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$61,954	$53,659	$57,195	$57,195	$3,536

Purpose

Article I Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of County and City governments; selectively examines the books, records, and the accounts of County offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the County, and may bring forth indictments.

Program Discussion

Money appropriated in this budget is used for office supplies, clerical support, Grand Juror training, travel expenses, and other costs incurred by the Civil Grand Jury members. This budget also includes appropriations for impaneling separate criminal grand juries.The District Attorney has been using criminal grand juries consistently since 1994-95.

Fiscal Year	Criminal GJ Cost	Total GJ Expenditures	% Share of Criminal GJ
1994-95	$9,545	$48,059	19.9%
1995-96	10,108	38,412	26.3%
1996-97	22,084	49,709	44.4%
1997-98	16,334	46,977	34.8%
1998-99	33,571	63,038	53.3%
1999-00	20,561	61,954	33.2%
2000-01 Est.	15,508	61,620	25.2%

In 1999-00 the criminal grand jury costs represented 33.2% of the total grand jury budget. In 2000-01, it is estimated that criminal grand jury costs will represent 25.2% of the total grand jury budget.

Using criminal grand juries is cost-effective. The process costs a fraction of preliminary hearings, saves time for both prosecuting and defending attorneys, and still gives due process to those who are charged.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Criminal Grand Juries					
Days Impaneled	29	48	22	23	Unknown
Indictments Issued	212	250	84	123	Unknown

21201—Alcohol/Drug Alternative Program

Law & Justice

Roger Speed, *Interim Health Care Services Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$299,425	$275,493	$517,720	$517,720	$242,227
Services & Supplies	95,772	96,083	185,241	185,241	89,158
Fixed Assets	0	0	5,000	5,000	5,000
Total Expenditures	$395,197	$371,576	$707,961	$707,961	$336,385
Expenditure Reimbursements	0	0	(314,781)	(314,781)	(314,781)
Total Appropriations	$395,197	$371,576	$393,180	$393,180	$21,604
Earned Revenues By Source					
Aid from Other Governments	$80,014	$95,703	$124,884	$124,884	$29,181
Charges for Services	18,180	0	0	0	0
Miscellaneous Revenues	29,008	25,000	25,000	25,000	0
Total Revenues	$127,202	$120,703	$149,884	$149,884	$29,181
Net County Cost					
Discretionary	$267,995	$250,873	$243,296	$243,296	($7,577)
Allocated Positions	7.0	7.0	13.0	13.0	6.0
Temporary (Full-Time Equivalent)	2.0	2.0	2.5	2.5	0.5
Total Staffing	9.0	9.0	15.5	15.5	6.5

Purpose

The Alcohol/Drug Alternative Program (ADAP) is a discretionary program operated by the County to provide an alternative to incarceration by releasing persons from jail on conditional own recognizance provided they comply with program requirements.

Major Budget Changes

Salaries & Employee Benefits

➢ $15,765	Negotiated salary and benefits adjustments.
➢ $205,138	Addition of five Substance Abuse Counselors and one Office Assistant for Proposition 36 Drug Treatment programs.
➢ $7,661	Add .5 FTE clerical support.
➢ $1,000	Increase in holiday pay.
➢ $4,000	Elimination of salary savings.

Services & Supplies

➢ $17,219	Increase in office expense, communications, and photocopier lease costs for Proposition 36 programs.
➢ $43,230	Increase in office lease costs for Proposition 36 programs.
➢ $5,300	Small furniture and equipment purchases for Proposition 36 programs.
➢ $5,800	Increase for Federal Work Study expenses.
➢ $6,850	Increase for food, household, and lab supplies.
➢ $1,500	Increase to add alarm system.

Fixed Assets

➢ $5,000	Two computers for Proposition 36 programs.

Expenditure Reimbursements

➢ ($27,465)	Reimbursement from Office of Substance Abuse (OSA).
➢ ($287,316)	Reimbursement from State Proposition 36 funds.

Revenues

➢ $29,181	Increase in Proposition 172 revenue.

Program Discussion

ADAP was created as a correctional alcohol drug educational program to help relieve overcrowding at the Jail and provide substance abuse education to alcohol and drug offenders. As an alternative to incarceration, ADAP is an extension of confinement. Participants are required to attend classes six hours a day, seven days a week, and are subject to random testing for drug or alcohol abuse. Anyone failing the program through "dirty" drug/alcohol tests, excessive absences or tardiness, or noncooperation is referred to the court. A participant holding a bona fide job may continue to work but is subject to random drug/alcohol testing and must attend the program on days off.

ADAP educates participants on the physical and social consequences of substance abuse and provides referrals to treatment programs for those who need extra help. ADAP offers a GED program for anyone who does not have a high school diploma, and occupational education is also available. Services offered through the occupational education component include job search, vocational schooling, and employment agency referrals.

For 2001-02, an additional .5 FTE Office Assistant will be added to the program. There is currently one Office Assistant position. The additional position will help prepare documents for Pretrial Services and the courts, answer the phone, take monthly inventory, and make copies.

For 2001-02, a budgeting change will be made to reflect appropriately the reimbursement from OSA for services provided from the ADAP program. Previously the reimbursement was abated directly to the Salaries and Benefits accounts. GASB 34 requires these amounts be reflected as expenditure reimbursements.

Proposition 36

Proposition 36, the Substance Abuse and Crime Prevention Act of 2000, was passed by the voters of California in November 2000 to provide drug treatment services rather than incarceration to drug offenders. San Joaquin County expects to receive approximately $1.8 million from the State in 2001-02 to implement the program. Of that amount, $287,316 will be dedicated to ADAP to provide expanded drug treatment, counseling, and education. As a

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Regular Caseload Referred by Court	3,000	2,882	2,594	2,352	2,300
Regular Admissions to Program	2,310	2,110	1,935	1,682	1,500
Average Daily Attendance	230	220	240	255	237
Percent of Program Completers Who Remained Crime-Free for One Year After ADAP	74%	84%	87%	82%	87%
Percent of Participants Who Are Employed, in School, or Actively Seeking Employment	21%	52%	54%	57%	56%
Percent of Participants Who Complete Program Requirements	65%	64%	64%	64%	65%
Proposition 36 Admissions to Program	-0-	-0-	-0-	-0-	1,000

result, staffing for ADAP will nearly double from 7 positions to 13 positions. ADAP will also be expanding into adjacent offices to house new program staff. The Initiative becomes effective July 1, 2001.

In the past, the Office of Substance Abuse has been responsible for administering and operating ADAP, and the Probation Department has been responsible for fiscal management and program coordination between ADAP and the courts. Because of Proposition 36, fiscal management of ADAP is being transferred to OSA so that one department will have full management control and responsibility for the program.

2000-01 Accomplishments

1. Kept 80% of the ADAP clients from returning to the criminal justice system for one year.
2. Enrolled 65% of the ADAP clients in parenting education.
3. Provided 800 volunteer hours to the community.

2001-02 Objectives

1. To keep 80% of the ADAP clients from returning to the criminal justice system for one year.
2. To ensure that 80% of the ADAP clients make their first court date.
3. To offer HIV/STD education to all ADAP clients and test 25% of clients for HIV.
4. To enroll 50% of the ADAP clients in parenting education.
5. To implement the provisions of Proposition 36 and provide appropriate services to the new clients.

213—Court Assigned Counsel

Law & Justice

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,610,556	$3,035,335	$2,625,204	$2,625,204	($410,131)
Fixed Assets	3,620	0	0	0	0
Total Appropriations	$2,614,176	$3,035,335	$2,625,204	$2,625,204	($410,131)
Earned Revenues By Source					
Charges for Services	$298,636	$405,125	$0	$0	($405,125)
Total Revenues	$298,636	$405,125	$0	$0	($405,125)
Net County Cost					
Mandated	$2,315,540	$2,630,210	$2,625,204	$2,625,204	($5,006)

Purpose

This budget provides funds for legal counsel in cases where the Public Defender has declared a conflict of interest.

Major Budget Changes

Services & Supplies

➢ $35,739	Increase in attorney expenses due to increase in projected number of attorney hours.
➢ ($67,949)	Decrease in non-attorney expenses.
➢ ($405,125)	Eliminated juvenile dependency attorney costs with charges going directly to the Courts.
➢ $30,000	Increase in pro per actions and non-Lawyer Referral Service (LRS) attorney costs based on anticipated actions.
➢ ($5,000)	Decrease in interpreter costs based on actual experience.
➢ $3,204	Increase in LRS annual administrative fee and expert witness costs.

Revenues

➢ ($405,125)	Elimination of reimbursements from Superior Court for juvenile dependency representation. Charges will be billed directly by LRS to the Courts.

Program Discussion

LRS has been the sole provider of defense counsel in conflict of interest cases since 1989. The County entered into a new three-year contract with LRS that became effective on July 1, 2000. The contract includes a 2.5% annual increase for LRS' administration of the program and a $5 per hour increase in attorney compensation effective January 1, 2003.

The recommended budget reflects a $405,125 decrease in expenditures and revenues for juvenile dependency service charges that will now be billed directly to the Courts by LRS.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Juvenile Dependency	491	479	675	1,119	N/A
Juvenile Delinquency	665	578	609	584	600
Misdemeanor	300	294	235	263	275
Felony	1,105	989	1,044	877	950
Civil	39	20	45	76	100

215—New Directions

Law & Justice

Roger Speed, ***Interim Health Care Services Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$338,915	$353,121	$370,673	$370,673	$17,552
Total Appropriations	$338,915	$353,121	$370,673	$370,673	$17,552
Earned Revenues By Source					
Charges for Services	$310,413	$353,121	$370,673	$370,673	$17,552
Total Revenues	$310,413	$353,121	$370,673	$370,673	$17,552
Net County Cost					
Discretionary	$28,502	$0	$0	$0	$0

Purpose

New Directions is a residential substance abuse program which provides an alternative to prison and serves individuals who do not have access to conventional rehabilitation programs.

Major Budget Changes

Services & Supplies

➢ $17,552	Estimated increase in new contract with New Directions, Inc.

Revenues

➢ $17,552	Estimated increase in reimbursement from New Directions, Inc.

Program Discussion

New Directions is a joint venture between San Joaquin County and New Directions, Inc., a nonprofit corporation. The nonprofit corporation is responsible for the residential substance abuse program. The Office of Substance Abuse is responsible for monitoring the progress of the New Directions program. The program has recently re-located to 1981 Cherokee Road in East Stockton. The program serves men and women who are homeless and indigent who do not have access to conventional substance abuse treatment programs.

New Directions is responsible for providing housing, food, substance abuse counseling, parenting and academic education, job readiness and procurement, and attainment of permanent housing. The program length is a minimum of six months. The New Directions total census averages 68 clients. Of those, 19 are currently funded through a contract between San Joaquin County and the California Department of Corrections (CDC).

The County will continue to receive 20-25 slots for court referrals at the new location in exchange for the sponsorship of the CDC contract. No direct County costs are incurred in this joint program.

The contract with New Directions, Inc. ends on December 31, 2001. The remaining contract amount is $180,673. The additional budgeted amount of $190,000 is an estimate of the new contract for January through June 2002. The appropriation for the program is limited to $180,673 until the Board of Supervisors adopts and approves the new contract and authorizes the additional appropriations for the contract.

2000-01 Accomplishments

1. Successfully transitioned from the Matthews Road facility to the Cherokee Road complex.
2. Expanded treatment caseload from 48 to 70.
3. Provided residential recovery services including individual, group and family counseling, skill/education assessment, job training and placement assistance, and aftercare for 60 male and female clients.
4. Assisted clients to become employable, reestablish family relationships, and develop positive support systems.

2001-02 Objectives

1. To successfully renegotiate the CDC contract that expires on December 31, 2001.
2. To implement new Residential Multi-Service Center program through CDC for additional 21 parolee beds.
3. To develop an outpatient component to augment the aftercare program.
4. To increase focus on job readiness skills, employment, and education.
5. To be prepared to respond to Proposition 36 parolee referrals from prison.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Admissions					
Parole	64	80	80	130	140
Probation - Presentenced	18	23	23	31	38
Probation - Sentenced	19	20	20	32	35
Housing and Urban Development (HUD)	N/A	N/A	N/A	35	85
Total	101	123	123	228	298
Discharges					
Parole	64	74	74	102	109
Probation	30	38	38	46	54
HUD	N/A	N/A	N/A	63	66
Total	94	112	112	211	229
Completions					
Parole	31	39	39	57	60
Probation	13	21	21	34	36
HUD	N/A	N/A	N/A	41	44
Total	44	60	60	132	140
Resident Capacity	30	48	48	70	70
Average Daily Census	30	48	48	70	70
Occupancy Rate	100%	100%	100%	100%	100%

Summary

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$44,671,158	$45,318,191	$50,574,399	$50,284,953	$4,966,762
Services & Supplies	13,248,402	14,245,608	16,826,415	16,771,915	2,526,307
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	548,172	299,163	1,541,674	1,476,674	1,177,511
Operating Transfers Out	4,500	4,000	7,000	7,000	3,000
Total Expenditures	$58,472,232	$59,874,962	$68,957,488	$68,548,542	$8,673,580
Expenditure Reimbursements	(335,184)	(344,618)	(344,618)	(344,618)	0
Total Appropriations	$58,137,048	$59,530,344	$68,612,870	$68,203,924	$8,673,580
Earned Revenues By Source					
Taxes	$185,533	$202,950	$195,299	$195,299	($7,651)
Licenses/Permits/Franchises	19,524	20,700	20,300	20,300	(400)
Fines/Forfeitures/Penalties	64,231	52,545	55,545	55,545	3,000
Interest/Rents	12,577	8,100	2,600	2,600	(5,500)
Aid from Other Governments	19,498,741	22,614,585	30,076,095	30,076,095	7,461,510
Charges for Services	9,179,557	9,266,778	9,346,364	9,308,238	41,460
Miscellaneous Revenues	124,566	151,636	282,258	282,258	130,622
Operating Transfers In	841,607	97,500	425,010	425,010	327,510
Fund Balance	(171,094)	0	69,192	69,192	69,192
Total Revenues	$29,755,242	$32,414,794	$40,472,663	$40,434,537	$8,019,743
Net County Cost					
Mandated	$28,381,806	$27,115,550	$28,140,207	$27,769,387	$653,837
Allocated Positions	700.0	729.0	756.0	751.0	22.0
Temporary (Full-Time Equivalent)	39.7	39.1	35.1	35.1	(4.0)
Total Staffing	739.7	768.1	791.1	786.1	18.0

This presentation is a summary of the 21 budgets administered by the Sheriff's Department. These include:

205	COPS-Patrol
206	COPS-Custody
21601	STC Training
21602	Boating Safety
21604	Operational Grants
21606	Special Fund Programs
21620	Patrol
21622	Communications
21625	COPS-MORE CAD Project
21626	Detectives
21628	Records
21635	Civil
21640	Coroner/Morgue
21645	Administration & Support Services
21650	Lathrop Police Contract
21658	Court Services
226	Custody
22620	Work Programs
257	Public Administrator
265	Fish & Game
533	Burials

205—Sheriff-COPS Patrol (AB 3229)

Law & Justice

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

Supplemental Local Law Enforcement Fund	**1999-00 Actual**	**2000-01 Approved**	**2001-02 Request**	**2001-02 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$286,703	$291,359	$292,796	$292,796	$1,437
Services & Supplies	2,868	6,834	17,604	17,604	10,770
Fixed Assets	45,277	0	26,625	26,625	26,625
Total Appropriations	$334,848	$298,193	$337,025	$337,025	$38,832
Earned Revenues By Source					
Aid from Other Governments	$289,344	$298,193	$285,095	$285,095	($13,098)
Fund Balance	45,504	0	51,930	51,930	$51,930
Total Revenues	$334,848	$298,193	$337,025	$337,025	$38,832
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The State Citizens' Option For Public Safety (COPS) program provides $100 million for local law enforcement agencies. This budget represents the portion of program funding allocated by the State to Sheriff's law enforcement operations.

Major Budget Changes

Salaries & Employee Benefits

➢ ($21,855)	Reduce overtime.
➢ $23,292	Negotiated salary and benefits adjustments.

Services & Supplies

➢ ($3,994)	Eliminate travel expenses.
➢ $1,886	Countywide indirect cost changes.
➢ $671	Increase Workers' Compensation and Casualty Insurance charges.
➢ $12,207	Increase law enforcement equipment.

Fixed Assets

➢ $9,625	Five patrol vehicle K-9 bite cages.
➢ $4,500	Two pairs of night vision goggles.
➢ $12,500	Rescue phone system.

Program Discussion

The State COPS program funds are to be used by local law enforcement agencies for front line law enforcement services, along with specific allocations to the District Attorney for enhanced prosecution efforts and to the Sheriff for jail operation/construction. The funds cannot supplant existing funding for law enforcement services provided by the local entities. The legislative intent of the COPS program is that the funding, which is allocated by State formula, will be ongoing. However, as with other State-funded programs, funding can only be appropriated on an annual basis. Its availability, therefore, will remain uncertain each year until a State budget is adopted.

In the 1996-97 start-up year, COPS funds were utilized to add four Deputy Sheriff positions to the Patrol Division, along with officer safety equipment. The 2001-02 budget continues funding for the four Deputy positions to augment patrol field deployment.

In addition, the proposed budget includes $38,720 for law enforcement equipment: five K-9 bite cages for patrol cars, two pair of night vision goggles, a rescue phone system for hostage situations, 150 Penal Code books, 200 map books, and 10 Sig-Sauer .40 caliber handguns.

Workload data and goals/accomplishments for this budget are included in the Sheriff's Patrol budget #21620.

Schiff-Cardenas Crime Prevention Act of 2000

The Schiff-Cardenas Crime Prevention Act of 2000 (AB 1913) added new monies for local juvenile justice programs, but added a new restriction on COPS funds: in the past, local jurisdictions were allowed to roll over unexpended funds from year to year. Due to new legislative provisions in CPA 2000, any COPS funds unexpended by June 30, 2002, must revert to the State.

206—Sheriff-COPS Custody (AB 3229)

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

Supplemental Local Law Enforcement Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$136,303	$124,004	$60,991	$60,991	($63,013)
Services & Supplies	1,460	1,327	17,014	17,014	15,687
Fixed Assets	50,049	80,174	145,386	145,386	65,212
Total Appropriations	$187,812	$205,505	$223,391	$223,391	$17,886
Earned Revenues By Source					
Aid from Other Governments	$205,220	$205,505	$206,129	$206,129	$624
Fund Balance	(17,408)	0	17,262	17,262	0
Total Revenues	$187,812	$205,505	$223,391	$223,391	$17,886
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	2.0	2.0	1.0	1.0	(1.0)

Purpose

Assembly Bill 3229 of 1996 provided $100 million for local law enforcement agencies under a new Citizens' Option for Public Safety (COPS) program. AB 1913 of 2000 increased the Statewide amount to $121 million. This budget represents the portion of program funding allocated by the State to the Sheriff's jail operations.

Major Budget Changes

Salaries & Employee Benefits

➢ ($75,753)	Delete one Deputy Sheriff allocation.
➢ $12,740	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $4,021	Replacement chairs for South Jail.
➢ $1,495	Countywide indirect costs.
➢ $10,000	Increase in law enforcement equipment.

Fixed Assets

➢ $7,200	Two metal detectors.
➢ $45,370	Thirteen automatic external defibrillators.
➢ $37,805	Monitoring/recording system.
➢ $55,011	Computer equipment.

Program Discussion

State COPS funds are to be used by local law enforcement agencies for front line law enforcement services, along with specified allocations to the District Attorney for enhanced prosecution efforts and to the Sheriff for jail operation/construction. The funds cannot supplant existing funding for law enforcement services provided by the local entities. The legislative intent of the COPS program is that the funding will be allocated by State formula, on an ongoing basis, to local law enforcement agencies. However, as with other State-funded programs, funding can only be appropriated on an annual basis. Its availability, therefore, will remain uncertain each year until a State budget is adopted.

Beginning in 1996-97, the Custody allocation was used to fund two positions: a Deputy Sheriff for background investigations to help expedite the hiring of new officers, and a Correctional Officer to perform inmate classification at the Honor Farm.

It is anticipated that State funding will continue at approximately the prior year level for jail operations. Some carryover funds from 2000-01 are projected.

206—Sheriff-COPS Custody (AB 3229)

Law & Justice

In the coming year, only the Correctional Officer position will be funded in this budget. The Deputy Sheriff position is being shifted to a vacancy within the Patrol Division. The Deputy Sheriff position was originally conceived to assist the Backgrounds Unit in conducting background investigations on Correctional Officer candidates. The Custody Division was experiencing a high rate of staffing vacancies at the time. With Correctional Officer vacancies at an all-time low and the long-term continuation of State funding increasingly uncertain in the current economic climate, it appeared advisable to decrease the County's reliance on using State funds for ongoing personnel needs. This move frees up State COPS-Custody funding for critical automation needs within the Custody Division.

Recommended expenditures include computers, workstations, and printers for the entire pre-trial jail facility and the Honor Farm. Metal detectors, external defibrillators, and a conversation monitoring/recording system are included for the jail. A $10,000 allocation for law enforcement equipment is intended to purchase officer safety equipment such as handcuffs, duty belts, CPR breathing apparatus, safety knives, riot gear, pepper ball ammunition, and chemical agents such as pepper spray.

Workload data is incorporated in the main Sheriff's Custody budget #226.

Schiff-Cardenas Crime Prevention Act of 2000

The Schiff-Cardenas Crime Prevention Act of 2000 (AB 1913) added new monies for local juvenile justice programs, but added a new restriction on COPS funds. In the past, local jurisdictions were allowed to roll over unexpended funds from year to year. Due to new legislative provisions in CPA 2000, any COPS funds unexpended by June 30, 2002, must revert to the State.

2000-01 Accomplishments

1. Completed the Argus Guard Check System in the remaining areas of the jail.
2. Replaced walk-through metal detectors at the Honor Farm and Main Jail.
3. Expanded network computer equipment for Custody automation.
4. Purchased work schedule software to improve staff schedule and to better manage overtime use.

2001-02 Objectives

1. To complete the computer workstation/network project at the pre-trial jail and Honor Farm.
2. To fully train all Custody supervisory staff and fully implement the new work schedule software program.

21601—Sheriff-STC Training

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$15,971	$61,347	$61,000	$61,000	($347)
Services & Supplies	118,775	77,645	74,235	74,235	(3,410)
Total Appropriations	$134,746	$138,992	$135,235	$135,235	($3,757)
Earned Revenues By Source					
Aid from Other Governments	$114,775	$138,992	$135,235	$135,235	($3,757)
Total Revenues	$114,775	$138,992	$135,235	$135,235	($3,757)
Net County Cost					
Mandated	$19,971	$0	$0	$0	$0

Purpose

The Standards and Training for Corrections (STC) program provides State-reimbursable funding for the training of correctional officers not covered by the Peace Officer Standards and Training (POST) program for peace officers.

Major Budget Changes

Services & Supplies

- ($3,358) Reduced in-house training account.

Revenues

- ($3,757) Decrease in revenue allocation by the State.

Program Discussion

The Sheriff-STC Training budget operates with no Net County Cost. The budget is funded by the State of California and assists the County in providing detention training mandated by law for jail staff. Most of the County's training is done in-house by STC-certified instructors.

During 2001-02, 40 new Correctional Officers are expected to complete in-house correctional academies, and 6 supervisors are expected to complete entry training. A total of 258 officers and supervisors will meet their STC continuing education requirements during the year.

STC training allocations will increase to $773 for entry level positions and $515 for journey level positions. Additional State funding continues to be a main priority for State STC administrators. The State reimbursement rates in recent years are shown below:

	Reimbursement Per Officer			
	1998-99	1999-00	2000-01	2001-02
Entry	$750	$750	$750	$773
Journey	500	500	500	515

2000-01 Accomplishments

1. Provided mandated training to all STC-eligible staff.
2. Conducted eight correctional academies for new hires (two more than planned).
3. Re-wrote and established a new 200-hour Adult Corrections Officer CORE Course and a new 56-hour Supplemental CORE Course.
4. Completed an evaluation for dual certifications with STC and POST for specific training courses.

2001-02 Objectives

1. To provide mandated training to all STC-eligible staff.

2. To conduct eight correctional academies for 40 new hires.

3. To continue evaluations for dual certifications with STC and POST for specific training courses.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Total Hours of STC Training	10,056	14,801	15,564	17,918	15,000
Number of Officers Trained	285	229	234	253	258

21602—Sheriff-Boating Safety

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$569,643	$528,048	$591,175	$591,175	$63,127
Services & Supplies	168,655	167,417	195,030	195,030	27,613
Fixed Assets	7,240	0	0	0	0
Total Appropriations	$745,538	$695,465	$786,205	$786,205	$90,740
Earned Revenues By Source					
Taxes	$185,533	$202,950	$195,299	$195,299	($7,651)
Aid from Other Governments	567,680	485,307	438,366	438,366	(46,941)
Total Revenues	$753,213	$688,257	$633,665	$633,665	($54,592)
Net County Cost					
Mandated	($7,675)	$7,208	$152,540	$152,540	$145,332
Allocated Positions	7.0	7.0	7.0	7.0	0.0

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. In that capacity, assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

Major Budget Changes

Salaries & Employee Benefits

➢ $50,127	Negotiated salary and benefits adjustments.
➢ $13,000	Increase in extra-help.

Services & Supplies

➢ $13,187	Increased Workers' Compensation and Casualty Insurance charges.
➢ $12,294	Increased motor pool rate charges.
➢ $1,962	Increase in radio lease costs.

Revenues

➢ ($54,915)	Decreased State Boating Safety grant reimbursement.
➢ ($7,651)	Decrease in unsecured property taxes from boats.
➢ $7,974	Increase in Proposition 172 funding.

Program Discussion

To qualify for State/federal grant funding, County funding of the Sheriff's Boating Safety program costs must equal the County's share of unsecured property tax revenue on boats registered in San Joaquin County. Pursuant to Harbors and Navigation Code Section 663.7, if the County's revenue from boat taxes (plus fees for boat inspections) does not fully offset the costs of the program, the balance is intended to be funded by a State grant. Anticipated State funding for 2001-02 totals $404,239.

Boating Safety was originally conceived as a zero Net County Cost program to be funded through a combination of the State Department of Boating and Waterways' grants and the County's unsecured property tax revenue on boats. Due to salary and motor pool increases, coupled with stagnant State grant and unsecured property tax funding, Net County Cost support of the Boating Safety budget has grown over the last few years. If revenues increase beyond the estimated amount, they will be used to reduce Net County Cost.

21602—Sheriff-Boating Safety

Law & Justice

In addition to the Net County Cost of $152,540, discretionary County property tax revenue of $195,299 is dedicated to this program to qualify for the State boating safety grant. In addition, $34,127 in Proposition 172 revenue offsets part of the overall operating costs.

In April 2000, the Board of Supervisors approved the Sheriff's 2001-02 Boating Safety State Grant application. Notification of final grant approval is anticipated in late May or early June of 2001.

In April 2001, the Board of Supervisors adopted the recommendations of the Mokelumne River Task Force to provide an enhanced level of law enforcement on the two-mile stretch of the Mokelumne River between Woodbridge Dam and the northeast boundary of the City of Lodi. An additional $13,000 is included in the Proposed Budget to provide per-diem Deputies during the peak summer boating season.

2000-01 Accomplishments

1. Reviewed boat collision reports for possible means of prevention and implementation during the next boating season.
2. Trained appropriate levels of Search and Rescue Members to their needed levels of the Incident Command System.
3. Revamped mutual agreement between the Sheriff's Search and Rescue and the Stockton Fire's Water Rescue Unit. The final document is still pending.
4. Completed the development of a draft Memorandum of Understanding with the Lodi Police Department for staffing to support Boating Safety Enforcement in the Lodi Lake/Mokelumne River area.

2001-02 Objectives

1. To address the areas of safety determined by review of last year's collisions and implement them both in enforcement and in boating safety presentations.
2. To continue rigorous enforcement of Boating Under the Influence laws.
3. To expand unit staffing in accordance with the Board of Supervisors' adoption of the recommendations of the Mokelumne River Task Force for patrol of Lodi Lake and the Mokelumne River.
4. To expand the juvenile Boating Education Program to include at least 12 schools.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Verbal Warnings	1,534	1,825	1,391	1,730	1,675
Citations Issued	417	340	252	370	405
Physical Arrests	84	34	27	30	28
Accident Investigations	61	81	91	70	57
Searches	12	53	31	18	16

21604—Sheriff-Operational Grants

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$409,063	$519,882	$519,882	$110,819
Services & Supplies	0	109,082	55,500	55,500	(53,582)
Fixed Assets	0	159,354	0	0	(159,354)
Total Appropriations	$0	$677,499	$575,382	$575,382	($102,117)
Earned Revenues By Source					
Aid from Other Governments	$0	$430,000	$274,766	$274,766	($155,234)
Charges for Services	0	102,204	147,558	147,558	45,354
Miscellaneous Revenues	0	139,795	147,558	147,558	7,763
Total Revenues	$0	$671,999	$569,882	$569,882	($102,117)
Net County Cost					
Discretionary	$0	$5,500	$5,500	$5,500	$0
Allocated Positions	1.0	7.0	7.0	7.0	0.0

Purpose

The Sheriff's Department currently receives seven State grants which add Sheriff's Deputies for specialized areas of law enforcement. This discussion includes the grant budgets for the Linden School Resource Officer (#21604), Lincoln School Resource Officer (#21605), Abandoned Watercraft Grant (#21608), Community Liaison Deputy (#21611), Methamphetamine Task Force (#21612), High-Tech Crime Task Force (#21613), and the Rural Crime Task Force (#21614).

Major Budget Changes

Salaries & Employee Benefits

➢ $45,354	Full-year funding of two Deputy Sheriffs for the Linden and Lincoln School Resource Officer grants.
➢ ($2,277)	Decrease overtime expenses associated with the Community Liaison Deputy Grant.
➢ ($22,885)	Decrease overtime expenses associated with the Methamphetamine Task Force Grant.
➢ $73,414	Salaries and benefits of one Deputy Sheriff allocated in 1999-00 for the High-Tech Crime Task Force Grant.
➢ $17,213	Increase in salaries and benefits of two Deputy Sheriffs for the Rural Crime Task Force Grant.

Services & Supplies

➢ ($43,892)	Decrease in various Services and Supplies account due to reductions in Methamphetamine Task Force and Rural Crime Task Force Grants.
➢ ($9,450)	Decrease in motor pool expenses associated with the Rural Crime Task Force Grant.

Revenues

➢ $45,354	Increase in Linden and Lincoln School Resource Officer grants.
➢ ($2,427)	Decrease in Community Liaison Deputy Grant.
➢ ($226,221)	Decrease in Methamphetamine Task Force Grant.
➢ $73,414	High-Tech Crime Task Force Grant.

➢ $7,763	Increase in Rural Crime Task Force Grant.

Program Discussion

Linden & Lincoln School Resource Officers

During the Final Budget Hearing for 2000-01, the Board approved two grant-funded deputies to work as School Resource Officers for the Lincoln and Linden Unified School Districts. This program formed a three-year partnership between the Sheriff's Office and the two school districts to deal with juvenile problems such as vandalism, graffiti, gang, and drug activity. Each grant of $73,779 funds the salaries and benefits of one Deputy Sheriff. The Sheriff's Office provides operational costs such as motor pool expenses from its own resources. These are three-year grants that are expected to continue into 2002-03.

Community Liaison Deputy Grant

In April 2000, the California Office of Criminal Justice Planning (OCJP) awarded a grant to pay for a Community Liaison Deputy. Three years ago, the Sheriff's Office embarked on a Community Policing approach to patrol activities called the Safe Neighborhood Program. The program goal is to improve the quality of life and reduce crime in unincorporated neighborhoods around the County. Based on the success of this program, the Sheriff's Office hoped to use the Community Liaison Deputy grant so it could add a component to the Safe Neighborhood Program with the goal of working with at-risk youth and reducing juvenile crime. At the time, the County was experiencing problems at and near several school sites, as well as in and around local parks. There was vandalism, graffiti, and suspected juvenile gang and drug activity. These juveniles were not attending school, and many were suspended from school for acts of aggression, violence, and suspected gang activity.

Research showed an extremely high number of school suspensions, including a three-fold increase in suspensions from sixth to eighth grade. Schools were also having attendance problems directly related to health issues such as head lice. Community officers, school officials, and parents attribute these two issues as the prevalent contributors to the juvenile problems affecting the community around the schools and our parks. The Community Liaison Deputy works full-time with elementary and high school age youth in target schools. By resolving basic health issues which cause absenteeism, and creating intervention programs focused on keeping youth in school, the Sheriff's Office plans to decrease juvenile vandalism, graffiti, and suspected gang and drug activity.

The Community Liaison Deputy also participates and coordinates volunteers for Youth Accountability Boards, Summer Pool and Basketball Programs, as well as the war on head lice.

The Community Liaison Deputy Grant is expected to continue into 2001-02 at a funding level of $72,573. No County match is required.

Methamphetamine Task Force

This program funds one Deputy Sheriff II who is assigned the specific duties of assisting the Narcotics Unit in investigations funded by the Methamphetamine Task Force grant. The Deputy Sheriff is assigned to unincorporated communities within the County that are targeted for revitalization by the Board of Supervisors. These targeted areas include geographically separated communities such as Boggs Tract, Garden Acres, Northeast (Gianone), the Taft area, and the Kennedy neighborhood. A major component of the revitalization of these communities is the suppression of drug violations in general, and the specific suppression of methamphetamine trafficking and use.

The grant is expected to continue into 2001-02 at a funding level of $73,779. No County match is required.

High-Tech Crime Task Force

The Sacramento Valley High-Tech Crimes Task Force, coordinated by the Sacramento County Sheriff's Department, has passed through a portion of its grant from OCJP to fund one Deputy Sheriff to combat high-tech crimes in San Joaquin County. This County is one of 18 agencies participating in the Sacramento Valley High-Tech Crimes Task Force.

This grant was originally awarded in May 2000. It is expected to continue into 2001-02 at a funding level of $73,414. No County match is required.

Rural Crimes Task Force Grant

In August 2000, the Board of Supervisors accepted an OCJP grant to fund two Deputy Sheriff positions to fight rural crime. These officers investigate reported rural crimes and follow-up on information regarding suspected crime rings. They also attend community meetings to inform the public about the Rural Crime Task Force, and to learn community perceptions of rural crime issues.

The grant is expected to continue into 2001-02 at a funding level of $147,558. No County match is required.

Abandoned Watercraft Grant

The Sheriff's Office received a $55,000 grant from the California Department of Boating and Waterways to remove abandoned watercraft from Delta Waterways. Grant monies fund overtime expenses for Sheriff's Deputies to tag abandoned watercraft found in Delta Waterways. Once the notice time has expired, the Sheriff's Office notifies a private contractor, who pulls the derelict boats out of the Delta and destroys them. This three-year grant began in 2000-01 and is expected to continue through 2002-03. The program total of $60,500 includes a 10% local match of $5,500.

21606—Sheriff-Special Fund Programs

Law & Justice

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

Narcotics Enforcement and General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Employee Benefits	$48,581	$48,581	$0	$0	($48,581)
Services & Supplies	190,896	318,129	374,839	374,839	56,710
Fixed Assets	140,189	188,954	0	0	(188,954)
Total Appropriations	$379,666	$555,664	$374,839	$374,839	($180,825)
Earned Revenues By Source					
Interest/Rents	$5,187	$0	$2,500	$2,500	$2,500
Aid from Other Governments	46,734	0	44,829	44,829	44,829
Operating Transfers In	489,283	285,347	327,510	327,510	42,163
Fund Balance	(161,538)	270,317	0	0	(270,317)
Total Revenues	$379,666	$555,664	$374,839	$374,839	($180,825)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Sheriff's Department receives asset forfeiture funds from both the State and federal governments as the result of narcotics-related arrests. The Department also receives dedicated funding through the Automated Fingerprint ID program. This discussion includes three budget units: the State Narcotics Enforcement Fund (#21606), the Federal Narcotics Enforcement Fund (#21607), and the Automated Fingerprint Identification Fund (#21610).

Major Budget Changes

Salaries & Benefits

➢ ($48,581)	Decrease in salaries and benefits charged to Automated Fingerprint ID Fund.

Services & Supplies

➢ $4,585	Increase in helicopter services.
➢ $52,296)	Increase in various services and supplies accounts for the Automated Fingerprint ID Fund.

Revenues

➢ ($22,626)	Decrease in asset forfeiture revenue from the State Narcotics Enforcement Fund.
➢ $2,500	Increase in interest earnings from the State Narcotics Enforcement Fund.
➢ $20,456	Increase in asset forfeiture revenues from the Federal Narcotics Enforcement Fund.
➢ ($181,155)	Decrease in revenue from the Automated Fingerprint ID Fund.

Program Discussion

Federal Narcotics Enforcement Fund

In 1986, the Board of Supervisors authorized the establishment of the Sheriff's Narcotics Enforcement Fund. Under the provision of the United States Code, Title 21, Section 881, any asset used or intended for use in a drug crime, or any proceeds of a drug crime, becomes federal property. Additionally, a portion of the seized asset is to be transferred to the local law enforcement agency to reflect the contribution of the local law enforcement agency in activities to the seizure.

A Federal Equitable Sharing Agreement is a requirement for participation in the Federal Equitable Sharing Program, and similar agreements have been approved by the Board since 1997. The Annual Certification Report must be submitted within 60 days after the close of the fiscal year. Receipt of these documents is a prerequisite to receiving any future equitably shared cash, property, or proceeds.

In 2001-02, $27,000 will be used for helicopter services. The San Joaquin County Sheriff's Helicopter Program utilizes a commercial aircraft outfitted with required Sheriff's Office equipment. The current program allows the Sheriff's Office to pay only for the hours of operation of the aircraft and the pilot. This eliminates the ongoing maintenance costs required by actual ownership of an aircraft. All pilots flying Sheriff's Office missions must pass a background check and specific training in order to be eligible for this service. The Sheriff's Office provides the observer crewmember on all Sheriff's Office missions to provide a peace officer to handle arrests.

State Narcotics Enforcement Fund

In 1988, the State of California enacted amendments to Section 11489 of its Health and Safety Code to bring California's narcotic-related asset forfeiture laws into alignment with parallel federal asset forfeiture laws. The law established procedures regarding the forfeitures and distribution of property used in the commission of controlled substance offenses. The rules and regulations regarding the transfer of forfeited property require that all transferred property, including cash or proceeds, be used for law enforcement purposes.

For 2001-02, a total of $20,329 will be budgeted. Of that amount, $11,500 will be utilized for the operation and maintenance of the Sheriff's Mobile Law Enforcement Center. In addition, $7,500 will be used to establish a "buy fund" for narcotics investigations. The remaining $1,329 will be used for radio maintenance.

Automated Fingerprint ID

Penal Code Section 1112 established the California Identification (CAL-ID) System/Remote Access Network (RAN). The CAL-ID program is the development of a computerized database consisting of over five million fingerprint cards and the installation of an automated fingerprint matching system. Local law enforcement agencies access this system by installing equipment in each county, which enables them to enter latent fingerprints for automated searches.

In 1987, legislation authorized the establishment of a County Automated Fingerprint Identification Fund by the Board of Supervisors of each county. It allows an assessment to be added to various fines, penalties, or forfeitures to be deposited into this fund. The Board of Supervisors approved a resolution establishing the County's Automated Fingerprint Identification Fund in 1987. The Fund receives ongoing revenues of between $192,000 and $288,000 annually.

Also in 1987, the Board of Supervisors approved the formation of the Remote Access Network (RAN) Committee, composed of one member of the Board of Supervisors, the Sheriff, the District Attorney, two city police chiefs, the mayor of one of the local cities, and a member-at-large. The CAL-ID RAN Committee makes recommendations to the Board of Supervisors for purchases of equipment from the County Automated Fingerprint Identification Fund. Any sharing of these funds is determined by the needs of the County and related cities as assessed by the RAN Committee.

California Law specifies that the monies in the Automated Fingerprint ID Fund shall be used only for the purchase, lease operation (including personnel and related costs), and maintenance of automated fingerprint equipment, the replacement of existing automated fingerprint equipment, or for the reimbursement of local agencies within the County which have previously leased or purchased automated fingerprint equipment from other funding sources.

In 1997, new legislation authorized the Department of Motor Vehicles to collect an extra $1.00 per vehicle registration in any county that has adopted a resolution to that effect. In 1998, the Board adopted a resolution allowing the collection of this fee in San Joaquin County. Revenue from this fee is approximately $405,000 annually, and is expected to sunset in 2005.

In 2001-02, a total of $327,510 is being budgeted. The bulk of this amount will be used to continue annual maintenance contracts on the County's 16 Identix Live-Scan Machines, the Printak Video Mug Shot System, and the AFIS 21 NEC System. In addition, funds are used to upgrade automated fingerprint equipment used by County departments and by the local cities.

21620—Sheriff-Patrol

Law & Justice

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$9,572,793	$10,150,037	$11,631,935	$11,511,215	$1,361,178
Services & Supplies	2,308,235	2,584,304	3,263,134	3,208,634	624,330
Fixed Assets	105,485	117,209	162,500	97,500	(19,709)
Total Expenditures	$11,986,513	$12,851,550	$15,057,569	$14,817,349	$1,965,799
Expenditure Reimbursements	(35,221)	(7,500)	(7,500)	(7,500)	0
Total Appropriations	$11,951,292	$12,844,050	$15,050,069	$14,809,849	$1,965,799
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$19,828	$40,000	$40,000	$40,000	$0
Aid from Other Governments	3,850,622	4,755,179	6,340,419	6,340,419	1,585,240
Charges for Services	286,877	306,852	253,332	253,332	(53,520)
Miscellaneous Revenues	8,428	0	0	0	0
Operating Transfers In	0	20,000	20,000	20,000	0
Total Revenues	$4,165,755	$5,122,031	$6,653,751	$6,653,751	$1,531,720
Net County Cost					
Mandated	$7,785,537	$7,722,019	$8,396,318	$8,156,098	$434,079
Allocated Positions	139.0	146.0	158.0	156.0	10.0
Temporary (Full-Time Equivalent)	0.9	0.3	0.1	0.1	(0.2)
Total Staffing	139.9	146.3	158.1	156.1	9.8

Purpose

This Division of the Sheriff's Department provides rural law enforcement services in the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➢ $950,909	Negotiated salary and benefits adjustments.
➢ $256,428	Addition of six Deputy Sheriffs and two Sergeants for one-half year for patrol.
➢ $60,360	Addition of one Deputy Sheriff to replace officer shifted to Community Liaison grant.
➢ $86,871	Addition of one Lieutenant position.
➢ $16,610	Increase overtime for increased Army Corps contract.
➢ ($10,000)	Reduce extra-help for canine trainer.

Services & Supplies

➢ $424,557	Increase motor pool rate charges, plus additional motor pool costs related to new patrol officers.
➢ $107,981	Increased Workers' Compensation and Casualty Insurance charges.
➢ $30,000	Increased communications charges.
➢ $33,540	Increase in law enforcement equipment.

Fixed Assets

➢ $97,500	Three patrol vehicles and related safety equipment.

Revenues

➢ $1,361,422	Increase in Proposition 172 revenue.
➢ $9,908	Bullet-proof vest grant revenue.
➢ $200,000	Increase in anticipated Universal Hiring Program (UHP) revenue.
➢ $16,610	Increase in reimbursement from Army Corps of Engineers.
➢ $48,684	Increase in reimbursement from City of Lathrop for specialized law enforcement services.
➢ ($121,204)	Shift of Community Liaison Deputy and School Resource Officer grants to separate budget units.

Program Discussion

The Sheriff's Patrol Division is a system divided into separate work groups the primary of which is beat patrol. The other patrol groups include abatement enforcement officers, street crime officers, school liaison officers, gang investigators, administrative support officers, and citizen volunteers (STARS, Horse Posse, and Search and Rescue). These groups are organized to complement each other's operations and are managed by Patrol Lieutenants.

The Sheriff's Department remains committed to community oriented policing. Community oriented policing is a "bottom up" concept and the full benefits are realized when beat officers are involved in the local community to the degree that they are viewed by the citizens as members of the neighborhood. Beat officers will be involved with activities such as attending community meetings, "Trials in the Hood," school visits, "Pop Projects," and other community policing and problem solving programs for citizens and deputies.

The Sheriff's Department provides law enforcement services to the Army Corps of Engineers parks located along the Stanislaus River. Increased salary costs, combined with an extended patrol schedule, has increased the contractual request submitted by the Army Corps of Engineers by $16,610. This increase to the Patrol budget is directly offset by the revenue that will be collected through monthly invoices so that the program will continue at no Net County Cost.

The County is divided into five command areas. Eight patrol beats subdivide the five command areas. Three Patrol Lieutenants manage these areas and beats, and serve as the "Chiefs of Police" for their command areas. Lieutenants work weekdays and are always on 24-hour call out status. They are expected to personally respond to

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Service Population	129,416	130,000	130,000	133,000	135,000
Documented Calls For Service	95,978	95,095	92,385	102,085	110,000
911 Calls Received	42,350	43,556	43,556	46,018	52,000
SWAT/Hostage Negotiation Team Missions	11	6	15	19	25
Trainees In FTO Program	15	19	23	29	40
K-9 Searches	322	258	212	350	400
Search & Rescue	26	32	31	18	16
Helicopter Missions	6	6	9	30	35
Missing Person Calls	572	527	521	506	500
Towed Vehicles Processed	1,850	1,919	1,847	1,882	1,900
Abated Properties	245	244	153	278	300

the site of significant incidents/events to manage the planning and supervision for major crime incidents, searches for missing persons, neighborhood feuds, large-scale community events, natural disaster, etc. They review all code enforcement action occurring in their areas.

Each Lieutenant is responsible for more than one operational program such as Field Training, Abatement, Street Crimes, Boating Safety, Canine, Service Centers, Mobile Law Enforcement, Peer Support, or SWAT. They manage the budget, training schedule, and personnel matters to include much of the disciplinary actions related to these programs. For the programs that are grant-funded such as School Liaison, they must prepare the mandated State and federal Quarterly and Annual reports.

The Lieutenants also have some planning for the future responsibilities such as Chairmanship of the Department's Technology Committee, COPS More Steering Committee, Administrative Manual Committee, or participating with other committees to evaluate industry trends or up-coming division purchases of radios and communications systems, lethal and non-lethal weapons, department issued safety gear, emergency vehicle equipment, business computers and computer programs, etc. The Lieutenants conduct some personnel investigations to clarify complaints prior to referral to the Internal Affairs Bureau; they also participate in the disciplinary process. They each logged approximately 1,500 telephone calls from citizens to their offices.

The 2001-02 Proposed Budget includes $86,871 to add one Lieutenant to the Patrol Division to ease the workload on the existing Lieutenants.

The recommended budget also includes $60,360 to add one Deputy Sheriff to replace an officer which was shifted to the Community Liaison grant program, and an additional $23,176 for law enforcement equipment. The additional law enforcement equipment includes four shotgun racks and shotgun conversions for K-9 units, 15 radio ear pieces and 20 safety masks for the SWAT team, 65 duty holsters, 150 California Highway Patrol Redi-Reference books, and 55 ballistic vests. An additional $5,580 was included for membership dues to the California Reserve Peace Officer Association for reserve deputies, and for four Reserve Officers to attend the annual Reserve Training Conference in San Diego.

Universal Hiring Program

In April 2000, the Board approved a Patrol Staffing Plan developed by the County Administrator's Office in conjunction with the Sheriff's Department. The Patrol Staffing Plan recommended adding 20 new deputies over a three-year period: eight in 2000-01, eight in 2001-02, and four in 2002-03. In Spring 2002, patrol staffing needs are to be re-evaluated based upon the most recent information regarding calls for service and other patrol-related workload factors. Eight new deputies were added in 2000-01 in accordance with the Patrol Staffing Plan. For 2001-02, the Patrol Staffing Plan has been modified slightly: the proposed budget includes six new Deputy Sheriff positions for patrol and two new Sergeants to provide supervision over the growing Deputy Sheriff staff. These eight positions are included in the recommended budget, contingent upon receiving a Universal Hiring Program (UHP) grant effective January 2002.

Implementation of the Staffing Plan will be contingent upon State and federal funding support to transition the County to an increased patrol staffing level as population and service demands grow. As of this writing, it is uncertain whether the federal UHP program will be continued. Annual funding implementation recommendations will be made based upon 1) continued tax base expansion, and 2) avoidance of adverse State and federal budget actions.

The allocated appropriations included for the UHP grant are $256,428 for six months of salary and benefits for eight officers, $97,500 for three new patrol vehicles, $51,575 for half a year of motor pool charges, and $18,000 for officer safety equipment. A revenue estimate of $240,000 is anticipated for receipt of the first fiscal year's grant amount.

Federal funding declines over a three–year period. Beginning in the fourth year, the County will be expected to fund the full cost of the positions, as estimated in the chart below:

	Federal Share	County Share	Total Cost*
2001–02 (half-year)	$240,000	$183,503	$423,503
2002–03	200,000	782,000	982,000
2003–04	160,000	865,000	1,025,000
2004–05	0	1,070,000	1,070,000

*The figures shown above include anticipated step increases for the officers, but not any cost-of-living or other salary increases.

Mountain House

The Mountain House Project is beginning physical development of its planned community near Tracy. Housing construction is expected to begin in Spring 2002, with the first homes likely to be completed in the Summer of 2002. The County's General Plan identifies the Sheriff's Department as the law enforcement provider. The General Plan cites a goal of providing 1.5 officers per 1,000 population in unincorporated urban communities such as Mountain

House. However, the Patrol Staffing Plan mentioned above repudiated the "officers per 1,000 population" as an effective measurement of service quality, and requested the Sheriff's Office and the Community Development Department to work together to devise a more useful law enforcement service measurement for the County's General Plan. Since the Community Service District (CSD) that covers the Mountain House area will be required to pay for any level of police protection which is above and beyond the rural level of patrol provided in the unincorporated areas of the County, it is likely that the final number of deputies which need to be in place once houses start becoming occupied will be negotiated between the CSD and the Sheriff's Office. Because hiring and training new deputies is a long process, these deputies will need to be hired in advance if they are to be available at the appropriate time. Therefore, the planning process for law enforcement for the Mountain House Community should be beginning in the near future.

Major Incidents

During 2000-01, the Sheriff's Office provided service for two major unplanned incidents. The first incident occurred when the Calaveras County Sheriff requested mutual aid at Lake Camanche. The second occurred when the Teamsters Union struck Summit Logistics, which resulted in a violent labor dispute in Tracy. These types of incidents result in substantial overtime costs ($15,843 for Lake Camanche and $113,917 for Summit Logistics).

Missing Persons Procedures

The Sheriff's response to reports of lost or missing seniors/children has changed. The Sheriff's Office is no longer conservative about gearing up search operations. After assessing the immediate facts, full-scale Incident Command Operations are implemented if the missing/lost person is not located in the first few minutes of the assessment process. During calendar year 2000, the Patrol Division responded to 1,020 reported incidents of this type, which can represent a major commitment of staff time and resources.

Supplemental Request

The Sheriff's Office requested $240,220 to fund two Deputy Sheriff positions, two vehicles, and associated costs to expand the SAFE team concept Countywide.

2000-01 Accomplishments

1. Improved response time by staffing all beat areas on most shifts 24 hours per day.
2. Responded to 102,085 calls for service, of which 46,018 were 911 calls.
3. Towed 65 vehicles.
4. Conducted 3 prostitution sweeps leading to 33 arrests and 29 towed vehicles.
5. Processed 29 deputies through the Field Training Program.

2001-02 Objectives

1. To continue purchasing, training, and implementing technology grants, and installing mobile data computers in all patrol vehicles.
2. To create a Case Review and Management Unit.
3. To apply for additional grant-funded School Liaison Deputies.

21622—Sheriff-Communications

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,130,345	$2,155,478	$2,343,540	$2,343,540	$188,062
Services & Supplies	544,310	502,870	514,645	514,645	11,775
Fixed Assets	24,526	2,912	820,744	820,744	817,832
Total Appropriations	$2,699,181	$2,661,260	$3,678,929	$3,678,929	$1,017,669
Earned Revenues By Source					
Aid from Other Governments	$1,030,222	$1,232,226	$1,607,954	$1,607,954	$375,728
Charges for Services	149,049	179,000	45,000	45,000	(134,000)
Total Revenues	$1,179,271	$1,411,226	$1,652,954	$1,652,954	$241,728
Net County Cost					
Mandated	$1,519,910	$1,250,034	$2,025,975	$2,025,975	$775,941
Allocated Positions	42.0	43.0	43.0	43.0	0.0
Temporary (Full-Time Equivalent)	1.0	0.0	0.0	0.0	0.0
Total Staffing	43.0	43.0	43.0	43.0	0.0

Purpose

This division of the Sheriff's Department is responsible for all radio dispatching operations for field forces and for the Jail central control (electronic security and access) function at the Custody facility.

Major Budget Changes

Salaries & Employee Benefits

➢ $188,062	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $2,929	Increased radio maintenance expense.
➢ $2,700	Increased Workers' Compensation Insurance charges.
➢ $3,500	Increased Professional and Specialized Services for software license loggers.

Fixed Assets

➢ $28,000	4 call-taker stations.
➢ $60,000	2 Centracom consoles.
➢ $385,000	2 channel upgrades.
➢ $39,000	Radio communications amplifier.
➢ $266,784	168 portable radios.
➢ $41,960	10 mobile radios.

Revenues

➢ $375,728	Increased Proposition 172 revenue.
➢ ($107,000)	Elimination of fire dispatch revenue.
➢ ($27,000)	Decrease in estimated reimbursements from the City of Lathrop.

Program Discussion

The Sheriff's Communications Division has the primary responsibility to answer all emergency 911 calls originating in the unincorporated County area. The Division provides dispatch duties for all calls for service to Patrol Division as well as security functions for egress and ingress to the jail facilities.

All 911 calls from any phone outside a city limit zone is automatically routed to the Sheriff's Communications Center. Those requiring Emergency Medical Services and/or fire response are forwarded to Stockton Fire Dispatch. Communications' staff handles all other calls by dispatch for a patrol responder or referral to another agency or service provider. They also provide these services for the City of Lathrop. Dispatchers monitor and dispatch Patrol and other Sheriff's staff on three radio frequencies while they monitor several others.

Jail Central Control is located and operated from within the Sheriff's Communications Center. Dispatch staff electronically control perimeter jail doors to permit authorized egress and ingress. An individual needing to enter or leave a jail area will alert dispatch staff by pressing a button at the door. The Dispatcher activates a monitor, and after recognizing the authority of the person, will electronically open that door. They also monitor and dispatch Custody staff on five radio frequencies.

The law dispatch functions are facilitated by a sophisticated Computer Aided Dispatch (CAD) system. This state-of-the-art computer system was implemented in December 2000. It was funded by a federal grant as part of the COPS-MORE project. All the radio frequencies and telephone systems are controlled by computers to assure officer safety and speedy and proper responses to the public.

The Communications Division is the coordinator for all Public Safety Answering Points (PSAP) within the County. It is the alternative answering point for each of the other PSAPs should those local agencies experience a crisis. The Division also maintains the Master Street Address Guide (MSAG) for the County. This automated file is the key to the 911 system that routes inbound calls to the correct PSAP. Communications is the liaison for all law enforcement in the County to the State Department of Justice's California Law Enforcement Telecommunications System (CLETS). All CLETS issues, changes, or modifications, must go through and be approved by the Communications Lieutenant.

The Communications Division is staffed 24 hours per day, 7 days per week. Coverage is provided by five teams with each team having a supervisor and a minimum of six dispatchers. Four of the dispatchers on each team are assigned to law dispatch and 911 and two are assigned to jail central control. Division management is provided by a lieutenant and a civilian Communications Center Manager with the support of an Office Assistant III.

In the past, the Communications Division also provided dispatch service to most of the County fire districts. The fire districts believed it would be beneficial to have all fire dispatch in the County provided by one agency. The fire districts negotiated and signed a contract for fire dispatch with the City of Stockton, terminating fire dispatch from the County on January 2, 2001. This has caused a loss of $107,000 in fire dispatch revenue. The 911 calls are still routed to and answered by the Sheriff's Communications' staff. Fire and emergency medical service calls are transferred to Stockton Fire Department if no law enforcement issues apply.

The proposed budget includes $3,500 for a digital recorder logger. The logger records all telephone and radio communications from the Center, and allows live monitoring of phone calls from a supervisor's or manager's desk to

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
911 Calls Received	42,350	43,556	49,752*	46,018	46,442
Calls for Service	N/A	98,884	99,691	102,085	103,734
Fire Events	6,972	6,685	7,449	4,201**	0
Incoming Calls	N/A	N/A	212,104*	223,330	229,089
Outbound Calls	N/A	N/A	84,472*	93,172	86,230

**Phone calls data incomplete prior to installation of E911 computer in 1999*

***Fire dispatch service was discontinued December 31, 2000.*

ensure that dispatchers are meeting the Department's customer and public service standards. The recommended budget also includes $28,000 to replace four call-taker stations with ergonomically designed workstations.

The Communications Division purchases radio equipment which is used department-wide. Included in the proposed budget is $792,744 for two radio channel upgrades, two Centracom consoles, a radio communications amplifier for better radio coverage within the hospital, and a total of 178 mobile and portable radios. The equipment will be purchased and then credited to the Radio ISF account as donated capital, where it will be depreciated over the useful life of the equipment.

2000-01 Accomplishments

1. Established an alternate Public Safety Answering Point location at Oak Grove Communications Center in the event that the Communications Division is forced to vacate its French Camp facility.

2. Implemented new Computer-Aided Dispatch system in December 2000.

3. Implemented on-line MSAG system, which provides location and names associated with each phone number for more reliable and current 911 information.

2001-02 Objectives

1. To provide dual frequency dispatch for field personnel.

2. To complete the COPS-More technology grant program, which would include mobile digital computers in all patrol cars with real-time mapping and automatic vehicle locaters.

3. To explore the feasibility of migrating to a new touch screen control system for jail security.

21625—Sheriff-COPS-More CAD Project

Law & Justice

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Fixed Assets	$11,921	$0	$295,827	$295,827	$295,827
Total Appropriations	$11,921	$0	$295,827	$295,827	$295,827
Earned Revenues By Source					
Aid from Other Governments	$139,825	$0	$295,827	$295,827	$295,827
Operating Transfers In	274,824	0	0	0	0
Total Revenues	$414,649	$0	$295,827	$295,827	$295,827
Net County Cost					
Discretionary	($402,728)	$0	$0	$0	$0

Purpose

Federal and State grant funds are being utilized to develop state-of-the-art information technology to enhance law enforcement activities of the Sheriff's Office.

Major Budget Changes

Fixed Assets

➢ $295,827	Automation equipment.

Revenues

➢ $295,827	State OCJP California Law Enforcement Equipment Purchase (CLEEP) grant.

Program Discussion

Beginning December 1999, the Sheriff's Office began the replacement of the majority of Field Forces technology. This project started after the Office was awarded a federal COPS-MORE 98 (Community Oriented Policing - Making Officer Redeployment Effective) technology grant. This grant, when combined with a 25% County match, provided nearly $3 million in funds for the replacement of aging technology. Since that award, the Sheriff's Office has continued to seek out additional funds to complement the initial project.

During 2000-01, the Sheriff's Office utilized Tobacco Settlement funds in the amount of $775,000 to completely replace the Records Management System (RMS) and implement an Auto Vehicle Locator system for patrol vehicles. The new RMS system will be activated in June 2001.

The Sheriff's Office is currently halfway through a complete replacement of technology equipment and software for the Operation Division's automation systems. These projects are centered on the successful replacement of the department's information technology infrastructure, the majority of its personal computers, and its Computer Aided Dispatch (CAD) system. Additionally, the Office will be installing Mobile Data Computers (MDC) in the field forces vehicles during the first quarter of 2001-02. These systems are planned to be fully operational during the second quarter of 2001-02. These projects are funded by nearly $5 million from a variety of sources including federal, State, and local funds.

When the RMS project is completed, total expenditures to date will be approximately $2 million. Once the MDC project is completed, an additional $2 million will have been expended.

During 2000-01, the Sheriff's Office was awarded a CLEEP grant of $295,827 from the California Office of Criminal Justice Planning (OCJP) for technology equipment. The price of the mobile data computers and the wireless backbone are expected to be higher than was originally envisioned when the first COPS-MORE grant was written four years ago. Therefore, these funds are being held as contingency in order to complete what the Sheriff's Office conceives of as its core project.

21625—Sheriff-COPS-More CAD Project

Law & Justice

The Sheriff's Office applied in March 2001 for a 2001 COPS-MORE grant in the amount of $498,900. If awarded, grant funds are intended to enhance the original COPS project.

To ensure that the Sheriff's Office employs its technology funds in the most cost-effective manner, the department is working with a professional consultant to create a 24-month technology plan and a Service Level Agreement with the County's Information Systems Division.

21626—Sheriff-Detectives

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,788,215	$2,924,209	$3,177,373	$3,177,373	$253,164
Services & Supplies	603,849	578,205	641,519	641,519	63,314
Fixed Assets	84,363	14,000	0	0	(14,000)
Total Expenditures	$3,476,427	$3,516,414	$3,818,892	$3,818,892	$302,478
Expenditure Reimbursements	(12,522)	(2,500)	(2,500)	(2,500)	0
Total Appropriations	$3,463,905	$3,513,914	$3,816,392	$3,816,392	$302,478
Earned Revenues By Source					
Aid from Other Governments	$966,743	$1,150,937	$1,501,878	$1,501,878	$350,941
Charges for Services	5,049	34,500	33,500	33,500	(1,000)
Miscellaneous Revenues	112,650	141,838	126,200	126,200	(15,638)
Operating Transfers In	77,500	77,500	77,500	77,500	0
Total Revenues	$1,161,942	$1,404,775	$1,739,078	$1,739,078	$334,303
Net County Cost					
Mandated	$2,301,963	$2,109,139	$2,077,314	$2,077,314	($31,825)
Allocated Positions	43.0	43.0	45.0	45.0	2.0

Purpose

This division of the Sheriff's Office provides law enforcement investigative services in the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➢ $194,343	Negotiated salary and benefits adjustments.
➢ $30,494	Addition of one Deputy Sheriff for six months.
➢ $28,327	Addition of one Evidence Custodian effective September 1, 2001.

Services & Supplies

➢ $50,986	Increased motor pool rate charges.
➢ $4,618	Increased Workers' Compensation and Casualty Insurance charges.
➢ $3,524	Increased computer leases.

Revenues

➢ $350,941	Increased Proposition 172 revenue.
➢ ($15,638)	Decreased bad check collection revenue.

Program Discussion

The Detective Division performs investigative police work on a wide range of crimes. Its 21 detectives and 7 evidence technicians are divided into 7 specialized units under the direction of a Sheriff's Captain and a Lieutenant. The primary responsibilities of these units are highlighted below:

- The Child Abuse and Sexual Assault Unit investigates cases involving rape and sexual assaults, child abuse and neglect, child molestation, child abduction, or missing children. This unit is also responsible for the application of Megan's Law, dealing with the identification and registration of known pedophiles.

- The Persons Unit investigates homicides or suspicious deaths, robberies, assaults, domestic violence cases, kidnappings, adult missing persons cases, and officer-involved shootings.
- The Property Unit investigates burglaries, thefts, arson, explosives, fraud, bunco, checks and document cases, and fiduciary crimes of elder abuse.
- The Narcotics Unit investigates drug activities and handles narcotic asset forfeitures, intelligence, vice, permits, and confidential investigations.
- The CRACNET Unit supplies two officers to the Combined Rural And City Narcotic Enforcement Team Task Force to assist in major drug offender investigations throughout the County.
- The Administration and Court Liaison Unit provides support services and coordinates escape investigations, foreign arrests, extraditions, and prepares arrest/complaint requests for the District Attorney.
- The Technical Services Division provides support to the entire Department in the form of photographs, evidence collection and storage, fingerprinting of both crime scenes and applicants, processing of blood and other chemical evidence, processing of latent prints, and any other law enforcement agency that requests assistance through the CAL-ID program.

Cold Homicides Pilot Program

The Sheriff's Office estimates that there are approximately 65 "cold" homicide cases, accumulated over a 30-year period, that have viable leads which could be revisited with some likelihood of solving the case. Technology improvements in forensic science, especially in DNA testing, makes revisiting some of these cases worthwhile. One Deputy Sheriff II and $30,494 has been provided in the proposed budget to establish a two-year pilot program to pursue these old cases. The Sheriff's Office will report to the Board of Supervisors in January 2003 and January 2004 regarding its progress on these cases. At the end of the two-year period, an evaluation will be completed to determine if the position needs to be continued.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Homicide	27	5	10	10	12
Rape	49	32	45	33	50
Robbery	95	108	120	114	125
Aggravated Assault	357	448	519	470	600
Burglary	1,390	1,123	1,050	1,180	1,100
Arson	118	62	57	65	60
Felony Child Molesters	385	160	24	168	50
Felony Morals Violations	222	285	230	532	280
Child Abandonment/Beating/Neglect	408	410	274	432	310
Registered Sex Offenders	372	307	387	327	440
Tech/Serv-Counter Traffic	1,823	2,775	3,604	2,914	4,200
Runaways	N/A	N/A	491	N/A	500
CPS Cross Reference	N/A	N/A	1,500	N/A	1,700
Elder Abuse	N/A	N/A	75	N/A	150

Custody/Evidence Room

Currently, one Evidence Custodian must receive, store, document, track, and destroy property that is stationed at the Evidence Room. Patrol calls for service have increased over the years, causing a greater influx of evidence being booked and stored into the evidence room. One Evidence Custodian and $28,327 have been added to the proposed budget to fund this position for nine months. This will allow the Department to reduce its backlog of evidence still being stored on adjudicated cases and decrease the need for additional storage space.

2000-01 Accomplishments

1. Purchased an automated fingerprint ID system which gives the Department access to the California Identification System Remote Access Network and its database of five million fingerprint cards.
2. Assigned a Deputy Sheriff to participate in the Sacramento Valley High-Tech Crimes Task Force.
3. Established the Sheriff Rural Crimes Task Force, involving rural and agricultural crimes.

2001-02 Objectives

1. To re-examine old homicide cases to follow up on leads that might solve the crimes.
2. To eliminate the backlog in the destruction of old evidence on closed cases.
3. To continue cross-training of Investigations personnel to reach and maintain a high level of flexibility and expertise in the different types of investigations.

21628—Sheriff-Records

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,573,031	$1,753,409	$1,882,442	$1,882,442	$129,033
Services & Supplies	234,451	295,209	278,720	278,720	(16,489)
Fixed Assets	1,713	17,680	0	0	(17,680)
Total Appropriations	$1,809,195	$2,066,298	$2,161,162	$2,161,162	$94,864
Earned Revenues By Source					
Licenses/Permits/Franchises	$642	$700	$300	$300	($400)
Aid from Other Governments	1,016,722	1,216,079	1,586,884	1,586,884	370,805
Charges for Services	51,142	53,100	54,000	54,000	900
Total Revenues	$1,068,506	$1,269,879	$1,641,184	$1,641,184	$371,305
Net County Cost					
Mandated	$740,689	$796,419	$519,978	$519,978	($276,441)
Allocated Positions	44.0	49.0	49.0	49.0	0.0

Purpose

This division of the Sheriff's Department performs specialized criminal and jail inmate record keeping functions and provides technical evidence services for the Department.

Major Budget Changes

Salaries & Employee Benefits

➢ $136,133	Negotiated salary and benefits adjustments.
➢ ($7,100)	Decrease in overtime expense.

Services & Supplies

➢ ($24,772)	Decreased data processing charges.
➢ $7,819	Increased Workers' Compensation and Casualty Insurance.

Revenues

➢ $370,805	Increased Proposition 172 revenue.

Program Discussion

The Records Division consists of two primary areas: 1) Criminal Records, which support patrol and detectives; and 2) Custody Records, which support the Custody Division.

Criminal Records functions involve, but are not limited to, the processing of warrants, subpoenas, crime reports, sealing, criminal offender records, data entry, and crime reporting to State and federal agencies. Criminal Records support Patrol on a 24 hour-a-day, seven-day-a-week basis with its radio, or "Control 5", positions. Based on the request of the officer, the Radio Clerk will search all local, State, and federal databases to extract any information needed to assist the officer. These include CLETS, NCIC, CJIS, and RMS databases. Special attention is given to officer safety issues, thereby warranting extreme efficiency and expeditious return of information.

Custody Records functions involve, but are not limited to, the processing and maintenance of inmate records relating to booking, releases, court appearances, sentencing, and inmate monies. It is the responsibility of this unit to ensure that all records are accurate. A major responsibility is to determine when inmates are ready for release into the general public, or ready for release to another agency or facility.

2000-01 Accomplishments

1. Completed wiring of the Records Division in anticipation of migration to personal computer workstations through the "COPS MORE" grant.
2. Worked on training outline for the Control 5 position which handles radio requests from officers in the field of wants and warrants.
3. Completed recertification for Records Division employees on the "California Law Enforcement Telecommunications System" (CLETS) program.

2001-02 Objectives

1. To remodel workstations for Control 5.
2. To upgrade Records Management System.
3. To implement Automated Reporting System.
4. To implement digital transcription recording system.
5. To update policy and procedures.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Warrant Checks	52,541	53,831	58,725	56,967	55,516
Warrants Identified	12,034	11,428	11,697	10,926	11,312
Restraining Orders	1,333	1,209	1,200	1,252	1,272
Report Pages	36,323	33,799	34,798	40,809	41,938
Reports Sold	1,468	1,379	1,461	1,786	1,788
Subpoena D.T.	30	31	33	45	48
Sealings	129	174	172	214	217
Court Dispositions	37,618	38,082	37,406	41,530	40,572
Jail Bookings	34,495	25,136	25,145	25,083	25,114
Documented Reports	29,504	26,724	28,357	28,367	28,428
Law Enforcement Backgrounds	N/A	N/A	1,332	1,864	1,872

21635—Sheriff-Civil

Law & Justice

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$774,096	$773,619	$908,323	$908,323	$134,704
Services & Supplies	243,058	187,786	215,598	215,598	27,812
Fixed Assets	4,933	4,000	8,100	8,100	4,100
Total Expenditures	$1,022,087	$965,405	$1,132,021	$1,132,021	$166,616
Expenditure Reimbursements	(14,792)	(14,500)	(14,500)	(14,500)	0
Total Appropriations	$1,007,295	$950,905	$1,117,521	$1,117,521	$166,616
Earned Revenues By Source					
Interest/Rents	$46	$100	$100	$100	$0
Aid from Other Governments	113,694	135,987	177,452	177,452	41,465
Charges for Services	430,232	507,800	491,452	491,452	(16,348)
Total Revenues	$543,972	$643,887	$669,004	$669,004	$25,117
Net County Cost					
Mandated	$463,323	$307,018	$448,517	$448,517	$141,499
Allocated Positions	14.0	15.0	16.0	16.0	1.0

Purpose

This division of the Sheriff's Department provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor-Controller.

Major Budget Changes

Salaries & Employee Benefits

➢ $74,344	Negotiated salary and benefits adjustments.
➢ $60,360	Addition of one Deputy Sheriff for civil process serving.

Services & Supplies

➢ $21,667	Increased motor pool rate charges, and additional motor pool costs associated with new deputy.
➢ $3,108	Increased Workers' Compensation and Casualty Insurance charges.
➢ $2,646	Increased computer lease payments.

Fixed Assets

➢ $8,100	Three workstations for outlying branch offices.

Revenues

➢ $41,465	Increase in Proposition 172 revenue.
➢ $40,000	Increase in civil process revenue.
➢ ($52,236)	Decrease in law enforcement services revenue from Lodi, Manteca, and Tracy.

Program Discussion

The Marshal function was transferred into the Sheriff's Office in May 1997. Since 1998-99, this budget unit has reflected both costs and revenues for Countywide civil process functions. In the consolidation process, costs were transferred for former Marshal civil-related staff in the Lodi, Manteca, and Tracy courts who divide their duties between the civil function and court security. These costs appear in a new Indirect Costs account. As it was not possible to split allocated positions between two budget units, the Sheriff's non-management court positions have been allocated in the Unified Court Services budget #21658.

The portion of staff time spent in the civil function has been filed from the Unified Court Services budget to this budget's Indirect Costs account monthly.

Effective in January 1992, Section 26731 of the Government Code designated $3 of any fee collected by the Civil Division to help support the costs of purchase, installation, and maintenance of automated systems for the Division. Approximately $33,000 a year in dedicated revenue is generated for the Division's ongoing automation needs. Additionally, $106,800 in revenue is projected to offset vehicle-related costs for process service activities.

During the past two fiscal years, the Sheriff's Civil Division has put into place a new network Civil computer software program which connected the outlying courts with French Camp. This connection has paved the way for all the offices to become uniform in the way they process civil services. Monies to install the new program were taken from revenues collected pursuant to Government Code Section 26731. With the installation of the new Civil computer system, separate bank accounts for each Civil office were also united. This brought the number of accounts used by the Civil Division from twelve to the present three and provides improved control and accounting.

Civil Process Service

Two deputies provide civil process service for evictions and domestic violence restraining orders. Over the last year, the number of evictions executed has increased by 39%. Evictions represent a time-consuming task for the deputies. As a result of the increase in the number of evictions, the Civil Division has not been able to serve domestic violence restraining orders as quickly as it would like to. An additional Deputy Sheriff and $75,344 has been added to this budget to allow more time for the Division to handle evictions and to meets its goal of serving domestic violence restraining orders within a 24-hour turnaround period.

2000-01 Accomplishments

1. Completion of Civil Division Policy and Procedure Manual for clerical staff is nearly done. Updates reflecting changes in operational policies will be ongoing.
2. Increased outlying office clerks' workloads from 15% to 27% of total Civil cases processed, providing for a more even distribution of work.
3. Collaborated with the Courts in expanding the program to bring delinquent jurors into compliance by doubling the number of Order to Show Cause served.
4. Decreased the disbursement of funds waiting period from 21 days to 15 days. This allows creditors to receive funds in a more timely manner.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Earning Withholding Orders	5,355	6,261	4,441	4,600	4,800
Evictions	1,433	1,675	2,329	2,284	2,300
Bank Levies	515	602	676	676	650
Keepers	63	74	46	83	80
Bench Warrants	27	31	85	108	100
Other Types of Service	2,163	2,529	3,364	2,500	2,500
Jury Duty Orders to Show Cause	N/A	N/A	220	1,040	1,040
Total Service Activity	9,556	11,172	11,161	11,291	11,470

2001-02 Objectives

1. To write a Process Server Policy and Procedure Manual that will standardize the service of legal documents in all offices of the Sheriff's Civil Division.
2. To continue to work towards unifying all Sheriff Civil offices to operate as one unit within the Sheriff's Office.
3. To develop a plan to serve all civil process orders from the main office and provide service of Restraining Orders within 24 hours.
4. To identify ways to expand and improve services to the public.

21640—Sheriff-Coroner/Morgue

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$275,642	$262,963	$282,169	$282,169	$19,206
Services & Supplies	463,486	513,671	521,031	521,031	7,360
Fixed Assets	216	0	0	0	0
Total Appropriations	$739,344	$776,634	$803,200	$803,200	$26,566
Earned Revenues By Source					
Aid from Other Governments	$6,446	$36,729	$36,729	$36,729	$0
Charges for Services	54,601	67,000	67,000	67,000	0
Miscellaneous Revenues	1,513	6,500	6,500	6,500	0
Total Revenues	$62,560	$110,229	$110,229	$110,229	$0
Net County Cost					
Mandated	$676,784	$666,405	$692,971	$692,971	$26,566
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

This division of the Sheriff's Department is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death.

Major Budget Changes

Salaries & Employee Benefits

➢ $19,206	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $3,230	Increased computer lease charges.
➢ $2,047	Increased Workers' Compensation and Casualty Insurance charges.
➢ $1,628	Increased motor pool rate charges.

Program Discussion

During 1999-00, the Coroner's Office pursued an agreement with the local tissue transplant banks to provide expanded access to the morgue for the purpose of organ donor harvesting. This agreement provides for reimbursement of any increased staffing costs incurred by the Coroner's Office as a result of after-hours access to the morgue provided by Coroner staff. Coroner staff will continue to closely monitor potential donor cases and provide timely identification of potential organ donor cases.

2000-01 Accomplishments

1. Increased morgue access to local tissue banks for the purpose of organ donor harvesting.
2. Reduced the number of expensive neuropathology examinations through better investigations and cooperation with contract pathologists.

2001-02 Objectives

1. To improve/update management of Coroner records and reports through introduction of a new computer report program.
2. To continue evaluation and training of new Patrol deputies to maintain efficiency in Coroner investigations.

Workload Data

	Actual 1997-98	Actual 1998-99	Actual 1999-00	Est./Act. 2000-01	Projected 2001-02
Cases Reported	1,979	1,976	2,043	2,067	2,095
Actual Coroner Cases	649	622	586	604	630
Postmortem Exams	495	463	452	485	495

21645—Sheriff-Administration/Support Services

Law & Justice

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,576,024	$1,645,692	$2,120,296	$1,989,696	$344,004
Services & Supplies	882,537	964,695	1,233,120	1,233,120	268,425
Fixed Assets	12,397	27,520	17,520	17,520	(10,000)
Total Appropriations	$2,470,958	$2,637,907	$3,370,936	$3,240,336	$602,429
Earned Revenues By Source					
Aid from Other Governments	$738,566	$891,418	$1,406,162	$1,406,162	$514,744
Charges for Services	316	5,000	4,900	4,900	(100)
Total Revenues	$738,882	$896,418	$1,411,062	$1,411,062	$514,644
Net County Cost					
Mandated	$1,732,076	$1,741,489	$1,959,874	$1,829,274	$87,785
Allocated Positions	20.0	21.0	26.0	24.0	3.0

Purpose

This division provides departmental management and support services for the Sheriff's Department. Responsibilities include policy setting, budgeting, accounting, automated systems, training, background investigations, and internal affairs. The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➢ $92,793	Negotiated salary and benefits adjustments.
➢ $48,298	Addition of two Office Assistants for nine months.
➢ $52,913	Addition of one Crime Analyst.
➢ $150,000	Increase in overtime costs to backfill experienced staff during training.

Services & Supplies

➢ $33,952	Increased data processing charges.
➢ $27,324	Increased Workers' Compensation and Casualty Insurance charges.
➢ $27,236	Increased motor pool charges.
➢ $168,000	Increase in training costs for new recruits to attend the Peace Officer Academy, for experienced staff to attend advanced training, and for technical staff to attend Windows-NT systems training.
➢ $10,000	Creation of recruiting program.

Fixed Assets

➢ $17,520	Replacement computer equipment.

Revenues

➢ $236,744	Increased Proposition 172 revenue.
➢ $278,000	Increased State Peace Officer Standards Training (POST) reimbursement.

Program Discussion

The Personnel and Training Unit is responsible for managing the Department's hiring process, which includes the pre-employment steps of polygraph exams, background investigations, position requisition/certifications, divisional hiring interviews, and physical and psychological exams. This unit also manages the Department's overall training process, which includes the preparation and presentation of the annual advanced officer core courses, travel and transportation to specialized training courses held off-site, development of on-site specialized training, overseeing officer range qualifications, maintenance of the Department's official training records, and management of the Department's POST training budget.

The Department is pursuing increased staffing for the Patrol Division through the Federal Citizens' Option for Public Safety (COPS) Universal Hiring Program, as well as County funding sources. This subject is discussed in more detail in the Sheriff-Patrol budget #21620.

The Sheriff's Office continues to pursue grant funds from the State Board of Corrections to construct 132 additional jail beds. Although the grant was not funded previously, the Department intends to seek approval when the next round of funding becomes available.

The number of position vacancies within the Department varies depending on the job classification. The single largest group of vacancies and the most fiscally important is the Correctional Officer classification. Correctional Officers are used to provide inmate security in the detention facilities on a largely fixed post basis. Therefore, every vacancy on the work schedule is filled by hiring back a Correctional Officer on overtime. The Department had 40 officer vacancies at the beginning of 1999-00; currently the number is 12.

The Background Investigation Unit is staffed with two full-time Deputy Sheriff positions and four additional deputy positions borrowed from other operational units. Two years ago, the Department contracted with six private background investigation firms for additional background investigators. During the next several years, the Department anticipates an increase over the average annual attrition of 24 officers. This is due to the Department's large growth between 1968 and 1972. Many of these officers are now at retirement age.

New Positions

The recommended budget includes a total of $101,211 for three new positions: an Office Assistant III for the Internal Affairs Division, an Office Assistant II for Management Services, and a Crime Analyst. The two Office Assistant positions are funded for nine months; the Crime Analyst position is funded for the full year.

Training and Recruitment

As the Sheriff's Department has begun hiring Deputy Sheriffs for the first time in a decade, the competitive environment for law enforcement recruiting has made it necessary to send some new Deputy Sheriff hires through the Peace Officer Academy. The proposed budget includes $58,000 for Basic Peace Officer Academy Training (of which $28,000 is reimbursable by POST) and $10,000 for a pilot project to implement a new recruiting program at job fairs. In addition, the Sheriff's Department is recommending augmenting its training for experienced officers. This requires an increase of $100,000 in the Administration Division's POST Training budget and an increase of $150,000 in overtime to backfill staff while they are attending training. These costs are 100% reimbursed by POST, and are included in the proposed budget.

The Department is moving from UNIX-based computer systems to NT-based servers. An additional $10,000 has been added to the recommended budget to send the Department's technical staff to NT-systems training.

Supplemental Requests

The Sheriff's Department requested two Deputy Sheriffs and $130,600 to create dedicated positions within the Department to serve as the rangemaster/armorer and the public information officer. Currently, these roles are filled with deputies from the Patrol budget unit.

2000-01 Accomplishments

1. Reduced the number of Deputy Sheriff/Correctional Officer vacancies.
2. Reorganized Personnel and Training Division workload to allow increased production. This resulted in completing the Correctional Officer hires and should complete Federal COPS UHP hiring of eight deputies by June 2001.
3. Provided POST and legislative mandated training to all staff.
4. Continued to pursue long-term solutions to jail overcrowding while actively managing day-to-day jail population pressures.

2001-02 Objectives

1. To obtain sufficient grant funding to construct a 132-bed expansion of the jail.
2. To increase patrol staffing levels through the use of a Federal COPS Universal Hiring Program grant and County funding sources.
3. To maintain Deputy Sheriff/Correctional Officer vacancies below ten by the end of 2001-02.
4. To establish a "hiring pool" of applicants who have completed the entire hiring process and are available to hire on two weeks notice, to fill an allocation as soon as possible/practical.

21650—Sheriff-Lathrop Police Contract

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,175,428	$1,166,311	$1,308,884	$1,308,884	$142,573
Services & Supplies	107,955	123,829	129,932	129,932	6,103
Total Appropriations	$1,283,383	$1,290,140	$1,438,816	$1,438,816	$148,676
Earned Revenues By Source					
Charges for Services	$1,268,292	$1,290,140	$1,438,816	$1,438,816	$148,676
Total Revenues	$1,268,292	$1,290,140	$1,438,816	$1,438,816	$148,676
Net County Cost					
Discretionary	$15,091	$0	$0	$0	$0
Allocated Positions	16.0	17.0	17.0	17.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Department to provide contract law enforcement services to the incorporated City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

➢ $35,795	Full year cost of Deputy Sheriff positions filled midyear 2000-01.
➢ $18,491	Increased overtime based on usage.
➢ $88,287	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $3,802	Increased Workers' Compensation and Casualty Insurance charges.
➢ $2,255	Leased pager and cell phones.

Revenues

➢ $148,676	Increased contract payment revenue.

Program Discussion

The Sheriff's Department provides municipal law enforcement services to the City of Lathrop under an agreement approved by the Board of Supervisors in June 1990. In 1998, the agreement was extended to June 2005.

All costs incurred by the Sheriff's Department are offset by reimbursements from the City of Lathrop. Actual direct and indirect costs are determined from County accounting and payroll records. The recoverable rates charged to the city are developed by the County Auditor-Controller. Invoices for services rendered are submitted to the City monthly.

Current staffing includes a Sheriff's Lieutenant who serves as Chief of Police, an Administrative Lieutenant, one detective, one Community Resource Officer, 12 Patrol Officers and one clerical position. One Deputy Sheriff position was added in 2000-01 to act as a Community Resource Officer and provide programs in the community and schools.

The community has had a favorable response to the level and quality of law enforcement services provided by the Sheriff's Department.

Over the next several years, residential and commercial development will add a significant number of new citizens. As growth occurs, the city intends to closely monitor and evaluate its efforts to ensure the continuance of a high level of police service in Lathrop.

21650—Sheriff-Lathrop Police Contract

Law & Justice

2000-01 Accomplishments

1. Provided safe streets, neighborhoods, schools, and businesses for the citizens of Lathrop.
2. Fulfilled terms of the agreement for law enforcement services in the City of Lathrop.
3. Added a Deputy Sheriff position to serve as a Community Resource Officer and further enhance the partnerships between the schools, the community, the city, and the police.

2001-02 Objectives

1. To provide safe streets, neighborhoods, schools, and businesses for the citizens of Lathrop.
2. To fulfill terms of the agreement for law enforcement services in the City of Lathrop.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Calls for service/case reports	8,943	10,323	10,323	10,608	10,866

21658—Sheriff-Unified Court Services

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,459,138	$3,399,699	$3,400,937	$3,400,937	$1,238
Services & Supplies	246,937	305,211	306,780	306,780	1,569
Fixed Assets	14,261	0	0	0	0
Total Expenditures	$3,720,336	$3,704,910	$3,707,717	$3,707,717	$2,807
Expenditure Reimbursements	(185,332)	(192,513)	(192,513)	(192,513)	0
Total Appropriations	$3,535,004	$3,512,397	$3,515,204	$3,515,204	$2,807
Earned Revenues By Source					
Charges for Services	$3,657,670	$3,474,807	$3,474,807	$3,474,807	$0
Total Revenues	$3,657,670	$3,474,807	$3,474,807	$3,474,807	$0
Net County Cost					
Mandated	($122,666)	$37,590	$40,397	$40,397	$2,807
Allocated Positions	45.0	45.0	45.0	45.0	0.0
Temporary (Full-Time Equivalent)	6.5	6.5	2.7	2.7	(3.8)
Total Staffing	51.5	51.5	47.7	47.7	(3.8)

Purpose

The Sheriff's Unified Court Services unit provides courtroom safety and security for Superior Court.

Major Budget Changes

Salaries & Employee Benefits

➢ $263,086	Negotiated salary and benefits adjustments.
➢ ($261,848)	Decrease in per diem extra help usage.

Program Discussion

The Sheriff's-Unified Court Services Division is completing its fourth year as the sole provider of court security to the unified Superior Court of San Joaquin County.

With one exception, all costs incurred by the Sheriff in this budget are reimbursed by Superior Court for allowable costs under Trial Court Funding. The Net County Cost represents the cost of a clerical position which is fully dedicated to the court security function. As the State's current Trial Court Funding criteria fail to recognize such support positions as part of the cost of providing court security, the cost is borne by the County. Since this position works full-time in court security, it remains allocated in this budget. Other Sheriff's clerical court positions which are not primarily dedicated to court security were transferred to other appropriate Sheriff's divisions in 1998-99.

Based on AB 1560 of 1998, the Sheriff and Superior Court have a formalized Memorandum of Understanding. Sheriff and Court staff continue to work together on this process into 2001-02. This cooperative working relationship will ensure that appropriate levels of services are provided to Superior Court and that appropriate costs are reimbursed to the County.

In 2001-02, State Trial Court Funding for court security has remained stagnant while salaries and benefits of Sheriff's personnel have continued to increase. This imbalance has required a decrease in the amount of extra-help per diem deputies that can be allocated to court security. The Sheriff's Office and Superior Court will work together during 2001-02 to monitor ongoing usage of bailiff hours and to keep expenditures within Court budget limitations.

6. Implemented the Countywide inmate transportation system to all the Courts.

2000-01 Accomplishments

1. Utilized the Court Security Training Coordinator to complete training mandates at a lower cost, i.e. first aid and CPR.
2. Coordinated Civil functions out of the main Sheriff's Civil Division.
3. Maintained an adequate number of part-time Deputy Sheriffs for continued security, cutting overtime costs.
4. Collaborated with other County departments to enhance Courthouse security.
5. Attended State Sheriff's Association meetings on full utilization of Rule 810 (State court funding guidelines).

2001-02 Objectives

1. To complete new State training mandates in a seamless, economical fashion.
2. To continue to maintain a pool of qualified part-time Deputy Sheriffs to meet staffing requirements.
3. To continue to work with the Court staff on court scheduling to reduce operating costs.
4. To prepare a proposal for Deputy Sheriffs to conduct weapons screening at the courthouse entrances.
5. To continue to work with the State Sheriff's Association in identifying all costs attributable to Courthouse security.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Average Daily Security 8-hour Shifts	47	44	43	43	43
Allocated Judicial Positions	28	28	28	29	29
Number of Judicial Court Days	N/A	19.9	19.9	20.0	21.0

226—Sheriff-Custody

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$19,576,841	$19,335,663	$21,201,641	$21,163,515	$1,827,852
Services & Supplies	6,804,877	7,694,863	8,735,286	8,735,286	1,040,423
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	45,602	35,668	64,972	64,972	29,304
Total Expenditures	$26,427,320	$27,074,194	$30,009,899	$29,971,773	$2,897,579
Expenditure Reimbursements	(86,183)	(127,605)	(127,605)	(127,605)	0
Total Appropriations	$26,341,137	$26,946,589	$29,882,294	$29,844,168	$2,897,579
Earned Revenues By Source					
Interest/Rents	$7,344	$8,000	$0	$0	($8,000)
Aid from Other Governments	10,392,796	12,043,353	15,706,774	15,706,774	3,663,421
Charges for Services	2,469,525	2,499,731	2,575,999	2,537,873	38,142
Total Revenues	$12,869,665	$14,551,084	$18,282,773	$18,244,647	$3,693,563
Net County Cost					
Mandated	$13,471,472	$12,395,505	$11,599,521	$11,599,521	($795,984)
Allocated Positions	304.0	310.0	318.0	317.0	7.0
Temporary (Full-Time Equivalent)	28.8	29.8	29.8	29.8	0.0
Total Staffing	332.8	339.8	347.8	346.8	7.0

Purpose

This division of the Sheriff's Department provides for the secure detention of adults awaiting criminal trial or sentenced by the courts to time in the County Jail.

Major Budget Changes

Salaries & Employee Benefits

➢ $1,576,276	Negotiated salary and benefits adjustments.
➢ $128,125	Addition of five Correctional Officers effective January 1, 2002.
➢ $33,721	Addition of Office Assistant for population management.
➢ $8,342	Addition of Sheriff's Material Specialist for property management, effective April 15, 2002.
➢ $81,388	Elimination of salary savings.

Services & Supplies

➢ $133,231	Increased Workers' Compensation and Casualty Insurance charges.
➢ ($115,384)	Decrease in data processing direct charges.
➢ $951,000	Increase in utility rate charges.
➢ $50,000	Increase in professional services for a jail kitchen consultant.
➢ $42,530	Increased motor pool rate charges.
➢ ($38,500)	Decreased contract inmate transportation.
➢ $15,000	Increased equipment maintenance.

Fixed Assets

➢ $18,452	Replacement 100 lb. washing machine for Central Laundry.

➢ $1,520	LaserJet printer for Booking Classification office.
➢ $45,000	22-passenger mini-bus.

Revenues

➢ $3,584,421	Increased Proposition 172 revenue.
➢ $42,258	Increased Inmate Welfare Fund reimbursement.
➢ $30,000	Increased State Criminal Alien Assistance (SCAAP) revenue.
➢ $27,000	Increased SB 90 reimbursement.
➢ $15,000	Increased County resident booking charges.
➢ $15,000	Increased Federal SSI Suspension reimbursement.
➢ $7,000	Increased Cal Trans Work Crew reimbursement.
➢ ($8,000)	Decreased rent due to Department of Justice Lab moving to new facility in Ripon.

Program Discussion

Correctional Officer Conversion

During 2000-01, the conversion from Sheriff's Deputies to Correctional Officers was completed. During 1999-00, the Sheriff, with Board's approval, set a baseline of 24 Sheriff's Deputies in the jail. In meeting this goal, and in conjunction with normal attrition, the Sheriff began hiring Deputy Sheriffs for Patrol in early 2001. It is anticipated that current Correctional Officers will compete, and to a limited extent already have successfully competed, for these Deputy Sheriff positions. This will intensify the need for continued focus on hiring new Correctional Officers.

During 2000-01, the Custody Training unit will have conducted eight Correctional Officer academies. These classes are expected to have trained 40 new Correctional Officers by June 30, 2001.

Booking, Classification & Population Management Automation

Custody Management has successfully made modifications to the booking structure and process to take full advantage of the latest developments in automation related to the identification of inmates being booked. Identification tasks have been relocated to a centralized Identification Room within close proximity to the initial booking process in the booking area. This change allows for the inmates to be photographed and fingerprinted as soon as they are received but prior to their being "officially" booked. Within minutes to an hour of being admitted, the inmate's fingerprints are compared to the State Master Criminal Record and the inmate's identity has been established or challenged. This allows accurate booking records to be created, timely service of outstanding warrants, and correction of errors in an individual identity. An ongoing effort toward interfacing of the entire process with CUSINS, Custody Information Systems, will ensure the most effective and efficient identification of new bookings and overall inmate accountability.

Custody management continues development of CUSINS and its components. The Alternative Work Programs (AWP) and Home Detention programs have been completed. The Classification and Population Management phases have a majority of the major elements in place. The Inmate Population "Court Control Document," previously created manually each day, has been automated and

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Average Daily Inmate Count	1,187	1,196	1,204	1,214	1,230
Monthly Averages					
New Bookings	2,149	2,170	2,067	2,087	2,117
Releases	2,352	2,247	2,032	2,208	2,100
Visitors	5,569	5,571	6,456	6,700	6,800

generates inmate population numbers by housing location upon request. Inmate classification and chronological history files along with a comprehensive gang file is in final review. These CUSINS phases will be completed during 2001-02.

The fourth phase, which concentrates on streamlining the booking process, is in development and continues to be a high priority of Custody Management. This fourth phase of CUSINS will concentrate on shared CJIS information through connectivity with a number of current law and justice information tools such as CAL-ID, TFP Video Imaging, and CAL-Gangs. When completed in late 2002, there will be a significant increase in the accuracy of identifications, reduction in the redundancy of data entries for the booking function as well as reduced data entry errors.

Jail Population Management

Inmate populations at both the Pretrial Jail and Honor Farm have remained very high during 2000-01. Staff continues to face the challenge of maximizing court ordered releases under more stringent guidelines established by the 13th amendment of the Superior Court Consent Decree. This court order limits the total number of inmates that can be housed in the jail. The Custody Division and multi-agency Criminal Justice System Operations Group continue to take an aggressive approach to managing cyclical inmate population pressures and are continuing to expedite the movement of inmates through the criminal justice process. An ever greater number of inmates housed in the jail are not eligible for early release.

Releases from the jail under the Consent Decree occur on a daily basis per the release criteria established by the court. Double bunking of inmates is confined to the two Intake housing units. Double bunking of these units permits the jail to operate above design capacity without additional staffing allocations or overtime requirements because these units are staffed by two officers at all times.

Sheriff's management is acutely aware that the Consent Decree will continue to force an increase in capacity at some time in the foreseeable future.

Development of New Construction

Despite the absence of State or federal grant funding to mitigate costs, County Facilities Management and Custody Division staff have continued with the formal design phase of the new pretrial jail addition. This phase will provide for current pricing and building strategies. The design of the new units will be similar to the current jail intake units and will operate as general population housing with the capability of locking the cells for inmate management needs.

The need for this new pretrial jail addition has again surfaced during 2000-01. The number of inmates that are being booked into the jail is increasing and the number of inmates of the type that do not qualify for early release under the existing Superior Court consent decree is increasing. This is a direct result of a more hardened and sophisticated inmate entering the jail system. This results in not only an increase in the average daily population of inmates but also a greater need to keep certain inmates separated. Without additional inmate housing the daily operation and management of the existing pretrial jail is becoming more difficult. If information is received that grant funding will be available, Custody Division staff will again compete for funding.

Booking Fee Adjustment

Per the County's negotiated agreement with other local law enforcement agencies, jail booking fees are reviewed each year. Under the agreement, a complete review of the fee structure is conducted every two years. In the interim years, the rate is adjusted based on changes in the California Consumer Price Index (CPI). The 2001-02 rate was established by a complete recalculation performed by the Auditor-Controller's Office based on 1999-00 actual costs. Based on that study, beginning July 1, 2001, the jail booking fee will increase from $125 to $131 and the book-and-release fee will decrease from $21 to $13.

New Position Allocations/Correctional Officers

In 1993, the allocated staffing at the Honor Farm was set at 10 Custody Officer/Deputy Sheriff positions per team. Between 1993 and 1995, due to the County's fiscal difficulties, parts of the Honor Farm were shut down and minimum staffing levels for the Honor Farm were reduced to seven officers per team.

Since 1995, the closed barracks have been reopened and an additional 60-bed female inmate barracks was opened. From 1995 to present, due to the Court Consent Decree, the Honor Farm has had to house more unsentenced inmates. Despite classification efforts, the Custody Division has noticed rising trends in inmate assaults, drug usage, escapes, and gang-involved incidents as the Honor Farm population has increased.

In the 2000-01 budget, the Board approved five new Correctional Officers funded as of April 1, 2001. These new positions were assigned to the Honor Farm JKL barracks, which improved the staffing/inmate ratio from one officer for 138 inmates to a 1:69 officer/inmate ratio.

During the last several biennial inspections by the Board of Corrections, the County has been criticized for understaffing the Honor Farm's Housing Unit 124. Team Sergeants at the Honor Farm have been authorized to hire Correctional Officers on overtime to provide security at levels consistent with the recommendations of the California Board of Corrections. Five new Correctional Officer positions are included in the recommended budget, effective January 1, 2002, to improve the staffing/inmate ratio in Unit 124 from 1 officer for 124 inmates to a 1:62 officer/inmate ratio.

Food Service Contract

The current food service contract for the jail expires in August 2001. The cost of the new food service contract could represent a total price increase or decrease, depending upon the competitiveness of the bids. The recommended budget maintains the current cost structure for food service. Adjustments may be necessary mid-year when the true costs are known.

Inmate Welfare Fund

Inmate Welfare Fund (IWF) revenue is generated from sales of commissary items to inmates and pay phone calls made by inmates while in custody.

Beginning in 2001-02, the Inmate Welfare Fund will be enhancing educational opportunities for the inmates at the Honor Farm and General Population facilities. The Inmate Programs Department, in conjunction with Manteca Adult Education, will be providing a new GED computer lab with advanced computer software which will create a superior learning environment and provide opportunities that will generate more GED graduates. Currently, approximately ten inmates from the Jail Honor Farm attain their GED each month.

The Custody Division has also established an Independent Study Program where inmates can achieve their high school diploma on a self-paced schedule. This program has resulted in 12 high school diploma graduates over the last year.

In the General Population Units, laptops were put into operation for a short time during the year and were found to be very successful. During a three-month testing period, six inmates achieved their GED certificates. This number will significantly increase this year due to more available testing dates.

Along with providing GED and high school diploma classes, the education department will institute a video library, which will be provided to encourage all inmates to enhance their knowledge regardless of their level of education. The educational opportunities provided to the inmates at both the Honor Farm and General Population Units will encourage, promote, and provide the tools for the inmates to become productive and employable citizens when they return back into the community.

Inmate Programs will continue to proceed on the expansion of the library system throughout the jail facility in order to meet the growing needs of library materials for the inmates. An automated library system will allow for a quicker response in filling out inmate requests for library materials and it will also be a more efficient use of staff's time.

The IWF will continue to provide classes such as Parenting, Creative Conflict, Breaking Barriers, Transitions, Substance Abuse, and Job Readiness. These classes are provided for the inmates in order to better their life skills and to help provide positive resources for them when they are released back into the community.

The IWF will also provide support funds to the Community Corps Program, as discussed below.

Community Corps

Since 1996, the Sheriff's Department Community Corps has been providing inmate labor to community nonprofit programs as well as several different County agencies to perform services to the public that are unfunded. Those programs and services, such as Community Revitalization, graffiti removal, and community spirited projects, tend to enhance the perception of San Joaquin County as well as improve the environment for the citizens of the County.

The Community Corps program has grown from a small inmate labor program, staffed by volunteers from the STARS program, to a vital part of community services. Over 130 inmates per day are placed into the community to provide services, which not only enhance the appearance of San Joaquin County but also continue to save valuable resources and revenue such as Solid Waste.

Non-County contract and temporary Inmate Work Supervisors staff the program, which regularly provides over 25,000-inmate workdays per year. Recruitment of acceptable temporary employees has been difficult.

To offset costs of the program the Community Corps received reimbursements from cities and County agencies. During the last year the Community Corps received $43,036 in reimbursements from these contracts.

Recidivism Reduction Through Job Training

The Sheriff's Jail Industry Program has expanded. As a result of the success of the Sheriff's first program in Auto Body training, the Sheriff's Office, in conjunction with its advisory committee on Jail Industry, has put together a second program in Upholstery training.

The upholstery training program was chosen as a result of original market research done in 1995-96 and a follow-up review in 1999-2000. The research showed on both occasions that the upholstery industry in the Stockton and San Joaquin community is sorely in need of trained apprentices.

Many local shops report advertising failures to attract new job applicants for periods of one year or more. In addition to the new training program, the Sheriff's Office, in partnership with the Human Services Agency and Work Net, have acquired the services of a full-time job developer to work with local business and inmate graduates to increase the number of trainees going to jobs.

With the help of the above-mentioned County agencies and Manteca Unified Schools, the upholstery training program started training female Honor Farm inmates in February 2001.

The Sheriff's Office hopes to expand the concept of recidivism reduction through job training to include the areas of Warehousing, Housekeeping, Grounds Maintenance, and Industrial Laundry.

Supplemental Request

The Sheriff's Department has requested $38,126 for a Custody Recreation Assistant, to be funded by the Inmate Welfare Fund. The County Administrator proposes to place this request on hold, pending the outcome of a study regarding the revenues, expenditures, and sustainability of current obligations already funded by the Inmate Welfare Fund. The County Administrator would return to the Board of Supervisors with a recommendation regarding the Custody Recreation Assistant upon conclusion of the study if sustainable revenue is confirmed.

2000-01 Accomplishments

1. Completed hiring of five new Correctional Officer allocations for the Honor Farm to reestablish adequate staffing for the Inmate Housing Barracks JKL.
2. Completed the automation of the booking process by integrating with the current CUSINS programs.
3. Completed the distribution and networking of the ARGUS guard check system to the remaining sections of the jail.
4. Completed the Countywide inmate transportation program.
5. Completed initial study plan of existing kitchen.

2001-02 Objectives

1. To complete the security and electronics upgrade project for the pretrial jail and Jail Central Control.
2. To continue conducting a detailed kitchen replacement and alternative funding plan.
3. To have the California Medical Association (CMA) conduct a complete audit of the Jail Inmate Medical Delivery system, and to review the possibility of having the Correctional Health Care program accredited by the CMA.
4. To update the Memorandum of Understanding with San Joaquin General Hospital for the delivery of inmate health care.
5. To successfully compete for new jail construction funding through State or federal grant processes if they become available.
6. To have Facilities Management complete the Energy Retrofit Lighting Project.

22620—Sheriff-Work Programs

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$506,974	$542,426	$558,498	$558,498	$16,072
Services & Supplies	236,903	185,948	198,712	198,712	12,764
Total Expenditures	$743,877	$728,374	$757,210	$757,210	$28,836
Expenditure Reimbursements	(1,134)	0	0	0	0
Total Appropriations	$742,743	$728,374	$757,210	$757,210	$28,836
Earned Revenues By Source					
Aid from Other Governments	$18,962	$22,680	$29,596	$29,596	$6,916
Charges for Services	634,787	695,000	695,000	695,000	0
Total Revenues	$653,749	$717,680	$724,596	$724,596	$6,916
Net County Cost					
Mandated	$88,994	$10,694	$32,614	$32,614	$21,920
Allocated Positions	12.0	12.0	12.0	12.0	0.0
Temporary (Full-Time Equivalent)	2.5	2.5	2.5	2.5	0.0
Total Staffing	14.5	14.5	14.5	14.5	0.0

Purpose

Three programs operated by the Sheriff's Department provide alternatives to incarceration in the County Jail for eligible individuals who have been sentenced by the courts. These programs are an effective means of reducing jail overcrowding.

Major Budget Changes

Salaries & Employee Benefits

➢ $16,072	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $9,069	Increased motor pool rate charges.
➢ $3,641	Increased Workers' Compensation and Casualty Insurance charges.

Revenues

➢ $6,916	Increased Proposition 172 revenue.

Program Discussion

The Sheriff's Department employs three different types of programs as alternatives to incarceration through the Work Programs budget: the Alternative Work Program (AWP), Work Furlough (WF), and Electronic Monitoring (EMP).

The WF program allows participants to work at their normal paying jobs during the day, but they spend evenings and weekends in custody.

AWP requires participants to serve two to five days per week in community service in lieu of being in custody. In 1997-98, AWP began utilizing the resources of the Sheriff's Community Corps to provide weekend work supervision. In 1998-99 this program reached its initial planned volume. This program provides needed access to additional work-sites during times when many people are eligible to complete their sentences without conflicting with their normal work schedules. All the expenses related to the program are reimbursed to the Inmate Welfare Fund. This includes staff time and operational costs. Securing an adequate number of work sites for Alternative Work Programs continues to be a challenge due primarily to liability concerns. The Department is exploring new opportunities for expanding the number of available sites.

During 1998-99, the Home Detention program established an active ankle bracelet system, or electronic monitoring. The electronic monitoring system notifies Sheriff's staff automatically if a participant moves beyond a predetermined range from the monitoring system's base unit in the home. Participation in EMP has fallen below projected levels. The program is not favored by a majority of the Stockton judges; they prefer to recommend WF or AWP for sentenced individuals. In addition, electronic monitoring is the most restrictive of the three programs. Participants are monitored 24 hours per day, seven days per week; must relinquish all alcohol from their homes; and are subject to having their homes searched. Therefore, it is possible that the more restrictive nature of electronic monitoring has resulted in eligible inmates electing to participate in one of the other programs instead of electronic monitoring.

2000-01 Accomplishments

1. Explored opportunities with Court staff for participation in EMP.
2. Started the process of developing communication between the CJIS and CUSINS computer programs.

2001-02 Objectives

1. To complete the training manuals for new Work Program employees.
2. To formalize an evaluation and training process for new employees.
3. To complete the Policy Manuals for AWP, EMP, and WF Programs.
4. To put laptop computers into the Field Investigator vehicles so that wireless inquiries can be made into CUSINS.
5. To continue to develop communication between CJIS and CUSINS computer systems.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Daily Average Inmates:					
Alternative Work Program	160	148	147	165	178
Work Furlough Program	10	14	10	15	22
Electronic Monitoring Program	40	37	30	20	18

257—Public Administrator

Law & Justice

Baxter Dunn, *Sheriff-Coroner/Public Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$205,303	$195,951	$224,541	$224,541	$28,590
Services & Supplies	61,961	20,725	22,647	22,647	1,922
Total Appropriations	$267,264	$216,676	$247,188	$247,188	$30,512
Earned Revenues By Source					
Charges for Services	$172,017	$153,848	$65,000	$65,000	($88,848)
Total Revenues	$172,017	$153,848	$65,000	$65,000	($88,848)
Net County Cost					
Mandated	$95,247	$62,828	$182,188	$182,188	$119,360
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes locating and determining heirs; marshaling, protecting, and liquidating assets as required; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; and distributing residue to those entitled.

Major Budget Changes

Salaries & Employee Benefits

➢ $41,110	Negotiated salary and benefits adjustments.
➢ ($12,520)	Reduce contractual extra-help usage.

Revenues

➢ ($88,848)	Reduction in revenue due to elimination of case backlog.

Program Discussion

The 2001-02 budget request represents a near return to normal for the Public Administrator function.

Since consolidation, approximately 465 decedent estates have been investigated, reconciled, and closed. This number includes new cases received since consolidation and 256 of the original backlog of 268 cases that existed prior to consolidation. The internal accounting system has been completely automated and the pre-consolidation audit recommendations have been implemented; sound internal controls now exist. In addition, the case management system has been automated and is currently in use.

The recommended budget includes $14,000 to provide 820 hours of extra-help contractual services. By utilizing a pool of three to four qualified retired personnel on a contractual basis, the Department will be able to more efficiently use resources to meet workload peaks, do field work, and continue the timely administration of estates. This will also allow the continued timely completion of the backlog of cases within the next fiscal year. This approach would be more efficient and provide more needed flexibility than would a new permanent position allocation.

Estate funds are deposited with the Treasurer instead of private financial institutions, as was previously the case. This provides better accountability and sound audit trails.

Revenues collected for estate fees reached approximately $153,848 in 2000-01. For 2001-02, this number is expected to be $65,000. There was a temporary increase in revenue that will not continue in future budget years once the pre-consolidation backlog is eliminated. Another factor affecting revenue collected is that revenues collected pursuant to escheat funds will not be realized in the

General Fund for two more years. This is the result of a legal requirement to hold escheat funds in trust for three years prior to depositing them into the General Fund; therefore, all revenues collected will not be available for deposit into the General Fund until the three-year time period has been completed.

2000-01 Accomplishments

1. Completed and implemented the reclassification study by Human Resources.
2. Reviewed case management system and have decided not to spend the allocated funds to revise it. Department is awaiting reviews of systems developed by third parties and in the meantime will use Sheriff's Office information technology personnel to make improvements to the current system.
3. Reconciled all known cases and the shortage of $10,860 has been granted by the Board in order to balance funds deposited to those assets owned by the estates under management.

2001-02 Objectives

1. To close the 12 remaining old cases inherited when the Public Administrator's Office was consolidated with the Sheriff's Office.
2. To replace the contracted extra personnel with per diem temporary help on an "as needed" basis. The expenditure is being reduced by approximately 50%.
3. To develop a written Policy and Procedure Manual and to conform departmental practices to the law, County, and Sheriff's Office practices.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Decedent Estates	N/A	125	100	115	115

22621—Correctional Health Services

Law & Justice

Roger Speed, *Interim Health Care Services Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,857,897	$2,989,092	$3,327,998	$3,327,998	$338,906
Services & Supplies	1,879,080	1,949,566	1,775,243	1,775,243	(174,323)
Fixed Assets	2,117	0	0	0	0
Total Expenditures	$4,739,094	$4,938,658	$5,103,241	$5,103,241	$164,583
Expenditure Reimbursements	(204,900)	(222,911)	(341,625)	(341,625)	(118,714)
Total Appropriations	$4,534,194	$4,715,747	$4,761,616	$4,761,616	$45,869
Earned Revenues By Source					
Aid from Other Governments	$34,170	$40,000	$36,000	$36,000	($4,000)
Charges for Services	34,387	58,000	21,780	21,780	(36,220)
Miscellaneous Revenues	595,208	505,000	60,000	60,000	(445,000)
Operating Transfers In	75,000	0	0	0	0
Total Revenues	$738,765	$603,000	$117,780	$117,780	($485,220)
Net County Cost					
Mandated	$3,795,429	$4,112,747	$4,643,836	$4,643,836	$531,089
Allocated Positions	39.0	41.0	43.0	43.0	2.0
Temporary (Full-Time Equivalent)	22.5	25.5	27.3	27.3	1.8
Total Staffing	61.5	66.5	70.3	70.3	3.8

Purpose

The purpose and mission of Correctional Health Services (CHS) is to provide health care to the inmates of the County's adult and juvenile detention facilities in keeping with Title 15, Division I, Sub-Chapter IV of the California Regulatory Code. Health services in Custody shall be commensurate with the level of care available in the community at large. While fulfilling its mission, Correctional Health Services will provide services to the detention facilities at the lowest possible cost to the County.

Major Budget Changes

Salaries & Employee Benefits

➢ $256,092	Negotiated salary and benefits adjustments.
➢ $82,814	Addition of an Administrative Assistant and a Stock Clerk to provide administrative and operational support for inventory and distribution.

Services & Supplies

➢ ($174,323)	Termination of the pharmacy contract with Solano County.

Expenditure Reimbursements

➢ $118,174	Reimbursement from Probation Department for an additional Staff Nurse located at Juvenile Hall.

Revenues

➢ ($445,000)	Termination of the Solano County pharmacy contract.

Program Discussion

The recommended 2001-02 CHS budget includes $82,814 to provide administrative support for budgeting and fiscal activities, and support for increased workload associated with inventory functions and laboratory deliveries. For these functions, one Administrative Assistant I and one Stock Clerk II have been added to the recommended budget.

The Mentally Ill Offender Crime Reduction Grant Committee consists of leadership from CHS, Sheriff, Mental Health Services, Courts, Public Defender, District Attorney, Stockton Police Department, OSA, and other community-based providers. The committee has submitted a proposal requesting State funds for a Mental Health Court project. The key objectives for the funding are a comprehensive and integrated system of prevention, intervention, incarceration, and aftercare for the mentally ill offenders.

Health Assessments

In 2001-02, CHS is planning to continue the full-time morning nurse at the Honor Farm. The Honor Farm nurse is responsible for completing the health assessments on

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Sick Call					
Pod	436	383	346	356	360
Intake	716	1,020	997	958	975
Sheltered	2,117	1,625	2,147	1,888	1,900
Honor Farm	407	407	270	402	400
Total	3,676	3,435	3,760	3,604	3,635
Triage					
Pods	4,201	5,038	2,958	3,128	3,200
Booking	3,888	4,688	4,117	3,961	3,950
Intake	3,231	5,870	3,265	2,334	2,000
Sheltered	6,806	5,377	5,979	4,002	4,000
Honor Farm	4,066	4,101	3,722	4,231	4,250
Total	22,192	25,074	20,041	17,656	17,400
Health Assessments	12,616	13,628	12,213	14,793	14,800
Kitchen Clearances	6,748	6,812	7,530	7,660	7,700
Inmates to CHC Clinics	4,614	4,143	3,582	3,715	3,720
Inmates to SJGH OP Clinics	583	531	459	418	450
Emergency Room Visits	328	400	325	481	400
Admissions to Infirmary	1,701	1,557	1,735	1,655	1,675
Total Patient Days	5,484	7,892	7,003	5,157	5,500
Hospitalized Inmates at SJGH	85	80	59	73	60
# of Days Hospitalized	361	84	204	263	200
Prescriptions Filled	22,255	21,830	32,961	44,137	44,000

commitments, the walk-in clinic, and scheduled triage. A part-time nurse conducts the morning medication pass. Having the ability to do a medication pass in the morning makes it possible for inmates on psychotropic medications to be housed at the Honer Farm, thus alleviating some of the overcrowding at the main jail. Having a walk-in clinic assures that inmates from work crews are assessed and sent to work immediately if, in the judgment of the nurse, they are able to do so. Performing a triage in the morning decreases the number of inmates seen on the evening shift allowing a more thorough review of symptoms. Also, the number of inmates sent to the Emergency Room decreases.

Inpatient costs reflect the time spent by inmates in the critical care and labor and delivery areas of the hospital. CHS will continue maximizing the use of the infirmary to provide a higher level of care to minimize hospitalizations.

Collaboration Efforts

CHS and the Sheriff's Custody staff have worked cooperatively in dealing with high medical use inmates. Staff actively pursues the inmate co-pay for non-emergency care as well as having the inmate purchase certain medications from the Commissary rather than dispensing these drugs as a prescription, thus lowering CHS costs and enhancing the revenues to the Inmate Welfare Fund.

The Sheriff's Office has also been instrumental in assisting CHS complete necessary network wiring in the medical areas for the planned computer system. The Sheriff's Office is providing CHS County network access through their domain, and has already supplied four computers for start up. Installation of additional equipment will proceed in phases over the next few years.

CHS Pharmacy has terminated its service contract with Solano County resulting in a revenue loss of $445,000. The contract was terminated because it was becoming too costly, and there was not enough staff to handle pharmacy needs for both Solano and San Joaquin County Jail.

The new medical and mental health clinics at Peterson Hall are prepared for the Juvenile Hall expansion in 2001-02. The new clinics provide a safer and more private examination area. A PM shift nurse has been added to maintain compliance with intake evaluations and to address self-referrals from minors in a timely fashion. Staff will work with Juvenile Hall administration to implement any recommendations forthcoming from the Juvenile Hall review.

State Public Health has made it possible for CHS to provide sexually transmitted disease services at a savings by paying for the testing and providing medication. The medication is given in one dose which allows for much better compliance, insures that the patient's treatment is complete before discharge from jail, and decreases use of nursing time as compared to multi-dose regimens.

The 2001-02 budget does not include any funding for catastrophic patient care provided at San Joaquin General Hospital or any other inpatient hospital facility, or for any equipment replacement. The recommended budget maintains the current level of services. If there are unforeseen expenditures or significant increases in inmate census, CHS and the Sheriff will return to the Board of Supervisors to request additional funding and staff as needed.

Non-Requisitioned Positions

CHS currently has one non-requisitioned position vacant. The department is recommending to retain an Office Assistant Supervisor to supervise the clerical staff, oversee the Medical Record room, and assist in developing training procedures for new staff.

2000-01 Accomplishments

1. Reduced overtime with the aid of additional nursing positions, and continued challenging recruitment efforts.
2. Continued updating policy and procedure manuals to meet Title XV compliance and coordinate with Custody's policy and procedure manual.
3. Allocated and filled all required positions to meet Title XV guidelines.
4. Provided several staff training courses to enhance service excellence within CHS.
5. Installed a significant portion of the network wiring, and have utilized four desktop computers provided by the Sheriff's Office.

2001-02 Objectives

1. To continue efforts to find and train staff to minimize overtime expense.
2. To update CHS policies and procedures manual to be in compliance with Title XV, and coordinate with Custody's policies and procedures.
3. To continue upgrading computer system and network interfacing with other departments.
4. To implement California Medical Association audit recommendations.
5. To re-establish opportunities for on-site staff development.

Summary

All Probation Budgets

Nicholas Cademartori, *Chief Probation Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$11,834,505	$13,347,580	$16,168,241	$16,093,549	$2,745,969
Services & Supplies	4,021,357	3,990,395	4,642,726	4,640,591	650,196
Other Charges	1,004,270	950,897	986,897	986,897	36,000
Fixed Assets	391,434	13,474	80,424	78,424	64,950
Total Expenditures	$17,251,566	$18,302,346	$21,878,288	$21,799,461	$3,497,115
Expenditure Reimbursements	(540,686)	(531,674)	(699,986)	(699,986)	(168,312)
Total Appropriations	$16,710,880	$17,770,672	$21,178,302	$21,099,475	$3,328,803
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$176,339	$175,000	$160,000	$160,000	(15,000)
Aid from Other Governments	8,514,299	8,699,748	10,764,446	10,764,446	2,064,698
Charges for Services	1,128,069	1,105,865	1,312,770	1,312,770	206,905
Miscellaneous Revenues	5,998	5,100	6,350	6,350	1,250
Total Revenues	$9,824,705	$9,985,713	$12,243,566	$12,243,566	$2,257,853
Net County Cost					
Mandated	$6,715,670	$7,784,959	$8,862,846	$8,784,019	$999,060
Discretionary	170,505	0	71,890	71,890	71,890
Total Net County Cost	$6,886,175	$7,784,959	$8,934,736	$8,855,909	$1,070,950
Allocated Positions	271.0	283.0	304.0	303.0	20.0
Temporary (Full-Time Equivalent)	42.7	36.9	38.6	37.5	0.6
Total Staffing	313.7	319.9	342.6	340.5	20.6

This presentation is a summary of the six budgets administered by the Probation Department. These include:

- 227 Juvenile Probation
- 22702 Adult Probation
- 22714 Probation-Federal Grants
- 22745 Administration & Support Services
- 22750 Probation-State Grants
- 228 Juvenile Detention

227—Probation-Juvenile

Law & Justice

Nick Cademartori, *Chief Probation Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,658,841	$3,066,337	$3,252,663	$3,207,072	$140,735
Services & Supplies	328,125	365,132	403,902	401,767	36,635
Other Charges	1,003,702	950,897	986,897	986,897	36,000
Fixed Assets	6,031	3,155	4,500	2,500	(655)
Total Expenditures	$3,996,699	$4,385,521	$4,647,962	$4,598,236	$212,715
Expense Reimbursement	0	0	(54,647)	(54,647)	(54,647)
Total Appropriations	$3,996,699	$4,385,521	$4,593,315	$4,543,589	$158,068
Earned Revenues By Source					
Aid from Other Government	$2,930,132	$3,237,929	$3,598,921	$3,598,921	$360,992
Charges for Current Services	49,019	47,000	65,000	65,000	18,000
Total Revenues	$2,979,151	$3,284,929	$3,663,921	$3,663,921	$378,992
Net County Cost					
Mandated	$1,017,548	$1,100,592	$929,394	$879,668	($220,924)
Allocated Positions	56.0	58.0	56.0	55.0	(3.0)
Temporary (Full-Time Equivalent)	13.5	13.0	13.0	13.0	0.0
Total Staffing	69.5	71.0	69.0	68.0	(3.0)

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, stepparent adoptions, minority marriage consents, actions to declare minors free from the custody and control of their parents, record sealings, and other special investigations ordered by the Court. Welfare and Institutions Code (W&I) Sections 281, 626, 654, 725, and 727 mandate these services. The Division also provides varying levels of Probation supervision services to juvenile offenders as ordered by the Court.

Major Budget Changes

Salaries & Employee Benefits

➢ $262,624	Negotiated salary and benefits adjustments.
➢ $54,647	Full-year cost of one Probation Officer I/II authorized midyear 2000-01 for Systems of Care.
➢ $58,805	Addition of one Probation Officer III for Edison High School SUSD grant.
➢ ($246,157)	Transfer of Intake Unit to Juvenile Detention.
➢ $2,080	Add health insurance for part-time employees.

Services & Supplies

➢ $16,200	Increase in postage and communications costs.
➢ ($2,000)	Decrease in copier expenses.
➢ ($35,000)	Decrease in Probation Officers and juveniles travel costs.
➢ $42,500	Increase in motor pool expenses.
➢ $10,000	Increase in Federal Work Study students.
➢ ($3,540)	Decrease in insurance costs.
➢ $4,000	Wiring expenses for computers.
➢ $4,750	Vehicle lease cost.

Other Charges

➢ $36,000	Increase in CYA charges.

Fixed Assets

➢ $2,500	PC, printer, and software.

Expenditure Reimbursements

➢ $54,647	Full-year reimbursement from Mental Health Services for Systems of Care.

Revenues

➢ $302,326	Increase in Proposition 172 revenue.
➢ ($77,000)	Decrease in SB 933 revenue.
➢ $60,000	Increase in Title IV-E revenue.
➢ $15,000	Increase in parental reimbursement.
➢ $74,590	New grant from SUSD Edison High School.

Program Discussion

The Juvenile Division is divided into three functional units:

- The Investigation Unit prepares a social history report and recommendations for each case in which the Juvenile Court finds a minor responsible for a law violation and continues the data gathering process for case plans. Additionally, the unit investigates and prepares a report and recommendations for 707 W&I Code Fitness Hearings. Court officers from this unit also represent the Department in Juvenile Court hearings. This unit also investigates and makes recommendations on petitions for stepparent adoptions.
- The Supervision Unit supervises juveniles who are adjudged wards of the Juvenile Court or placed on informal probation. Probation Officers from this unit work with the police departments in Lodi, Manteca, Tracy, and Stockton in Probation-Police Cooperatives (Co-ops). Co-op officers provide delinquency prevention, crisis intervention, and probation services.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	**1998-99**	**1999-00**	**2000-01**	**2001-02**
Referrals	7,869	8,839	8,827	8,900	9,000
No. of Referrals Diverted from System	3,263	3,242	3,864	3,890	3,933
Investigations	1,636	1,820	1,625	1,730	1,800
Victim Restitution Collected	$59,538	$91,136	$82,878	$124,000	$130,000
Case Load					
Regular supervision	665	852	785	790	800
Bank	312	373	641	749	750
Placement	242	232	189	136	150
Intensive Supervision	43	39	42	42	40
Gang Suppression Unit	94	81	88	75	85
KADAP	28	33	27	21	25
Total Case Load	1,384	1,610	1,772	1,813	1,850

- The Placement Unit assesses the needs of minors and places minors in appropriate facilities when the Juvenile Court orders them to be removed from their homes. As part of the Placement Unit, the Intensive Supervision Team provides services to minors and their families who are at risk of out-of-home placement. This program is designed to reduce the number of minors in placement, thereby reducing the County's cost of placements in outside facilities. In mid 2000-01, one additional Probation Officer was added to this unit to work with Mental Health Services in coordinating services for minors in out-of-home placement and intensive supervision with mental health issues. This position is funded through the Systems of Care program.

Intake Unit

Effective July 1, 2001, the Intake Unit, comprised of one Probation Unit Supervisor, two Probation Officers III, and one Probation Officer I/II will be transferred from Probation-Juvenile to the Juvenile Detention budget # 228. The Intake Unit reviews all bookings to Juvenile Hall and determines whether a minor should remain detained or be released from custody. This unit also processes the juvenile record sealings and marriage consents for minors, and starts the data gathering process of federally-mandated case plans. For the past two years this unit has also had responsibility for population management at Juvenile Hall. When the new 30-bed Intake and Classification Unit is completed, the Intake Unit will be physically moved to the new facility. Therefore, functionally, organizationally, and location-wise, this unit will be part of Juvenile Detention rather than Juvenile Probation.

Community-Based Collaborative Services

The Juvenile Division continues to improve service delivery to the courts, clients, and community by redeploying Probation Officers from the main facility in French Camp to community-based offices. In addition to the Co-ops operating in the major cities, the Juvenile Division participates in the Manteca Family Assistance Team, the County Office of Education Community Schools program, the Peacekeepers initiative, the new Neighborhood Centers program, the Regional Auto Theft Task Force, and the Gang Unit. Many of these programs are discussed in more detail in "Probation - State Grants" (#22750) and "Probation - Federal Grants" (#22714).

Gang Unit

The Gang Unit was formed with officers from both the Adult and Juvenile Divisions to address the problem with gangs in Stockton. The unit is housed at the Stockton Police Department (SPD) and works with the SPD gang officers. Probation provides specialized supervision for adults and minors on probation who have been documented as gang members. The officers monitor conditions of probation, do searches and are involved in Peacekeeper operations. The Juvenile Division probation officers are funded through a Local Law Enforcement Block Grant.

Family Assistance Team

In 1997-98, the Juvenile Division began a collaboration with the Manteca Unified School District to create a Family Assistance Team program. Probation provides one Probation Officer Assistant to the team, which works with families with minors at risk of juvenile delinquency. Probation costs are fully reimbursed, and program funding has been extended through 2001-02.

County Office of Education: Project 654

In 1994-95, the Probation Department and the County Office of Education (COE) began a cooperative effort through the community schools program for at-risk minors. The program, Project 654, provides probation services to juveniles in an educational setting. Probation staffing dedicated to the program includes a Probation Unit Supervisor, a Probation Officer III, a Probation Officer II, 17 extra-help Probation Officer Assistants providing intervention diversion services for over 700 minors, and one extra-help Office Assistant II. COE fully reimburses the Probation Department for the cost of services provided.

Probation Officer on Campus: Edison High School

Stockton Unified School District (SUSD) recently received a grant from the California Department of Education which provides for the addition of one Probation Officer III to be stationed at Edison High School. The Probation Officer will supervise the minors on probation who attend Edison High School, provide intake services to any minors cited by law enforcement who attend Edison High School, provide prevention services to all students who attend Edison, and coordinate parent and student information forums. The goal of the grant is to keep minors in school, reduce the lag time between a citation and the processing of an intake referral, and provide a resource for students and parents on crime and violence issues. The amount of the grant received by Probation is $74,590, and will cover the costs of the Probation Officer, a vehicle lease, and related expenses.

Juvenile Justice Information System

The juvenile justice area has been the only part of the County criminal justice system which operated without an integrated information system. Each department (Probation, Superior Court, District Attorney, and Public Defender) used its own internal juvenile case tracking system. The Probation Department led the effort to develop a fully automated, integrated system called the Juvenile Justice Information System (JJIS). The initial Probation and Institutions modules were implemented March 2001. The second phase of the project will add the District Attorney, Public Defender, and Superior Court to JJIS. Long-range plans include providing appropriate access to other agencies dealing with minors.

Office Space

As collaborative programs have been created and new grant opportunities have materialized, office space for staff has become a critical issue. One result has been the need to lease office space for the South Stockton Co-op. To provide additional space for the Juvenile Division, five administrative staff have moved to Juvenile Hall. This frees up some office space for the Juvenile Division; however, there will be an ongoing need for additional office space.

Regional Auto Theft Task Force

In August 2000, the Juvenile Supervision Unit was reorganized so that a Probation Officer II could be assigned to the Regional Auto Theft Task Force. This officer supervises a specialized caseload of up to 100 juvenile auto theft offenders. This Probation Officer also participates in vehicle theft suppression and enforcement teams and works as a liaison between the Regional Auto Theft Task Force and the Adult and Juvenile Divisions of the Probation Department.

Case Plans

New legislation and regulations from both the federal and State governments have mandated the early completion of case plans for minors who are eventually removed from the home. Additional information must be collected and included in the case plan in an earlier time frame. By working with the California Department of Social Services, the Probation Department has been able to receive approval for the proposed San Joaquin County case plan. The Probation Department has also contracted with the JJIS vendor to fully automate the case plan function. The responsibility for completing the initial required case plan was assigned to the Investigations Unit. As discussed below, these mandates create extra workload issues for the Department.

Supplemental Request

The Probation Department requested $49,726 for one Probation Officer III to serve as a Juvenile Court Officer. Since Fall 2000, the Investigations Unit of the Juvenile Division has provided an additional Probation Officer to a second Juvenile Court. Superior Court intends to continue to utilize a second Juvenile Court four days per week. Currently, the Department is assigning two Probation Officers each to work two days a week in the second court. However, the workload of the Investigations Unit is facing its own pressures which require the return of the Probation Officers. New Title IV-E/TANF regulations require a case plan to be prepared for each minor within 30 days of being detained at Juvenile Hall. In the past, Probation's normal procedures were sufficient; the new regulations will require a more formalized procedure and additional staff time. The Juvenile Court has also required the Investigations Unit to write new reports--approximately 10-15 extra reports per month--to assist in determining whether a minor should be classified as delinquent or dependent. These reports require interaction with Child Protective Services, a thorough investigation of the minor and his/her parents, and family responses to prior services provided.

2000-01 Accomplishments

1. Implemented the Juvenile Justice Information System.
2. Increased the number of Early Resolution Reports.
3. Participated in the Regional Auto Theft Task Force.
4. Implemented the Positive Youth Alternative Program at the West Lane Oaks Neighborhood Service Center.
5. Implemented the Community Justice Conference Program.

2001-02 Objectives

1. To implement a planned program to begin placing Probation Officers on high school campuses.
2. To increase the use of Early Resolution Reports.
3. To continue to collaborate with multi-agency teams at the neighborhood centers.
4. To implement the Probation Department portion of the Mental Health Systems of Care program.

22702—Probation-Adult & Pretrial Services

Law & Justice

Nicholas Cademartori, ***Chief Probation Officer***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,655,739	$3,159,415	$3,726,347	$3,697,246	$537,831
Services & Supplies	277,102	310,756	358,792	358,792	48,036
Fixed Assets	22,526	0	2,000	2,000	2,000
Total Expenditures	$2,955,367	$3,470,171	$4,087,139	$4,058,038	$587,867
Expenditure Reimbursements	(44,909)	(184,416)	(404,339)	(404,339)	(219,923)
Total Appropriations	$2,910,458	$3,285,755	$3,682,800	$3,653,699	$367,944
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$176,339	$175,000	$160,000	$160,000	($15,000)
Aid from Other Governments	909,964	1,072,767	1,379,820	1,379,820	307,053
Charges for Services	825,804	771,750	909,250	909,250	137,500
Miscellaneous Revenues	1,980	2,100	2,600	2,600	500
Total Revenues	$1,914,087	$2,021,617	$2,451,670	$2,451,670	$430,053
Net County Cost					
Mandated	$996,371	$1,264,138	$1,231,130	$1,202,029	($62,109)
Allocated Positions	72.0	74.0	78.0	78.0	4.0
Temporary (Full-Time Equivalent)	3.5	2.1	3.2	2.1	0.0
Total Staffing	75.5	76.1	81.2	80.1	4.0

Purpose

Beginning this year, "Adult Probation" will be renamed "Probation Adult and Pretrial Services", and will include information on funding and operations for two budget units: Adult Probation (#22702) and Pretrial Services (#212).

The Adult Division of the Probation Department serves and assists the court in matters concerning supervision of adult offenders and performs other investigations as ordered by the court. Section 1203 of the Penal Code mandates adult probation services; Section 131.3 of the Code of Civil Procedure describes additional responsibilities.

The Probation Department's Pretrial Services (PTS) unit provides information to the courts on defendants booked at the County Jail and is a major component in the management of the jail population. Pretrial Services also provides these other services to the courts: (1) processes and screens misdemeanants pursuant to Penal Code Section 853.6 for possible release on citation, and (2) provides screenings for probable cause hearings on all non-warrant arrests.

Major Budget Changes

Salaries & Employee Benefits

➢ $368,298	Negotiated salary and benefits adjustments.
➢ $28,534	Addition of one Office Assistant III for the Adult Probation Fiscal Unit.
➢ $138,922	Addition of two Probation Officers II and one Office Assistant II for Proposition 36 drug treatment programs.
➢ $2,080	Health insurance for part-time employees in Adult Probation.

Services & Supplies

➢ $12,000	Increase in various services and supplies accounts for Adult Proposition 36 programs.
➢ $13,000	Increase in communications and copier charges.

➢ $4,300	Increase in travel expenses and motor pool charges.
➢ $10,000	Increase for Federal Work Study students.
➢ $9,498	Increase in insurance costs.
➢ ($2,660)	Decrease in law enforcement equipment.
➢ $3,695	Increase in furniture costs.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Referrals					
Regular	4,117	3,199	4,305	4,350	4,600
Drunk Driving	2,237	2,573	1,996	2,200	2,500
Conditional Restitution	1,181	1,076	1,161	1,200	1,400
Domestic Violence	1,779	1,792	1,529	1,650	1,700
Deferred Entry of Judgment	1,569	1,233	1,557	1,750	1,900
Total Referrals	10,883	9,873	10,548	11,150	12,100
Reports for Court	12,070	12,070	11,769	12,000	12,100
Caseloads					
Regular Supervision	1,678	1,576	1,408	1,550	1,600
Special Supervision	2,281	2,790	2,673	2,800	2,900
Family Violence Intervention	N/A	180	295	385	400
Drunk Driving	8,979	8,732	9,245	9,300	9,600
Bank Caseload	2,803	2,993	3,354	3,500	3,700
Unsupervised	115	65	0	0	0
Conditional Restitution	1,215	1,192	1,265	1,300	1,400
Diversion	41	12	0	0	0
Deferred Entry of Judgment	650	727	698	750	800
Proposition 36 Drug Oversight	N/A	N/A	N/A	122	750
Adult Gangs	N/A	N/A	161	200	200
Total Adult Caseload	17,762	18,267	19,099	19,907	21,350
Felony Interviews	7,494	6,827	6,637	6,972	7,000
Total Felony Releases/Percent	895/12%	789/12%	884/13%	864/12%	900/13%
Citation Release Evaluations	9,954	9,717	8,861	8,052	9,000
Total Citation Releases/Percent	7,391/74%	7,276/75%	6,836/77%	6,456/80%	6,950/77%
Probable Cause Hearings	1,192	1,430	1,582	1,620	1,700

Fixed Assets

$2,000	Automation equipment for Proposition 36 programs.

Expenditure Reimbursements

$50,000	Increase from DA-VAWA grant due to accounting change.
$9,677	Increase from CalWORKs reimbursement.
$160,246	Proposition 36 reimbursement.

Revenues

$299,053	Increase in Proposition 172 revenue.
($15,000)	Decrease in court fines revenue.
($6,000)	Decrease in State reimbursement for DNA blood draws.
($40,000)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
$60,000	Increase in State reimbursement for domestic violence treatment services.
$40,000	Increase in Court fees and costs.
$80,000	Increase in probation supervision fees.
$20,000	Increase in restitution fees.

Program Discussion

The Adult Division is divided into five functional units:

- The Investigation Unit prepares pre-plea and mandated pre-sentence reports prior to the sentencing of felons and reports on deferred entry of judgments.
- The Regular Supervision Unit monitors compliance with the conditions of probation for those probationers with the highest risk of re-offending and the greatest risk to safety other than domestic violence offenders. This unit provides one Probation Officer to CRACNET, the Countywide narcotics enforcement team, and two Probation Officers to the CalWORKs program which is a partnership with the Human Services Agency.
- The Specialized Supervision Unit monitors probationers with grants of probation for domestic violence. This unit also monitors minimal supervision (bank) cases which include property offenders and probationers who have not offended for a period of time after the court has granted probation.
- The Family Violence Intervention Team supervises probationers who are on grants of probation for domestic violence and child abuse where there are children in the probationer's home. This unit also provides one Probation Officer to the Stalking and Threat Assessment Team and the Violence Against Women Team, both of which are a partnership with the District Attorney's Office.
- The DUI/Fiscal Unit monitors the drunk driving caseload for program compliance and collection of fines. The fiscal staff maintains the accounts receivable system and collects victim restitution.

One additional Office Assistant III was added in the 2001-02 Adult Division budget. This position will work in the Fiscal Unit handling daily deposits, restitution accounts, DUI accounts, taking payments, and reconciling the daily deposit. There has been a 300% increase since 1999-00 in the number of new accounts and payment transactions in the Fiscal Unit. The addition of this position will ensure that the collection of fines and fees continues efficiently.

Proposition 36

Proposition 36, the Substance Abuse and Crime Prevention Act of 2000, was passed by the voters of California in November 2000 to provide drug treatment services rather than incarceration to drug offenders. San Joaquin County expects to receive approximately $1.8 million from the State to implement the program. Of that amount, $160,246 will be dedicated to the Adult Division to provide additional oversight of drug offenders. The Initiative becomes operative July 1, 2001. The intent is to enhance public safety by reducing drug-related crime.

Automation

In 2000-01, the Adult Division installed an office automation network which has enhanced the productivity and functionality of staff. The network allows staff access to all Probation automation programs. The current Accounts Receivable program used by the Probation Department is on the Unisys computer, which will be eliminated in the future. The Department is working with the Information Systems Division to plan the transition to a new system.

Collaborative Services

The Adult Division continues to participate in collaboration with other agencies to improve the delivery of services to the courts, clients, and community. In addition to providing a Probation Officer to CRACNET, the Adult

Division also provides two Probation Officers to the CalWORKs program designed to assist probationers in making a successful transition out of dependency and into successful employment. Additionally, the Gang Unit housed at the Stockton Police Department has Adult Division Probation Officers assigned. One Probation Officer provides services to probationers through the Stalking and Violence Against Women grants through the District Attorney's Office. The Adult Division also participates in Family Conferencing with other service providers.

Gang Unit

A Gang Unit was formed with officers from both the Adult and Juvenile Divisions to address the problem with gangs in Stockton. The unit is housed at the Stockton Police Department (SPD) and works with the SPD gang officers. Probation provides specialized supervision for adults and minors on probation who have been documented as gang members. The officers monitor conditions of probation, do searches, and are involved in Peacekeeper operations. The Adult Division Probation Officers are funded through the TANF budget.

Office Space

Office space for Adult Division staff remains a critical issue. Five Probation Officers in the Adult Division do not have office space and continue to work out of vehicles. A study was conducted to consolidate Probation facilities on Mathews Road. Results and further planning have been put on hold pending the Downtown Facilities Study. There will be an ongoing need for additional office space.

Pretrial Services

The Pretrial Services program expedites the release of eligible defendants from the Jail on his/her own recognizance by verifying and providing to the courts information about each defendant's community ties, prior arrest history, and failures to appear. The unit also provides information to Probation Officers for the purpose of placing violation of probation holds and networks with State and local law enforcement.

PTS is a 24-hour, 7-day-per-week operation located at the Jail. In addition to interviewing both felony and misdemeanor defendants and operating the cite and release program, PTS implements the probable cause hearings process for each defendant booked for new charges who would not go to court within 48 hours of his/her booking. The unit is responsible for locating, abstracting, and adding all outstanding warrants for Sheriff's Office and California Highway Patrol bookings.

Since July 1993, PTS has made felony released determinations under the auspices of the Jail Population Court Cap Order. PTS releases felons who meet predetermined criteria without contacting an on-call judge. Approximately 72 such releases are made per month. Additionally, PTS processes all ADAP referrals and monitors drug deferred entry of judgment cases.

Supplemental Request

The Probation Department requested $29,101 to fund 1.1 FTE of extra-help Interviewer I positions to provide relief shift coverage for Pretrial Services staff stationed at the Jail.

2000-01 Accomplishments

1. Implemented the CalWORKs/Adult Probation supervision program.
2. Installed an automation network with access to CJIS and implemented the Supervised Release File in CLETS.
3. Improved fiscal reports, procedural manuals, and accounts receivable.
4. Changed pretrial scheduling of citations to the appropriate courts as court calendars changed.
5. Collaborated with the Sheriff's Department to provide Spanish interpretation to Pretrial clients. This reduced the number of clients not interviewed due to language barriers from 5% to 1-2%.
6. Standardized the background investigation process of Pretrial Services employees to be consistent with other Probation Department staff.

2001-02 Objectives

1. To work with ISD to replace the Accounts Receivable System which is on the Unisys mainframe.
2. To explore a document imaging system for the retention of Adult records.
3. To explore further decentralization of Adult Division Probation officers.
4. To pursue automating the Pretrial Services function.

22745—Probation-Administration/Support Services

Law & Justice

Nick Cademartori, *Chief Probation Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,524,741	$1,861,881	$2,055,089	$2,055,089	$193,208
Services & Supplies	1,299,056	1,335,828	1,326,512	1,326,512	(9,316)
Fixed Assets	68,697	7,100	64,724	64,724	57,624
Total Expenditures	$2,892,494	$3,204,809	$3,446,325	$3,446,325	$241,516
Expenditure Reimbursements	(443,885)	(281,658)	(177,400)	(177,400)	104,258
Total Appropriations	$2,448,609	$2,923,151	$3,268,925	$3,268,925	$345,774
Earned Revenues By Source					
Aid From Other Governments	$1,888,612	$1,891,206	$2,001,929	$2,001,929	$110,723
Charges for Services	0	10,080	0	0	(10,080)
Total Revenues	$1,888,612	$1,901,286	$2,001,929	$2,001,929	$100,643
Net County Cost					
Mandated	$559,997	$1,021,865	$1,266,996	$1,266,996	$245,131
Allocated Positions	33.0	33.0	34.0	34.0	1.0
Temporary (Full-Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	33.8	33.8	34.8	34.8	1.0

Purpose

Beginning 2001-02, "Probation Administration" will be renamed "Probation Administration and Support Services", and will include information on funding and operations for three budget units: Probation Administration (#22745), Temporary Assistance to Needy Families (TANF) Programs (#22755), and State Standards and Training for Corrections (STC) Training (#22708). Since the TANF budget provides funding and services to all four divisions of Probation, it is included in the consolidated "Probation Administration and Support Services" budget narrative.

The Administration budget funds management and support services for the Probation Department's three functional divisions--Juvenile, Adult, and Juvenile Hall. Services provided include budgeting, accounting, personnel, training, planning/research, grants management, and automated systems. The Probation Officer function is mandated by the California Welfare and Institutions Code, Section 270.

The Comprehensive Youth Services Act of 1997 (CYSA) passes federal TANF dollars to County probation departments to expand preventive services to target populations that include youth who are habitual truants, runaways, or at risk of being adjudicated as wards of the court. The intent of the Legislature is to provide a continuum of family-focused case-specific services in a community-based setting that addresses the full spectrum of child and family needs, including services provided in County-operated residential care facilities.

The Probation Training Program provides for the training of Probation Officers and Group Counselors. This program is not mandatory, and all costs are reimbursed through the State STC program.

Major Budget Changes

Salaries & Employee Benefits

➢ $162,029	Negotiated salary and benefits adjustments.
➢ $45,079	Addition of one Probation Officer III to Administration for training and background.
➢ ($20,703)	Decrease TANF overtime and holiday pay costs.

Services & Supplies

($4,500)	Decrease in office supplies and publications costs.
$3,000	Increase in communications and cellular phone charges.
$75,126	Increase in data processing charges.
($3,000)	Decrease in psychological exams.
($10,000)	Decrease in grant writing costs.
$8,145	Increase in insurance expenses.
($6,300)	Decrease in law enforcement equipment.
$4,955	Increase in small tools, furniture, and software licensing costs.
($2,000)	Decrease in motor pool expenses.
$27,250	Increase in STC Training-related costs.
($104,258)	Decrease in TANF transfer to Administration.
$16,500	Automation equipment.
$48,224	Tactical radios (44).

Expenditure Reimbursements

($104,258)	Decrease in TANF transfer to General Fund.

Revenues

$83,743	Increase in Proposition 172 revenue.
($10,080)	Delete Livescan fee.
$27,250	Increase in STC Training reimbursement.

Program Discussion

Probation continues to be the County's most widely used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult offender supervised by the Probation Department has changed dramatically. Probation Officers now supervise serious and hardened offenders in the community.

Over the past four years, the Department has worked aggressively to implement a probation services model which shares much of the Community Oriented Policing philosophy. Additionally, the Department has focused on working collaboratively with other agencies to coordinate efforts to positively affect public safety in San Joaquin County.

This budget discussion encompasses Administration, TANF, and STC Training. The recommended budget includes total funding of $1,630,108 for Administration, less $363,112 in revenues, for a Net County Cost of $1,266,996. Both TANF and STC Training are self-funded programs without any Net County Cost. Their recommended funding amounts are $1,488,817 and $150,000, respectively.

One Probation Officer III position is added to the 2001-02 Administration budget to provide training and background support. As the Department has grown and been armed, there is an additional workload to ensure that all probation officers are adequately trained. Additionally, hiring has been delayed as the number of background investigations has increased. This position will provide support to those two areas which will allow for swifter hiring and ensure compliance with all training requirements.

Automation

The juvenile justice area has been the only part of the County criminal justice system which operated without an integrated information system. Each department (Probation, Superior Court, District Attorney, and Public Defender) used its own internal juvenile case tracking system. The Probation Department led the effort to

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Number of Staff Trained	146	153	186	195	235

develop a fully automated, integrated system called the Juvenile Justice Information System (JJIS). The initial Probation and Institutions modules were implemented March 2001. The second phase of the project will add the District Attorney, Public Defender, and Courts to JJIS. Long range plans include providing appropriate access to other agencies dealing with minors.

The Adult Division was fully automated in 2000-01 with a network and PC on every desk. This has allowed greater access to resources, information, records, and documents. Therefore, the Adult Division, Juvenile Division, and Juvenile Detention are now all automated and have the ability to access information electronically.

Construction Projects

Phase One of the Juvenile Hall Replacement/Expansion project was opened in April 2000. This project replaced 50-year-old Units 4 and 5, housing 46 juveniles, with two new high-security 30-bed housing units, for a net increase of 14 beds. In addition, safety and security in the units was greatly enhanced. Demolition of old Units 4 and 5 was completed in May 2000.

The County was awarded $3 million in Violent Offender Incarceration Grant funding for Phase Two of the Juvenile Hall Replacement/Expansion Project. This phase will construct a 30-bed Intake and Classification Unit at Juvenile Hall. Construction began in November 2000, and is expected to be completed by March 2002.

TANF Programs

Probation departments throughout the State increased California's block grant of TANF funds through claiming for emergency services to minors through Title IV-A of the Social Security Act. This increase was dedicated to Probation programs to expand services to juveniles and their families. The Juvenile Justice Coordinating Council reviews the Chief Probation Officer's recommendations on how to use these funds. The plan reviewed by the Council, and approved by the Board of Supervisors, includes the following components:

- The Family Violence Intervention Team provides case management and referral to services for all the members of families in which sexual crimes or domestic violence have been identified. Officers in the community also provide intense supervision and family case plans. The purpose of the program is to protect families from violence and provide services to break the cycle of violence for children in violent families. There are one Probation Unit Supervisor, one Probation Officer III, four Probation Officer I/II, and 1.75 Office Assistant II positions in this program. The cost is $465,000.
- The Referral and Crisis Intervention Program links families which have minors before the court, to services in the community and provides information to other families in crisis. The program also monitors juveniles who are transitioning from regular probation to less intensive levels of supervision. The purpose of the program is to provide more information to families, monitor minors who would not have received services, and enhance services for families. These services are provided through the Probation-Juvenile Division through the addition of two probation officers. The cost is $124,284.
- The Institutions -TANF Service Enhancements Program provides aftercare services to minors as they leave the Juvenile Camp. The purpose of the program is to transition minors from the Juvenile Camp to their homes. There is one Probation Officer I/II in this budget providing services. In addition, the program added four Group Counselor I/II positions in Juvenile Hall. Their duties will include classification, gang identification, intervention, education, sex education, teen parenting education, mental health referrals, and crisis counseling. The purpose of these added positions is to provide fully-trained staff to impact the lives of minors in Juvenile Hall in the area of gangs and sex education. The cost is $374,799.
- TANF Support for Existing Programs provides ongoing support for programs that received additional County General Fund revenue when Title IV-A funding was discontinued. The cost is $177,400.
- TANF - Gangs. This program was added in 1998-99 due to additional TANF funding and allocates one Probation Unit Supervisor, one Probation Officer III and one Probation Officer II. The intent of the program is to provide enhanced supervision to gang members over the age of 18 and reduce the recruitment of younger gang members. These staff members are housed at the Stockton Police Department (PD) and coordinate cases with Stockton PD's Juvenile Gun/Gang Violence Reduction Program and Probation's Youth Gang Intervention Program (both funded by Local Law Enforcement Block Grant). The cost is $182,588.
- TANF - Administrative Services. In addition to the programs mentioned above, the Comprehensive Youth Services Act authorizes the use of up to 15% of total grant funds for administrative costs related

to claiming and case maintenance. One Probation Unit Supervisor, one Accountant Auditor II, and one Office Manager I support the claiming and administrative functions. The cost is $164,746.

STC Training

The STC Training Program appropriates funds for training Probation Officers and Group Counselors through the State Standards and Training for Corrections (STC) program. Core (initial) training for new employees is 240 hours for Probation Officers and 194 hours for Group Counselors. Annual training for Probation Officers and Supervisory Group Counselors is 40 hours, for Group Counselors, 24 hours. The reimbursement rate for Core training is $773 per trainee. The reimbursement rate for annual training is $515. When Juvenile detention staff are trained, this budget reimburses the cost of staff replacement for fixed post positions.

In 2000-01 the Probation Department began sending Group Counselor II employees to STC Supervisory Core. The process of sending all current staff to Core will be implemented over two years due to staffing shortages at the Juvenile Detention facilities.

2000-01 Accomplishments

1. Continued to build collaborative ties with other agencies throughout the County for improved service and program delivery.
2. Installed the Probation and Institutions modules of JJIS.
3. Received two Office of Criminal Justice Planning grants.
4. Continued to participate in the Peacekeeper, Peace Partners, and Community Partnership for Families programs.
5. Claimed the 2000-01 TANF allocation.

2001-02 Objectives

1. To complete construction of Phase II of Juvenile Hall Replacement/Expansion project.
2. To fully implement the Crime Prevention Act 2000 programs approved by the Board of Corrections.
3. To begin development of the Court, District Attorney, and Public Defender modules of JJIS.
4. To increase TANF services to minors in detention.
5. To train Juvenile Detention staff to provide group counseling for minors.

228—Juvenile Detention

Law & Justice

Nick Cademartori, *Chief Probation Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,346,450	$5,117,327	$6,220,610	$6,220,610	$1,103,283
Services & Supplies	1,713,263	1,829,404	2,359,783	2,359,783	530,379
Other Charges	568	0	0	0	0
Fixed Assets	294,180	3,219	9,200	9,200	5,981
Total Expenditures	$6,354,461	$6,949,950	$8,589,593	$8,589,593	$1,639,643
Expenditure Reimbursements	(51,892)	(65,600)	(63,600)	(63,600)	2,000
Total Appropriations	$6,302,569	$6,884,350	$8,525,993	$8,525,993	$1,641,643
Earned Revenues By Source					
Aid from Other Governments	$1,895,165	$2,205,951	$2,748,397	$2,748,397	$542,446
Charges for Services	253,246	277,035	338,520	338,520	61,485
Miscellaneous Revenues	3,718	3,000	3,750	3,750	750
Total Revenues	$2,152,129	$2,485,986	$3,090,667	$3,090,667	$604,681
Net County Cost					
Mandated	$4,150,440	$4,398,364	$5,435,326	$5,435,326	$1,036,962
Allocated Positions	101.0	109.0	127.0	127.0	18.0
Temporary (Full-Time Equivalent)	21.9	14.0	15.8	15.8	1.8
Total Staffing	122.9	123.0	142.8	142.8	19.8

Purpose

Peterson Juvenile Hall is San Joaquin County's secure detention facility for minors up to age 18 who have been arrested for violations of the law or the orders of Juvenile Court. The facility provides humane, temporary, and secure care of minors whose cases are pending disposition in the Juvenile Court. Probation also operates a Juvenile Camp program for offenders committed by the Court. As an alternative to detention, the Juvenile Court Work Project provides supervised community work experience. Electronic monitoring and home supervision are also used as alternatives to detention for some juveniles.

Section 850 of the California Welfare and Institutions Code mandates counties to provide a juvenile hall, that it not be connected with any jail or prison, and that it be managed and controlled by the Chief Probation Officer. Title 15 of the California Administrative Code specifies that there must be one staff member on duty for every ten minors in detention. The Juvenile Court Work Project operates with a ratio of one staff member to every 15 minors in the program.

Major Budget Changes

Salaries & Employee Benefits

➢ $491,166	Negotiated salary and benefits adjustments.
➢ $271,210	Addition of 14 Group Counselors for six months to staff new 30-bed Intake Classification Unit.
➢ $243,445	Transfer of one Probation Unit Supervisor and three Probation Officers from Juvenile Probation budget #227 due to transfer of Intake Unit responsibilities.
➢ $81,429	Increase in extra-help.
➢ $15,000	Increase holiday pay.
➢ $8,400	Health insurance for part-time employees.

Services & Supplies

➢ $4,355	Increase equipment maintenance and transportation costs.
➢ $30,732	Increase motor pool costs.
➢ $106,257	Extended medical coverage at Juvenile Hall.
➢ ($10,187)	Decrease in Workers' Compensation costs.
➢ $61,066	Increase in Casualty Insurance costs.
➢ $3,500	Increase in law enforcement equipment costs.
➢ $68,931	Increase food, clothing, household, and medical supplies costs, partially due to opening of new Intake Unit.
➢ $272,626	Increase in utility costs reflecting rate increases and opening of new Intake Unit.
➢ ($4,800)	Decrease building maintenance costs.
➢ ($5,329)	Decrease small tools costs.
➢ $3,260	Increase furniture costs.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Juvenile Hall					
Average Daily Population (ADP)	158*	162	199	193	209
Admissions	3,000	3,092	2,851	3,120	3,132
Average Length of Stay (Days)	19	20	22	20	21
Commitments (% of ADP)	25%	25%	29%	30%	30%
Juvenile Camp Program					
Average Daily Population	N/A	40	37	34	38
Total Detention Facilities ADP	158	202	236	227	247
Juvenile Court Work Project					
Average Daily Attendance	65	28	41	32	36
Electronic Monitoring					
Regular Avg. Daily Caseload	108	100	101	108	105
KADAP Avg. Daily Caseload	N/A	15	18	8	13
Home Supervision					
Regular Avg. Daily Caseload	53	58	39	64	52
KADAP Avg. Daily Caseload	N/A	1	1	1	1

**Includes facility now used for Camp.*

Fixed Assets

$9,200	Eight radios.

Revenues

$494,560	Increase Proposition 172 revenue.
$48,806	Increase milk and meals reimbursement.
$61,485	Increase reimbursement from other counties.

Program Discussion

The Juvenile Detention budget funds the operation of the County's Juvenile Hall, Juvenile Camp, the Intake Unit, and several programs which serve as alternatives to detention.

Juvenile Hall consists of three units completed in 1983, housing a total of 89 minors in single cells and two 30-bed single cells units opened in April 2000, bringing the capacity to 149 minors. When a new 30-bed Intake and Classification Unit is completed in March 2002 (discussed in more detail in the section below), the capacity of Juvenile Hall will increase to 179 minors.

The Juvenile Camp program, which has been in operation for 3 1/2 years, houses up to 45 minors in a separate, minimum security facility. It serves as an alternative to out-of-home placements for moderate offenders who are at risk of increased delinquency. The 180-day program is structured in five phases and includes a follow-up aftercare program in which wards are supervised intensively by two probation officers. The Camp program includes the award winning "Dignity Garden" program in which Camp wards raise produce for donation to local food banks.

As part of Probation's continuum of graduated sanctions, Juvenile Hall operates three programs which serve as alternatives to detention: Electric Monitoring, Home Supervision, and the Juvenile Court Work Project. The three programs supervise a slightly larger number of minors in the community than are detained in the Hall.

Intake and Classification Unit

Ground was broken in November 2000 for the construction of a 30-bed Intake and Classification Unit. This $6.5 million project includes $3.0 million of Violent Offender Incarceration Grant funds. Scheduled to open on March 1, 2002, the new Intake and Classification Unit will provide 1) a new intake/release area, separate from court processing and transportation functions, 2) a new visiting area that will double the current visiting capacity, and 3) a new 30-bed classification unit to house all incoming minors until assessment and classification can be completed.

Effective July 1, 2001, the Intake Unit -- comprised of one Probation Unit Supervisor, two Probation Officers III and one Probation Officer I/II -- will be transferred to the Juvenile Detention budget from Probation-Juvenile (No. 227). The Intake Unit reviews all bookings to Juvenile Hall and determines whether a minor should remain detained or be released from custody. This unit also processes the juvenile record sealings and marriage consents for minors, and starts the data gathering process for federally-mandated case plans. For the past two years, this unit has also had responsibility for population management at Juvenile Hall. When the new 30-bed Intake and Classification Unit is completed, the Intake Unit will be physically moved to the new facility. Therefore, functionally, organizationally, and location wise this unit will be part of Juvenile Detention rather than Juvenile Probation.

Included in the recommended budget is funding of $302,027 for the operating costs of the new unit. Those costs include half-year funding of $271,210 for 14 new positions (4 Group Counselors II and 10 Group Counselors I) and $30,817 for added operating costs such as food, medical services, clothing, linens, and laundry for the four-month period March through June 2002.

Staffing & Training

In the past, Juvenile Hall consistently relied on extra-help staff to operate. Ongoing problems inherent in that practice include lack of staffing continuity from frequent turnover and lost investment in training. Over the last two years, Juvenile Detention has converted 16 part-time positions to full-time.

It has been difficult to recruit and retain staff at the Group Counselor I/Assistant level. To increase the number of applicants, the minimum educational requirement of 60 college units was reduced to 30. The Board of Supervisors also approved a three-year contract with significant salary adjustments for the Group Counselor series. Staff safety concerns about assaults were addressed by introducing O.C. pepper spray into the juvenile institutions in 2000, which has significantly reduced assaults. These steps, along with in-house recruiting efforts at local Job Fairs and Community Colleges, and the creation of an ongoing management-staff planning team that is facilitated by a professional consultant, are expected to assist in resolving staffing and morale problems.

However, Juvenile Detention will always utilize some part-time staff to provide shift coverage when full-time staff are away for vacation, sick leave, or training. All full-time staff are required to complete 160 hours of STC Core training on correctional procedures and 40 hours of training on arrest procedures within one year of being hired. Staff who work part-time are given eight hours of orientation and 24 to 32 hours of training on a unit before they are allowed to work as part of the staff. Management and staff believe that providing Core training to part-time employees will increase the professionalism of the part-time staff who are working on the units. This also appears to be a draft recommendation of DMG-Maximus, a consultant who is currently conducting an operational review of Juvenile Hall. Therefore, a total of $71,277 has been added to provide STC Core training for 15 part-time staff.

Correctional Health Care

Probation contracts with Correctional Health Care to provide medical services to the juvenile institutions. Funding of $106,257 has been added to provide one Staff Nurse V and 0.75 FTE Office Assistant to provide extended medical coverage at Juvenile Hall from 4:00 pm to midnight. The extended medical coverage will relieve the pressure on the day shift and add coverage during the swing shift.

Utility Costs

All utility costs for the Juvenile Justice Center in French Camp are budgeted in the Juvenile Detention budget. A total of $270,000 was added for utility cost increases: $250,000 for utility rate increases and $20,000 for the new Intake and Classification Unit.

JJIS

The Juvenile Justice Information System (JJIS) Juvenile Detention module became operational in March 2001. This is the first automated system for Juvenile Detention. It handles bookings, classification, inmate property, medical appointments, visiting inmate restrictions, and court appearances. It also has the ability to display photos of each minor and produce all facility reports and statistics. Each employee has been trained on the system. Continued training will be necessary to enable all staff to take advantage of the full functionality of the system.

Juvenile Hall Operational Review

DMG-Maximus is currently conducting an operational review of Juvenile Hall. Their final report and recommendations are expected at the end of May 2001. Implementation of their recommendations may require unknown costs in future years.

2000-01 Accomplishments

1. Began construction of 30-bed Intake and Classification Unit.
2. Applied for third round of Violent Offender Incarceration Grant construction funding for a new Juvenile Camp facility.
3. Introduced O.C. pepper spray into Juvenile Hall.
4. Received Livescan equipment and training to fingerprint all minors booked into Juvenile Hall.
5. Trained staff on the new Juvenile Justice Information System (JJIS).
6. Began sending Group Counselors II to STC Core training for supervisors.

2001-02 Objectives

1. To hire and train new staff for the 30-bed Intake and Classification Unit.
2. To develop new programming modules for minors in the facilities.
3. To train staff to facilitate group programs for minors in the facilities.
4. To fully utilize JJIS functions.

22714—Probation-Federal Grants

Law & Justice

Nick Cademartori, *Chief Probation Officer*

Local Law Enforcement Block Grant Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$388,895	$0	$529,239	$529,239	$529,239
Services & Supplies	56,538	0	131,662	131,662	131,662
Total Appropriations	$445,433	$0	$660,901	$660,901	$660,901
Earned Revenues By Source					
Aid from Other Governments	$400,620	$0	$594,811	$594,811	$594,811
Miscellaneous Revenues	300	0	0	0	0
Total Revenues	$400,920	$0	$594,811	$594,811	$594,811
Net County Cost					
Discretionary	$44,513	$0	$66,090	$66,090	$66,090
Allocated Positions	9.0	9.0	9.0	9.0	0.0
Temporary (Full-Time Equivalent)	0.0	0.0	0.8	0.8	0.8
Total Staffing	9.0	9.0	9.8	9.8	0.8

Purpose

The U.S. Department of Justice, through the Office of Juvenile Justice Delinquency Prevention, funds the Local Law Enforcement Block Grant (LLEBG) program. Working cooperatively with the City of Stockton, the local LLEBG spending plan funds four programs administered by the Probation Department which are used for juvenile crime prevention. These include: Gang Violence Intervention Program (#22714), Kids' Alcohol & Drugs Alternative Program (#22724), Youth Accountability Boards (#22733), and the South Stockton Co-op (#22734).

Major Budget Changes

Salaries & Employee Benefits

➤ $123,063	Funding for one Probation Officer II and one Probation Officer III for the South Stockton Co-op program.
➤ $116,272	Funding for one Probation Unit Supervisor and one Office Assistant II through the Youth Accountability Boards (YAB) program.
➤ $178,972	Funding for one Probation Officer II, one Probation Officer III, one Group Counselor Assistant, and .75 FTE Probation Officer Assistant for the Kids' Alcohol and Drugs Alternative Program (KADAP) program.
➤ $110,932	Funding for two Probation Officers II for the LLEBG-funded portion of the Gang Intervention program.

Services & Supplies

➤ $6,595	Increase in telephone and motor pool expenses for the South Stockton Co-op program.
➤ $7,360	Increase in various services and supplies accounts for the YAB program.
➤ $109,315	Increase in various services and supplies accounts for the KADAP program.
➤ $8,392	Increase in communications and motor pool expenses for the Gang Violence Intervention program.

Revenues

- $594,811 LLEBG grant funding.

Program Discussion

In addition to its traditional services, the Juvenile Division of the Probation Department offers numerous juvenile crime prevention services through LLEBG-funded programs such as YAB, KADAP, Gang Intervention, and the South Stockton Co-op.

The County has been receiving federal LLEBG grants since 1996. Although these grants are awarded on a federal fiscal year basis (October 1 through September 30), the amounts shown here for LLEBG grants have been converted to a County fiscal year basis.

Stockton Juvenile Co-op

The South Stockton Co-op program was established in 1997. Prior to that time, the Probation Department had established Probation/Police Cooperatives (Co-ops) in Manteca, Lodi, and Tracy. LLEBG allowed for the establishment of a Co-op in the South Stockton area. The purpose of a Co-op is to have police and Probation Officers work together in local communities. This program totals $129,658 for 2001-02, and funds one Probation Officer II and one Probation Officer III. In addition, the Probation Department reassigned three additional Probation Officers to work in the Co-op. A sixth Probation Officer was added in 1999 through a JAIBG grant to reduce caseload sizes and participate in the Peacekeepers program. In December 2000, a Stockton Police Department officer was assigned full-time to the South Stockton Co-op.

Youth Accountability Boards

In 1997, the Probation Department started another LLEBG-funded program, YAB. YABs are community- or neighborhood-based juvenile justice diversion programs. Composed of a cross-section of local volunteers, these Boards meet and determine which specific tasks the minor should perform to address his/her misconduct and "restore" the victim and the community. A contract is

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Gang Violence Intervention					
Number of Gang Members	N/A	N/A	2,675	2,600	2,500
Number of Gangs	N/A	N/A	95	90	90
Unit Average Caseload	N/A	N/A	185	270	280
KADAP					
Number of Minors Accepted to Program	N/A	N/A	47	60	70
Number who were Wards/%	N/A	N/A	35/74%	43/72%	51/73%
Number of Drug Tests/% Drug Free	N/A	N/A	2,437/93%	3,000/95%	3,250/95%
Youth Accountability					
Minors Diverted from the Justice System	N/A	N/A	215	250	275
Minors not Completing Program/%	N/A	N/A	16/12%	30/12%	22/12%
Hours of Community Service	N/A	N/A	5,098	7,500	8,000
Stockton Juvenile Co-op					
Referrals	N/A	N/A	1,248	1,380	1,420
Affidavits to District Attorney	N/A	N/A	227	230	235
Average Caseload Size	N/A	N/A	72	65	65

formed with the youth. When a contract is satisfactorily completed, the YAB refers the matter back to the Probation Department for closure. This program totals $123,632 for 2001-02, and funds one Probation Unit Supervisor and one Office Assistant II.

Kids' Alcohol and Drug Alternatives Program

KADAP was established in 1997 as the outpatient drug treatment adjunct to Juvenile Drug Court. Prior to KADAP, there were no comprehensive programs targeting delinquents with substance abuse issues. These minors frequently had academic problems and became increasingly involved with crime. The KADAP program, totalling $288,287 for 2001-02, funds one Probation Officer III, one Probation Officer II, and one Group Counselor Assistant for electronic monitoring services, and .75 FTE Probation Officer Assistant positions. The grant also funds two Substance Abuse workers through an agreement with the Office of Substance Abuse. The County Office of Education augments grant funds by providing two classroom teachers on site. Due to facility problems, the program has recently been moved from Heritage Square in Stockton to the County Office of Education site on Arch Road. It has not been determined where the program will be housed in the future.

Gang Violence Intervention Unit

The Gang Unit was formed with officers from both the Adult and Juvenile Divisions to address the problem with gangs in Stockton. The program began with LLEBG funding and has been expanded. This LLEBG-funded program totals $119,324 for 2001-02, and provides two Probation Officers for juvenile gang services. An additional three Probation Officers are provided through TANF funding to provide services to adults. These five Probation Officers are housed at the Stockton Police Department (SPD) and work in collaboration with five SPD gang officers. Probation provides specialized supervision for adults and minors on probation who have been documented as gang members. The officers monitor conditions of probation, do searches, and are involved in Nite-Lite evening hour visits to gang members on probation.

2000-01 Accomplishments

1. The LLEBG/South Stockton Co-op officers provided 16 shoplifter education classes, parenting classes to 104 families, and 70 repaired bicycles to minors.
2. Developed a YAB panel designed specifically to work with Southeast Asian youth.
3. Established a Venturing Program within KADAP to build character, peer bonds, and independence.
4. The Gang Violence Intervention unit filed 79 violations of probation on juvenile gang members.

2001-02 Objectives

1. To begin a conflict resolution program at the South Stockton Co-op through the LLEBG grant.
2. To expand YAB programs into pocket areas of the County that are currently without such programs.

22750—Probation-State Grants

Law & Justice

Nicholas Cademartori, *Chief Probation Officer*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$259,839	$142,620	$384,293	$384,293	$241,673
Services & Supplies	347,273	149,275	62,075	62,075	(87,200)
Other Charges	8,686	0	0	0	0
Total Appropriations	$615,798	$291,895	$446,368	$446,368	$154,473
Earned Revenues By Source					
Aid from Other Governments	$489,806	$291,895	$440,568	$440,568	$148,673
Total Revenues	$489,806	$291,895	$440,568	$440,568	$148,673
Net County Cost					
Discretionary	$125,992	$0	$5,800	$5,800	$5,800
Allocated Positions	3.0	7.0	5.0	5.0	(2.0)
Temporary (Full-Time Equivalent)	4.0	8.3	3.3	3.3	(5.0)
Total Staffing	7.0	15.3	8.3	8.3	(7.0)

Purpose

The State of California, through the Office of Criminal Justice Planning (OCJP) and the Board of Corrections, provides a number of grants aimed at juvenile crime prevention. This discussion includes four such programs: the Challenge Grant/Crossroads Program (#22750), Juvenile Accountability Incentive Block Grant (JAIBG)/South Stockton Co-op (#22760), OCJP/Community Justice Conferencing (#22765), and OCJP/Positive Youth Alternatives (#22770).

Major Budget Changes

Salaries & Employee Benefits

➢ $159,665	Funding for two Probation Officers, one contract Youth Advocate, and .5 FTE Office Assistant through the Positive Youth Alternatives Grant.
➢ $171,801	Funding for two Probation Officers, .5 FTE Volunteer Coordinator, .75 FTE Conferencing Case Manager, and one 0.5 FTE Office Assistant through the Community Justice Conferencing Grant.
➢ $52,827	Funding for one Probation Officer II through the JAIBG-South Stockton Co-op Grant.
➢ ($142,620)	Deletion of one Probation Unit Supervisor, one Office Assistant II, and five contract positions funded through the Challenge Grant's Crossroads Program.

Services & Supplies

➢ $28,715	Increase in various Services and Supplies accounts for Positive Youth Alternatives Grant.
➢ $28,187	Increase in various services and supplies accounts for Community Justice Conferencing Grant.
➢ ($149,275)	Elimination of various services and supplies accounts previously funded through the Challenge Grant's Crossroads Program.
➢ $5,173	Increase in communications and motor pool expenses for the JAIBG-South Stockton Co-op Grant.

22750—Probation-State Grants

Law & Justice

Revenues

➢ $188,380	Positive Youth Alternatives Grant from OCJP.
➢ $199,988	Community Justice Conferencing Grant from OCJP.
➢ ($291,895)	Elimination of Challenge Grant funding for the Crossroads Program.
➢ $52,200	JAIBG Program funding.

Program Discussion

In addition to its traditional services, the Juvenile Division of the Probation Department offers numerous juvenile crime prevention and accountability services through grant-funded programs such as Positive Youth Alternatives, Community Justice Conferencing, Crossroads, and the South Stockton Co-op. Additional programs are described under "Probation — Federal Grants".

Positive Youth Alternatives

In 2000, the Probation Department received grant funding from California's Office of Criminal Justice Planning (OCJP) to implement the Positive Youth Alternatives (PYA) program. PYA represents an intensive supervision and skills-building strategy for dealing with youth on probation. PYA is modeled on the Community Policing model, whose success has been well-documented. The program will link two Probation Officers and a contract Youth Advocate to a problem-solving team in a well-defined geographic area that also includes community police officers and representatives of public and private agencies, enabling them to more quickly and efficiently address the multiple and complex problems that juvenile probationers experience. PYA will provide the following five services: 1) Intensive Probation Supervision linked to a Family Success Team, 2) anger management training, 3) parenting skills training, 4) life skills training, and 5) brokering for youth and family services. The staff, which will also include a half-time Office Assistant, will be housed at the West Lane Oaks Neighborhood Center in northeast Stockton. Each Probation Officer will be responsible for approximately 30 youths at any one time. Most of the youths will participate in one or more of the classes. This grant is funded for three years; the amount for 2001-02 is $188,380.

Community Justice Conferencing

Community Justice Conferencing (CJC) is a second grant received from OCJP in 2000. CJC will provide an important diversion option in San Joaquin County, allowing youths to be diverted from the courts as an alternative to incarceration. The CJC program is a deferred entry of judgment process whereby the minor admits to an offense. The imposition of a sentence will be delayed (usually for six months) to determine if CJC addresses the needs of the victim, community, and minor. If successful, the petition will be dismissed. If not, the minor will be referred back to the Court. This process allows the youth to receive extensive services. CJC mediation is a restorative justice model that imposes sanctions on the offender, addresses the needs of the victim, and restores justice to the community through a mutually agreed-upon course of action.

CJC is funded for three years; the amount for 2001-02 is $199,988. The grant utilizes two Probation Officers, one .5 FTE Volunteer Coordinator, one .75 FTE Conferencing Case Manager, and one .5 FTE Office Assistant.

Juvenile Accountability Incentive Block Grant

Federal funding for JAIBG was provided through OCJP beginning 1999-00. Program funding in the amount of $58,000 allows the Probation Department to add one Probation Officer I/II to the South Stockton Co-op and address the extremely high caseloads there. The grant amount is $52,200 and requires a 10% County match.

The Probation Officer deals with minors who are given a citation by a law enforcement agency and refers them to appropriate services such as shoplifter education class, community service, Juvenile Work Project, substance abuse counseling, family counseling, parenting classes, anger management classes, and job placement services.

The Probation Officer also supervises a caseload of minors who are on formal probation. His/her duties include ensuring that minors follow the orders of the Court, monitoring school attendance and curfew adherence, and conducting searches. This officer also participates in Nite-Lite Missions and Peacekeepers forums.

Crossroads/Challenge Grant

The Crossroads program provides services to pre-delinquent youth and their families through a multi-disciplinary case management plan. The targeted clients are runaway, homeless, truant, and/or out-of-control youth who are at risk of committing law violations. The intent is to provide services to address the root cause of the problems and prevent escalation of behavior which would cause the minor to enter the juvenile justice system.

Crossroads was funded for four years through the Juvenile Crime Enforcement and Accountability Challenge Grant program under the authority of the Board of Corrections. For 2001-02, the funding source for this program will be eliminated. The Crossroads program is one of four programs proposed to be funded through Crime Prevention Act of 2000 (CPA 2000) funding. The County's CPA 2000

Plan is currently before the California Board of Corrections for its approval.

The Challenge Grant program included a research-based evaluation component to assess its effectiveness in preventing juvenile crime. A research evaluation report on the Crossroads program is expected to be completed by Fall 2001. Once it is completed, the Probation Department will return to the Board of Supervisors with a full report on the effectiveness of the program.

2000-01 Accomplishments

1. Implemented the Positive Youth Alternative Program at the West Lane Oaks Neighborhood Service Center in Northeast Stockton. Also implemented the Community Justice Conferencing Program.
2. The JAIBG/South Stockton Co-op officer participated in Nite-Lite missions, Peacekeeper Forums, and made an average of 48 home visits per month.
3. The Crossroads Program expanded outreach efforts within the Southeast Asian community.

2001-02 Objectives

1. To have 65% of the participants in the Positive Youth Alternatives anger management classes and 75% of the participants in the life skills classes complete these 12-week classes.
2. To provide mediation for 56 juvenile offenders through the Community Justice Conferencing Program.

274—County Support of the Courts

Law & Justice

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$19,151	$20,000	$18,500	$18,500	($1,500)
Services & Supplies	11,397,078	11,760,950	11,914,611	11,914,611	153,661
Total Appropriations	$11,416,229	$11,780,950	$11,933,111	$11,933,111	$152,161
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$4,903,076	$4,637,000	$4,579,500	$4,579,500	($57,500)
Aid from Other Governments	22,356	0	22,000	22,000	22,000
Charges for Services	3,146,607	2,875,000	3,258,600	3,258,600	383,600
Miscellaneous Revenues	7,959	0	0	0	0
Total Revenues	$8,079,998	$7,512,000	$7,860,100	$7,860,100	$348,100
Net County Cost					
Mandated	$3,336,231	$4,268,950	$4,073,011	$4,073,011	($195,939)

Purpose

This budget provides the County's maintenance-of-effort (MOE) payment to the State for the operation of the courts and funds court-related costs which are not recognized by the State under its definition of "court operational costs".

Major Budget Changes

Salaries & Employee Benefits

➢ ($1,500)	Decrease in estimate of benefits provided to former Municipal Court judges.

Services & Supplies

➢ $50,000	Increase in indigent defense costs for capital cases.
➢ ($92,720)	Decrease in indirect cost charges.
➢ $188,386	Increase in MOE payment to State.
➢ $7,995	Increase in Casualty Insurance costs.

Revenues

➢ $38,000	Decrease in State revenue sharing.
➢ ($95,500)	Decrease in fines, forfeitures, and penalties.
➢ $22,000	State SB 90 reimbursement for legal representation of accused sexually violent predators.
➢ $242,000	Increase in civil assessment revenue.
➢ $141,600	Increase in other charges for services.

Program Discussion

The County and Superior Court are entering into the fifth year of transition which began with the passage of the Trial Court Funding Act of 1997. Transition issues which continue to face the County are the outcome of the Statewide task force on court facilities and a possible State audit regarding the disposition of court related revenues not addressed in the Trial Court Funding Act. Other issues affecting this budget unit in 2001-02 are the rising cost of capital case expenditures and the end of a temporary reduction in the County's MOE payment to the State. These are discussed in more detail as follows:

Court Employee Transition

The Trial Court Funding Act of 1997 created two task forces to deal with the lingering issues concerning which entity should have responsibility for the provision of court facilities and the status of court employees. The Task Forces were appointed and began meeting in mid 1998.

The Task Force on the status of trial court employees issued a final report in August 1999 which recommended that court employees be transitioned from county employment to independent court employment. Implementing legislation was passed last year, and Superior Court became responsible for all personnel functions on January 1, 2001. State legislation allows a period of up to two years for the Court to establish its own employee benefits plans for benefits such as deferred compensation. The County will continue to administer certain specified employee benefits for the Court until the Court is ready to establish its own plans. The Court continues to pay the County for the cost of providing employee benefits, so there is no financial impact on the County.

Task Force on Court Facilities

The Task Force on Trial Court Facilities issued its Second Interim Report on March 31, 2001. The report contains the key recommendation that there be a transition of responsibility for trial court facilities from the counties to the State. The Task Force found its recommendation to be "consistent with previous decisions that transferred financial responsibility for court operations and court personnel from the county to the State." Other recommendations contained in the report are that: 1) the transfer or responsibility occur over a three-year period, 2) a set MOE payment obligation be paid by the counties to the State for facility maintenance costs after the transfer of a facility, 3) counties retain responsibility for any existing facility debt, and 4) the decision "regarding continued responsibility for court facilities command immediate attention." The Task Force plans to issue its final report to the Governor and the Legislature on October 1, 2001.

End of Temporary Reduction in MOE Obligation

When the Trial Court Funding Act of 1997 was enacted, it established each county's MOE obligation based upon the amount of financial support that each county gave its courts during 1994-95. The Trial Court Funding Act then established a "declaration" process which allowed both the counties and their courts to document any errors in the dollar amounts which had been established for the MOE. The declaration process was supposed to result in any needed adjustments to each county's MOE during 1997-98. However, in a surprise move toward the end of 1997-98, the State declared that any upward adjustments to county MOE's would take effect immediately, but downward adjustments would not take effect until 1998-99. As the result of the declaration process, San Joaquin County had a downward adjustment of $565,169 to its MOE. Because counties like San Joaquin essentially overpaid the State in 1997-98, the California State Association of Counties (CSAC) was successful in lobbying for a bill in 1998 which refunded the overpayments over a three-year period by temporarily reducing the affected counties' MOE obligations. The temporary three-year reduction ended in 2000-01. For 2001-02, the County's MOE obligation increases by $188,386 to its permanent annual amount of $6,543,068.

Capital Case Expenditures

This budget unit includes a line item for those extraordinary expenditures associated with death penalty capital cases. Costs charged to this budget unit by the Public Defender and some Court–Assigned Counsel are primarily for expert witnesses and investigative expenses related to capital cases. These costs have continued their dramatic climb due to the proliferation of capital cases in general coupled with a growing number of change of venue capital cases. The proposed budget includes an appropriation of $750,000, an increase of $50,000 from the prior year.

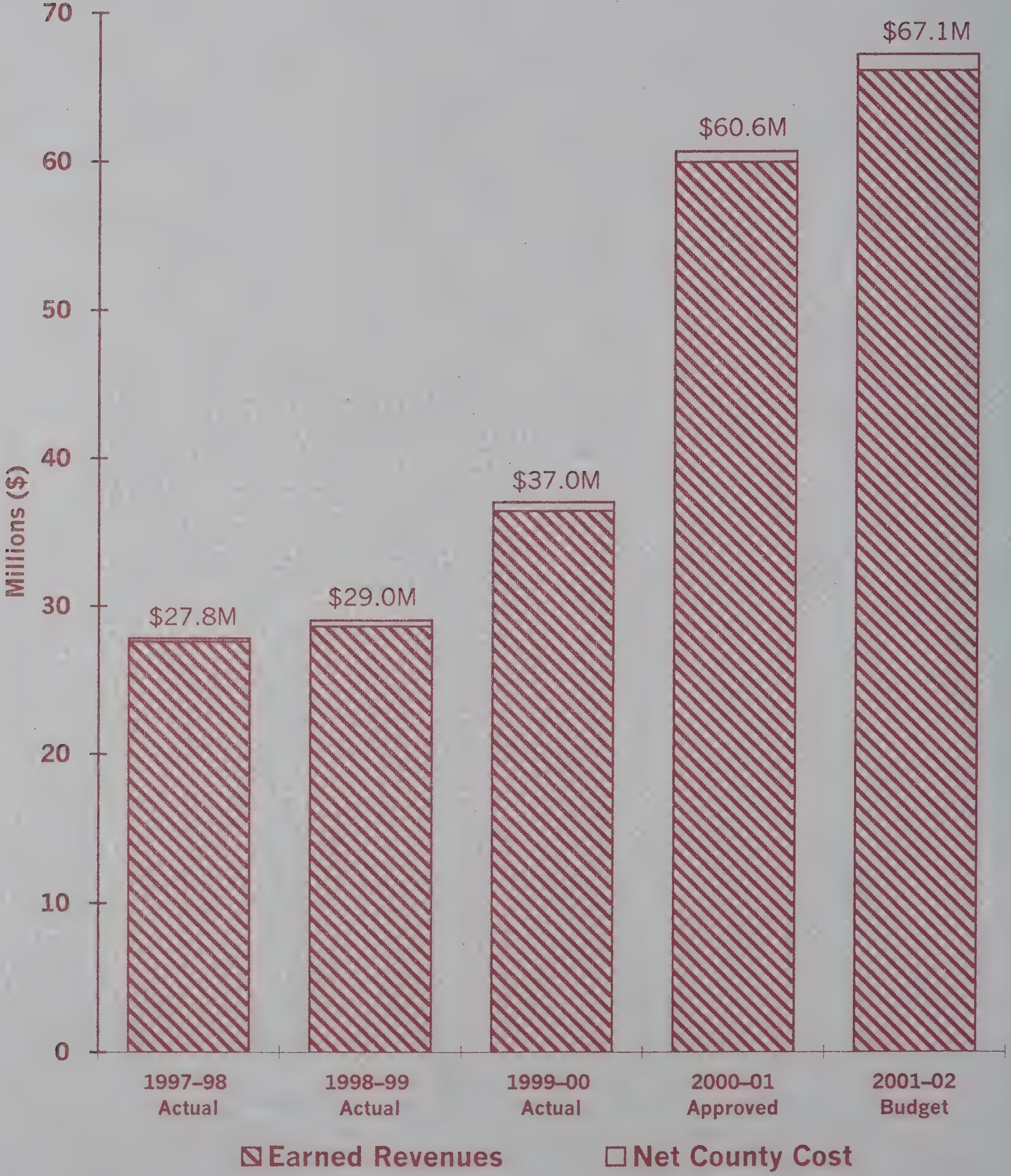
Disposition of Disputed Court Revenues

The disposition of a myriad of court generated revenues are in dispute because the Trial Court Funding Act was silent concerning their disposition. CSAC and the Administrative Office of the Courts, in conjunction with the State Department of Finance, formed a joint court/county working group several years ago to address this issue. However, the working group was unable to come to any agreement and it disbanded without formulating any recommendations. In 2000-01, the Legislative Analyst's Office suggested that Judicial Council should report its recommendations to the Legislature. It appears that Judicial Council has not made any recommendations. The most recent action in this debate occurred on May 3, 2001, when the Joint Legislative Audit Committee approved the Bureau of State Audits to undertake a Statewide audit of these fees. The Bureau of State Audits is expected to look at the amount these revenues generate, how the revenues are distributed, and the consistency and sufficiency of current fiscal and administrative oversight and controls over the operations of trial courts, especially as they relate to expenditures. Perhaps most significantly, however, the Bureau of State Audits is *not* charged with making a recommendation regarding the future disposition of these revenues. San Joaquin County came to an agreement with Superior Court in 1998 regarding the disposition of these unaddressed revenues. This agreement is expected to remain in place until, and unless, the agreement is superseded by State action.

Roads & Facilities

Roads & Facilities

Change In Program Expenditures



Roads & Facilities

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Public Works						
30101	*Administration*	E-5	$2,990,740	$2,796,279	$2,796,279	($194,461)
30103	*Engineering*	E-7	6,442,826	8,493,682	8,493,682	2,050,856
30104	*Equipment Maintenance*	E-11	2,287,213	1,751,221	1,751,221	(535,992)
30105	*Road Maintenance*	E-14	8,675,701	8,602,360	8,602,360	(73,341)
30106	*Construction*	E-17	17,063,562	23,097,273	23,097,273	6,033,711
30108	*Development*	E-21	1,607,232	1,381,412	1,381,412	(225,820)
304	*Flood Control Engineering*	E-24	585,829	0	0	(585,829)
Road Districts						
313	*Road District #1*	E-28	847,086	891,734	891,734	44,648
314	*Road District #2*	E-28	2,602,062	2,554,728	2,554,728	(47,334)
315	*Road District #3*	E-28	3,152,134	1,491,149	1,491,149	(1,660,985)
316	*Road District #4*	E-28	2,466,230	3,076,200	3,076,200	609,970
317	*Road District #5*	E-28	1,977,408	2,489,966	2,489,966	512,558
302	*Road & Airport Contributions*	E-29	486,212	790,783	790,783	304,571
399	*Community Infrastructure*	E-30	7,788,118	7,663,742	7,663,742	(124,376)
Airport Enterprise Fund		E-32	1,663,882	2,051,354	2,051,354	387,472
Total - Roads & Facilities			**$60,636,235**	**$67,131,883**	**$67,131,883**	**$6,495,648**

Summary

Roads & Facilities

Manuel Lopez, ***Public Works Director***

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$16,379,140	$19,794,201	$21,443,571	$21,443,571	$1,649,370
Services & Supplies	25,920,987	41,356,152	53,037,187	53,037,187	11,681,035
Other Charges	4,667,954	4,730,160	5,194,204	5,194,204	464,044
Fixed Assets	1,577,800	1,889,030	2,510,174	2,510,174	621,144
Operating Transfers Out	0	2,309,260	0	0	(2,309,260)
Total Expenditures	$48,545,881	$70,078,803	$82,185,136	$82,185,136	$12,106,333
Expenditure Reimbursements	(38,403)	(38,000)	(5,132,223)	(5,132,223)	(5,094,223)
Interfund Transfers	770,519	710,500	320,200	320,200	(390,300)
Total Appropriations	$49,277,997	$70,751,303	$77,373,113	$77,373,113	$6,621,810
Earned Revenues By Source					
Taxes	$10,525,607	$13,768,006	$18,610,665	$18,610,665	$4,842,659
Licenses/Permits/Franchises	5,509	50,000	85,000	85,000	35,000
Interest/Rents	1,521,203	1,556,200	1,665,200	1,665,200	109,000
Aid from Other Governments	14,394,051	22,560,441	26,627,030	26,627,030	4,066,589
Charges for Services	20,291,078	21,383,728	18,558,652	18,558,652	(2,825,076)
Miscellaneous Revenues	3,403,338	2,270,700	3,165,800	3,165,800	895,100
Operating Transfers In	2,000,000	2,309,260	2,831,333	2,831,333	522,073
Fund Balance	(3,203,896)	6,440,931	5,245,562	5,245,562	(1,195,369)
Total Revenues	$48,936,890	$70,339,266	$76,789,242	$76,789,242	$6,449,976
Net County Cost					
Mandated	$271,998	$174,037	$183,871	$183,871	$9,834
Discretionary	69,109	238,000	400,000	400,000	162,000
Total Net County Cost	$341,107	$412,037	$583,871	$583,871	$171,834
Allocated Positions	352.0	369.0	380.0	380.0	11.0
Temporary (Full-Time Equivalent)	29.4	25.7	21.3	21.3	(4.4)
Total Staffing	381.4	394.7	401.3	401.3	6.6

This is a summary of the 19 budgets administered by the Director of Public Works. These include:

➢ 160	Surveyor
➢ 241	Flood Channel Maintenance
➢ 30101	Administration
➢ 30103	Engineering
➢ 30104	Equipment Maintenance
➢ 30105	Road Maintenance
➢ 30106	Construction
➢ 30108	Development Services
➢ 304	Flood Control Engineering
➢ 306	Water Resources
➢ 313	Road District #1
➢ 314	Road District #2
➢ 315	Road District #3
➢ 316	Road District #4
➢ 317	Road District #5
➢ 408	Utility Districts
➢	Solid Waste Enterprise Fund
➢	Solid Waste Closure Fund
➢	Motor Pool

Summary

Public Works—Road Fund

Manuel Lopez, ***Public Works Director***

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$9,824,876	$12,067,825	$13,017,429	$13,017,429	$949,604
Services & Supplies	15,825,014	26,005,419	33,995,079	33,995,079	7,989,660
Other Charges	7,000	43,000	7,000	7,000	(36,000)
Fixed Assets	1,001,508	951,030	906,674	906,674	(44,356)
Total Expenditures	$26,658,398	$39,067,274	$47,926,182	$47,926,182	$8,858,908
Expenditure Reimbursements	0	0	(1,803,955)	(1,803,955)	(1,803,955)
Total Appropriations	$26,658,398	$39,067,274	$46,122,227	$46,122,227	$7,054,953
Earned Revenues By Source					
Taxes	$7,105,516	$10,186,006	$14,729,065	$14,729,065	$4,543,059
Licenses/Permits/Franchises	5,509	50,000	85,000	85,000	35,000
Interest/Rents	559,673	600,000	600,000	600,000	0
Aid from Other Governments	14,292,703	22,508,241	26,579,530	26,579,530	4,071,289
Charges for Services	3,946,876	3,457,800	569,800	569,800	(2,888,000)
Miscellaneous Revenues	1,347,582	1,283,500	1,353,500	1,353,500	70,000
Operating Transfers In	2,000,000	0	2,593,433	2,593,433	2,593,433
Fund Balance	(2,668,570)	743,727	(788,101)	(788,101)	(1,531,828)
Total Revenues	$26,589,289	$38,829,274	$45,722,227	$45,722,227	$6,892,953
Net County Cost					
Descretionary	$69,109	$238,000	$400,000	$400,000	$162,000
Allocated Positions	208.0	218.0	222.0	222.0	4.0
Temporary (Full-Time Equivalent)	12.9	16.0	16.4	16.4	0.4
Total Staffing	220.9	234.0	238.4	238.4	4.4

Major Budget Changes

The following section includes a detailed review by budget, of the 2001-02 appropriations for each division within the Public Works Road Fund Department.

Revenues

➢ ($1,531,828)	Fund balance.
➢ $433,333	Measure K sales tax.
➢ $1,045,124	Measure K congestion relief projects.
➢ $195,018	Measure K bicycle projects.
➢ $2,869,584	Measure K railroad safety crossing program.
➢ $35,000	Franchise miscellaneous.
➢ ($361,100)	State Transportation Improvement Program.
➢ $1,625,000	State Streets and Highway Code Section 2182 (AB 2928).
➢ $2,613,766	State Railroad Grade Separation Program.
➢ ($105,000)	Federal Construction Seismic Retrofit Program.

Summary

Roads & Facilities

$1,067,672	Federal Congestion Management and Air Quality.
($201,848)	Federal Transportation Enhancement Activities.
$80,838	Federal Surface Transportation Project.
($527,000)	Federal Emergency Relief Program.
($437,387)	Federal Safety Improvement Program.
($2,163,850)	Adjustments resulting from GASB 34 accounting changes related to internal service activities.
$750,000	Burlington Northern Santa Fe/Jack Tone Road grade separation project.
$1,126,983	Increased reimbursement from Community Infrastructure Fund - traffic impact mitigation fees.
$160,000	Increased funding allocation from Tobacco Settlement Fund.

30101—Public Works-Administration

Roads & Facilities

Manuel Lopez, ***Public Works Director***

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,199,340	$1,646,080	$1,787,898	$1,787,898	$141,818
Services & Supplies	881,353	1,228,735	1,296,231	1,296,231	67,496
Fixed Assets	30,860	115,925	128,105	128,105	12,180
Total Expenditures	$2,111,553	$2,990,740	$3,212,234	$3,212,234	$221,494
Expenditure Reimbursements	0	0	(415,955)	(415,955)	(415,955)
Total Appropriation	$2,111,553	$2,990,740	$2,796,279	$2,796,279	($194,461)
Earned Revenues By Source	*See Public Works-Road Fund Summary Page*				
Allocated Positions	22.0	28.0	28.0	28.0	0.0
Temporary (Full-Time Equivalent)	1.7	2.2	3.0	3.0	0.8
Total Staffing	23.7	30.2	31.0	31.0	0.8

Purpose

The Department of Public Works is charged with the responsibility to plan, design, construct, operate, and maintain the public roads, bridges, water, wastewater systems, flood control, and solid waste systems of the County. Additionally, staff support is provided to the Planning Commission and the County Advisory Water Commission. The overall mission is to protect the health and welfare of the public and preserve the County's infrastructure investments.

Major Budget Changes

Salaries & Employee Benefits

➢ $111,810	Negotiated salary and benefits adjustment.
➢ ($34,846)	Transfer of Office Assistant II to Engineering budget.
➢ $35,849	Transfer of Office Manager I from Flood Control budget.
➢ $20,505	Increase in extra-help to compensate for increased workload.
➢ $8,500	Increase in overtime to reflect actual experience.

Services & Supplies

➢ $13,000	Increase for copy machines to reflect actual expenditure.
➢ ($6,404)	Decrease in office automation equipment.
➢ $7,000	Increase in transportation and travel to reflect increased training for new staff.
➢ $5,786	Increase in motor pool costs due to new mileage rates.
➢ ($68,000)	Decrease in outside services-contract consultant services.
➢ $28,193	Cost allocation plan adjustment.
➢ $29,453	Increase in Workers' Compensation and Casualty Insurance charges.
➢ $41,000	Increase in utilities to reflect anticipated increase in gas and electric costs.

Fixed Assets

➢ $70,005	New workstations (15) to replace outdated furniture.
➢ $8,100	Color laserjet printers (3).
➢ $7,000	48 port switch (2).
➢ $14,400	Laptop personal computers (4).
➢ $25,000	Network server (2).

➢ $3,600	Network backup and rack system (2).

Expenditure Reimbursements

➢ $415,955	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The Administration budget funds support services for all 18 functional areas of the Department of Public Works. Support services include management, personnel, payroll, information services, clerical, fiscal, records management, and supplies procurement and payment. Areas of additional significance for the Administrative budget are as follows:

Facility Modernization

Funds have been programmed to continue a multiyear effort to improve public services through modernization of office systems within the Department of Public Works. A phased transition to integrated workstations is being implemented to improve public access and space utilization. Ongoing infrastructure and space planning studies are being conducted to identify short- and long-term department facility and space needs. This includes the development of a long-term master plan for the Public Works complex on Hazelton Avenue.

Office Automation

Funding to continue support of a Geographic Information System (GIS) capability is included in the budget. This effort is being coordinated with other departments that are developing GIS applications. When fully implemented, GIS programs will expedite access to public infrastructure and property related information. The Public Works GIS Specialist will be hired in 2001-02.

In the area of the Public Works Information System network and office automation tools, a Help Desk system will be implemented with the assistance of professional services. The current manual system does not lend itself to report generation. This makes trend analysis difficult when trying to determine the major cause of Help Desk requests, i. e., hardware problems, software problems, user training issues, etc. This type of trend analysis is needed to provide proper management of problems to solve the core issue.

Major efforts will be made to recruit hard to fill positions. These efforts will include a specialized advertising campaign in approximately 20 counties in northern and central California, creation of programs to develop employees in-house to fill certain classifications, and promotion of qualified Public Works employees wherever possible.

2000-01 Accomplishments

1. Filled several key positions including the Public Works Business Administrator, Office Systems Analyst, Accountant-Auditor, and Administrative Assistant positions.
2. Procured hardware to implement document imaging at Public Works.
3. Transferred administrative responsibility (for Information Services, Fiscal, Central Services, and Motor Pool), from the engineering position of Deputy Director/Operations to the Public Works Business Administrator.
4. Completed the first year of a three-year facility modernization program.

2001-02 Objectives

1. To complete implementation of the document imaging system.
2. To fill all vacant Engineer positions through aggressive recruitment.
3. To fill the vacant GIS Specialist position, and develop a Business Plan for GIS use and implementation in coordination with other County GIS efforts.
4. To complete the second year of a three-year facility modernization program.
5. To implement a Departmental Information Systems Help Desk system that provides management reports allowing Information Systems staff's efforts to become more preventive.

30103—Public Works-Engineering

Roads & Facilities

Manuel Lopez, ***Public Works Director***

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,377,833	$3,116,876	$3,458,182	$3,458,182	$341,306
Services & Supplies	1,516,805	3,207,712	4,909,431	4,909,431	1,701,719
Fixed Assets	25,641	118,238	195,069	195,069	76,831
Total Expenditures	$3,920,279	$6,442,826	$8,562,682	$8,562,682	$2,119,856
Expenditure Reimbursements	0	0	(69,000)	(69,000)	(69,000)
Total Appropriations	$3,920,279	$6,442,826	$8,493,682	$8,493,682	$2,050,856
Earned Revenues By Source	*See Public Works - Road Fund Summary Page*				
Allocated Positions	45.0	50.0	53.0	53.0	3.0
Temporary (Full-Time Equivalent)	2.2	3.0	2.5	2.5	(0.5)
Total Staffing	47.2	53.0	55.5	55.5	2.5

Purpose

Public Works-Engineering provides services related to the planning, design, and inspection of construction projects for the County's solid waste, transportation, and utility infrastructure systems. Engineering studies are performed that recommend safety, operational, development, and facilities planning actions. This budget includes support services for the departmental computer automation and communication system.

Major Budget Changes

Salaries & Employee Benefits

➢ $240,846	Negotiated salary and benefits adjustments.
➢ $59,828	Transfer one Environmental Specialist position from Public Works Development Services budget.
➢ $32,374	Transfer one Office Assistant II position from Public Works Administration budget.
➢ $55,173	First-year cost of one new Engineering Assistant I position.
➢ ($46,915)	Decrease in extra-help and overtime.

Services & Supplies

➢ $44,752	Increase in telephone system conversion and equipment maintenance costs.
➢ ($33,105)	Decrease in leases for office automation equipment.
➢ $26,440	Increase in motor pool charges due to rate adjustments.
➢ $1,241,600	Increase in consultant services for Grade Separation and Measure K Congestion Relief Projects.
➢ $70,144	Increase in software and related licenses for updated engineering software.
➢ $321,615	Increase in Casualty and Workers' Compensation Insurance.
➢ $35,000	Increase in maintenance/rents - structures and grounds.
➢ ($10,000)	Decrease in small tools and instruments.

Fixed Assets

➢ $100,009	Integrated workstations and appurtenances.
➢ $5,000	Traffic counters.
➢ $30,000	Plotter.

➢ $4,260	Office automation equipment.
➢ $2,800	Printer.
➢ $21,000	Mini van to be assigned to the Design Engineering group.
➢ $13,500	Compact sedan to be assigned to the Bridge Engineering and Special Projects Divisions.
➢ $18,500	Pickup truck to be assigned to the Field Engineering group for field inspection and related work.

Expenditure Reimbursements

➢ ($69,000)	Adjustment resulting from GASB 34 accounting change related to internal service activities.

Program Discussion

During 2000-01, new and unprogrammed revenue in the amount of $5.8 million was received from the 2000 State Transportation Improvement Program (STIP) and State Assembly Bill 2928, Traffic Congestion Relief Program (TCRP), for the preservation of the local road system. In order to ensure these new funds were secured, Public Works was required to redirect its efforts toward the delivery of these programs in order to comply with the "Use It or Lose It" mandates of these special funding opportunities. These new funds were used to deliver projects originally programmed with local funding sources. This results in the ability to fund other local roadway rehabilitation needs in 2001-02.

Ongoing outreach and recruitment for technically qualified personnel is necessary to assure essential engineering efforts to deliver the enhanced level of Measure K Local Street Repair and the initial phase of complex large-scale Measure K Congestion Relief and Grade Separation projects. Funding has been recommended for the completion of the engineering space remodeling. Consultant services continue to play a major role in the design and construction management of these complex projects. Major funding is proposed for these professional services. As these multiyear large-scale projects progress toward final design and construction, additional professional staff and consultant services may be required for plan checking and construction management services.

Staffing

In an effort to better utilize Department resources, two existing positions are being transferred into the Engineering budget; from Development Services, the Environmental Specialist position to better aid in project delivery; from the Administration budget, an Office Assistant II to assist the Bridge Division with administrative program requirements. One new Engineering Assistant I position is also recommended to assist in the development of road maintenance maps and project estimating, associated with road maintenance needs.

In addition to the new positions requested above, the Department is also requesting to retain the following vacant allocated positions:

- ➢ One Licensed Land Surveyor. This position was approved as an 1999-00 midyear allocation. Public Works and Human Resources are finalizing the requirements for this classification.
- ➢ One Engineer V. This position represents the Bridge Engineering Division head and has been vacant since the retirement of the previous Division head. Due to the shortage of experienced Engineers, this

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Projects Designed & Constructed	32	34	33	35	38
Engineering Studies	149	145	91	100	120
Permits Inspected	450	501	558	625	625
Subdivisions Inspected	7	7	5	6	5
Bridges Inspected	30	40	64	65	65

position has been difficult to fill. Public Works has been actively attempting to directly recruit interested candidates for this position.

- One Engineer I-IV. This position represents the Assistant Traffic Engineer, which has been vacant since October 2000. Again, due to the shortage of experienced Engineers, Public Works has been actively attempting to directly recruit interested candidates.

Program Activities

Engineering staff will concentrate on the delivery of the following federal, State and local transportation construction programs and continue to pursue competitive transportation funding opportunities and preservation strategies to assure safety and preservation of the County maintained roadway network.

Federal Programs

- Surface Transportation Program (STP) - Rehabilitation and improvement of County roadways.
- Congestion Mitigation and Air Quality Program (CMAQ) - Funding competitively allocated to programs or projects that reduce emissions and mitigate congestion.
- Federal Highway Bridge Replacement and Rehabilitation Program (FHBRR) - Improvements related to the replacement, rehabilitation, painting, seismic retrofit, and upgrading of County maintained bridges.
- Federal Hazard Elimination Program (HES) - Reconstruction or alteration of facilities to reduce the number and severity of accidents to motorists. Safe Routes To School Program (SR2S) - Reconstruction or alteration of facilities to reduce barriers to safe pedestrian and/or bicycle travel.
- Federal Railroad-Highway Grade Crossing Protection Program (RR) - Improvements to railroad highway crossing.

State Programs

- State Transportation Improvement Program (STIP) - Rehabilitation or improvement of designated roadway systems.
- Traffic Congestion Relief Program (TCRP) - Rehabilitation and preservation of local roadway systems.
- Highway-Railroad Grade Separation Program is to improve safety and to expedite the movement of vehicles by eliminating highway-rail crossings at grade.

Local Programs - Measure K

- Rehabilitation - Balanced roadway rehabilitation based upon the Pavement Management System.
- Congestion Relief Program - Advance planning for the Lockeford Improvements Study, the Pershing Avenue Improvements and right-of-way acquisition and final design for the Lower Sacramento Road segments (Harney Curve to Harney Lane and Woodhaven/Chestnut/Mokelumne).
- Railroad Safety - Preliminary planning for West Lane Grade Separation at the Southern Pacific Railroad and final engineering efforts for the Jack Tone Grade Separation at the Burlington Northern and Santa Fe Railroad.

Tobacco Settlement Trust Fund

- Sidewalk Accessibility Program - Addresses the need to install curb ramps at intersections with curb, gutter, and sidewalk in accordance with the requirements of the Americans with Disabilities Act (ADA). Development of a Countywide inventory system and the initial phase of a ten-year program is scheduled to begin in the summer of 2002 with the construction of 50 curb ramps.
- Walkways to School - Funding used to provide the local match for projects funded under the federal Safe Routes To School program.

Community Development Block Grant

- Projects for community systems, sanitary sewer facilities, and storm drainage improvement.

Regional Planning

- Includes the State Route 99 Corridor Improvements with continued coordination of the State Route 99/ Arch Road and Hammer Lane State Route 99 interchanges, Arch Sperry Road Corridor Improvements, Eleventh Street Special Purpose Plan, and the Cherokee Road Improvements Study.

Improvement and Preservation Strategies

- To expand the Pavement Management System to include Road Maintenance and Bridge Inventory data, promote and support the State's efforts to convert construction documents from a metric system to an English version, to continue survey monumentalizing activities in response to legislation and regulation, and to continue to seek funding sources to address pedestrian safety and system preservation needs of the County maintained roadway system.

2000-01 Accomplishments

1. Awarded 36 contracts - including 6 major Surface Transportation Program projects, 7 State Transportation Improvement Projects, 1 Congestion Mitigation and Air Quality project, 5 Traffic Congestion Relief Program projects, 1 Highway Bridge Replacement and Rehabilitation Painting project, and 1 Emergency Relief Bridge project. Additional projects were delayed due to environmental and safety related issues.
2. Initiated preliminary engineering and continued to pursue funding for the West Lane Grade Separation at Southern Pacific Railroad; successfully obtained funding for the Jack Tone Road at Burlington Northern Santa Fe Grade Separation projects; and improved 14 railroad grade crossings.
3. Rehabilitated key horizontal control monuments within the County right-of-way as they coincide with 38 construction projects; evaluated 4 Global Positioning Systems (GPS); and continued to work toward setting a Countywide grid for the benefit of the Department and surveying community at large.
4. Implemented the annual Concrete Bridge Deck Sealing Program, which in the first year, extended the life of 5 bridge decks by sealing them from moisture to avoid rust damage to reinforcing steel.
5. Provided the necessary hardware and network capabilities to improve contract administration through the use of the electronic record transfer system; constructed one project utilizing Rubber Asphalt Concrete technology; and will continue to monitor the local availability of material resources in terms of performance and cost effectiveness.

2001-02 Objectives

1. To award 40 contracts - including 4 major Surface Transportation Program projects, 1 major multi-year Grade Separation project, 2 Seismic Retrofit Projects, 1 major Congestion Mitigation and Air Quality project, 1 Hazard Elimination Safety project, 6 Bridge Replacement and Rehabilitation Barrier Rail projects, and initiate first phase of Tobacco Settlement Trust Fund sidewalk accessibility program.
2. To continue to pursue funding for the West Lane Grade Separation at Southern Pacific Railroad Crossing and improve 9 railroad grade crossings.
3. To initiate two phases of Lower Sacramento Road Improvements (Harney Curve to Kettleman Lane and Woodhaven/Chestnut/Mokelumne).
4. To initiate the regional planning efforts of the Eleventh Street Special Purpose Plan and continue to assist in the Cherokee Road Improvements Study.
5. To implement the San Joaquin County Habitat Plan for Public Works transportation projects in order to expedite project delivery.

30104—Public Works-Equipment Maintenance

Roads & Facilities

Manuel Lopez, *Public Works Director*

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$682,925	$810,838	$875,794	$875,794	$64,956
Services & Supplies	887,581	1,433,608	1,263,927	1,263,927	(169,681)
Fixed Assets	40,367	42,767	61,500	61,500	18,733
Total Expenditures	$1,610,873	$2,287,213	$2,201,221	$2,201,221	($85,992)
Expenditure Reimbursements	0	0	(450,000)	(450,000)	(450,000)
Total Appropriations	$1,610,873	$2,287,213	$1,751,221	$1,751,221	($535,992)
Earned Revenues By Source	*See Public Works - Road Fund Summary Page*				
Allocated Positions	16.0	16.0	17.0	17.0	1.0
Temporary (Full-Time Equivalent)	0.7	0.7	0.0	0.0	(0.7)
Total Staffing	16.7	16.7	17.0	17.0	0.3

Purpose

The Equipment Maintenance budget provides funding for maintenance of heavy equipment used by the Department of Public Works (Road Maintenance, Channel Maintenance, Solid Waste, and Utility Maintenance Divisions) and other County departments.

Major Budget Changes

Salaries & Employee Benefits

➢ ($23,100)	Decrease in extra help.
➢ $37,663	First-year cost of one Equipment Service Worker II.
➢ $49,872	Negotiated salary and benefits adjustments.

Services & Supplies

➢ ($250,000)	Decrease in shipyard repairs due to greater planned ferry repair costs in 2000-01.
➢ $100,000	Increase repairs-sublets due to anticipated time and material work on non-motor pool vehicles and ferry work not associated with major overhaul.
➢ ($67,000)	Decrease in repairs-parts and accessories due to more new vehicles in motor pool.
➢ $17,500	Increase in steel and shop supplies.
➢ ($11,000)	Decrease in travel expenses.
➢ $4,600	Increase in gasoline and motor pool charges.
➢ $4,556	Increase in radio maintenance and information systems support services.
➢ $4,902	Increase in Workers' Compensation.
➢ $6,300	Increase in utilities.
➢ $3,000	Increase in maintenance - structures and grounds.
➢ $9,000	Increase in small tools and instruments.

Fixed Assets

➢ $10,000	Overhead crane.
➢ $30,000	Portable lift equipment.
➢ $6,000	Band saw.
➢ $5,000	Floor crane.
➢ $2,500	Transmission jack.
➢ $8,000	Floor jack.

30104—Public Works-Equipment Maintenance

Roads & Facilities

Expenditure Reimbursements

➢ $450,000	Adjustment resulting from GASB 34 accounting change.

Program Discussion

The Equipment Maintenance Division's activities include servicing, repairing, and rebuilding heavy-duty trucks, construction equipment, ferryboats, and movable bridges. Major repairs and overhauls are sublet to outside contractors on an as-needed basis. This unit also operates a central parts room that supports both Equipment Maintenance and Motor Pool operations.

The addition of an Equipment Service Worker II position is recommended to improve customer service and minimize delays in crew and equipment deployment. This position will provide after-hours servicing to construction equipment in order to provide service-ready vehicles for ensuing work shifts.

Commercial Equipment Inspections

The Equipment Maintenance Division performs quarterly safety inspections of vehicles weighing over 25,000 pounds as required by the California Highway Patrol. Smog inspections are also performed in accordance with the Bureau of Automotive Repair and California Air Resources Board requirements.

Equipment Maintenance

Preventive maintenance services are performed at 10,000 mile intervals with repairs as needed to insure reliability of equipment during peak usage periods. Annual overhaul services are conducted on specialized construction equipment that includes the dismantling and rebuilding of major components. Unscheduled repairs are conducted on a priority basis, including repairs at the equipment job site. Other services include preparation of new vehicles for service and preparing old vehicles for sale. Increased utilization of outside service providers is anticipated to accommodate increased repair services requests from time and material customers.

Ferry Maintenance

The County provides ferry services to Venice Island and Woodward Island. Maintenance services are provided for the two in-service ferries and a third standby ferry. All three ferries are over 40 years old and require significant maintenance to remain reliable. The Woodward Island Ferry is scheduled to receive drive system upgrades to reduce maintenance calls and increase reliability.

Parts Room Operation

The parts room staff stock and manage automotive and truck part inventories to facilitate timely repair and servicing of vehicles. Staff also manage term agreements with suppliers and monitor parts usage, adjusting inventory levels to meet operational needs.

2000-01 Accomplishments

1. Held several meetings with County departments and identified many areas of opportunity to further develop strategies for improved delivery of services.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
*90-Day CHP Inspections**	211	220	242	228	244
*Annual Services**	31	40	50	60	60
*Preventive Maintenance**	286	310	325	268	300
*Other Repair Services**	1,471	1,510	1,600	1,600	1,600
Heavy Equipment Inventory	280	255	260	266	274

**Based on number of services or inspections performed.*

2. Participated in planning the facilities space assessment and the consultants recommendations are being reviewed and considered.
3. Continued discussions with agencies on partnering opportunities regarding fueling infrastructure for alternative fuels.

2001-02 Objectives

1. To expand, test, and evaluate alternative fuel applications in heavy equipment operations.
2. To review service levels with regard to time and material customers, and identify improvement strategies for service delivery.
3. To work with other departments to develop long-term replacement cycle plans for heavy equipment serviced by Equipment Maintenance Division.

30105—Public Works-Road Maintenance

Roads & Facilities

Manuel Lopez, *Public Works Director*

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,617,144	$5,285,315	$5,578,179	$5,578,179	$292,864
Services & Supplies	2,294,661	2,769,886	3,090,181	3,090,181	320,295
Other Charges	7,000	7,000	7,000	7,000	0
Fixed Assets	827,016	613,500	458,000	458,000	(155,500)
Total Expenditures	$7,745,821	$8,675,701	$9,133,360	$9,133,360	$457,659
Expenditure Reimbursements	0	0	(531,000)	(531,000)	(531,000)
Total Appropriations	$7,745,821	$8,675,701	$8,602,360	$8,602,360	($73,341)
Earned Revenues By Source	*See Public Works - Road Fund Summary Page*				
Allocated Positions	107.0	105.0	105.0	105.0	0.0
Temporary (Full-Time Equivalent)	4.4	7.7	7.7	7.7	0.0
Total Staffing	111.4	112.7	112.7	112.7	0.0

Purpose

The Public Works Road Maintenance budget provides funding for the maintenance of County road and bridge systems to safeguard the traveling public and preserve the County's capital investment in the systems.

Major Budget Changes

Salaries & Employee Benefits

➢ $301,920	Negotiated salary and benefits adjustments.
➢ $34,740	New Junior Administrative Assistant position.
➢ ($43,796)	Delete one Traffic Maintenance Worker position.

Services & Supplies

➢ $172,000	Increase in Casualty Insurance.
➢ $18,500	Increase in transportation and travel.
➢ $45,000	Increase in diesel fuel and gasoline.
➢ $31,500	Increase in Workers' Compensation Insurance.
➢ $10,000	Increase in refuse disposal charges.
➢ $16,000	Increase in traffic supplies - signs, posts, and hardware.
➢ $22,000	Increase in minor furniture purchases and household expenses.
➢ $6,000	Increase in utilities.
➢ ($4,100)	Decrease in office automation equipment leases.

Fixed Assets

➢ $150,000	One street sweeper.
➢ $180,000	Three patch trucks.
➢ $72,000	One rubber tire roller.
➢ $45,000	One paving spreader.
➢ $8,000	One concrete grinder.
➢ $3,000	One aluminum boat.

Expenditure Reimbursements

➢ $531,000	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

Maintaining San Joaquin County's 1,678-mile roadway network, 277 bridges, 364 minor structures and related facilities within current funding limitations presents a significant challenge. The Road Maintenance Division will continue efforts to expand preventive and safety maintenance programs. These include chip-sealing, surface restoration, maintenance of signs, striping/pavement legends, clearing drainage systems obstructions, vegetation control, safety trimming of roadside trees, shoulder maintenance, sidewalk safety repairs, roadside debris removal, repairs to bridges, ferry ramps, and guard rails.

Increased chip-seal, surface restoration, shoulder maintenance, and sidewalk repair programs are proposed as part of a program to minimize needed maintenance of the County's roadways.

Material costs for routine road maintenance functions are shared by the Road Fund (25%) and Road Districts (75%), except for vegetation management products, which are funded exclusively by Road Districts. The following table presents a summary of the estimated costs to be shared between the Road Fund and Road District in 2001-02.

Description	Road Fund	Road Districts	Total Costs
Signal Maintenance	$20,000	$60,000	$80,000
Asphalt & Concrete	34,750	104,250	139,000
Rock, Sand & Gravel	5,900	17,700	23,600
Bitumens	5,000	15,000	20,000
Vegetation Mgmt.	0	128,000	128,000
Signs	38,750	116,250	155,000
Paint	121,500	364,500	486,000
Storm Pumps	1,250	3,750	5,000
Traffic Lights	23,325	69,975	93,300
Total	**$250,475**	**$879,425**	**$1,129,900**

Interest earnings from Road District accounts provide funding for the purchase of road maintenance equipment. Funding is programmed in the proposed budget to replace several older pieces of equipment which are costly to repair.

Qty	Description	Cost
1	Street Sweeper	$150,000
3	Patch Trucks	180,000
1	Rubber Tire Roller	72,000
1	Paving Spreader	45,000
1	Concrete Grinder	8,000
1	Aluminum Boat	3,000

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Maintenance Reconstruction (miles)	12	15	16	18	9
Chip-Sealing (miles)	111	175	180	187	201
Shoulder Weed Control (miles)	2,100	2,100	2,100	2,100	2,100
Shoulder Grading (miles)	265	0	80	275	300
Traffic Sign Maintenance (each)	15,000	15,000	9,500	15,000	15,000
Pavement Striping (miles)	2,000	2,000	1,700	1,570	2,000
Pavement Legends (each)	11,000	11,000	11,000	18,000	25,000
Raised Pavement Markers (each)	65,000	65,000	51,400	51,390	58,000
Tree Maintenance (each)	2,500	3,000	2,994	3,000	3,000
Roadside Mowing (miles)	175	0	1,100	1,200	1,300

30105—Public Works-Road Maintenance

Roads & Facilities

2000-01 Accomplishments

1. Performed surface restoration and resurfacing of 18 miles of County roads.
2. Chip sealed 187 miles of County roads.
3. Established a year-round shoulder maintenance program, with 275 miles graded.
4. Completed a comprehensive sidewalk survey, with repairs scheduled to commence during the summer of 2001.

2001-02 Objectives

1. To perform surface restoration and resurfacing on nine miles of County roads.
2. To chip-seal 201 miles of County roads.
3. To upgrade 300 miles of roadway shoulders.
4. To complete sidewalk repairs on 50 prioritized locations.

30106—Public Works-Construction

Roads & Facilities

Manuel Lopez, ***Public Works Director***

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$10,044,469	$17,063,562	$23,097,273	$23,097,273	$6,033,711
Total Appropriations	$10,044,469	$17,063,562	$23,097,273	$23,097,273	$6,033,711
Earned Revenues By Source	*See Public Works - Road Fund Summary Page*				

Purpose

The Construction budget provides for the costs of planning, designing, and constructing County public roads, bridges, and related facilities. Projects financed exclusively by Road Districts are not included in this budget.

Program Discussion

Unanticipated revenue received in 2000-01 from the 2000 State Transportation Improvement Program (STIP) and AB 2928, Traffic Congestion Relief Program (TCRP), generated an additional $5.8 million for preservation of the local road system. Public Works was required to shift projects, by meeting program requirements and discretionary funding, to the STIP and TCRP programs in order to comply with the "Use It or Lose It" mandates. The construction work program will focus on the completion of the 2000 STIP and TCRP, initial construction phase of the Tobacco Settlement Trust Fund, Measure K Local Street Repair, complex Measure K Congestion Relief projects - Lower Sacramento Road, West Lane and Jack Tone Road Grade Separation projects along with the following federal, State, and locally funded programs.

Federal Programs

Surface Transportation Program

This is a flexible block grant administered by the Council of Governments. A one-time policy decision was made to a formula-based allocation due to road maintenance needs.

Safe Routes to School Program (SR2S)

This is the final year for the two-year program that allocates funding to projects that solve safety issues based upon accident data--the potential for accidents, or the enhancement of pedestrian and/or bicycle travel.

Federal Highway Bridge Replacement and Rehabilitation Program (FHBRR)

Caltrans establishes Statewide lists of deficient bridges, based on inspection reports, that are eligible for replacement, rehabilitation, painting, or barrier rail replacement.

Seismic Retrofit Program

The Seismic Retrofit Program was established after the Loma Prieta earthquake of 1989. Bridges with a substantial seismic risk factor may be retrofitted in order to avoid a total collapse during an earthquake.

Federal Hazard Elimination Safety Programs (HES)

HES funds are provided on a competitive Statewide basis and can only be used for the reconstruction or alteration of facilities to reduce the number and severity of accidents to motorists.

Federal Railroad-Highway Crossing Protection Program

This program provides Statewide funding on a "first-come, first-served" basis to improve railroad highway crossings. Crossings must be included in a list established by the California Public Utilities Commission (CPUC).

Congestion Mitigation & Air Quality Program (CMAQ)

CMAQ funds are competitively allocated by the Council of Governments and are directed to transportation projects and programs, which reduce emissions and mitigate congestion.

State Programs

State Transportation Improvement Program (STIP)

Senate Bill 45 simplified funding programs in the STIP and assigned State funding allocations to the Metropolitan Planning Agencies. During 2000-01, the California

Transportation Commission approved $2.6 million for local rehabilitation and capacity enhancement projects.

Traffic Congestion Relief Program (TCRP)

As a result of AB 2928, enacted on July 6, 2000, the State will allocate $1.5 billion over five years (2001-02 through 2005-06) to local agencies specifically for preservation of their local road systems. The County received an allocation of $3.8 million for 2000-01 and should receive five annual apportionments of approximately $1.6 million starting 2001-02.

State Highway-Railroad Grade Separation Program

The purpose of this program is to improve safety and to expedite the movement of vehicles by eliminating highway-rail crossing at grade. Projects eligible for funding include those that alter or reconstruct existing grade separations, provide for construction of new grade separations, or eliminate existing grade crossings by relocating tracks or roads.

Local Programs

Measure K - Local Street Repair

Local Street Repair Program funds are used for the design and construction of County roadway rehabilitation projects, as identified by the Pavement Management System, railroad grade crossing improvements not on the CPUC list, roadway safety programs, and local matching funds for federal aid projects.

Measure K - Congestion Relief Program

Congestion relief program funds are used for County roadway improvement projects specified in Measure K to provide capacity enhancing features, additional travel lanes, signalization, and channelization.

Measure K - Railroad Safety Crossing Program

Railroad Safety Crossing Program funds are used to finance grade separation projects involving local roadways and railroads as set forth in Measure K.

Tobacco Settlement Trust Fund

Based on policy approved by the Board of Supervisors, funds are allocated on a multi-year general allocation formula for funding roadway safety and rehabilitation, improving drainage programs, and upgrading provisions for pedestrians.

2000-01 Accomplishments

The 2000-01 Construction Budget funded the following road and bridge projects.

Projects Constructed - $10, 831,520

Road Resurfacing and Reconstruction

1. Eight Mile Road Resurfacing (South 99 Frontage Road to Southern Pacific Rail Road).
2. Chrisman Road Resurfacing (Eleventh Street to Schulte Road).
3. East Stockton Streets Resurfacing, Phase I (Carmellia Avenue, Ardelle Avenue, Sonora Street, Hobart Avenue, Lafayette Street, Dana Avenue, Washington Street, Adrienne Avenue, Anthony Avenue, Thelma Avenue, and May Avenue).
4. Union Road Resurfacing (Trahern Road to West Ripon Road).
5. Clements Road Resurfacing (Harney Lane to Brandt Road).
6. Tully Road Resurfacing (Brandt Road to Hammond Street).
7. North Ripon Road Resurfacing (Ripon City Limits to State Route 120).
8. River Road Resurfacing (Murphy Road to Santa Fe Road).
9. Concrete Bridge Deck Seal Program 2000.
10. DeVries Road Resurfacing (Thornton Road to State Route 12).
11. Comstock Road and Fine Road Resurfacing (Wall Road to State Route 26).
12. Eight Mile Road Bridge 29C - 219 Painting (Across Honker Cut).
13. Van Allen Road Minor Structure Replacement (Across Central San Joaquin Water Conservation District Irrigation Canal).
14. Benjamin Holt Drive and Gettysburg Place Traffic Signal (Intersection).
15. Qantas Lane Extension (Arch-Airport Road to State Route 99 West Frontage Road).
16. Traffic Signal and Safety Lighting (State Route 120 and Austin Road).

17. Walnut Grove Road Bridge No. 29C-131 Center Pier Repairs (Across Mokelumne River and North Fork).
18. Bird Road Resurfacing (State Route 132 to Durham Ferry Road).
19. North 99 Frontage Road - West Resurfacing (Eight Mile Road south to City Limits).
20. Elliott Road Resurfacing (State Route 88 to Peltier Road).
21. Eleventh Street and Banta Road Traffic Signal (Intersection).
22. Eleventh Street Improvements (0.4 mile west of Banta Road to 0.2 mile east of Banta Road).
23. Liberty Road Resurfacing (Bruella Road to Elliott Road).
24. Van Allen Road Resurfacing (Lone Tree Road to Mariposa Road).
25. East Main Street Resurfacing (Gillis Road to Alpine Road).
26. North 99 Frontage Road, East Resurfacing (Eight Mile Road to Armstrong Road).
27. Waterloo Road Landscape Improvements ("E" Street to State Route 99).

Contracts Awarded 7/1/00-6/30/01 - $6,553,500

Road Resurfacing and Reconstruction

1. West Lane-Southbound Resurfacing (Harney Lane to Armstrong Road.).
2. Jahant Road Resurfacing (Tully Road to Mackville Road).
3. Copperopolis Road Resurfacing (Duncan Road to Hewitt Road).
4. Chrisman Road Resurfacing (Interstate 580 to Durham Ferry Road).
5. North 99 Frontage Road - East Resurfacing (Foppiano Lane to Eight Mile Road).
6. Eight Mile Road (State Route 88 to Jack Tone Road).
7. North 99 Frontage Road - East (Acampo Road to Jahant Road).
8. Escalon-Bellota Road Improvements (Mariposa Road to State Route 4).
9. Clements Road Resurfacing (Comstock Road to Harney Lane).

Bridge Replacement and Rehabilitation

1. Bruella Road Bridge (Across the Mokelumene River).
2. Jack Tone Road Bridge (Across Bear Creek).
3. Jack Tone Road Bridge (Mosher Slough).
4. Waverly Road Bridge (Duck Creek Branch).

Projects Designed 7/1/00-6/30/01

Road Resurfacing and Reconstruction

1. Eleventh Street Resurfacing (Kasson Road to I-5).
2. North 99 Frontage Road - West and East Resurfacing (Mokelumne River to Acampo Road; Mokelumne River to Woodbridge Road).
3. Harlan Road Resurfacing (French Camp to Roth Road).
4. Tracy Boulevard Resurfacing (Platti Road to Tracy City Limits).
5. Fine Road Resurfacing (Copperopolis Road to Flood Road-East).

Seismic Retrofit Program

1. Walnut Grove Road Bridge (South Fork Mokelumne River).
2. Manthey Road Bridge (Paradise Cut).

Bridge Replacement and Rehabilitation

1. Elliott Road Bridge (Mokelumne River)

Projects Under Design

Road Resurfacing and Reconstruction

1. Eight Mile Road Resurfacing (Thornton Road to Davis Road).
2. Michigan Avenue/Country Club View Court (Rainier Avenue to Kirk Avenue).
3. Peltier Road Resurfacing (State Route 99 to Bruella Road).
4. Lammers Road Resurfacing (Schulte Road to Valpico Road).
5. Sidewalk Accessibility Program.

6. Concrete Deck Sealing Program.

Bridge Replacement and Rehabilitation

1. Thornton Road Bridge (Mokelumne River).
2. River Road Bridge (Across San Joaquin Irrigation District Canal).
3. Lower Sacramento Road Bridge (Pixley Slough).
4. McKinley Avenue Bridge (at French Camp Slough).
5. Escalon-Bellota Road Bridge (Channel C).
6. Escalon-Bellota Road Bridge (Channel B).
7. Jack Tone Road Bridge (Across Calaveras River).
8. Wilson Way Bridge (at Diverting Canal).

Objectives

The following programs, listed by funding source, will fund 2001-02 construction activities:

Federal Programs	
Surface Transportation (STP)	$2,429,000
Safety Program (HES)	280,000
**Safe Routes to School (SR2S)*	0
Bridge Replacement and Rehabilitation (FHBRR)	1,143,000
Seismic Retrofit Program	1,790,000
Congestion Mitigation and Air Quality (CMAQ)	1,335,000
Federal Subtotal	$6,977,000
State Transportation Improvement Program	
Local Roadway Preservation	$1,625,000
State Subtotal	$1,625,000
Measure K	
Local Street Repair	$6,500,000
Congestion Relief Program	1,995,000
Railroad Safety Crossing Program	5,490,000
Measure K Subtotal	$13,985,000
Tobacco Settlement Trust Fund	
Sidewalk Accessibility Program	$250,000
Walkways to School	30,000
Tobacco Settlement Subtotal	$280,000
*****2001-02 Construction Total***	**$22,867,000**

**Applications Pending*

***Does not include the "Major Roadway Resurfacing Projects" line account.*

30108—Public Works-Development Services

Roads & Facilities

Manuel Lopez, *Public Works Director*

Road Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$947,634	$1,208,716	$1,317,376	$1,317,376	$108,660
Services & Supplies	200,145	301,916	338,036	338,036	36,120
Other Charges	0	36,000	0	0	(36,000)
Fixed Assets	77,624	60,600	64,000	64,000	3,400
Total Expenditures	$1,225,403	$1,607,232	$1,719,412	$1,719,412	$112,180
Expenditure Reimbursements	0	0	(338,000)	(338,000)	(338,000)
Total Appropriations	$1,225,403	$1,607,232	$1,381,412	$1,381,412	($225,820)
Earned Revenues By Source	*See Public Works - Road Fund Summary Page*				
Allocated Positions	18.0	19.0	19.0	19.0	0.0
Temporary (Full-Time Equivalent)	3.9	2.4	3.2	3.2	0.8
Total Staffing	21.9	21.4	22.2	22.2	0.8

Purpose

Development Services budget provides funding for acquisition and disposition of real property; the review of private development projects; preparation of master plans for future construction of infrastructure; and special district administration. Development Services programmatic areas include: traffic and water impact mitigation fees; underground utilities districts formation; and the National Pollutant Discharge Elimination System (NPDES) Program.

Major Budget Changes

Salaries & Employee Benefits

➢ $90,091	Negotiated salary and benefits adjustments.
➢ $40,981	Increase in extra help to hire college students to improve recruitment and retention efforts.
➢ ($58,250)	Transfer Environmental Specialist position to Engineering Division.
➢ $35,838	Addition of Office Manager position.

Services & Supplies

➢ $6,450	Increase in printing, postage, and travel costs.
➢ $10,487	Increase in computer maintenance and office automation equipment.
➢ $24,450	Increase in computer software for AUTOCAD, Geographic Information System, and other technical software.
➢ ($5,250)	Decrease in small tools and instruments.

Other Charges

➢ ($36,000)	Completion of developer contribution to Cal Trans - French Camp Ramp.

Fixed Assets

➢ $64,000	Work stations (8).

Expenditure Reimbursements

➢ ($338,000)	Adjustments resulting from GASB 34 accounting changes related to internal service activities.

30108—Public Works-Development Services

Roads & Facilities

Program Discussion

Development Services incorporates the operations of the Public Services, Public Facilities, and Real Property Divisions.

Public Services

The level of activity for private development is expected to remain the same as last year. Public Services will continue the process of converting underground maps to Geographic Information System base maps.

The Department will continue the automation of permit processing, and will initiate, through e-mail, internet access for processing some permits.

The Department is in the process of transferring the responsibility for a portion of flood zone review to the Flood Control Division.

The recommended budget reflects the continuation of a vacant Engineer position. The position became vacant in December 2000, and has not been filled due to the difficulty in recruiting engineers.

Public Facilities

During 2001-02, the Public Facilities/Special Districts Division will continue to administer the Traffic and Water Impact Fee program, the Community Development Block Grant program, and the Surface Mining Permit program.

It is anticipated that private development activities will remain at the same level as the previous year, which will impact the Division's workload in the area of infrastructure planning and transportation studies. The number of Underground Utility Districts formed each year is dependent on the allocation of funds by the Pacific Gas and Electric Company. There will be an increase in workload in the area of monitoring compliance of mining operation due to the start up of several new mining sites.

The emphasis of the National Pollutant Discharge Elimination System will be in the area of education and dissemination of information about the water pollution prevention program. During 2001-02, the effort for the Division will be concentrated on the public outreach program, the industrial permit, and construction activities permit. As the Mountain House Community Service District begins to review the infrastructure plans for Mountain

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Com Develop Referral Reviews	228	200	240	260	260
Subdivision Plan Reviews	2	10	4	4	4
Transportation Permits	990	1,070	1,223	1,350	1,350
Encroachment Permits	440	470	462	520	520
Utility System Evaluations	14	20	20	20	20
Flood Zone Reviews	1,124	2,300	1,200	1,350	750
Plot Plans	1,307	1,290	1,300	1,350	1,350
Environmental Referrals	85	80	70	72	75
Environmental Coordinations	50	55	65	50	65
Property Acquisitions/Dispositions	5	15	15	15	15
Appraisals	20	20	20	20	20
Abandonments	5	3	3	5	5
Underground Utility Reviews	2	2	2	3	3
Facility Plan Reviews	3	3	3	5	5
Transportation Impact Studies	6	11	14	10	10
Process Special Dist Annexations	1	4	4	2	4

House New Community, the Division will concentrate its efforts to ensure compliance with the adopted Master Plan for infrastructure development.

The implementation of Proposition 218 provisions on Special District assessments will continue to have impact on the workload of this Division.

Real Property

The Real Property Section is a service resource to the Department of Public Works. This section directs much of its resources towards completion of appraisals, negotiation, acquisition, disposition, and real property ownership information requested by various Public Works divisions. Real Property occasionally provides contracted right-of-way services to other public agencies.

2000-01 Accomplishments

1. Completed a substantial proportion of the Geographical Information Systems to enhance communications between departments and improve services to the public.
2. Completed the automation processing of encroachment, transportation, and building permits.
3. Initiated the update of the multiyear underground utilities program.

2001-02 Objectives

1. To initiate internet access for Encroachment and Transportation Permits through e-mail.
2. To initiate process of amending San Joaquin County Department of Public Works Improvement Standards.
3. To update the infrastructure inventory for County special districts.
4. To continue the preparation of a grading and erosion control ordinance to implement the County National Pollutant Discharge Elimination System Program requirements.

304—Flood Control Engineering

Roads & Facilities

Manuel Lopez, ***Public Works Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$475,564	$584,954	$306,157	$306,157	($278,797)
Services & Supplies	1,268	875	845	845	(30)
Total Expenditures	$476,832	$585,829	$307,002	$307,002	($278,827)
Expenditure Reimbursements	0	0	(307,002)	(307,002)	(307,002)
Total Appropriations	$476,832	$585,829	$0	$0	($585,829)
Earned Revenues By Source					
Aid from Other Governments	$27	$0	$0	$0	$0
Charges for Services	497,424	585,829	0	0	(585,829)
Total Revenues	$497,451	$585,829	$0	$0	($585,829)
Net County Cost					
Support	($20,619)	$0	$0	$0	$0
Allocated Positions	9.0	9.0	5.0	5.0	(4.0)
Temporary (Full-Time Equivalent)	1.0	0.3	0.0	0.0	(0.3)
Total Staffing	10.0	9.3	5.0	5.0	(4.3)

Purpose

The Flood Control Engineering, (formerly Flood Control and Water Conservation) budget provides funding for personnel who perform engineering and planning services to the Water Resources/Flood Control Division. The former Water Conservation portion of this budget can now be found in Budget #306 entitled Water Resources.

Major Budget Changes

Salaries & Employee Benefits

➢ ($48,663)	Deletion of a Senior Engineering Aide position.
➢ $48,218	New Administrative Assistant I.
➢ $22,741	Negotiated salary and benefits adjustments.
➢ ($39,093)	Transfer Office Manager I to the Administration budget #30101.
➢ ($262,000)	Transfer Water Resources Coordinator, Engineer V, and Management Analyst II to new Water Resources budget #306.

Expenditure Reimbursements

➢ ($280,052)	Decrease due to transfer of functions to new Water Resources budget.
➢ $585,829	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ ($585,829)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

Flood Control Engineering provides technical and engineering support assistance to various agencies and the public in the investigation of projects for improved flood protection in flood prone areas. In order to enhance this effort, a Countywide stream map in a Geographic Information System (GIS) format will be prepared and a program to inventory localized drainage problem areas will be initiated. Support and coordination efforts will be provided to government agencies in the development of Phase II of the Stockton Metropolitan Area Study and flooding remedies on the lower San Joaquin and Mokelumne Rivers.

Flood Control Engineering will also continue to monitor and maintain the Countywide flood warning system, take action on watercourse encroachment permits as specified in County ordinances, provide Floodplain Management services, monitor and prepare reports of Countywide groundwater levels, assist area agencies and engineers in the use of the Countywide Hydrology Manual, and coordinate permitting and regulatory actions with various State and federal agencies.

An Administrative Assistant I position is recommended to replace a Senior Engineering Aid position for more efficient utilization of personnel. Currently, the Division Engineers and Aides are responsible for administrative work. The Administrative Assistant I would provide for a redistribution of responsibilities so that the Engineers and Aides will be available to perform technical engineering responsibilities.

This budget previously contained the Water Resources Division and the Flood Control Division. There is a major decrease in requested expenditures due to the creation of a separate budget unit for Water Resources staffing (budget #306).

2000-01 Accomplishments

1. Initiated an engineering services contract for a study to improve and maintain the North Branch of Little Johns Creek project levee.
2. Provided management and coordination services for the Farmington Conjunctive Use Study.
3. Initiated a program for the technical review of Drainage Reports and Plans submitted to the Department of Public Works.
4. Initiated finalization of the flood maps modified by the San Joaquin Area Flood Control Agency Project.

2001-02 Objectives

1. To update the Groundwater Data Management Model by adding all recently collected data to the Model database.
2. To improve efficiency in answering requests for information regarding floodplain designations for flood insurance and development purposes.
3. To prepare a Countywide stream map in a GIS compatible format to enhance flood control management and planning activities.
4. To establish a program to inventory and analyze localized drainage problem areas.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Review Environmental Documents	66	67	70	80	85
Respond to Flood Zone Status Inquiries	720	721	899	557	730
Real Estate Comm Report of Flood Zone Status	4	4	4	5	5
Maintenance of Flood Warning Gauging Station	59	59	34	54	60
Remedial Drainage Studies	20	21	21	35	35
City/County Development Proposal	35	38	201	250	250
State Reclamation Board Permits	47	49	20	12	20
Corps of Engineers Permits	7	6	8	12	20
County Channel or Levee Encroachment Permits	12	8	5	9	10
Measure Depth of Water in Wells Twice a Year	590	590	594	620	600

306—Water Resources

Roads & Facilities

Manuel Lopez, ***Public Works Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$404,580	$404,580	$404,580
Total Expenditures	$0	$0	$404,580	$404,580	$404,580
Expenditure Reimbursements	0	0	(404,580)	(404,580)	(404,580)
Total Appropriations	$0	$0	$0	$0	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	0.0	5.0	5.0	5.0
Temporary (Full-Time Equivalent)	0.0	0.0	1.0	1.0	1.0
Total Staffing	0.0	0.0	6.0	6.0	6.0

Purpose

The Water Resources Budget provides funding for staff who perform planning services within the Water Resources Division. Costs are fully reimbursed from Water Investigation Zone No. 2.

Salaries & Employee Benefits

➢ $274,539	Transfer of Water Resources Coordinator, Engineer V, and Management Analyst from Flood Control and Water Conservation.
➢ $102,498	New Engineer I and Junior Administrative Assistant positions.
➢ $27,543	Extra-help.

Expenditure Reimbursements

➢ ($403,455)	Reimbursement from Water Investigation Zone 2.

Program Discussion

This newly created budget provides for water resource services previously budgeted in the Flood Control and Water Conservation budget (#304).

In 2001-02, the Water Resources Division, in coordination with the County Advisory Water Commission, and the County Board of Supervisors' Water Committee, will continue to perform and develop the goal activities and programs, as adopted by the Board of Supervisors. These entities provide groundwater and surface water supply planning, coordination, and management priorities.

The Water Resources Division will primarily focus on the Countywide programs recommended by the County Advisory Water Commission and the County Board of Supervisors' Water Committee. These Countywide programs will address issues in the areas of supplemental surface water supplies, threats to the quantity and quality of water, protection of surface and groundwater resources, and the protection of area of origin and water rights. In addition, support will be provided to the Northeastern San Joaquin County Groundwater Banking Authority, the implementation of the San Joaquin County Water Management Plan, a Conjunctive Use Groundwater Monitoring Feasibility Study, the protection of Delta water quality, the development of groundwater management plans, and representation from the County in Statewide and federal water planning issues. All programs are currently funded through Water Investigation Zone No. 2.

An Engineer I position is recommended due to the increase in reviewing environmental impact reports, evaluating grant applications, monitoring the CALFED Bay-Delta Program and other technical engineering responsibilities. A Junior Administrative Assistant position is also recommended due to the increase of written correspondence, preparing agreements and Board letters, and general office management.

2000-01 Accomplishments

1. Completed work for the development of the Groundwater/Surface Water Management Plan.
2. Initiated the advancement to the water banking/conjunctive use project with East Bay Municipal Utility District.
3. Finalized the East San Joaquin County Parties Water Authority and formed the new Northeastern San Joaquin County Groundwater Banking Authority, to participate in the planning of the Freeport Regional Diversion Project. Completed the feasibility study for Farmington Groundwater Recharge, Wetland Restoration Project, and the Beckman Project. Supported the Integrated Storage Investigations.
4. Provided input to the CALFED Program and State Water Resources Control Board Bay-Delta Water Rights hearing.
5. Completed the process to extend Water Investigation Zone No. 2.

2001-02 Objectives

1. To implement the Countywide Groundwater/Surface Water Management Plan.
2. To continue to advance the water banking/conjunctive use project with East Bay Municipal Utility District.
3. To support studies including the Farmington Groundwater Recharge and Wetland Restoration Project, the Integrated Storage Investigations for implementing a plan and supporting the groundwater monitoring program, and other County water rights activities.
4. To develop the Freeport Diversion Project through the Northeastern San Joaquin County Groundwater Banking Authority.
5. To provide input to the CALFED Program and State Water Resources Control Board Bay-Delta Water Rights Hearing.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Prepare and Submit Grant Applications	0	0	0	0	8
Conduct Public Water Awareness Activities	0	0	0	0	10
Conduct Groundwater Monitoring Investigations	0	0	0	0	5
Coordinate Stakeholder Efforts in Development of Groundwater Banking.	0	0	0	0	60
Facilitate Consensus Building Activity for Water Management Plans	0	0	0	0	9
Perform Water Mgmt. Feasibility Studies Under the Integrated Storage Investigation (ISI) Program	0	0	0	0	15

313-317—Road Districts

Roads & Facilities

Manuel Lopez, *Public Works Director*

Road Districts	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Road District 1	$426,178	$847,086	$891,734	$891,734	$44,648
Road District 2	137,258	2,602,062	2,554,728	2,554,728	(47,334)
Road District 3	1,089,483	3,152,134	1,491,149	1,491,149	(1,660,985)
Road District 4	1,404,542	2,466,230	3,076,200	3,076,200	609,970
Road District 5	1,111,660	1,977,408	2,489,966	2,489,966	512,558
Total Appropriations	$4,169,121	$11,044,920	$10,503,777	$10,503,777	($541,143)
Earned Revenues By Source					
Taxes	$3,420,091	$3,582,000	$3,881,600	$3,881,600	$299,600
Interest/Rents	374,087	352,000	436,000	436,000	84,000
Aid from Other Governments	101,321	52,200	47,500	47,500	(4,700)
Miscellaneous Revenues	24,838	500	500	500	0
Operating Transfers In	0	2,309,260	0	0	(2,309,260)
Fund Balance	248,784	4,748,960	6,138,177	6,138,177	1,389,217
Total Revenues	$4,169,121	$11,044,920	$10,503,777	$10,503,777	($541,143)
Net County Cost	$0	$0	$0	$0	$0

Purpose

Road District budgets provide funding for construction projects and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide basic road related services within the individual Road Districts. Monies raised in a particular Road District are expended on the road system within that district. Based upon recommendations from the Director of Public Works, Board members approve the work that is to be performed in their respective Districts.

Road District expenditures fund the following road-related activities:

- Preventive Maintenance: Chip seal, slurry seal, and surface restoration programs.
- Road Maintenance Materials: Signs, striping, bridge and pavement repairs.
- Ferry Operations (where applicable).
- Replacement of road maintenance equipment.
- Contract resurfacing and reconstruction.

Roadway repairs and preventative maintenance work will continue to be a high priority due to the increasing backlog of deferred maintenance.

302—Road & Airport Contributions

Roads & Facilities

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$69,109	$68,000	$70,000	$70,000	$2,000
Operating Transfers Out	555,647	418,212	720,783	720,783	302,571
Total Appropriations	$624,756	$486,212	$790,783	$790,783	$304,571
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$624,756	$486,212	$790,783	$790,783	$304,571

Purpose

This budget provides for contributions from the County's General Fund to the Road Fund and the Airport Enterprise Fund.

Program Discussion

Contributions to the Road Fund provide the Department of Public Works with monies to support non-Road Fund related project costs. Contributions to the Airport represent the difference between expenses and revenues with the Airport Enterprise Fund.

Road Fund

It is recommended that the General Fund allocate a base amount of $70,000 to provide reimbursement to the Road Fund for 2001-02. This represents an increase of $2,000 from 2000-01. Road Fund costs to maintain specific non-road related programs have not been itemized but they are anticipated to be met within the base reimbursement amount.

Airport Enterprise Fund

The recommended 2001-02 contribution to the Airport Enterprise Fund for operations is $720,783, an increase of $302,571. Again, General Fund support in the amount of $140,000 is recommended for strategic planning. For a more detailed discussion, see the Airport Enterprise Fund budget.

399—Community Infrastructure Program

Roads & Facilities

David L. Baker, ***County Administrator***

Community Infrastructure Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$1,250,748	$7,788,118	$5,774,309	$5,774,309	($2,013,809)
Operating Transfers Out	2,000,000	0	1,889,433	1,889,433	1,889,433
Total Appropriations	$3,250,748	$7,788,118	$7,663,742	$7,663,742	($124,376)
Earned Revenues By Source					
Interest/Rents	$386,560	$270,000	$252,000	$252,000	($18,000)
Charges for Services	1,955,658	1,900,607	1,388,742	1,388,742	(511,865)
Fund Balance	908,530	5,617,511	6,023,000	6,023,000	405,489
Total Revenues	$3,250,748	$7,788,118	$7,663,742	$7,663,742	($124,376)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Community Infrastructure Program Budget provides funding for the administration and management of the County's development impact fee programs. Currently, impact fees are collected for traffic mitigation, fire facilities, and water facilities.

Major Budget Changes

Services & Supplies

➢ ($1,900,853)	Decrease due to adjustments resulting from GASB 34 accounting change related to internal service activities.
➢ ($261,000)	Decrease in Flag City road expenditures.
➢ $139,000	Increase in water fee disbursements.
➢ $9,044	Increase in fire facility fee disbursements.

Operating Transfers Out

➢ $1,889,483	Increase due to GASB 34 accounting change.

Revenues

➢ ($387,000)	Decrease in traffic fees.
➢ $147,000	Increase in water fees.
➢ $405,489	Increase in anticipated transfer from the fund balance.
➢ ($283,000)	Decrease in Flag City revenues.

Program Discussion

Development Impact Fees provide a method to equitably assess new development for the impact on community infrastructure. The Department of Public Works collects fees for traffic and water and the Community Development Department collects the fees for fire.

Traffic Mitigation

Traffic Impact Mitigation Fees (TIMF) are collected from 12 different planning areas in the County and provide funding for transportation system improvements needed to accommodate the impact of new development. Since many of the projects targeted for TIMF funding are multi-year projects, fund balances that remain at the end of the year (minus administrative costs) are retained in the program for completion of any projects still in progress and for future projects that are planned. In 2000, several projects were targeted for funding with construction scheduled to begin between 2000 and 2003. As of June 30, 2000, the balance of funds was $6,710,778. For 2001-02, collections for the TIMF Program are projected at $1,258,500 and expenditures are estimated at $7,241,000.

Fire Facilities

Fire protection facilities fees are collected on behalf of a number of independent fire districts, which include Manteca, Lathrop, Escalon, Ripon, Delta, Clements Waterloo-Morada, Mokelumne, Tracy, and Woodbridge. The fees are levied under the County's authority to regulate land-use and are distributed to each respective district. For 2001-02, fire facilities fee revenues are projected to be $102,667, with expenditures estimated at $104,921. The County began collecting fire facilities fees on April 1, 1989.

Water Development

Water facilities fees are collected on behalf of the Stockton East Water District. Water facilities fees fund the County's share of costs of water conveyance facilities and are disbursed to the Stockton East Water District on a quarterly basis. As of June 30, 2000 the balance of funds was $475, 023. For 2001-02, water fee collections are projected to be $283,500 with disbursements projected at $289,000. Water facilities fees became effective on July 1, 1991.

Airport Enterprise Fund

Roads & Facilities

Barry A. Rondinella, *Airport Manager*

Airport Enterprise Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$537,235	$549,299	$609,724	$609,724	$60,425
Services & Supplies	878,338	759,771	824,818	824,818	65,047
Other Charges	354,812	354,812	354,812	354,812	0
Fixed Assets	0	0	262,000	262,000	262,000
Total Appropriations	$1,770,385	$1,663,882	$2,051,354	$2,051,354	$387,472
Earned Revenues By Source					
Interest/Rents	$784,266	$735,248	$867,594	$867,594	$132,346
Aid from Other Governments	0	0	262,000	262,000	262,000
Charges for Services	210,611	152,145	154,633	154,633	2,488
Fund Balance	464,305	358,277	46,344	46,344	(311,933)
Total Revenues	$1,459,182	$1,245,670	$1,330,571	$1,330,571	$84,901
Net County Cost					
Discretionary	$311,203	$418,212	$720,783	$720,783	$302,571
Allocated Positions	9.0	9.0	9.0	9.0	0.0

Purpose

The Stockton Metropolitan Airport serves the current and future commercial, corporate business, and general aviation needs of San Joaquin County; plans, operates, and maintains the safety and appearance of the Airport to meet the highest standards; manages numerous tenant agreements and facilities located on Airport land; and promotes the development of Airport land and facilities for future aviation and commercial related services.

Major Budget Changes

Salaries & Employee Benefits

➢ $60,425	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $65,047	Increase in general maintenance and professional services.

Fixed Assets

➢ $262,000	Terminal improvements funded through Measure K.

Revenues

➢ $4,488	Increase in airfield area revenue.
➢ $63,416	Increase in hangar/buildings and industrial area.
➢ $30,930	Increase in terminal area revenue.
➢ $35,000	Increase in project reimbursement.
➢ $262,000	Increase for Measure K funding.
➢ ($311,933)	Decrease in available fund balance.

Program Discussion

The Department of Aviation's 2001-02 budget reflects a Net County Cost of $720,783. This contribution is recommended to maintain Airport operations, including $140,000 budgeted for the further development of the Strategic Business Plan, to attract new aviation-compatible businesses and sustainable revenues for the Airport.

Income Development

In order to attract America West air service to Stockton Airport, it was necessary to waive rent and fees normally associated with use of the Airport for two years. The Airport will begin collecting airline rent and fees in 2003. The airline revenue, when combined with new sources of revenue currently being developed, may enable the Airport to become self-sufficient by 2006-07.

Operational Activities

The workload statistics reflect only a segment of the total operational activities required by the Department of Aviation of the Stockton Metropolitan Airport. The Airport is also responsible for a variety of other business activities, including: maintenance and development of the Airport facility; promotion of services; obtaining and administering numerous Airport lease agreements and commercial permits; and review of all development proposals within the Airport's sphere of influence to ensure compatibility with federal, State, and local noise and obstruction clearance standards.

As in the past, the Department of Aviation continues to negotiate new lease agreements and/or modify existing agreements to reflect the best possible business transactions on behalf of the County. To this end, the Department continues to maximize revenues while reducing operational costs wherever feasible. This incudes renting vacant facilities quickly, attempting to secure collections promptly, and negotiating various lease agreements to enhance and protect the Airport's financial position.

The 2001-02 budget supports a continued commitment to provide quality service in a cost-effective manner. The majority of activity at Stockton Metropolitan Airport revolves around five major work functions.

- Promoting and marketing of Stockton Metropolitan Airport services.
- Conducting business and operational activities related to air cargo, passenger, and general aviation activity.
- Maintaining and developing the Airport facilities.
- Continuing efforts to make the Airport Enterprise Fund financially self-sufficient over time.
- Increasing efforts toward protecting and maintaining operational environs by implementing Noise Compatibility Planning Study recommendations.

Revenue Projections

For 2001-02, revenues are projected at $1,330,571. A breakdown of these revenues by source and a comparison with 2000-01 follows:

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Commercial Passengers					
Enplanements	0	0	320	18,000	27,375
Deplanements	0	0	220	18,000	27,375
Total	0	0	540	36,000	54,750
Aircraft Operations					
Air Carrier	67	261	50	600	2,190
Air Taxi	176	257	620	500	500
Military	4,329	6,101	4,293	6,300	6,300
General Aviation	80,075	89,487	78,438	87,000	87,000
Total	84,647	96,106	83,401	94,400	95,990

	2000-01 Approve	2001-02 Rec.	Inc./Dec.
Operating Revenue			
Airfield Areas	$146,145	$150,633	$4,488
Hangar/Bldg Area	576,043	610,026	33,983
Industrial Area	27,535	56,968	29,433
Terminal Area	$101,670	$132,600	$30,930
Safety Division	8,000	8,000	0
General/Admin.	6,000	4,000	(2,000)
Interest Earned	12,000	15,000	3,000
Project Reimbursement	10,000	45,000	35,000
Fixed Assets (Meas. K)	0	262,000	262,000
Subtotal	$887,393	$1,284,227	$396,834
Fund Bal. Available	358,277	46,344	(311,933)
Total Revenues	$1,245,670	$1,330,571	$84,901
County Contribution	418,212	720,783	302,571
Total Funds Available	$1,663,882	$2,051,354	$387,472

As a result of the severe financial constraints placed on the Airport Enterprise Fund, contributions from the County General Fund will be required until Stockton Metropolitan Airport realizes the benefit of past and current investments.

Capital Development

The Airport capital budget provides funding for construction projects and fixed asset purchases. The construction projects, funded by the Federal Airport Improvement Program and the County Airport Enterprise Fund budget, serve to improve the Airport's competitiveness and efficiency, both of which are vital to Stockton and San Joaquin County's economy.

Grants from the Federal Aviation Administration (FAA) and the State have been applied for and received to extend the east end of Runway 11L-29R by 1,000 feet. Construction is scheduled to begin in the summer of 2001.

The estimated cost and project funding are as follows:

Funding Sources	Amount	% of Total
Federal Aviation Administration	$2,229,300	90.0%
California Air to Airports Program	111,465	4.5%
Local Funding	136,235	5.5%
Total Project Cost	$2,477,000	100.0%

Strategic Plan

In an effort to take advantage of the Airport's extensive land resources and opportunities to increase market share of both aviation and Airport-compatible business uses, the Department of Aviation, with assistance from the County Administrator's Office, entered into agreements with consulting firms experienced in financial planning, land use analysis, and marketing to develop a land development strategy. As a result, in October 2000, the Board adopted a Special Purpose Plan to guide future private development on Airport property. In February 2001, the Board approved exclusive negotiations with Jones Lang LaSalle to serve as master developer of the Airport East Project. For 2001-02, $140,000 is recommended for continued implementation of the development strategies approved by the Board. This amount will be used to fund the County's share of costs for the drafting of master development and lease agreements and for the design of County facilities.

The Airport is positioned to capitalize on the growing demand for air cargo facilities, and to create a major center for the assembly and distribution of goods and materials both nationally and internationally. The creation of a unique transportation, industrial, and business center at the Airport not only will provide additional jobs and support for important regional transportation objectives, it also will aid in a long-term plan to provide growth and stability to the Airport budget.

To capitalize on San Joaquin County's vast transportation and distribution network, a dedicated Airport Promotions and Marketing Account has been established to earmark consultant service appropriations for passenger and air cargo development. For 2001-02, $50,000 has been budgeted for continuation of the Air Service and Air Cargo Development Program and the Market Analysis and Business Development Plan. This amount is unchanged from 2000-01.

Airport Policing - Law Enforcement

The Sheriff's Office has expressed a desire to assume responsibility for Airport policing, based on the Sheriff's concern for potential County liability due to non-Sheriff's Deputies holding police powers within the Airport facilities, and the FAA requirement for a maximum 20 minute response time for emergencies during commercial passenger service hours. County Counsel has reviewed the issue of potential liability.

The County Administrator's Office will review the proposal and its implications for Board consideration.

2000-01 Accomplishments

1. Constructed a 150' x 1,000' extension to the west end of the primary runway, 11L/29R.
2. Reestablished passenger air carrier service for Stockton and San Joaquin County.

3. Completed the Special Purpose Plan for business and market development of the Airport property.

2001-02 Objectives

1. To develop high-quality commercial, business aviation, and industrial activity for the Airport and San Joaquin County.
2. To develop property in the corporate campus so that portions are "lease-ready".
3. To assist America West Airlines build passenger activity to reach a 50% load factor.
4. To complete the review of Airport policing with the County Administrator and Sheriff.

Southern Water Internal Service Fund

Roads & Facilities

David L. Baker, ***County Administrator***

Southern Water ISF	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Loan Repayment	$59,732	$59,732	$59,732	$59,732	$0
Total Appropriations	$59,732	$59,732	$59,732	$59,732	$0
Earned Revenues By Source					
Charges for Services	$59,732	$59,732	$59,732	$59,732	$0
Total Revenues	$59,732	$59,732	$59,732	$59,732	$0
Revenues Over/(Under) Expenses	$0	$0	$0	$0	$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1, 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

Program Discussion

The system was previously operated and maintained by the Utility Districts Division of the Department of Public Works. The system continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

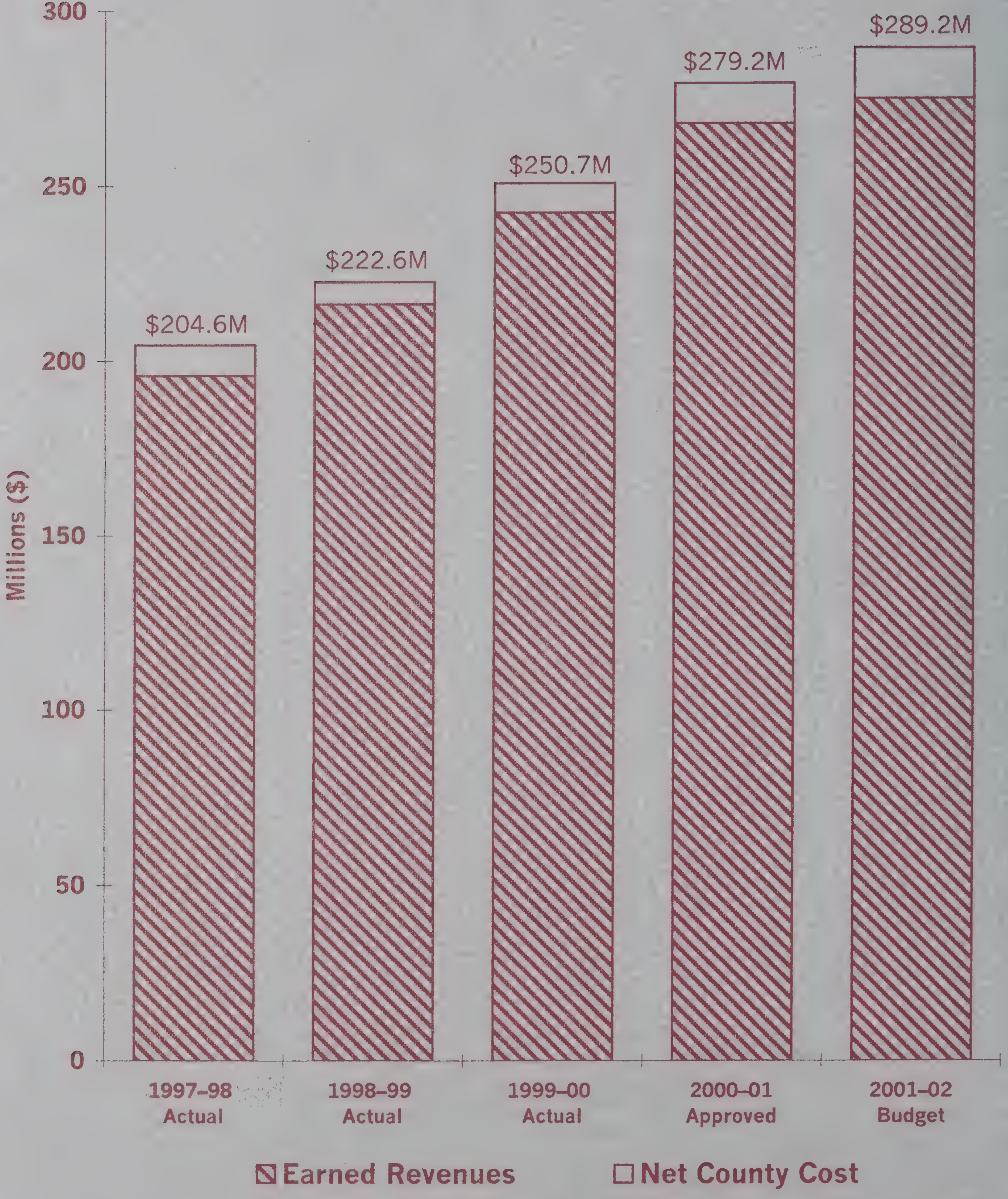
On May 15, 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the Southern Water System to supply and transport water to City service areas. In consideration of this right, in addition to supplying water to Southern Water System customers at City water rates, the City is providing much needed capital improvements at no cost to the County. These improvements include a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the Southern Water System is for repayment of funds advanced from the Capital Improvement budget for prior system improvements. The City collects an appropriate surcharge on their rates to fund the repayment to the County's Capital Improvement budget. The cost of capital improvements totaled $671,346 through 1988-89. Payments amortized over a 30-year period were initiated in 1987-88. The principal balance due the Capital Improvement budget is $507,496 as of June 30, 2001.

Health Services

Health Services

Change In Program Expenditures



Health Services

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
403	*Mental Health Pharmacy*	F-20	$4,152,227	$5,388,365	$5,388,365	$1,236,138
405	*Mental Health Services*	F-22	66,110,397	51,588,608	51,588,608	(14,521,789)
406	*Substance Abuse Services*	F-28	13,237,078	13,155,564	13,011,043	(226,035)
408	*Utility Districts*	F-46	1,110,784	0	0	(1,110,784)
410	*Public Health Services*	F-33	22,283,404	25,441,281	25,138,468	2,855,064
416	*Substance Abuse & Crime Prevention (Prop 36)*	F-39	0	2,560,930	2,560,930	2,560,930
491	*Children & Families Program*	F-44	413,501	340,322	340,322	(73,179)
494	*Operating Transfer to Health Care Services*	F-2	44,341,902	47,660,821	47,660,821	3,318,919
495	*Community Health Access*	F-41	500,000	500,000	500,000	0
	Hospital Enterprise Fund	F-6	114,722,101	128,946,253	128,946,253	14,224,152
	Solid Waste Enterprise Fund	F-49	12,200,244	13,819,686	13,819,686	1,619,442
	Solid Waste Closure Enterprise Fund	F-53	91,600	180,600	180,600	89,000
	Total - Health Services		**$279,163,238**	**$289,582,430**	**$289,135,096**	**$9,971,858**

494—Operating Transfer to Health Care Services

Health Services

David L. Baker, ***County Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$30,391,544	$24,000,000	$23,500,000	$23,500,000	($500,000)
Operating Transfers Out	20,548,483	20,341,902	24,160,821	24,160,821	3,818,919
Total Appropriations	$50,940,027	$44,341,902	$47,660,821	$47,660,821	$3,318,919
Earned Revenues By Source					
Aid from Other Governments	$16,027,037	$14,245,000	$16,941,214	$16,941,214	$2,696,214
Operating Transfers In	30,391,544	24,000,000	23,500,000	23,500,000	(500,000)
Total Revenues	$46,418,581	$38,245,000	$40,441,214	$40,441,214	$2,196,214
Net County Cost					
Required Match	$4,521,446	$6,096,902	$7,219,607	$7,219,607	$1,122,705

Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

Major Budget Changes

Other Charges

➢ ($500,000)	Decrease in intergovernmental transfers for Disproportionate Share Hospital (DSH) Program, fully offset by revenue.

Operating Transfers Out

➢ $2,696,214	Increased match for vehicle license fees used to fund Health and Mental Health Trusts.
➢ $1,000,000	Increased County contribution to General Hospital.
➢ $24,483	Increased required match for Family Ties Program operated by Substance Abuse Services.
➢ $97,613	Funding for Substance Abuse Services' salary and benefits increases.

Revenues

➢ $2,696,214	Increased Realignment vehicle license fees for Health and Mental Health Trusts based on actual experience.
➢ ($500,000)	Decrease in DSH Program reimbursement.

Program Discussion

The recommended 2001-02 Operating Transfers to Health Care Services budget totals $47,660,821, an increase of $3,318,919 from 2000-01, with a Net County Cost of $7,219,607. As shown in the chart on the next page, $4,335,379 of the recommended Net County Costs represents the required matches for the Hospital, Public Health, Mental Health, and Substance Abuse Services programs. The remaining $2,884,228 represents the discretionary County contribution of $2,500,000 to the General Hospital, $20,915 for one community–based program contained in Mental Health Services, and a recommended $363,313 to Substance Abuse Services for staff training, negotiated salary and benefits adjustments, and fixed assets. The discretionary contribution to the Hospital includes the continuation of $500,000 for information technology and a recommended $2,000,000 for operations.

494—Operating Transfer to Health Care Services

Health Services

	2000-01 Approved Budget	2001-02 Recommended Budget	Increase/ (Decrease)
Appropriations			
Hospital			
Health Trust Match-W&I 17608.10(a)	$2,138,053	$2,138,053	$0
Health Trust Match-W&I 17608.10(b)	10,965,480	12,878,900	1,913,420
SB 855	24,000,000	23,500,000	(500,000)
Discretionary-Integrated Information System	500,000	500,000	0
Discretionary-Ongoing Operations	1,000,000	2,000,000	1,000,000
Total Hospital	$38,603,533	$41,016,953	$2,413,420
Mental Health			
Mental Health Trust Match-W&I 17608.10(c)	$2,910,000	$3,628,314	$718,314
Mental Health Trust Match-W&I 17608.05	1,610,759	1,610,759	0
Discretionary-Community Based Organizations	20,306	20,915	609
Total Mental Health	$4,541,065	$5,259,988	$718,923
Substance Abuse Services			
Required Match	$230,203	$254,686	$24,483
Discretionary-Ongoing Operations	265,700	363,313	97,613
Total Substance Abuse Services	$495,903	$617,999	$122,096
Public Health			
Health Trust Match-W&I 17608.10(a)	$331,881	$331,881	$0
Health Trust Match-W&I 17608.10(b)	369,520	434,000	64,480
Total Public Health	$701,401	$765,881	$64,480
Total Appropriations	**$44,341,902**	**$47,660,821**	**$3,318,919**
Revenues			
VLF-Mental Health-W&I 17604(c)	$2,910,000	$3,628,314	$718,314
VLF-Health-W&I 17604	11,335,000	13,312,900	1,977,900
SB 855	24,000,000	23,500,000	(500,000)
Total Revenues	**$38,245,000**	**$40,441,214**	**$2,196,214**
Net County Cost			
Required Match	$4,310,896	$4,335,379	$24,483
Discretionary	1,786,006	2,884,228	1,098,222
Total Net County Cost	**$6,096,902**	**$7,219,607**	**$1,122,705**

494—Operating Transfer to Health Care Services

Health Services

This budget contains the County's contribution to participate in the SB 855 program, State/County Intergovernmental Transfers, to bring additional federal funds to San Joaquin General Hospital as a Disproportionate Share Hospital facility. It is anticipated that the SB 855 program will continue in 2001-02. While continuation of the SB 855 program and its level of funding is still subject to debate, the recommended budget assumes that:

- The 2001-02 base program will be funded at the current level of $21.5 million; and
- The 2000-01 supplemental funding will be at $2 million. The supplemental funding represents the residual federal allocation to California that was not claimed through the 2000-01 base program.

The proposed budget also anticipates an increase of $2,696,214 in Realignment vehicle license fees for the Health and Mental Health Trusts. This increase reflects the 2000-01 actual performance.

Summary

All Health Care Services Budgets

Roger Speed, ***Interim Health Care Services Director***

	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$106,675,977	$114,357,213	$126,968,662	$126,648,828	$12,291,615
Services & Supplies	78,063,858	78,723,353	96,031,748	95,991,248	17,267,895
Other Charges	8,175,698	10,276,128	10,528,574	10,528,574	252,446
Fixed Assets	2,158,349	3,517,290	5,725,143	5,638,143	2,120,853
Operating Transfers Out	371,257	21,871,607	1,928,500	1,928,500	(19,943,107)
Total Expenditures	$195,445,139	$228,745,591	$241,182,627	$240,735,293	$11,989,702
Expenditure Reimbursements	(1,986,932)	(2,299,940)	(8,076,156)	(8,076,156)	(5,776,216)
Transfer to Reserve	2,610,906	0	0	0	0
Total Appropriations	$196,069,113	$226,445,651	$233,106,471	$232,659,137	$6,213,486
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$9,349	$200,000	$305,700	$305,700	$105,700
Interest/Rents	1,246,456	1,034,874	1,437,583	1,437,583	402,709
Aid from Other Governments	119,010,483	118,989,193	130,205,797	130,170,797	11,181,604
Charges for Services	58,402,551	55,540,086	48,572,916	66,547,916	11,007,830
Miscellaneous Revenues	3,276,907	2,820,328	2,646,761	2,646,761	(173,567)
Transfser from Reserves	(3,806,900)	5,427,771	5,741,547	5,741,547	313,776
Operating Transfers In	6,872,053	5,047,681	4,950,433	4,950,433	(97,248)
Fund Balance	(1,365,512)	21,871,607	1,928,500	1,928,500	(19,943,107)
Total Revenues	$183,645,387	$210,931,540	$195,789,237	$213,729,237	$2,797,697
Net County Cost					
Mandated	$7,704,652	$8,998,217	$11,541,691	$11,298,878	$2,300,661
Required Match	3,905,177	4,244,715	4,511,332	4,366,811	122,096
Discretionary	813,897	2,271,179	3,264,211	3,264,211	993,032
Total Net County Cost	$12,423,726	$15,514,111	$19,317,234	$18,929,900	$3,415,789
Allocated Positions	1,911.0	1,978.0	1,997.0	1,992.0	14.0
Temporary (Full-Time Equivalent)	659.8	674.4	731.7	731.7	57.3
Total Staffing	2,570.8	2,652.4	2,728.7	2,723.7	71.3

This is a summary of the eleven budgets administered by the Health Care Services Agency. These include:

- Hospital Enterprise Fund
- 215 New Directions
- 21201 Alchohol/Drug Alternative Program
- 22621 Correctional Health Care Services
- 403 Mental Health Pharmacy
- 405 Mental Health Services
- 406 Substance Abuse Services
- 410 Public Health Services
- 415 California Children's Services
- 416 Substance Abuse & Crime Prevention
- 495 Community Health Access

Hospital Enterprise Fund

Health Services

Roger Speed, *Interim Health Care Services Director*

Hospital Enterprise Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$60,495,068	$62,154,223	$68,260,250	$68,260,250	$6,106,027
Services & Supplies	45,584,074	42,984,195	48,441,004	48,441,004	5,456,809
Other Charges	6,261,021	7,583,683	7,590,000	7,590,000	6,317
Fixed Assets	1,287,300	2,000,000	4,655,000	4,655,000	2,655,000
Total Appropriations	$113,627,463	$114,722,101	$128,946,254	$128,946,254	$14,224,153
Earned Revenues By Source					
Aid from Other Governments	$82,024,020	$78,794,095	$83,905,537	$83,905,537	$5,111,442
Charges for Services	30,812,705	25,362,182	33,161,117	33,161,117	7,798,935
Miscellaneous Revenues	1,959,585	1,500,000	1,500,000	1,500,000	0
Transfser from Reserves	(3,806,900)	5,427,771	5,741,547	5,741,547	313,776
Total Revenues	$110,989,410	$111,084,048	$124,308,201	$124,308,201	$13,224,153
Net County Cost					
Required Match	$2,138,053	$2,138,053	$2,138,053	$2,138,053	$0
Discretionary	500,000	1,500,000	2,500,000	2,500,000	1,000,000
Total Net County Cost	$2,638,053	$3,638,053	$4,638,053	$4,638,053	$1,000,000
Allocated Positions	1,036.0	1,051.0	1,022.0	1,022.0	(29.0)
Temporary (Full-Time Equivalent)	277.0	299.0	363.0	363.0	64.0
Total Staffing	1,313.0	1,350.0	1,385.0	1,385.0	35.0

Purpose

Section 17000 of the California Welfare and Institution Code mandates the provision of medical care to the indigent population of the County. The Board of Supervisors can determine the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital provides comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, preventative and collaborative health care programs, care and treatment for institutionalized persons, education and training programs for physicians and paramedical personnel; initiates and participates in community-wide health care planning; insures effective business management and operates in a cost-effective manner; maximizes collections for services rendered; develops and provides organized health care programs and services for public and private employers and their employees.

Major Budget Changes

Salaries & Employee Benefits

➢ $2,399,838	Negotiated salary and benefits adjustments.
➢ $708,878	Negotiated benefits for 161 temporary employees.
➢ $533,918	Increased cost of retirement benefits.
➢ $419,258	Increased costs associated with the conversion of 41 part-time and contract employees to full-time positions.
➢ $161,662	Increased staffing costs to support Mary Graham Children's Shelter medical services.

$872,100	Increased cost of health benefits for full-time employees.
$1,010,373	Increased staffing costs to support higher inpatient and outpatient utilization, increased operational support activities.

Services & Supplies

$1,167,000	Increased physician staffing costs to support Primary Care Clinics and specialty coverage.
$623,935	Physician compensation and benefits adjustments.
$1,149,237	Increased costs for pharmaceuticals, food, and medical supplies due to increases in prices and volume.
$1,238,929	Increased costs for utilities (gas $737,131, electricity $501,798).
$499,674	Increased costs for equipment maintenance and outside purchased services.
$54,311	Increased rents, leases, and other direct expenses.
$366,743	Cost Allocation Plan adjustments.
$366,266	Increased insurance costs for Workers' Compensation and general liability.
($443,013)	Decreased insurance costs for medical malpractice insurance.

Fixed Assets

$250,000	Office automation and computer equipment.
$2,655,000	Information systems strategic projects.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Inpatients (Average Daily Census)					
Medical/Surgical	42.5	39.8	39.4	44.6	41.0
Intensive Care/Cardiac Care	12.7	12.7	11.0	13.3	12.0
Physical Medicine & Rehab.	8.2	9.3	7.2	6.8	7.0
Pediatrics	7.8	6.9	6.6	6.9	7.0
Obstetrics	11.6	11.8	12.1	15.2	14.0
Intensive Care Nursery	13.0	14.2	14.2	16.8	15.0
Progressive Care Unit	20.6	18.1	18.3	21.4	19.0
Total Inpatients	116.4	112.8	108.7	125.0	115.0
Newborn Nursery	7.3	7.6	8.0	9.8	10.0
Outpatient (Visits)					
Emergency Room	41,839	40,571	49,014	50,386	50,000
Main Outpatient Clinics	60,880	69,033	72,782	78,836	81,000
Family Practice/Employee Health	38,487	36,137	32,569	30,581	32,000
Pediatrics & Satellite Clinic	49,179	51,719	59,248	61,420	62,000
Dialysis	10,744	11,011	11,035	12,985	12,500
Rehab Therapies	9,820	10,234	12,639	12,383	12,500
Total Outpatients	210,949	218,705	237,287	246,591	250,000

➢ $1,000,000	Medical and nonmedical equipment.
➢ $750,000	Renovation remodeling projects (See Program Discussion).

Revenues

➢ $6,216,238	Increase in net patient revenue due to increased patient utilization, changes in payor mix, and improvements in contract rates and reimbursement.
➢ $1,294,690	Increase in professional fee revenue collected due to increased utilization, reimbursement rate increases, and improvements in billing and accounts receivable of physician services.
➢ $1,337,230	Increase in capitation, supplemental, and risk pool payments.
➢ $135,124	Increase in other operating revenue.
➢ $258,724	Increase in SB 1732 State share of Hospital Replacement Project debt payments as a result of increased Medi-Cal utilization of the Hospital.
➢ $3,468,371	Increase in realignment revenues based upon current experience and estimated growth.
➢ $500,000	Increase in negotiated SB 1255 revenues.
➢ ($300,000)	Decrease in SB 855 DSH funding reflecting current year's allocation.
➢ $313,776	Increase in budgeted transfer from Hospital Trust to balance projected operating deficit and to fund investments in capital equipment, information systems, and remodeling expenditures.

Program Discussion

The 2001-02 fiscal plan for San Joaquin General Hospital (SJGH) will attempt to balance revenue from all possible sources with operating expenses that continue to increase as a result of negotiated salary and benefits costs; increases in the cost of supplies, pharmaceuticals, purchased services, and utilities; increased costs associated with physician services; and increased costs in County support services and the insurance programs.

The 2001-02 proposed budget for the Hospital is developed based upon a 115 Average Daily Census (ADC) and existing outpatient workload totals of 250,000, a 5.4% increase over 2000-01. While the current year activity has continued at a higher level for most of the year, the initial budget for 2001-02 assumes that trend will not be continuing indefinitely. If during the first quarter of 2001-02 the higher census level continues, revised budget projections will be developed and be submitted as part of the first quarter report to the Board of Supervisors.

The General Fund contribution to the Hospital is recommended at $4,638,054. This includes a minimum amount of $2,138,054 required by State regulations, continuation of $500,000 for information technology, and $2,000,000 for hospital operations. The following table is a summary of the 2001-02 recommendations:

	2001-02 Contribution
Required Match	$2,138,054
Information Technology	500,000
SJGH Operations	2,000,000
Total General Fund Contribution	$4,638,054

Salaries and benefits expenses are projected to increase $6.1 million or 9.8% compared to the 2000-01 budget. A significant portion of the increase is attributable to negotiated salary increases, the conversion of part-time employees to full-time positions, the increased benefit costs for medical coverage, and increased retirement costs. Staffing levels throughout the hospital have been adjusted for increased patient utilization. Current staffing totals approximately 1,385 FTE's, with 874 filled full-time positions and the balance of staffing using part-time employees. The 2001-02 budget anticipates that staffing will continue to be adjusted to reflect changes in inpatient and outpatient utilization and the ongoing evaluation of converting part-time and contract employees to full-time positions.

During 2000-01, 41 part-time and contract positions were converted to full-time allocated positions. Due to the significant increase in hospital utilization during 2000-01, the hospital continues to pursue strategies to reduce the use of overtime and outside contract registry staff. Implementation of the Student Nursing Scholarship Program during 2001-02 is one specific recruitment strategy used to address staffing shortages in patient care areas. The Scholarship Program may be expanded to other professional classes if recruitment difficulties in those classes are not solved with other means.

The supplies budget for 2001-02 includes increased costs of approximately $1.1 million, a 7% increase over

2000-01. While the total cost of medical supplies, pharmaceuticals, and purchased medical services have increased due to higher patient utilization, the Quality Focused Supply Management Program implemented in 2000-01 has resulted in estimated supply and pharmaceutical cost savings in excess of $700,000 on an annual basis.

The cost of physician services is forecasted to increase by $1.8 million reflecting the addition of nine primary care and specialty physicians during 2000-01 and 2001-02 as well as compensation adjustments to recruit new and retain existing physician staff. Other areas of significant expense increase are utilities expense which is expected to increase by over $1.2 million, the cost of outside specialty services as a result of increased patient utilization, increased County support costs and the self-insurance programs for workers' compensation and general liability.

The workload indicators for 2000-01 reflect a significant increase in the demand for both inpatient and outpatient services. Inpatient admissions are forecasted at 12.1% over the original budget projections with a relatively stable average length of stay. Outpatient utilization has increased almost 4% as the hospital has attempted to expand capacity for primary care services and walk-in patients. Utilization of the Hospital Emergency Department has significantly increased during the past two years and the Emergency Department continues to work with Ambulatory Services to develop strategies to improve access to care in a cost-effective manner that reduces wait times and inappropriate use of the Hospital Emergency Department.

During 2001-02, SJGH will continue to explore strategies to respond to the increased demand for primary care services. Unfortunately, due to the high utilization of outpatient services by unfunded patients, expansion of capacity does not automatically result in a positive financial benefit. Ambulatory Services and the Emergency Department continue to work with the medical staff to identify cost-effective strategies to provide increased access to outpatient services utilizing additional mid-level providers, expanded clinic hours, and the continued evaluation of new provider locations in targeted areas of the community.

The implementation of the Health Access Program and use of the new health van may provide benefit in reducing unscheduled walk-in patients to the Emergency Department and Ambulatory Services. As the Health Access Program is implemented, Ambulatory staff will monitor the utilization of services coordinated through the health van and the follow-up referrals of patient to community-based clinics and the main hospital campus. SJGH will continue to focus on increased admissions in the areas of Obstetrics, Pediatrics, and Neonatal services; Physical Medicine and Rehabilitation, and the newly established Medical/Psychiatric Unit. While SJGH currently has licensed bed capacity for increased utilization of the services, the availability of adequate nursing staff to care for the increased volume of patients will continue to be a major challenge and focus of intensive recruitment and retention strategies.

Position Changes

The 2001-02 recommended budget reflects the deletion of 46 allocated positions. Most of the deleted positions are currently filled by contract, part-time, or temporary employees. Twenty-six non-requisitioned positions are recommended to remain in the budget. These positions, and their justifications, are summarized below:

- 1 Chief Deputy Director is held vacant pending the appointment of the new Director.
- 1 Chief Resident-Internal Medicine is held vacant pending the annual review subject to the availability of candidates. The review is due July 1, 2001.
- 4 information systems (IS) support positions are held vacant pending the completion of the Countywide IS classification study. These positions are needed to support the hospital IS systems and the implementation of the Hospital IS Strategic Plan.
- 7 positions are held vacant pending the re-opening of the Medical/Surgery overflow unit to address increased patient census.
- 2 physical therapist positions are held vacant pending the outcome of the management structure review.
- 4 physician assistants positions are needed to provide flexibility in meeting outpatient workload fluctuation.
- 4 office assistant positions are held vacant pending Countywide study on clerical positions.
- 3 support positions (Assistant Medical Records Administrator, Medical Transcriber, and Food Service Assistant Director) are pending reclassification studies and position review that are currently underway.

The recommended budget also includes 17 new allocated positions for increased workload and conversion of part-time employees to full-time positions.

- Add 5 staff nurses, 2 medical assistants, and 1 dialysis patient care technician for increased workload.
- Convert 7 part-time positions to full-time status (2 Respiratory Therapy Technicians, a Clinical Lab Technologist, and 4 Lab Assistants).

- Add a Personnel Analyst to support the Hospital's human resources needs.
- Add a Management Analyst to coordinate HIPAA and federal compliance programs.

Dental Program

During 2000-01, significant changes and improvements in dental services were implemented including the successful recruitment of a new full-time dentist and a new part-time dentist. Additional changes included the hiring of three part-time hygienists and the completed replacement of necessary dental equipment, tools, and supplies. The new dental program, consisting of basic primary dentistry, dental screenings, dental education and disease prevention now operates Tuesday - Saturday from 8:30 a.m. to 4:30 p.m. With the new dental program in place, over 2,000 visits will be conducted in 2000-01, not including screenings, sealant treatments, and education. For 2001-02, it is anticipated a significant increase in these total visits as the increased clinic staffing becomes fully utilized. Hospital staff continues to work on several oral health initiatives to enhance funding and access for dental services. Staff have also had some initial discussions with UOP regarding their future interests in providing dental services for the community, and will continue to work with St. Rafael's Clinic regarding coordination with its dental program.

Capital Equipment & Renovation

Each year, SJGH makes principle and interest payments on the long-term debt financing of Phase I of the Hospital Replacement Project. In addition, SJGH invests in replacing capital equipment and renovations or construction within the various hospital facilities responding to maintenance issues and the reassignment or reconfiguration of space. The 2001-02 budget includes an investment of $1,000,000 in replacing capital equipment, $250,000 in computer equipment, and $750,000 in renovations remodeling projects. During 2001-02, SJGH will pursue the development of several renovation projects including:

- Possible renovations of the vacated second floor of the inpatient Towers Building to accommodate reallocation of space for the Risk Management and Quality Improvement functions along with the allocation of space for the Ambulatory Services Call Center and Provider Support functions.
- Demolition and initial renovation of the fire damaged areas of the fifth floor of the inpatient Towers Building.
- Non-structural anchoring of lighting and essential services equipment to meet the January 1, 2002 deadline of the SB 1953 Seismic Safety Act.
- Modifications to the hospital pneumatic tube system to create an additional zone that will facilitate the high volume transport of specimens to the Hospital Laboratory.
- Renovations of the Health Center East Surgery Clinic to facilitate the reallocation of provider space and support functions.
- Expansion of the Outpatient Dialysis Unit from 11 to 15 treatment stations.

Although specific construction plans and project estimates have not been established for each of the projects, funding from the Hospital Enterprise Fund and/or Trust Fund has been identified to support these projects along with any insurance settlement related to the fire damaged areas of the fifth floor.

Hospital Trust

The Hospital Trust is projected to have a balance of approximately $33 million by June 30, 2001. By Board direction (Board Order B-99-501), $8 million has been set aside as reserve for the debt service payments of Phase I. In addition, approximately $15 million is currently used as the working cash flow needs of the hospital. Without this working capital, the hospital would have incurred an additional $500,000 to $750,000 annually in interest expense.

The initial financing plan presented to the Board in September 2000 for Phase II of the Hospital Replacement Project has identified $7 million from the Trust to support the purchase of furnishings and equipment for Phase II.

For 2000-01, $5.4 million was estimated to be transferred from the Hospital Trust to balance the Enterprise Fund operating expenses. Due to the significant increase in patient revenues and third party reimbursements, it is anticipated that a transfer of funds from the Hospital Trust will not be required for 2000-01. However, the projected 2001-02 budget increases in operating expenses and planned capital investments have resulted in a forecasted transfer from reserves estimated at $5.7 million.

The following table summarizes the anticipated uses of the Hospital Trust:

Uses of Hospital Trust	Amount
Reserve for Phase I Debt Service Payment (B-99-501)	$8.0 M
Earmarked for Phase II Project	7.0 M
Projected Transfer in 2001-02 (Capital Expenses/Operating Deficit)	5.7 M
Fund Available for Cashflow Needs	12.3 M
Total	$33.0 M

As reported in previous fiscal years, the Hospital Trust can support potential operating deficits. However, SJGH must continue the process of implementing "Best Business Practices" to more aggressively control operating expenses and maximize revenue collection. The hospital cannot rely indefinitely upon the Hospital Trust to support both operating deficits and capital investments. Other funding alternatives, including an increase in General Fund contributions must be explored and evaluated on a year-to-year basis.

Patient Revenues

Net patient revenue, the reimbursement received for patient services provided, has significantly increased in 2000-01 due to several important factors:

- ***Higher Number of Admissions*** - Approximately 60% of hospital inpatient days are reimbursed on a per diem basis and the increased average daily census has provided an estimated $5.5 million of net patient revenue during 2000-01.
- ***Third Party Inpatient Per Diem Reimbursement*** - During 2000-01, SJGH was successful in renegotiating several reimbursement contracts resulting in an estimated increase in net patient revenue of over approximately $1.7 million.
- ***Patient Mix*** - The mix of patients by financial class has remained fairly stable during 2000-01. However, it is anticipated that changes in the State and national economy may affect employment and the provision of health benefits in San Joaquin County. Patients determined to be unfunded at the time of admission currently represent approximately 25% of total admissions and 29% of total patient days. Approximately 37% of patients utilizing outpatient services are unfunded with 35% receiving services through the Medi-Cal Program.
- ***Medicare Reimbursement*** - In August 2000, the Medicare Program implemented a new outpatient reimbursement methodology using ambulatory payment classifications (APC's) as a prospective payment for outpatient and ancillary services. In addition to reduced Medicare reimbursement through the APC Program, Medicare reimbursement for inpatient services continues at a reduced level based upon the 1997 Balanced Budget Act, even through some positive modifications were accomplished in 2000.
- ***Outpatient Services*** - The volume of outpatient services as well as the net reimbursement for those services has continued to increase. Of significant importance is the settlement of the ten-year old Medi-Cal outpatient lawsuit.

  Effective July 1, 2001, Medi-Cal outpatient rates will increase by 30%. An additional 3½% increase will be provided in each of three subsequent fiscal years. The significant increase in reimbursement for outpatient Medi-Cal services will have a positive impact on net patient revenue and is currently estimated at approximately $1 million for 2001-02.

The number of individuals enrolled in Medi-Cal continues to decline due to Welfare-To-Work efforts and problems with the eligibility redetermination process. Enrollment in Medi-Cal Managed Care has also decreased, despite outreach and enrollment efforts throughout the community. As previously reported to the Board of Supervisors, outreach efforts continue to focus on initial eligibility, assisting individuals to complete the eligibility redetermination process, and maintaining eligibility through premium payments for Healthy Families enrollees.

During 2001-02, SJGH will continue to pursue increased patient services in clinical areas previously identified with specific focus on increased utilization by County employees and patients with contract insurance. Hospital staff will work with the County Administrator's Office, Human Resources, and the employee unions to evaluate strategies to improve County employee utilization of Health Care Services and the management of health insurance costs.

Non-Patient Revenue

Revenue received by the hospital through federal, State, and local funding sources not directly related to patient care represents over 41% of SJGH's total revenue. As illustrated in the summary on page F-12, the hospital is critically dependent upon non-patient care revenue and is easily impacted by State and federal legislative changes.

Hospital staff continue to work with the County's legislative advocates, the California Association of Public Hospitals (CAPH), and the National Association of Public Hospitals (NAPH) to aggressively pursue all avenues to protect and enhance revenues through State and federal funding programs. Summarized on the following page is a brief review of each funding source and the current legislative issues.

SB 855 - Disproportionate Share Hospital (DSH) Program

Forecasting the SB 855 revenue continues to carry some uncertainty due to changes in Medi-Cal utilization, the volume of low income patients using the hospital, and the changes in utilization among all other DSH eligible hospitals in California. Legislative efforts during the past two years have provided some stability in the funding formula used by the State and federal government.

During the past three years, funding through the DSH Program has decreased by 10% or $100 million as a result of the 1997 Balanced Budget Act. An additional 10% reduction was scheduled over the next two years. However, legislation passed during federal fiscal year 2000 has frozen the program funding at the 2000 level for two years. Unless the program is legislatively modified, the additional 10% reduction will be implemented in 2003. Currently, there are two legislative bills pending in Congress, which propose to eliminate the 10% funding reduction in 2003. Hospital staff will continue to work with the County's legislative advocates, CAPH, and NAPH to support passage of legislation to eliminate the 10% reduction in DSH funding. At risk is approximately $2 to $3 million of funding for SJGH.

In 2000-01, the State administrative fee for the DSH Program was reduced by an additional $50 million to its current level of approximately $30 million. Further reductions in the State administrative fee, ranging from $15 to $30 million have been proposed for 2001-02. However, the proposed budget for the hospital does not reflect any changes in the State administrative fee. Adjustments will be made once the 2001-02 State Budget is adopted.

Each year, the final distribution of DSH funds to individual hospitals is normally calculated during September and October. However, due to changes in the reporting of Medi-Cal patient days through Managed Care Health Plans, final calculations of the hospital's specific funding levels have still not been released by the State as of May 1st. As occurred in previous years, SJGH will receive DSH funding through a base payment program during the remainder of 2000-01. A supplemental funding cycle will take place in July or August to ensure that the State of California receives and distributes all federal funding available to California through the DSH Program. Any SB 855 funding received above the initial budget estimate for 2000-01 or for 2001-02, will be used to replace budgeted transfers from the Hospital Trust. While the DSH Program will continue in the near future, the level of funding provided through the program will continue to be subject to changes in overall federal funding.

For 2000-01, the hospital anticipates receiving $10.3 million of SB 855 funding, including $9.5 million for the base program and $800,000 through the supplemental funding cycle for 1999-2000. Due to the freeze in the federal funding level, the 2001-02 budget reflects continued funding of the base program at $10 million and no supplemental funding is anticipated.

Summary of Non–Patient Revenue
(From Accrued Audited Financial Statements)

	Actual				Est./Act.
	1996–97	1997-98	1998-99	1999-00	2000-01
Total Hospital Revenue	$98,520,535	$105,619,712	$106,762,657	$114,707,962	$123,088,628
Non–Patient Revenue					
Capitation	$2,648,120	$2,608,589	$4,228,840	$6,933,492	$6,501,098
SB 855	5,411,505	10,369,000	12,746,308	13,681,067	10,378,338
SB 1255	3,500,000	4,000,000	5,000,000	6,000,000	7,000,000
SB 1732	3,349,962	4,161,462	3,979,778	3,551,628	3,895,793
Prop 99	2,698,897	2,581,330	2,481,496	1,552,960	1,500,000
Realignment	12,407,077	14,597,177	16,227,417	17,993,293	17,992,749
County Contribution	2,138,053	2,138,053	2,138,053	2,138,053	3,638,053
Total Non–Patient Revenue	$32,153,614	$40,455,611	$46,801,892	$51,850,493	$50,906,031
% of Total Hospital Revenue	32.6%	38.3%	43.8%	45.2%	41.4%

SB 1255 - Emergency Services & Supplemental Payment Fund

Since 1989, SJGH has participated in the SB 1255 Fund Program, which was established to secure additional federal funds for DSH hospitals serving high volumes of low income and uninsured patients. During the early years, funding through SB 1255 was provided for capital construction, capital equipment, or the expansion of services. However, beginning in 1993, SB 1255 funding was used by the California Medical Assistance Commission (CMAC) as a way to provide increased funding for Medi-Cal inpatient services without obligating the State General Fund through the renegotiations of Medi-Cal contract per diem reimbursement rates.

During 2000-01, the hospital will receive $7 million through SB 1255 Program. Discussions regarding the SB 1255 Program are currently underway. SJGH will again be required to provide a voluntary intergovernmental transfer which could exceed $9 million for 2001-02. Discussions with CMAC will continue through May and June with a determination of payment amounts possibly to be made in June or July. Based upon the initial discussions with CMAC to date, $7 million of SB 1255 net revenue has been included in the Medi-Cal revenue estimate for 2001-02.

SB 1732 Program/Debt Financing

The plan for retiring the debt financing of Phase I of the Hospital Replacement Project combines hospital funds with federal and State funds provided through the SB 1732 Program. The SB 1732 payments are based upon the Medi-Cal inpatient utilization of the hospital whereby the State pays a percentage of the debt service equal to the percentage of inpatient days provided to Medi-Cal eligible patients. During the past six years, the SB 1732 payments have ranged from between 50% and 54% of the annual debt service payments. For 2000-01, the State provided funding for 51.7% of the annual debt service payment for a total of $3.9 million. Ongoing State payments are expected to continue within that range of reimbursement.

Proposition 99 - Tobacco Tax Funds

In 1999-2000, SJGH received a 40% reduction in Prop 99 Tobacco Tax Program funding. In 2000-01, an additional 10% reduction or $150,000 was implemented by the State. Consequently, the hospital anticipates to receive $1.5 million through the Prop 99 Program for 2000-01. Based on the latest data provided by the State, $1.5 million has been included in the budget estimate for 2001-02. The funding estimate will be revised prior to the final budget if any changes are implemented as a result of the State budget adoption.

Realignment Program Transfer

The hospital has experienced continued growth in realignment funding through the State. Realignment funding is the largest single source of revenue to fund the care of the uninsured. For the past three years, reductions in patient and support revenue for hospital operations, as well as the implementation of services to dual diagnosis patients with physical and mental health needs has necessitated the redirection of funds from the Mental Health Realignment Trust to the hospital. For 2001-02, $1.8 million of the annual realignment revenue for Mental Health Services is recommended to be transferred to the Hospital.

The funding redirection has not compromised the Mental Health fiscal or program activities and has allowed SJGH to maintain a fiscal plan to support ongoing operations of the hospital and ambulatory care system without implementing significant reductions in the level of services provided. The current operations of the Medical/Psychiatric Unit, the Psychiatric Wellness Clinic, and the newly opened South County Outpatient Mental Health Clinic on the main hospital campus reflect the high level of dual diagnosed clients receiving both physical and mental health services through the ongoing collaboration between the Hospital and Mental Health Services.

For 2001-02, approximately $20.6 million of realignment funding has been included in the proposed budget. While realignment funding has steadily increased during the past three years, concerns regarding a potential recession in California and the current energy crisis may impact the growth in funding levels. The State may re-evaluate its commitment to backfill the full amount of reductions in the State Vehicle License fees, which are a significant component of the Realignment Program. Hospital staff, in conjunction with the County's legislative advocates and CAPH, will continue to monitor the development of the State budget and potential changes in the Realignment Program.

Funding Sources to be Evaluated

The Hospital and the Health Care Services Agency (HCSA) will continue to explore other sources of funds to support operations and future capital expenditures including the programs summarized below:

- ➢ *National Tobacco Settlement* - In November 1999, the Board of Supervisors established the formula for the Tobacco Settlement Funds and designated 40% of the local tobacco settlement funds received over the next ten years to support Health Care Services facility projects, particularly Phase II of the Hospital Replacement Project. During the 2000-01 budget process, the Board of Supervisors appropriated $10.2 million to support the Phase II Project.

SJGH has continued to work with the architectural and structural consultants to complete the update of the Hospital Master Plan and space programming for the Phase II Project. Timing of the Phase II Project will be dependent upon the overall County capital priorities and will be coordinated to match the capital funding requirements for construction.

- ***Prop 10 Funding*** - During 2000-01, SJGH worked with the other HCSA divisions and community-based organizations to develop funding proposals through the local Children and Families Commission. Based upon the first cycle of funding awards, projects within Public Health to expand home visits to prenatal patients and all newborns were funded for the next three fiscal years. HCSA will continue to identify projects for increased health education, prevention, and expansion of services in the areas of children's dental care, case management of prenatal care, and expansion of eligibility and enrollment in the Medi-Cal and Healthy Families programs. SJGH will continue to work with a variety of community-based organizations to develop coordinated programs and requests for Prop 10 funding.
- ***Community Access Program (CAP)*** - Originally titled the "Safety Net Initiative", Congress has appropriated $150 million to be distributed to over 80 health care coalitions to support improved health care and access for the uninsured. During the first funding cycle, approximately 20 health care organizations received grants up to $1 million. During 2000-01, an additional 60 grants of $1 million have been awarded for proposals submitted during the first funding cycle.

  In 1999-00, the HCSA submitted a funding request in conjunction with the "Community Health Partners" Provider Network. However, the proposal was not approved for funding. In May 2001, SJGH will submit a second grant proposal on behalf of the HCSA requesting CAP funding for development of the information systems infrastructure to support the Community Health Partners Provider Network. The funding proposal will highlight the information systems projects previously approved by the Board of Supervisors to be included in the State and federal members request.

Best Business Practices

During 2000-01, SJGH has continued to focus on a variety of improvement opportunities and to begin the implementation of "Best Business Practices" in specific areas of the hospital. During 2000-01, the Best Practices Steering Committee comprised of representatives from the Hospital, the County Administrator's Office, Labor Relations, Human Resources, the employee unions, and the Board of Supervisors met to discuss specific strategies to implement "Best Business Practices" in specific areas of the HCSA. The priorities established by the Steering Committee included improving revenues collected by the hospital, increasing efforts to improve funding through legislative programs, and to begin initial efforts in the areas of expense management. A summary of the Best Business Practices efforts is provided below:

- ***Revenue Improvement Projects*** - During 2000-01, SJGH worked with several consultants to review and update the Hospital Charge Description Master, prepare for the August 2000 implementation of the Medicare Ambulatory Payment Classifications, and to begin the initial implementation of the Revenue Cycle Redesign Project.

  In January 2001, the Board approved to retain a consulting firm to lead the Revenue Cycle Redesign Project. Following an initial meeting with the Project Steering Committee, the consultants have begun the initial evaluation of the data collection and billing procedures. Subsequent phases will include development of new staff procedures for patient registration and admitting data collection, billing procedures, and collections follow-up.

  In conjunction with the development of the new procedures, a formal training program for staff will be developed along with quantitative measures to monitor each component of the revenue cycle process. The overall project will take eight to nine months and will involve the review of job classifications, the training process for new employees, recruitment and retention issues, and the development of quantitative measures to monitor the system performance.
- ***Value Analysis*** - During 2000-01, the Hospital Value Analysis Committee has implemented the Quality Supply Management Program; an incentive-based program to identify opportunities to reduce supply and pharmaceutical expenses throughout the hospital. With funding assistance from the Hospital Auxiliary, an awards program was established to solicit cost savings ideas from hospital staff and physicians. During the first nine months of the program, over $1 million of supply savings ideas were generated with approximately $700,000 of savings realized from those changes. The expense reduction ideas identified have been very helpful in identifying opportunities where alternative products or changes in hospital procedures can reduce the cost of medical supplies and pharmaceuticals used in care delivery.

- ***Benchmarking Data Program*** - In January 2001, SJGH initiated an agreement with the University Health System Consortium (now called Solucient) to participate in a National Hospital Benchmarking Data System. Through the benchmarking program, SJGH will submit standardized operational and financial information to the data cooperative. The hospital will then receive a comparative data report, which will allow SJGH to compare operational and financial performance against similar facilities throughout the country.

  Initial training of the Finance Department staff to begin the data submission process was completed in March 2001. Training of hospital management staff will take place in May and June. The initial data submittal will occur with the fourth quarter of 2000-01. The first comparative reports should be returned to the hospital in early fall 2001. When received, the comparative reports will assist hospital management in identifying important operational areas for focused review and targeted expense management.

- ***Information Management*** - During 2000-01, SJGH has focused primarily on the initial components of the Information Systems Strategic Plan. The first priority of the Strategic Plan was the replacement of the Hospital Patient Accounting System and installation of a replacement Medical Dictation and Transcription System. Replacement of the Dictation and Transcription System will be completed by the end of 2000-01. Installation of the replacement Patient Accounting System will take place in 2001-02 with an implementation schedule of approximately twelve months.

  In conjunction with the ongoing Information Systems Strategic Planning process, HCSA will continue to evaluate the use of new information systems and technology to improve the efficiency of the hospital's operation. During 2001-02, HCSA will continue the review and evaluation of Case Management, Resource Scheduling, and Laboratory Information Systems to streamline existing manual systems and to enhance internal access of information.

2001-02 will be an important year for the hospital to complete the Revenue Cycle Redesign process and begin the evaluation of operational and financial performance using comparative data from the benchmarking program. The long-term management and improvement of the cost of operations will be essential for the long-term financial stability of the hospital. While significant progress has been made in 2000-01 to enhance revenues, the efforts during 2001-02 will expand the scope to include a heightened focus on improving expense management.

Trauma System/Trauma Center

During 2000-01, HCSA engaged a consultant to review and process claims for distribution of EMS Maddy Funds to physicians and hospitals in accordance with Board direction and State regulations. Through March 2001, approximately $900,000 has been distributed and efforts are continuing to process the claims for the remaining three fiscal years. As a result of the distribution of the EMS Maddy Funds, SJGH has received a total of $1.2 million. These funds will be used to support the ongoing evaluation and potential development of a Trauma System for San Joaquin County.

During 2000-01, the HCSA has worked with community physicians, hospital representatives, and the San Joaquin Medical Society to evaluate the feasibility of developing a formal Trauma System for San Joaquin County and the potential designation of SJGH as a Trauma Center. In March 2000, a Trauma Planning Committee was established which has met monthly to conduct the feasibility study. Two consultants have been retained to complete four major tasks:

- To evaluate the need for an organized Trauma System in this community.
- To identify the best Trauma System design for the community.
- To evaluate the fiscal feasibility of implementing a formal Trauma System and designating a Trauma Center.
- To identify alternative sources of funding for a Trauma System.

The initial results of the feasibility study will be presented to the Board of Supervisors for a policy determination as to whether the HCSA and Trauma Planning Committee should continue efforts towards the development of a formal Trauma System. With approval to continue the development process, HCSA would recruit key medical and support staff to begin the Trauma System development utilizing exiting EMS Maddy Funds designated for SJGH.

Major Facility Development Planning

During 2000-01, SJGH continued a variety of planning and development activities related to several major facility development projects:

- ***Hospital Seismic Safety Requirements*** - As required by SB 1953, the amendments to the Hospital Seismic Safety Act, SJGH retained a structural engineer to complete the seismic evaluation of the hospital facilities. A final report was submitted to the Office of Statewide Health Planning and Development (OSHPD) in December 2000. The final report identified structural deficiencies with the 1930's inpatient facility, the Dietary building, the Laboratory portion of the outpatient facility, and two small buildings housing emergency generators. The seismic evaluation report also identified non-structural deficiencies with the anchoring of Life, Safety, and Essential Services equipment in each of the identified hospital buildings.

As required by current regulations, the County must address all non-structural anchoring issues and complete all retrofit work by January 1, 2002. In addition, a report outlining the plan to achieve compliance with the structural requirements for the identified hospital buildings must be submitted to OSHPD no later than January 1, 2002. As previously presented to the Board of Supervisors, current regulations require structural retrofit of the effected facilities by 2008, or application and approval to replace the facilities by 2013.

Hospital staff will continue to work with the consulting structural engineers to design the plans for compliance with the non-structural anchoring issues. Following review and approval of the anchoring plans by the State, all mitigation work must be completed by December 2001.

- ***Hospital Replacement Project Phase II*** - In March 2000, SJGH retained the Smith Group architects to update the Hospital Master Plan to reflect the findings of the seismic evaluation and to validate the planning concepts for Phase II of the Hospital Replacement Project. The results of the master planning process were presented to the Board in September 2000. The Board authorized the hospital to proceed with spacing programming of the Phase II Project to establish an overall size, scope, and estimated cost for the project. The space programming phase has been completed and a final report was submitted to the Board. In May 2001, the Board approved the contract for design services and authorized the next phase of design process.

  A preliminary financing plan, consisting of funding from the Tobacco Settlement Fund, Hospital Trust, and potential financing, was also presented to the Board of Supervisors in September 2000. Following is a summary of the potential funding sources identified in the plan

Funding Sources	Amount
Tobacco Settlement Fund	
1999 to 2001 HCS Allocation	$10.2 M
2002 to 2005 HCS Allocation	8.2 M
2002 to 2005 Capital Projects Allocation	4.1 M
Hospital Trust (Equipment/Furnishings)	7.0 M
Financing	
(Proj Annual Debt Payment at $2M)	19.3 M
Total	$48.8 M

- ***Outpatient Department*** - In conjunction with the update of the Hospital Master Plan, the Smith Group architects reviewed the current utilization of Health Center East and the development of options for future replacement of the outpatient facilities. The Smith Group architects evaluated the re-use of the 1960's outpatient building, the possible use of the 1930's inpatient building, and the replacement of the existing facilities with construction of a new outpatient facility consistent with Health Center North.

  Based upon the review of the existing facilities by the architects and consulting engineers, major renovation of the existing facility or use of the 1930's inpatient building on a permanent basis was not recommended. Both facilities utilize antiquated electrical, mechanical, and plumbing systems, which would be extremely difficult to renovate and reconfigure for effective use as an outpatient facility. The approach recommended by the architects and engineers involved the temporary use of the 1930's inpatient building for temporary clinic space following completion of the Phase II Project. While clinics are temporally relocated, the existing Health Center East could then be demolished and replaced with facilities comparable to Health Center North.

  Evaluation of the strategies to replace the Health Center East outpatient facility will continue throughout the development of the Phase II Replacement Project. The ability of the hospital to construct replacement facilities for the Health Center East outpatient clinics will be subject to the availability of capital funding following completion of the Phase II Project.

- ***Family Health Center Outpatient Clinic (Mental Health Campus)*** - As hospital staff have evaluated the capacity and location of outpatient facilities throughout the County, facility development of improved clinic capacity within Stockton has been a priority. The California Street OB/GYN, Pediatrics, and Primary Care clinics, which operate out of leased medical office space, have operated at capacity for the past several years. In conjunction with development of the Mental Health expansion project, staff has developed plans for construction of 17,000 square feet of new clinic space to house each of the California Street clinics. Ground breaking for the new facilities planned for the fall of 2001 with completion of construction and relocation of the clinics proposed for the spring of 2003.

- ***Medical/Psychiatric Unit*** - During 1999-2000, the hospital completed minor renovations to one-half of an existing medical/surgical unit to establish a 13-bed Transitional Medical/Psychiatric Program. The Transitional Unit became operational July 2000. During 2000-01, the unit has provided the combined services of general acute medical care along with coordinated mental health services.

  In January 2001, staff from the Hospital and Mental Health Services met with the State Department of Licensing and Certification to discuss the various alternatives for licensing of the Medical/Psychiatric Unit. As a result of those discussions and the guidance from the State, the Hospital and Mental Health Services will continue the Transitional Medical/Psychiatric Unit until a permanent licensed unit can be established within the Phase II Project. Based upon the current interpretation of State regulations, the Medical/Psychiatric Unit developed in Phase II will need to be licensed as psychiatric beds under the hospital facility license.

  Based upon the determinations made by the State Department of Licensing and Certification, dual licensing of medical/psychiatric beds will not be possible. Therefore, plans to modify an existing medical/surgical unit to a full 25-bed cannot be accomplished within the existing facility. Hospital and Mental Health staff will continue to refine the existing 13-bed Medical/Psychiatric Unit to maximize the benefit provided to patients using the service and to best facilitate the utilization of inpatient services at the Mental Health Psychiatric Health Facility.

- ***Medical Office Building*** - For many years, the divisions of the HCSA have discussed the feasibility of constructing a combined office facility and educational center on the hospital campus. Development of a new medical office and program facility on the hospital campus would provide space for the relocation of many Health Care Services programs that currently utilize leased space throughout the community.

  During 2000-01, the HCSA has continued discussions regarding the development of the medical office and program facilities. Discussions have also taken place with the Veterans Administration (VA) staff currently leasing space on the hospital campus. VA staff has indicated their willingness to evaluate the use of approximately 20,000 square feet within any new facilities to be developed. Participation by the VA in the project development would provide major support to the project feasibility.

  During 2001-02, the HCSA will continue discussions with the Health Plan of San Joaquin and VA to further evaluate the development of a medical office and program facility. The feasibility of the project development will in part relate to the HCSA's continued use of office space on the Stanislaus State College Campus.

Information Systems (IS) Strategic Planning

During 2000-01, with the $500,000 County General Fund support, several information technology projects were initiated/completed. Following are the major accomplishments made in 2000-01:

- Completed the three-year IS Strategic Plan.
- Installed upgraded hardware along with email and completed the installation of a new information system for the Office of Substance Abuse (OSA) to support Methadone Maintenance and the Drinking Driver programs.
- Completed the RFP process for a replacement Patient Accounting System for SJGH.
- Installed the replacement Dictation/Transcription System for SJGH.
- Continued the development of a new behavioral health information system for Mental Health and OSA. The new system will be operational in the first quarter of 2001-02.
- Continued improvements to the wide-area network infrastructure to improve system reliability.
- Completed the classification study of all Information Technology staff to improve recruitment/retention.
- Installed new hardware and software to link HCSA to the Clerk of the Board for retrieval and authoring documents into LegisStream and Questsys imaging applications.

- Surveyed HCSA employees on information systems needs, and to research the development of a HCSA Help Desk.
- Actively participated with the County IS Division to select and install the Countywide e-Time application. During 2001-02, HCSA will evaluate having employees use badge readers and computers to input their timesheet data.
- Actively participated with the County IS Division in the design of the Human Resources/Financial Information System project.

During 2001-02, the HCSA will pursue several IS Strategic Projects, totaling $2,655,000, to replace and improve critical information systems:

- Install the replacement Patient Accounting System ($1,700,000).
- Implement a component of the new Patient Accounting System, a system and procedure for chart tracking, elimination of duplicate chart records, and the reduction of information seek time ($50,000).
- Implement an enterprise resource scheduling system ($200,000).
- Implement a "Meta-PC Server" to support access to information servers ($125,000).
- Implement PDA access to the Hospital Information System ($200,000).
- Develop a HIPAA compliance plan for electronic billing, privacy, and security regulations ($350,000).
- Research the implementation of an automated HCS Time Accounting to the e-Time system ($30,000).

Federal HIPAA Privacy & Security Regulations Compliance

The final HIPAA Privacy and Security regulations were published in April 2001. Once issued, providers such as HCSA have 24 months to comply with the regulations.

Planned activities in 2001-02 include organizing division and agency HIPAA compliance work groups, conducting employee awareness/training programs, inventorying current privacy and security practices, developing or revising policies and procedures, and identifying gaps between current practices and federal requirements. Each HCSA division has budgeted $50,000 to jointly hire a HIPAA consultant to develop the remediation plan resulting from the internal gap/risk analysis. It is anticipated that there will be significantly more costs associated with planned compliance activities in 2002-03 due to improving communications and computer systems security requirements.

State & Federal Budget/Legislative Issues

The 2001-02 Hospital budget does not include any provisions for responding to funding program changes as a result of the final State or federal budget for 2001-02 except as identified below.

State Budget/Legislative Issues

The Governor's January budget did not include any significant changes in funding for health care related programs that would provide direct benefit or impact to SJGH with the exception of the recent settlement of the Medi-Cal Outpatient lawsuits (discussed previously under Patient Revenues).

- The proposed State budget does not currently include reduction of the State Administrative Fee for the DSH Program, which is currently set at $29.7 million. CAPH has continued to advocate for further reductions in the State Administrative Fee.
- The proposed State budget includes funding for the expansion of the Healthy Families Program to include children up to 250% of the federal poverty level and expansion to include the parents of enrolled children up to 200% of the federal poverty level. Implementation of the program expansion to include parents is still pending approval from the federal government and will require four to five months for set-up and enrollment following federal approval. The expansion of coverage for children and parents will be beneficial to our community. The benefits to SJGH will depend upon increased enrollment in the Healthy Families Program and utilization of SJGH for medical services.
- CAPH is developing a legislative request for $100 million of infrastructure funding for public hospitals and health systems. The primary focus of the request is to provide one-time funding to support capital investments in new medical technology and information systems to improve the quality and efficiency of medical care delivery.

Federal Legislative Issues

Several issues are currently being monitored at the federal level as Congress begins the development of the 2001-02 federal budget:

- Legislation to remove the 10% reduction in the DSH Program for 2003 has been introduced in both Houses of Congress. The American Hospital Association along with State hospital organizations are actively supporting further refinements to the Medicare Reimbursement Program to further mitigate the impact of funding reductions implemented as part of the 1997 Balanced Budget Act. Due to the current priorities of developing a prescription benefit within the Medicare Program, further improvements in provider reimbursement do not appear likely.

- CAPH, in conjunction with NAPH, continues to advocate for continuation and expansion of the Community Access Program (CAP). Currently the President's budget proposal eliminates the CAP in favor of increased funding for community health centers. However, the House of Representatives has passed a resolution rejecting elimination of the CAP, requesting an increased funding for community health centers and expansion of CAP.
- On March 13, 2001, new federal regulations went into effect revising the upper payment limits for Medicaid reimbursement. While the original regulations were issued under the Clinton Administration, the Bush Administration has indicated that additional changes to the regulations may be made to reduce federal funding of the Medicaid Program. Implementation of a more restricted upper payment limit would have a significant impact on Medi-Cal funding in California by reducing the availability of funds through the SB 1255 Program and other supplemental payment programs.

Hospital staff will continue to work with its legislative advocates and the County's federal lobbyists to monitor development of the federal budget and various legislative issues. Additional information will be presented to the Board as specific legislation and budget plans develop.

2000-01 Accomplishments

1. Continued the development and implementation of "Best Business Practices" with the renegotiation of reimbursement contracts, development of the Quality Focused Supply Management Program, initiation of the Revenue Cycle Redesign Process, and the beginning participation in the Operational Benchmarking Program.
2. Continued the development of Phase II of the Hospital Replacement Project with the completion of the updated Master Plan and space programming of individual departments.
3. Worked with community representatives and is finalizing the evaluation and feasibility analysis of developing a Trauma System and Trauma Center in San Joaquin County.
4. Initiated with the implementation of the Information Systems Strategic Plan and replaced the Medical Dictation and Transcription System. Following final selection of the replacement Patient Accounting System, implementation will take place in 2001-02.
5. Submitted and received a two-year grant of $260,000 for expansion of the Child Passenger Safety Program at SJGH.
6. Participated with the County Administrator's Office and Human Resources to create and implement a health benefits plan for part-time employees.
7. Worked, in conjunction with the Human Services Agency and community-based organizations, and developed a variety of health access programs including the provision of a mobile health clinic van beginning in 2001-02.
8. Completed the review of all vacant hospital positions with final recommendations reflected in the 2001-02 budget.

2001-02 Objectives

1. To continue implementation of "Best Business Practices" with the Revenue Cycle Redesign and Operational Benchmarking programs.
2. To continue the design process for Phase II of the Hospital Replacement Project and development of a project-financing plan.
3. To complete the non-structural anchoring projects and submit the structural compliance plan for the hospital facilities in accordance with the Seismic Safety Act requirements
4. To develop and implement recruitment and retention programs for key physicians, nursing, and staff positions.
5. To continue the development and implementation of Health Access programs in conjunction with community-based organizations and the Human Services Agency.
6. To continue the implementation of the Information Systems Strategic Plan and development of a HIPAA compliance plan.
7. To continue to pursue legislative and grant funding sources for capital investments in information systems and major facility development.

403—Mental Health Pharmacy

Health Services

Roger Speed, *Interim Health Care Services Director*

Mental Health & Substance Abuse Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$628,329	$716,221	$788,088	$788,088	$71,867
Services & Supplies	3,124,508	3,436,006	4,633,277	4,633,277	1,197,271
Fixed Assets	1,436	0	0	0	0
Total Expenditures	$3,754,273	$4,152,227	$5,421,365	$5,421,365	$1,269,138
Expenditure Reimbursements	0	0	(33,000)	(33,000)	(33,000)
Transfer to Reserve	221,769	0	0	0	0
Total Appropriations	$3,976,042	$4,152,227	$5,388,365	$5,388,365	$1,236,138
Earned Revenues By Source					
Charges for Services	$3,976,042	$4,152,227	$5,388,365	$5,388,365	$1,236,138
Total Revenues	$3,976,042	$4,152,227	$5,388,365	$5,388,365	$1,236,138
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	8.0	10.0	10.0	10.0	0.0
Temporary (Full-Time Equivalent)	1.5	4.0	4.0	4.0	0.0
Total Staffing	9.5	14.0	14.0	14.0	0.0

Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' clients.

Major Budget Changes

Salaries & Employee Benefits

➢ $74,439	First-year costs for two new positions added midyear 2000-01.

Services & Supplies

➢ $1,150,000	Increase in number of prescriptions filled and higher drug costs.
➢ $44,900	Increase in outside services for the costs of relief Pharmacists.

Expenditure Reimbursements

➢ $33,000	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Revenues

➢ $57,000	Increase medication charges to Mental Health Services' programs.
➢ $1,212,835	Increase medication charges to Medi-Cal.
➢ ($33,000)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

The separate Pharmacy budget permits Mental Health Services to access revenue sources that are denied to pharmacy operations included in an overall mental health program. A stand-alone budget is a key test of separateness in determining eligibility for billing as an independent provider.

The recommended 2001-02 budget for the Mental Health Pharmacy totals $5,388,365. This represents an increase of $1,236,138 or 30.6% from 2000-01. This is primarily attributed to increases in drug costs and the number of prescriptions.

The Board approved a midyear budget adjustment of $712,835 in 2000-01. The purpose of the midyear adjustment was to fund the increased cost of purchasing pharmaceutical agents and the additional costs for two Pharmacy Technicians.

2000-01 Accomplishments

1. Redirected treatment algorithm efforts to the development of information on the most cost-effective dosage combinations for the more expensive medications. Utilization of this information will meet the goals of clinical efficacy and cost-effectiveness.
2. Partially developed and field-tested a new form for documenting pharmacy clinical interventions to enhance communication with physicians and quality improvement.
3. Completed the outcome study on the cost effectiveness of the one of the new, more expensive, atypical antipsychotic medications. The study shows that inpatient admissions and crisis visits decreased. However, service and drug costs associated with post-acute episode services increased. Evidence suggests that the newer agents promote lower suicide rates and increase likelihood to return to work.

2001-02 Objectives

1. To update the medication monitoring guidelines to reflect changes and additions to the mental health formulary.
2. To assess the feasibility of adding the long acting injectable antipsychotic agents to the indigent patient assistance program in which pharmaceutical companies provide free medications.
3. To computerize the indigent patient assistance program to improve efficiency.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Prescriptions	65,504	68,948	76,665	79,100	82,600

405—Mental Health Services

Health Services

Roger Speed, *Interim Health Care Services Director*

Mental Health & Substance Abuse Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$19,895,750	$22,164,701	$23,715,965	$23,715,965	$1,551,264
Services & Supplies	18,378,378	20,585,461	25,890,887	25,890,887	5,305,426
Other Charges	816,518	1,237,404	1,896,347	1,896,347	658,943
Fixed Assets	331,525	605,100	531,680	531,680	(73,420)
Operating Transfers Out	371,257	21,871,607	1,928,500	1,928,500	(19,943,107)
Total Expenditures	$39,793,428	$66,464,273	$53,963,379	$53,963,379	($12,500,894)
Expenditure Reimbursements	(177,379)	(353,876)	(2,374,771)	(2,374,771)	(2,020,895)
Transfer to Reserve	2,389,137	0	0	0	0
Total Appropriations	$42,005,186	$66,110,397	$51,588,608	$51,588,608	($14,521,789)
Earned Revenues By Source					
Interest/Rents	$1,246,456	$1,034,874	$1,437,583	$1,437,583	$402,709
Aid from Other Governments	19,245,575	20,841,708	22,713,102	22,713,102	1,871,394
Charges for Services	15,335,043	17,816,734	2,245,296	20,245,296	2,428,562
Miscellaneous Revenues	14,995	4,409	4,139	4,139	(270)
Operating Transfers In	4,534,958	2,910,000	3,628,314	3,628,314	718,314
Fund Balance	0	21,871,607	1,928,500	1,928,500	(19,943,107)
Total Revenues	$40,377,027	$64,479,332	$31,956,934	$49,956,934	($14,522,398)
Net County Cost					
Required Match	$1,610,759	$1,610,759	$1,610,759	$1,610,759	$0
Discretionary	17,400	20,306	20,915	20,915	609
Total Net County Cost	$1,628,159	$1,631,065	$1,631,674	$1,631,674	$609
Allocated Positions	357.0	379.0	383.0	383.0	4.0
Temporary (Full-Time Equivalent)	148.3	172.1	174.4	174.4	2.3
Total Staffing	505.3	551.1	557.4	557.4	6.3

Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness. Mental Health Services provides an array of programs to all age groups. It also operates the Mental Health Plan, a Medi-Cal Managed Care Plan for all eligible in San Joaquin County, the Conservatorship Office, the Employee Assistance program, Adult Activity Center, the Custody Psychiatric Service, and provides financial and data support services for the Office of Substance Abuse.

Major Budget Changes

Salaries & Employee Benefits

➢ $635,762	Negotiated salary and benefits adjustments.
➢ $272,272	Addition of seven new positions to address caseload growth.
➢ ($158,706)	Delete three positions.
➢ $158,890	Full-year funding for eight positions added midyear, four of the positions replaced currently budgeted contract positions.

- $643,046 Full-year funding for 14 positions added midyear for new Substance Abuse Mental Health Services Administration (SAMHSA), Adult System of Care, and Children's System of Care funding.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Adult Services (Days)					
Psychiatric Health Facility	10,442	10,329	10,911	8,443	8,400
State Hospital	730	730	913	1,643	1,460
Crisis Residential	3,621	3,874	3,638	3,418	3,528
Adult Transitional	5,290	5,286	7,139	12,286	12,900
Crisis Stabilization (Hours)					
Psychiatric Emergency Services	-	-	129	32,932	34,579
Child/Adoles. 24-Hour Services (Days)					
Regional Adolescent Program/Victor Residential	13,907	14,276	14,243	14,356	14,291
Day Treatment (Days)					
Adults	6,356	6,996	6,194	7,118	7,981
Older Adults	5,878	6,261	7,647	8,846	10,139
Children	3,502	3,698	2,843	2,896	2,949
UOP Socialization	28,909	23,528	17,547	18,814	20,081
Regional Adolescent Program/Victor Residential	9,276	9,528	8,256	9,845	9,889
Mental Retardation	39,879	39,323	38,010	36,174	34,599
Outpatient (Minutes)					
Adult Outpatient/Crisis	2,823,485	2,991,862	3,220,709	3,349,858	3,528,841
Older Adults	216,042	304,797	233,712	347,192	368,390
Lodi Clinic	268,297	296,401	363,413	342,032	387,663
Children's Services	1,921,871	2,499,747	3,965,636	4,044,949	4,125,848
Jail Services	41,671	23,745	25,390	33,308	38,090
UOP Re-entry & Eden Park	77,754	88,618	268,508	240,929	307,132
Outpatient Managed Care	N/A	158,190	137,151	92,496	59,649
Conservatorship (Hours)	19,492	24,763	20,831	19,688	20,750
Community Services (Hours)					
Prevention, Intervention, Outreach, Community Consultation	104,331	67,880	94,388	90,787	95,000
Employee Assistance (Clients Served)					
County Employee Sessions	1,062	988	1,052	1,184	1,284
County Training Attendance	685	174	170	150	136
Contract Services Employee Sessions	233	454	569	467	480
Contract Services Training Attendance	120	244	285	234	274

405—Mental Health Services

Health Services

Services & Supplies

$1,647,392	Increase in Adult System of Care contracts.
$704,948	Increase in Children's System of Care contracts.
$540,228	Increase in Children's Services contract for new program SB 163.
$459,000	Increase in Children's Therapeutic Behavioral Services contract for new program Amherst House.
$644,465	Increase costs for new funding SAMHSA, Adult and Children's System of Care programs.
$473,133	Increase in operating costs including office, communications, equipment maintenance, and travel expenses.
$118,740	Increase in security contract.
$133,130	Increase in food costs.
$224,179	Cost Allocation Plan adjustment.
$205,625	Increase in drug costs.
$133,060	Increase in utility costs.

Other Charges

$507,018	Increase in Institute on Mental Disease (IMD) costs.
$151,925	Increase in State hospital costs.

Fixed Assets

$60,000	Three vehicles to transport clients.
$96,180	Furniture and equipment.
$375,500	Computer and network equipment.

Expenditure Reimbursements

($2,020,895)	Reclassification of interfund revenue to comply with GASB 34.

Operating Transfers

$1,928,500	Estimated additional cost for Mental Health Center Expansion Project.

Revenues

$1,064,054	Increase in Managed Care allocation.
$1,277,165	New funding for Adult System of Care.
$2,150,946	Increase in Medi-Cal revenues reflecting caseload growth.
$718,314	Increase in Realignment vehicle. license fees and sales tax allocation.
$461,385	Increase in Children's System of Care allocation.
$430,000	Increase in State mandated SB 90 funding.
$400,000	Increase in fund balance interest.
($1,646,583)	Decrease in funding due to reclassification of inter-County revenue.
$1,928,500	Funding for Mental Health Center Expansion Project.

Program Discussion

The 2001-02 recommended budget for Mental Health Services totals $51,588,608, with a Net County Cost of $1,631,674. The budget includes $1,928,500 for the Mental Health Expansion Project, which will be funded from the Mental Health accumulated fund balance.

Revenue

- The 2001-02 State allocation for the CalWORKs program is estimated at $1,374,312. This will be funded through the Human Services Agency for mental health treatment for CalWORKs recipients.
- The budget includes $1,928,500 transferred from the Mental Health accumulated fund balance for the first phase of remodeling in the Mental Health Expansion Project.
- Growth in Sales Tax Realignment and Vehicle License fees is estimated at $291,667, reflecting actual experience.
- The increase in Medi-Cal and Early and Periodical Screening, Diagnosis, and Treatment (EPSDT) for services provided through the Adult and Children's System of Care programs, is estimated at $2,716,583.
- New SAMHSA, Adult System of Care, and Children's System of Care funding of $1,738,550, represents the first year of full funding for new allocations that were approved by the State Department of Mental Health in 2000-01.
- State reimbursement for mandated programs is expected to increase by $193,290, for a total of $500,000 for 2001-02.

Appropriations

- The Board authorized a midyear budget adjustment of $1,617,578 in 2000-01 related to new funding allocations from SAMHSA, Children's System of Care and Adult System of Care. A net total of 14 positions were added to support the increased activities.
- The Board authorized a midyear budget adjustment of $1,768,065 in 2000-01. A total of eight positions were added.
- Seven new positions at a projected cost of $272,272 are recommended to provide clinical and clerical support for 2001-02.
- Negotiated salary and benefit adjustments are estimated at $635,762 for 2001-02.

Realignment & Reserve Fund

As permitted in the Realignment legislation, $1.8 million will be redirected from Mental Health Realignment to support San Joaquin General Hospital in 2001-02. The redirection has not affected core mental health activities. This funding is critical to support the Hospital programs such as the medical/psychiatric Integrated Treatment Unit that serve patients with both physical and mental health needs.

Mental Health Services is utilizing its fund balance to finance the Capital Projects program including new construction and remodeling. Additionally, the fund balance provides for the cash flow needs of Mental Health and Substance Abuse, managed care risk, cost report adjustments, and the Activity Center capital projects. The 2000-01 year-end fund balance is projected at approximately $5 million.

Conversion of Contract Positions

Mental Health Services is committed to converting contract positions to civil service positions and is taking a number of steps to accomplish this:

- Mental Health Services and Human Resources are developing new class specifications for Mental Health Interpreter I/II and Mental Health Rehabilitation Specialist. Development of the Interpreter series will enable 12 contract positions to convert to civil service, and the Rehabilitation Specialist will enable one conversion.
- There are at least eight contract positions for which there are equivalent civil service positions.

Mental Health Services will seek Board approval for allocation of the above positions separate from the 2001-02 budget request.

Mental Health Capital Projects

There are four major components to the Mental Health Capital Projects Master Plan, with an estimated cost totaling $24.3 million:

- ***New Construction Phase I:*** Parking Lot and Underground Utilities. On April 17, 2001, the Board of Supervisors approved the plans and specifications for Phase I of the new construction, which consists primarily of construction of the parking lot and installation of underground utilities. A contractor will ultimately be selected, it is anticipated that Phase I will be completed in September 2001. The estimated cost of Phase I is $900,000.
- ***New Construction Phase II:*** Family Health Center, Adult Outpatient Buildings, and Central Plant. The detailed design plans for the Family Health Center, the Adult Outpatient Buildings, and the Central Plan, have been approved by the Board of Supervisors. Construction documents will be completed in July 2001; Board approval to proceed to bidding will also be requested at that time. The schedule calls for construction to commence in September 2001, with occupancy slated for December 2002. The cost of Phase II, including furniture, fixtures, and equipment, is estimated at $21,900,000.
- ***Remodeling Phase I:*** Data Center, Pharmacy, Crisis, Main Lobby, and Security/Fire Alarm Replacement. Three major components of remodeling must be completed prior to the completion of the new buildings: 1) an expanded and upgraded Data Center is required to support the expanded networks and computer systems in the new buildings; 2) a comprehensive remodeling of the Pharmacy, Crisis, and Main Lobby to resolve space and functional issues; and 3) replacement of the existing security and fire alarm systems with a modern system that will be extended to the new buildings. The project is in the detailed design phase with costs estimated at $1,000,000.
- ***Remodeling Phase II:*** Adult Day Treatment, Inpatient Administration, and Public Conservator. Phase II of Remodeling will occur after case management, and outpatient programs have moved to the new buildings. The freed-up space in the existing

buildings will be reconfigured for Adult Day Treatment, Inpatient Administration, and the Public Conservator. The estimated cost is $500,000 and will be planned at the completion of the new construction and remodeling of Phase I.

There are two considerations involving the Capital Projects Master Plan:

- ***Parking:*** The Master Plan was developed with the assumption that suitable parking facilities for 165 vehicles could be obtained through a ground lease or long-term arrangement with the California State University-Stanislaus (CSUS) Stockton campus. Negotiations with the University have so far not been successful. If the County is unable to obtain parking through the University, it will be necessary to review previously identified parking options and possibly explore new alternatives as well.
- ***Financing:*** The financing plan for the Master Plan involves extensive utilization of the Mental Health fund balance. With depletion of the fund balance, alternative cash flow management approaches will be evaluated.

Information Services

The major information services project is the replacement of the legacy management information system, INSYST, with a modern, state-of-the-art browser-based system called ShareCare.

Because of vendor changes, Mental Health Services will be developing a new contract which will result in a net savings.

Criminal Justice System Support

Mental Health Services has actively collaborated with the Sheriff's Office along with representatives from the Courts, Probation, Public Defender's Office, and District Attorney's Office in the preparation of a Mentally Ill Offender Crime Reduction Grant (MIOCRG). If awarded by the Board of Corrections, this grant would provide the County $4,175,326 over a three-year period to develop a program to reduce recidivism to the County Jail by mentally ill offenders.

CalWORKs

There are four major components to the Mental Health Service program to assist CalWORKs clients overcome obstacles to work that are related to mental health problems: Contracts with the Lao Khmu Association, Council for the Spanish Speaking, and the CSUS Foundation, and a County-operated Behavioral Wellness Center located at Railroad Square. The total CalWORKs allocation available to Mental Health Services is $1,374,312 in 2001-02.

Medical-Psychiatric Programs

The medical-psychiatric Intensive Treatment Unit (ITU), opened in September 2000 at San Joaquin General Hospital. The intent of the program is to treat patients who have both serious medical problems and concomitant mental illness. There are increasing numbers of referrals to the program and its utilization rate is approaching its capacity of 12 beds.

The Psychiatric Wellness Clinic continues to be an accepted and respected component of the Hospital campus array of services. The clinic is being relocated to the second floor of the Towers and, in the interest of efficiency, will be sharing some space and clerical personnel with the newly developing South County Clinic.

Acute Psychiatric Inpatient Unit

There is ongoing exploration of the feasibility of including a 12 to 18-bed acute psychiatric inpatient unit in Phase II of the Hospital Replacement Project. As the County's population continues to grow, there will be an increased need for additional inpatient beds. Other potential benefits include Medi-Cal and Medicare revenue maximization and the potential to tailor program specialization of the Psychiatric Health Facility (PHF) and the acute inpatient unit to distinct identified needs in the community.

Grant House

CSUS has notified Mental Health Services that the lease for Grant House will be terminated at an unspecified future date. The relocation of this vital program in the area proximate to the Mental Health Center is crucial if the close linkage and support provided by the PHF to Grant House is to continue. Grant House is the facility that accepts patients that are discharged from the PHF after acute treatment. One area of exploration is the feasibility of other facilities on CSUS-Stockton campus.

Cultural Competency

Recent years have seen major Mental Health Services initiatives to increase access to services by the Latino and Southeast Asian communities. There is a growing awareness that services to the African American community also needs to be further developed. In 2001-02, staff plans to work with leaders in the African American community to identify needs and suggest programs to improve access.

Non-Requisitioned Positions

Mental Health Services has requested to retain one vacant position for a Crafts Worker IV so that the position could be filled during 2001-02. The workload of the maintenance staff has increased by 30% and additional staff have been hired. A supervisory level Crafts Worker IV is needed to coordinate work assignments, supervise staff, and perform skilled tasks related to building maintenance.

2000-01 Accomplishments

1. Completed the schematic and detailed design phase of the Mental Health Services Capital Projects Master Plan. Construction documents are expected to be complete in July 2001. The bidding for Phase I is scheduled for May 2001 and Phase II is scheduled for July 2001.
2. Received the bulk of the mental health modules for the ShareCare behavioral health information system. Testing and early implementation steps are progressing as the final development of the modules continues.
3. Actively pursued a relationship with the Stockton Center Site Authority to approach resolution of issues related to County services in the CSUS-Stockton campus area. Currently, the Board of Supervisors is asking the Joint Powers Authority (JPA) to consider adding a Board member to the JPA as an *ex officio* member.
4. Successfully conceptualized “Recovery” as a value integrating vision in which Mental Health Services consumers take greater responsibility for their treatment.

2001-02 Objectives

1. To substantially implement and complete significant stages of the Mental Health Services Capital Projects Master Plan, including the parking lot, underground utilities, commencement of construction of the Family Health Center and Adult Outpatient Buildings, and completion of the first phase of remodeling of the existing Mental Health Center.
2. To fully implement the ShareCare behavioral health information system.
3. To develop a mutually productive relationship with CSUS-Stockton, resulting in acceptable arrangements for parking and facilities.
4. To extend cultural competency by improving access to Mental Health Services by the African American community as well as other ethnic communities in San Joaquin County.
5. To finalized financial plans for Hospital payment for the outpatient medical clinic at the Family Health Center located at the Mental Health Campus.

406—Substance Abuse Services

Health Services

Roger Speed, *Interim Health Care Services Director*

Mental Health & Substance Abuse Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,346,152	$8,793,342	$9,742,305	$9,597,784	$804,442
Services & Supplies	4,200,172	4,601,264	5,833,086	5,833,086	1,231,822
Fixed Assets	44,768	65,700	65,700	65,700	0
Total Expenditures	$12,591,092	$13,460,306	$15,641,091	$15,496,570	$2,036,264
Expenditure Reimbursements	(551,325)	(223,228)	(2,485,527)	(2,485,527)	(2,262,299)
Total Appropriations	$12,039,767	$13,237,078	$13,155,564	$13,011,043	($226,035)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$0	$200,000	$300,000	$300,000	$100,000
Aid from Other Governments	6,805,600	6,607,754	7,480,649	7,480,649	872,895
Charges for Services	4,460,487	3,965,622	3,763,539	3,763,539	(202,083)
Miscellaneous Revenues	481,580	467,799	313,026	313,026	(154,773)
Operating Transfers In	1,501,247	1,500,000	535,830	535,830	(964,170)
Fund Balance	(1,365,512)	0	0	0	0
Total Revenues	$11,883,402	$12,741,175	$12,393,044	$12,393,044	($348,131)
Net County Cost					
Required Match	$156,365	$495,903	$762,520	$617,999	$122,096
Allocated Positions	154.0	159.0	176.0	176.0	17.0
Temporary (Full-Time Equivalent)	176.0	135.0	117.0	117.0	(18.0)
Total Staffing	330.0	294.0	293.0	293.0	(1.0)

Purpose

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control their operation. State law mandates a 10% county match of State-provided funds. Federal law mandates that 20% of the federal funds be spent for prevention, 10% for perinatal services, and 5% for pre and post counseling for injection drug users.

Major Budget Changes

Salaries & Employee Benefits

➢ $269,013	Six contract employees added midyear for new South East Asian grant.
➢ $241,972	Midyear addition of six positions for Proposition 36 program.
➢ ($38,959)	Delete a vacant Office Assistant Supervisor position.
➢ $185,756	Negotiated salary and benefits adjustments.
➢ $146,660	Increase in retirement costs due to conversion of contract employees to civil service.

Services & Supplies

➢ $350,715	Increase in Aegis Medi-Cal services.
➢ $172,250	Increase in utility costs.
➢ $115,000	Increase in software licensing for Tower computer system.
➢ $115,034	Increase in workers' compensation and casualty insurance.
➢ $293,459	Increase in outside contract services for program expansion.

Fixed Assets

- $65,700 Replacement equipment for residential treatment programs and administration.

Expenditure Reimbursements

- $2,262,299 Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Prevention Activities					
Schools Contacted	138	131	151	140	150
Students Contacted	22,500	19,400	24,500	25,000	27,000
Organizations Contacted	600	400	500	400	400
Individuals Contacted	62,000	65,000	85,000	106,000	117,000
Treatment Services					
Recov. House-Admissions	545	543	540	545	550
Recov. House-Client Days	45,050	44,884	44,636	45,235	45,650
Res. Treat. Center-Admis.	325	375	453	420	440
Res. Treat. Cntr-Client Days	7,800	9,000	10,872	10,080	10,560
Res. Drug Prog-Admissions	135	203	208	175	180
Res. Drug Prog-Client Days	13,365	18,676	19,136	17,500	18,000
Res. Treat/Detox-Admission	450	500	803	700	725
Res. Treat/Detox-Client Days	1,800	2,000	3,212	2,800	2,900
Start. Point Detox-Admis.	1,300	1,262	1,410	1,300	1,400
Start. Pnt. Detox-Client Days	4,160	4,076	4,935	4,550	4,900
Start. Pnt. Reception Center	4,100	3,215	3,396	3,200	3,300
First Offender Program					
Admissions	622	750	700	600	700
Group Visits	19,904	24,000	22,400	19,200	22,400
Drinking Driver Program					
Admissions	280	340	428	400	450
Group Visits	5,040	6,120	7,704	7,200	8,100
Community Works Program	7,928	6,000	12,500	14,400	15,600
Heroin Detox	29,100	25,200	25,000	26,577	27,000
Methadone Maintenance	233,000	238,000	196,360	198,400	215,350
Drug Free (CDCC)	10,240	10,280	18,936	16,056	18,000
Women's Methadone Prog.	36,500	40,328	56,115	52,165	53,000
Perinatal Services					
FOCUS Program	120	100	84	85	200
AIM Program	220	200	65	75	N/A
Family Ties Residential	126	112	156	105	120
Transitional Housing for Women & Children	115	182	201	324	355

Revenues

➢ $500,000	South East Asian Grant added midyear.
➢ $809,062	Increased Medi-Cal services and State allocations.
➢ $298,279	Increase in patient pay revenue.
➢ $283,175	Increase in Proposition 36 funding.
➢ $244,835	Increase in Family Ties State funding.
➢ $189,810	Increase for Youth Treatment funding.
➢ ($2,262,299)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ ($700,000)	End of Family Ties and FOCUS federal grant funding.

Program Discussion

The 2001-02 recommended Office of Substance Abuse (OSA) budget totals $13,011,043. This represents an decrease of $226,035 from 2000-01. Major changes include increases in Medi-Cal and CalWORKs programs and a reclassification of $2,262,299 of inter-county revenues to expenditure reimbursements.

The budget includes one-time funding of $65,700 for equipment replacement and $25,000 for the continuation of staff training and development. There is also an increase in General Fund support of $97,613 for the additional costs of converting contract employees to civil service status. The Department will work with the County Administrator's office to review options and produce a plan that will address the full-year fiscal impact of the conversion costs for 2002-03. The plan may result in recommendations for program reductions.

Staffing

In 1999-00, OSA developed a business plan to evaluate funding sources for each program and staff position. In areas where funding has been established as stable, part-time or contract positions have been planned for conversion to full-time. In 2000-01, OSA converted 24 part-time staff positions and 14 contract positions to full-time civil service status. In 2001-02, OSA will continue to address the conversion process. The recommended budget includes 17 additional positions to complete the part-time, and a portion of the contract, position conversions. An incremental plan for the conversion of the remaining applicable contract positions has been developed, staggering the process in groups during different months of the the fiscal year. The cost of the staggered conversions is estimated at $146,660. The full annualized cost in year 2002-03 will be approximately $217,000. Currently, OSA, Labor Relations, and Human Resources are meeting with Service Employees International Union (SEIU) to further discuss the issue of contract and part-time employee conversions.

The 2000-01 budget included $25,000 for staff training. To date, over 20 training sessions have been offered with an average staff attendance of 26.

Family Ties Funding

Beginning in 1995, OSA received funds from the Federal Center for Substance Abuse Treatment to establish a model demonstration perinatal residential treatment program called "Family Ties." Federal funding for this demonstration program expired in September 2000.

Two years ago, OSA staff worked with other demonstration project representatives to pursue State funding to replace the loss of federal funding. As a result of these discussions, the State Department of Alcohol and Drug Programs provided $738,376 in 2000-01, and has agreed to provide $983,211 in 2001-02, subject to a 10% County match requirement. The recommended budget includes $98,321 as the County match for 2001-02.

Central Intake

In March of 1998, OSA instituted the Central Intake Unit to evaluate every substance abuse referral and determine which treatment program would be most effective. Central Intake administers the Addiction Severity Index (ASI) questionnaire to determine the client's functioning ability in several categories including physical health, mental health, employment history, legal history, and substance use. Once the ASI is administered, the individual is referred to the most appropriate treatment.

Prevention/Education/Intervention Activities

Substance Abuse prevention/education/intervention activities are a significant portion of the Health Care Services Agency's overall prevention effort. These activities include the Students-In-Prevention program, Friday Night Live, Club Live, and the Building Awareness Through Schools program.

A Youth Counseling component has been incorporated into Prevention Services and KADAP, a juvenile day-treatment program, has been operating over the last two years in collaboration with the Probation Department and County Office of Education. The KADAP program is one of several recent efforts to address juvenile crime-related activity and to refocus youth in a positive direction. The funding for KADAP lasts until September 2002. Discussions need to take place next year on whether or not the program can be sustained and a phase out plan developed.

Residential and Outpatient Services

OSA maintains both residential and outpatient treatment programs. Residential services include the 28-day Residential Treatment Center (29 beds); the 90-day Recovery House program (96 beds); and the four-month Residential Drug program (48 beds), which primarily serves heroin and cocaine addicts. The Methadone Maintenance and Methadone Detox outpatient services, Women's Methadone program (Aurora Street Clinic), along with the Chemical Dependency Counseling Center for methamphetamine users, will be maintained. Drinking driver programs have been reorganized and will continue to provide services as an outpatient service. Depending on the resolution of the Starting Point program location issue with CSUS Stockton Campus, the program could be combined with the Women's Detox's program, serving both men and women at this site.

Perinatal Services such as Family Ties and SAFE have been established to provide a comprehensive continuum of services for pregnant and postpartum women. The FOCUS and AIM programs have been combined to form SAFE, an outpatient/day treatment habilitation program for women and their children. Housing for mothers and children who are participating in the perinatal programs has been a major accomplishment. This has been achieved through a transitional housing effort resulting from a Department of Housing and Urban Development (HUD) grant and other supplemental HUD revenue.

CalWORKs

CalWORKs will continue to have a major impact on OSA programs. It is estimated that 40% to 50% of CalWORKs clients may have a substance abuse problem and will require treatment before they can move forward in their job preparation, job training, or job search. OSA's goal is to evaluate all clients involved in Welfare to Work who have a substance abuse problem and place them in treatment within 48 hours. Current CalWORKs funding has permitted the continuation of treatment programs that would have otherwise been reduced or discontinued. Any future reductions in CalWORKs funding will require major program adjustments and will have a direct impact on staffing levels.

Proposition 10

OSA plans to work with community-based agencies and the various divisions of Health Care Services to identify services that can be funded by Proposition 10. Proposals have been submitted for perinatal programs that serve substance-abusing women and their children, as well as parenting services. While current programs focus on justice system referrals, Proposition 10 funding would allow the OSA to address broader needs of the community.

Proposition 36

At this time the impact of Proposition 36 is unknown. The plan is to expand the Chemical Dependency Counseling Center and the ADAP program. Presently the estimate is that these two outpatient programs, along with Drug Court, can respond to the County need. In addition, some Proposition 36 clients will be referred to the Methadone program and one of the long-term residential programs. Parolees who require outpatient or inpatient services will be served by the New Directions program. During 2001-02, staff will evaluate the impact of Proposition 36 on County services.

Rates and Charges

During 2000-01, OSA re-evaluated the rates and charges for all substance abuse programs. During this period, the number of clients paying for services increased by 40%. This is due to the fact that programs have increasingly informed clients that it is necessary for those who do not have insurance coverage or Medi-Cal to pay a fee for the service provided.

The programs take into consideration a client's ability to pay. However, as part of the recovery process, everyone is requested to make payment toward the services they receive. This has helped to maintain the service level within the programs. Again in 2001-02, OSA will present to the Board the rates and charges allowed by the State in each of the programs.

Medi-Cal/Healthy Families Outreach

OSA continues to provide Healthy Families and Medi-Cal Outreach through participation in Community Works!. This has been an ongoing effort to inform/educate all segments of the community about the program and to assist in program enrollment. Personal contact with OSA staff is necessary for substance abuse clients, as their overall life situations have compromised their effort to complete the process necessary to qualify for Medi-Cal and Healthy Families programs.

Criminal Justice System Support

Substance Abuse programs, both outpatient and residential, provide extensive support and treatment services to the Criminal Justice System by breaking the revolving door cycle between drug abuse and the court/jail system. Approximately 90% of Chemical Dependency Counseling Center clients are referred from Superior Court, Drug Court, or Child Protective Services. Approximately 40% of clients in the Women's Methadone Program and the Co-ed Methadone Maintenance Program have been referred from the criminal justice system. In residential programs, over 50% of client referrals to the Recovery

House and the Residential Drug Program are from the criminal justice system. The Starting Point/Public Inebriate program reduces bookings at the Jail by approximately 5,000 a year.

Information Systems Strategic Planning

Significant information systems projects are being developed for use in administering substance abuse programs. OSA and Mental Health Services are working to establish an integrated accounts receivable system. The goal is to have a Health Care Services agency-wide system, which will improve case management and permit the sharing of valuable treatment planning information. OSA is a participant in the Agency Information Strategic Planning effort. The incremental changes that have been made to date are consistent with the overall Agency strategic information system development.

Health Insurance Portability and Accountability Act (HIPAA)

A critical component of the information systems strategic plan is the Health Insurance Portability and Accountability Act (HIPAA). OSA has been attending State meetings regarding the requirements for HIPAA and how OSA, along with the Agency will meet all HIPAA requirements as they are implemented. This effort is coordinated closely with the Chief Information Officer for Health Care Services.

Facility Needs

The ability to address the substance abuse treatment needs of the general population is limited due to the age and condition of existing facilities. Although funding sources have not yet been identified to address these needs, replacement costs for the Recovery House and for the Residential Treatment Center/Women's Detox have been estimated and are included on the unfunded list of capital needs in the Public Improvement budget. Additionally, the residential program facilities need refurbishing and painting.

Agency Integration & Collaboration Efforts

OSA will continue integration efforts with other Health Care Services divisions, County departments, and the community through programs such as SAFE, Family Ties, Community Works!, and treatment programs for dual diagnosis clients (Mental Health/Substance Abuse).

Supplemental Request

OSA is requesting $144,521 to offset the shortfall in funding in the FOCUS program. FOCUS is an outpatient program for women and their children. Funding by the State has been delayed, but expectations are that the State will fund the program through outpatient/day treatment habilitation funds around January 1, 2002. OSA views FOCUS as a critical need for the County and notes that if the State funding does materialize, the County support would not be required. However, without support at this time, the program would be significantly reduced or eliminated.

2000-01 Accomplishments

1. Utilized the Addiction Severity Index (ASI) instrument for placement of individuals in the most appropriate treatment; the process has been an effective tool for the programs.
2. Monitored outcome and performance data for all alcohol and drug treatment services and participated in the pilot California Treatment Outcome Project (CALTOP) study for measurement of program results.
3. Supported residential and outpatient services for persons with alcohol and drug problems and maintained a 98% occupancy level in all residential programs, with 60% completion rate.
4. Provided a coordinated delivery of perinatal services and transitional housing for substance abusing women and their children.
5. Evaluated use of substance abuse services by the criminal justice system and determined they are the majority of the clients in Residential and Outpatient Services who are not financially supported.

2001-02 Objectives

1. To measure outcome and performance data for all alcohol and drug treatment services and to participate in the CALTOP study for measurement of program results.
2. To maintain residential and outpatient services for persons with alcohol and drug problems and to maintain a 98% occupancy level in all residential programs with a 62% completion rate.
3. To maintain a coordinated delivery of perinatal services and transitional housing for substance abusing women and their children.
4. To continue evaluation of the use of substance abuse services by the criminal justice system and consider recommendations for financial support.
5. To work with the County Administrator's Office to review options and produce a plan that will address the full-year fiscal impact of the part-time and contract employee conversion costs for 2002-03.

410—Public Health Services

Health Services

Roger Speed, ***Interim Health Care Services Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$14,153,356	$17,181,461	$20,204,122	$20,028,809	$2,847,348
Services & Supplies	4,801,874	4,942,458	6,608,548	6,568,048	1,625,590
Other Charges	759,244	707,920	192,300	192,300	(515,620)
Fixed Assets	491,203	451,490	462,763	375,763	(75,727)
Total Expenditures	$20,205,677	$23,283,329	$27,467,733	$27,164,920	$3,881,591
Expenditure Reimbursements	(1,053,328)	(999,925)	(2,026,452)	(2,026,452)	(1,026,527)
Total Appropriations	$19,152,349	$22,283,404	$25,441,281	$25,138,468	$2,855,064
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$9,349	$0	$5,700	$5,700	$5,700
Aid from Other Governments	10,821,104	12,609,933	13,384,695	13,349,695	739,762
Charges for Services	3,455,294	3,832,200	3,622,146	3,597,146	(235,054)
Miscellaneous Revenues	196,531	318,120	744,596	744,596	426,476
Operating Transfers In	760,848	637,681	786,289	786,289	148,608
Total Revenues	$15,243,126	$17,397,934	$18,543,426	$18,483,426	$1,085,492
Net County Cost					
Mandated	$3,909,223	$4,885,470	$6,897,855	$6,655,042	$1,769,572
Allocated Positions	310.0	331.0	341.0	336.0	5.0
Temporary (Full-Time Equivalent)	32.5	36.8	43.5	43.5	6.7
Total Staffing	342.5	367.8	384.5	379.5	11.7

Purpose

The purpose of San Joaquin County Public Health Services is to protect, preserve, and promote the health of the San Joaquin community irrespective of age, sex, race, ethnicity or income. Public Health goals are to prevent preventable diseases, premature deaths and disability, and promote optimal physical, emotional, and social well being.

Major Budget Changes

Salaries & Employee Benefits

➢ $1,960,063	Negotiated salary and benefits adjustments.
➢ $377,011	Three Public Health Nurse and four Community Health Outreach Workers (CHOW) added midyear for the Nurse Home Visiting program funded by Proposition 10.
➢ $92,572	Two additional positions supporting Environmental Health division infrastructure.
➢ $186,596	One Public Health Educator, two Office Assistants, and one Registered Environmental Health Specialist for expansion of grant funded programs including Black Infant Health, Dental Disease Prevention, and the Solid Waste Program.
➢ $149,645	One Public Health Microbiologist, One Staff Nurse, and two CHOW positions added to support Communicable Disease infrastructure.

➢ $368,534	Addition of three Office Assistants and four Public Health Nurses to meet State staffing standards for California Children's Services (CCS) program administration and case management.
➢ $252,431	Six positions added midyear for various grant programs.
➢ ($539,504)	Deleted twelve positions.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Health Promotion & Administration					
Births & Deaths Registered	N/A	N/A	12,903	13,442	13,400
Health Education Presentations	N/A	N/A	288	371	380
Disease Control & Prevention					
Communicable Disease Control					
Presentations/Consultations	1,026	5,670	4,292	5,322	5,350
Surveillance/Investigations	4,783	2,836	2,774	2,809	2,800
AIDS Program					
HIV Tests & Counseling	4,612	4,901	4,059	5,000	5,000
Case Management for HIV Clients	410	680	709	700	700
HIV Public Education Contacts	6,100	6,010	6,450	6,500	6,500
Tuberculosis Control					
TB Clinic Visits	5,559	4,850	4,950	5,500	6,100
Case/Contact Investigation Visits	4,000	5,740	7,050	7,600	7,500
Observed TB Therapy Visits	4,029	5,968	6,210	6,650	6,650
Presentations/Consultations	536	698	875	950	950
Public Health Clinic					
Patient Visits	64,300	42,320	52,520	53,500	53,500
Immunizations Administered	N/A	N/A	34,792	35,420	35,000
Senior Immunizations Administered	N/A	N/A	4,280	4,675	4,300
Public Health Laboratory					
Laboratory Procedures	117,000	135,000	144,000	149,000	151,000
Family Health Division					
WIC Caseload/Month	8,459	8,017	7,790	8,225	8,225
AFLP/Cal Learn Clients Served	902	995	1,114	1,222	1,150
California Children's Services					
Average Monthly Referrals	155	214	219	234	240
New Cases Opened	770	1,427	1,468	1,894	1,950
Medical Therapy Treatment Units	N/A	17,400	22,116	21,590	22,000
Environmental Health Division					
Environmental Health Staff Hours	51,668	42,874	60,807	59,496	67,600

Services & Supplies

➢ $703,295	Increase in outside services for subcontractor costs primarily for the Tobacco Free Families Project and REACH in Stockton.
➢ $138,275	Increase in medical supply, medication, and vaccine costs.
➢ $73,153	Increases in centrally budgeted Workers' Compensation and Casualty Insurance.
➢ $37,300	Increase in utility costs.
➢ $71,764	Projected rent increases for the relocation of various programs currently located at the Magnolia Street Professional Building.
➢ $260,021	Increased costs for Medical Therapy Program physician consultants.

Other Charges

➢ ($545,000)	CCS Provider payments are now paid directly to the provider by the State.

Fixed Assets

➢ $105,160	Server software and hardware computer upgrades.
➢ $43,535	Laboratory and Environmental Health equipment.
➢ $66,848	Desktop computers and printers.
➢ $56,520	Office and modular furniture.
➢ $30,900	Computer and printer equipment for CCS programs.
➢ $72,800	Office and modular furniture for CCS programs.

Expenditure Reimbursements

➢ $500,000	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $376,258	Increase in reimbursements for laboratory services.
➢ $90,269	Increase in reimbursements from Human Services to the Cal Learn program.

Revenues

➢ $77,750	Increase in Dental Disease Prevention grant.
➢ $98,316	Increase in HIV/AIDS grants.
➢ $311,959	Additional funding for the Black Infant Health program.
➢ $97,526	Increase in the REACH in Stockton Project.
➢ $216,396	Increase in Environmental Health fees.
➢ $471,786	New Nurse Home Visiting program funded by Proposition 10.
➢ $473,244	Increased State/federal reimbursements under SB 910.
➢ ($196,385)	Reduction in tobacco prevention education funds.
➢ ($152,218)	End of a special childhood lead project.
➢ ($500,00)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $489,317	Increased reimbursements for CCS program administration and case management services.
➢ ($545,000)	Reduction in CCS revenue due to the State now making direct payments for provider claims.

Program Discussion

The 2001-02 recommended Public Health budget totals $25,138,468 with a Net County Cost of $6,655,042. This represents a Net County Cost increase of $1,769,572 from 2000-01, primarily due to negotiated salary adjustments.

The 2001-02 recommended budget includes $104,272 for Environmental Health infrastructure. The funding includes one Lead Senior Registered Environmental Health Specialist to coordinate all State mandated training requirements and supervise trainee staff. One additional Programming Analyst II position is also included to manage the data management system and the corresponding reporting requirements.

The recommended budget also includes four new positions, at a first year cost of $154,170, to maintain core public health infrastructure relating to the control of acute communicable diseases. These positions include one Public Health Microbiologist for increased Laboratory workload, one Staff Nurse providing Tuberculosis control support, and two Community Health Outreach Workers addressing local Sexually Transmitted Disease (STD) control.

Public Health/Health Care Services Activities

The Strategic Systems Committee identified an agency-wide list of critical projects, and is monitoring their progress. The committee also has the lead responsibility for agency compliance with HIPAA standards. During 2001-02, privacy advocates will be appointed in each of the divisions. Additionally, staff training and internal assessments will be initiated.

Capital Projects

Progress continues to be made on construction plans for the new Mental Health center. When construction is completed, Public Health Services will move the WIC clinics currently provided at the Women and Children's offices on California Street to the new Mental Health center.

Service Integration

Opportunities to integrate programs and services throughout the agency are continually explored. One recent example is a grant from the Office of Traffic Safety to insure that infants born at San Joaquin General Hospital ride home in an approved properly installed infant car seat. In addition, funding is included to train staff in other Hospital clinics about car seat safety so that they can provide education to parents. Although the grant was secured by the Hospital, Public Health Services already conducts a comprehensive program and will manage this new grant on behalf of the agency. Identification of other potential areas for integration is an ongoing process.

Strategic Operations Plan

Health Care Services has developed the Strategic Operations Plan to address the complex current and changing health care environment. A number of goals and strategies have been identified; subsequently, work groups will be created to delineate activities needed to implement the strategies. A process has been developed at the agency leadership level to monitor progress of the plan and insure that the work continually moves forward.

2000-01 Issues

Disease Control

During the past year, two large food borne illness outbreaks and extensive contact investigations associated with TB and other communicable diseases stressed the department staffing and financial resources. When such incidents occur, personnel must be reassigned from other ongoing duties, and large amounts of scarce prevention medication must be purchased. Fortunately, staff skills and leadership decisions contained the situations.

The HIV Early Intervention program was implement in January 2001. Clients receive health education, social support, health care, and other services to delay progression of their disease and prevent transmission to others. Ongoing support is expected from the State as the number of clients served by the program steadily increases.

Chronic Disease Programs

In February 2000 Public Health Services, as the lead agency in a collaborative of several public and private health organizations, received a $750,000 three-year grant from the California Endowment to develop interventions for the prevention and control of Diabetes among African American and Latino populations in South Stockton. During the first year, the Racial and Ethnic Approaches to Community Health (REACH) program implemented a planning model in which the community identified the interventions to be used in the subsequent two-year implementation period.

Department staff also participate in another collaborative to develop a community system of care for children with asthma. The American Lung Association is the lead agency for two grants to address this issue. The grants from the California Endowment and the San Joaquin County Children and Families Commission total nearly $1 million.

Immunization Registry

Rather than continuing to fund development of additional local immunization registries, the State now requires that registries be implemented on a regional basis. The model developed by San Joaquin County Public Health Services, Regional Immunization Data Exchange (RIDE), was one of four approved for regionalization. A group of San Joaquin Valley and Foothill counties have formulated an agreement to work together. Deploying the registry to local providers is a high priority for the program in 2001-02.

Funding Augmentations

Two programs in the Family Health division received funding augmentations. The Black Infant Health (BIH) program works to improve birth outcomes in African American families. Four additional staff were added mid-year 2000-01. An additional allocation is requested in the 2001-02 budget. The Adolescent Family Life Program, which works with pregnant and parenting teens to keep them in school and prevent subsequent pregnancies, received a rate increase that will allow for additional staff and reduce the number of cases carried by each nurse or social worker.

Newborn Infant Follow-up

The Health Plan of San Joaquin and Public Health Services collaborated to provide home visits to newborn infants of families who are Health Plan members. Funding from the Health Plan was matched with federal funds to cover the cost of two Public Health Nurses approved in the 2000-01 budget. The effort has been deemed a success and will continue into 2001-02.

Health Access Program

Public Health Services is providing coordination for the health education component of the Health Access program funded by the Board with Tobacco Settlement Fund and Human Services Agency. The Health Plan of San Joaquin funds department staff costs for this program. Health Education Aides have been hired by each of the participating community agencies and the Public Health staff has provided orientation and training. A data collection instrument is in the final stages of development so that program activities can be tracked and documented. As the mobile health unit is deployed, health education will be offered while community residents receive services. Ultimately, Public Health Services, Su Salud, and the community organizations will implement a system of health education provided in the community in association with mobile health services and within San Joaquin General Hospital.

Local Oversight Program

The Local Oversight Program received a funding augmentation in 2000-01 for the identification and tracking of MTBE contamination. The increase also will support the development of the division's Geographic Information Systems (GIS) capability.

2001-02 Considerations

Public Health Workforce

Public Health Services continues to experience extreme difficulties recruiting and retaining staff in public health professions, especially Public Health Educators, Public Health Nurses, and Registered Environmental Health Specialists. This has created problems with meeting grant obligations and performing required regulatory functions. Some discussions have been conducted with Human Resources to identify creative recruitment approaches. Additional funds have been budgeted for more intensive advertising efforts. It may become necessary to defer seeking new grant opportunities and/or consider returning some regulatory functions to the State.

Facilities Needs

The lack of available office space has become a critical issue for Public Health Services. The adolescent programs, California Children's Services (CCS), and the Child Health and Disability Prevention (CHDP) program occupy two of the four floors in the Professional Building on the CSUS campus. The building is already at capacity with regard to telephone and computer lines. Several employees share telephones, and it has become necessary to incur the expense of cell phones for some staff. There is no room for necessary program growth and, regardless, the building must be vacated within the next two years upon completion of the new Mental Health center. Facilities Management has estimated that new lease costs may be double the current rate. The increased lease costs are expected in 2001-02, and are included in the proposed budget.

The Hazelton Avenue site also has no space to absorb program growth. The complex already houses three modular buildings for Information Systems, Health Education, and HIV/AIDS programs. In addition to the adolescent, CCS, and CHDP programs, the WIC program and Environmental Health are in separate leased spaces. It is anticipated that Public Health facilities master planning discussions will be initiated this year.

Proposition 10

In 2000-01, Public Health Services received two Children and Families Commission Child Health Initiative grants for Public Health Nurse Home Visiting and Perinatal Outreach and Education. The department is also the fiscal agent for a collaborative smoking cessation grant. The 2001-02 budget includes full-year funding of the three contracts. Public Health Services will continue to submit proposals to support objectives of the Children and Families Commission strategic plan and will still play a leadership role in coordination of the Health Care Services Agency response to the proposal process.

Health Insurance Portability and Accountability Act

It is anticipated that the privacy and security regulations for the Health Insurance Portability and Accountability Act (HIPAA) will be published in their final form late in 2000-01. Providers will then have 24 months to comply. Work groups are being organized in each Health Care Services division, and employee awareness training will be conducted. Current privacy and security practices will be inventoried, policies and procedures will be developed or revised, and gaps between current practices and federal requirements will be identified. Each division is budgeting $50,000 to jointly retain a consultant to assist with gap analysis and develop the resulting remediation plan.

Contract Positions

Public Health Services is currently reviewing all employment contracts for the purpose of considering conversion to permanent employment. Most of the agreements are associated with State grants, which may or may not be able to absorb the additional cost. Some staffing reductions or County over-match may be necessary.

Non-Requisitioned Positions

Public Health Services has requested to retain twelve non-requisitioned positions. Eight of the positions are held vacant due to the State Department of Health Services' required staffing configuration for the Medical Therapy Unit (MTU) for CCS. No funding is provided for these positions. The positions were established and approved by the Board in 1994 to allow enough flexibility in hiring to meet compliance. One aspect of the staffing configuration, for example, allows three Therapy Aides to replace one Therapist who may be more difficult to recruit. Recruitment has been difficult; currently MTU has five contract positions filling allocated positions. The remaining four positions are planned to be filled in 2001-02 once State contracts are finalized.

Supplemental Requests

High Risk Infant Follow–Up Program

Public Health Services is requesting funding of $176,308 to provide in home visiting and case management services to 240 high risk infants and their families with short term follow up services to an additional 100 families. The request includes the addition of four Public Health Nurses and operating expenses for six months, and one-time funding to purchase four vehicles.

There are currently no comprehensive in-home nursing support programs in the County. Only infants discharged from Neonatal Intensive Care Units needing in-home medical support receive in-home services. The proposed program would provide comprehensive support, case management, and assistance to families to better enable them to care for and cope with the stresses of caring for a high risk infant.

Environmental Health Community Revitalization

The department is requesting funding of $66,505 to provide support in the Housing Abatement program. The request includes one additional Senior Registered Environmental Specialist (SREHS), office expense, operating supplies, computer, one vehicle, and transportation costs. The total cost of $91,505 is offset by revenue of $25,000.

The Enforcement Coordination Team has proposed that the County be divided into five geographical areas with five distinct work teams each containing a representative from Environmental Health, Community Development, and the Sheriff's Office. To fulfill this request, one additional SREHS is needed to provide field work services.

2000-01 Accomplishments

1. Submitted a Letter of Intent for Proposition 10 for Public Health Nursing High-risk Infant Follow-up.
2. Began planning for an education program with newly identified infected individuals to prevent the transmission of Hepatitis C.
3. Hired a consultant to complete department safety and disaster plans.
4. Expanded use of the Immunization Registry in the public sector and into other counties within the region.
5. Continued to work on a revised San Joaquin County Solid Waste Ordinance that will be presented to the Board of Supervisors for public hearing and adoption.

2001-02 Objectives

1. To implement the new State mandated HIV Reporting Surveillance program.
2. To initiate a review of potential solutions to Public Health Services office space needs.
3. To continue to identify methods to address public health work force shortages.
4. To complete the jail TB exposure control plan.
5. To begin implementation of sealant component in the Dental Disease Prevention program.

416—Substance Abuse & Crime Prevention

Health Services

Roger Speed, *Interim Health Care Services Director*

Substance Abuse & Crime Prevention Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$177,760	$177,760	$177,760
Services & Supplies	0	0	2,378,170	2,378,170	2,378,170
Fixed Assets	0	0	5,000	5,000	5,000
Total Appropriations	$0	$0	$2,560,930	$2,560,930	$2,560,930
Earned Revenues By Source					
Aid from Other Governments	$0	$0	$2,560,930	$2,560,930	$2,560,930
Total Revenues	$0	$0	$2,560,930	$2,560,930	$2,560,930
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	0.0	4.0	4.0	4.0

Purpose

On November 7, 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act (SACPA) of 2000. The Act makes substantial changes to both the Criminal Justice System and the Substance Abuse Treatment Service System. The Act mandates that any person convicted of a nonviolent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a nonviolent drug possession offense or violated any other drug-related condition of Parole, shall be diverted from incarceration into licensed and certified community-based drug treatment programs. In San Joaquin County, the Office of Substance Abuse was designated as the lead agency.

Major Budget Changes

Salaries & Employee Benefits

➢ $177,760	Four new positions to provide initial support of Proposition 36 programs.

Services & Supplies

➢ $1,312,294	Professional services provided by outside agencies.
➢ $535,830	Services provided by Office of Substance Abuse.
➢ $288,000	Services provided by Alcohol/Drug Alternative Program (ADAP).
➢ $160,246	Services provided by Probation Department.
➢ $40,000	Cost of rental space.
➢ $37,800	Office and operational expenditures.
➢ $4,000	Small furniture costs.

Fixed Assets

➢ $5,000	Computer equipment.

Revenues

➢ $2,560,930	Proposition 36 program funding.

Program Discussion

On February 6, 2001, the Office of Substance of Abuse was designated as the lead agency by the Board of Supervisors, to carry out the implementation of Proposition 36. A Planning Committee comprised of representatives from the Superior Courts, District Attorney's Office, Probation Department, Public Defender's Office, Office of Substance Abuse, and the County Administrator's Office have collaborated to determine what level of services will be available to Proposition 36 clients.

The Planning Committee has determined that the expansion of the Alternative/Drug and Alcohol Program

(ADAP) and the Chemical Dependency Counseling Centers (CDCC) will provide the best initial response to the need for intensive outpatient and day treatment services for Proposition 36 clients. In addition, Drug Court will identify one half day when the Court will review Proposition 36 cases that are referred when clients have failed the ADAP or CDCC programs.

The recommended budget includes $177,760 for an Administrative Assistant, an Office Assistant, and two Substance Abuse Senior Counselors. The Administrative Assistant and the Office Assistant will oversee and complete the required Proposition 36 reports. The two Substance Abuse Senior Counselors will staff a Courtroom Intake Unit to perform treatment evaluations on new clients. This program will also provide funding for other County services related to the implementation of Proposition 36.

The current estimate of 1,200 new clients will be serviced by the two outpatient programs, along with Drug Court. In addition, some Proposition 36 clients will be referred to the Methadone Program and one of the long-term residential programs. New Directions will service parolees who need outpatient or inpatient care. Agreements with other outside agencies will be pursued as needed. Because of the nature of this new program, an ongoing evaluation will take place to monitor the impact of Proposition 36 on County services.

Quarterly fiscal and monthly data reports are required for submission by the State Department of Alcohol and Drug Programs. The Office of Substance Abuse is working with the Information Systems Division to determine the best method to collect and transmit data to the State Department of Alcohol and Drug Programs.

It will be a requirement that anyone providing services to a Proposition 36 client report that information to the lead agency for submission to the State Department of Alcohol and Drug Programs. Therefore, an extensive data information collection system is required as part of Proposition 36. In addition, a strong fiscal component is needed to fulfill State reporting requirements.

2001-02 Objectives

1. To evaluate and refer clients to a treatment program on the same day they are arraigned.
2. To place a client in the appropriate treatment modality within the first seven days following arraignment.
3. To collect client data monthly in order to determine how many clients are being served.
4. To report fiscal information quarterly.
5. To institute a computer system interface with all providers in order to collect the required data.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Clients Referred to Treatment	N/A	N/A	N/A	N/A	1,200

495—Community Health Access

Health Services

Roger Speed, *Interim Health Care Services Director*

General Fund	1999-00 Actual	2000-01 Approved*	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$82,680	$234,454	$234,454	$151,774
Services & Supplies	0	128,320	286,292	286,292	157,972
Other Charges	0	394,000	479,254	479,254	85,254
Fixed Assets	0	395,000	0	0	(395,000)
Total Expenditures	$0	$1,000,000	$1,000,000	$1,000,000	$0
Expenditure Reimbursements	0	(500,000)	(500,000)	(500,000)	0
Total Appropriations	$0	$500,000	$500,000	$500,000	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$0	$500,000	$500,000	$500,000	$0
Allocated Positions	0.0	0.0	5.0	5.0	5.0

**2000-01 Appropriations and Revenues were included in the Hospital Enterprise Fund. Fiscal year 2000-01 figures are shown for comparison purposes only.*

Purpose

The Community Health Access Program is designed to establish and improve programs that will improve access to health care for the communities in need. The Human Services and Health Care Services agencies are responsible for overseeing and monitoring the progress of the program.

Major Budget Changes

Salaries & Employee Benefits

➢ $11,164	Negotiated salary and benefits adjustments.
➢ $140,610	Full-year funding for five positions assigned to mobile health van.

Services & Supplies

➢ $26,424	Increased outreach education and marketing efforts.
➢ $131,548	Increase in physician and supply costs reflecting full-year operation of mobile health van.

Other Charges

➢ $85,254	Increased payment to El Concilio reflecting full-year operation of pilot health access transportation service program.

Program Discussion

In 2000-01, the Board of Supervisors appropriated $1 million for the development and implementation of an expanded health care access program. The program was funded with $500,000 from the Tobacco Settlement Fund and $500,000 from the Human Services Agency CalWORKs incentive fund.

For over a year, Health Care Services (HCS) and the Human Services Agency (HSA) have met with community residents, collaboratives, and community-based organization representatives to discuss health care access issues and to identify significant health care priorities in the community. As a result of these meetings, the HCS and HSA jointly developed the Health Access for Communities in Need Program and in October 2000, the Board authorized the implementation of the Program.

Basic components of the Health Access for Communities in Need Program include:

- Community Health Outreach/Education which includes the Su Salud Community Disease Prevention Education Center, El Concilio, Lao Family Community of Stockton, Inc., St. George's Neighborhood Betterment Committee (NBC), and Coalition United for Families (CUFF).
- Medical services which includes a mobile health van.
- Pilot health access transportation services.
- Marketing which includes the support activities for all the program elements, including health education and outreach.

Su Salud Community Disease Prevention Education Center

Building upon efforts that are already in place, Su Salud expanded its facilities at San Joaquin General Hospital (SJGH) in order to have a state-of-the-art community prevention education and outreach center. In the new multilingual health education video center, a broad array of health education classes in various languages is available. Su Salud also promotes preventive health education messages through radio, print media, and television. In 2001-02, Su Salud plans to institute a community outreach program in which health education staff will work directly in community settings.

Mobile Health Van

A mobile health van has been purchased and will provide primary medical care at selected sites throughout San Joaquin County starting 2001-02. In consultation with the community, development of the mobile health van site will be coordinated with the Health Access pilot transportation program and the Health Access outreach workers to ensure all elements of the program will be available. The mobile health van will generally operate on a five-day-a-week, eight-hour-a-day basis with the flexibility to provide some evening and Saturday service.

Pilot Health Access Transportation Services

The pilot transportation service is a collaborative project with Lao Family Community of Stockton, Inc., CUFF, St. George's NBC, and El Concilio. El Concilio is the lead agency for this project. The pilot program will provide transportation services to community clinics, San Joaquin General Hospital (SJGH), and other health-related services for residents of the South Stockton pilot area.

Three vans have been purchased for the pilot program. Two vans will be used for fixed routes, with a third to provide transportation for individuals who need home pickup and returns, such as seniors and individuals who cannot walk to a fixed route stopping point.

Health Access outreach workers will disseminate information regarding the pilot transportation program. Materials and brochures regarding the pilot program will also be printed in various languages of the community members residing in the area.

Community Health Outreach/Education

Community health outreach and education will be implemented by the community-based organizations. The Community Health Access budget provides funding for five community-based organization outreach workers. The Lao Family Community of Stockton, Inc., CUFF, St. George's NBC, and Su Salud each has one outreach worker; and El Concilio has two outreach workers with one specifically targeting migrant health outreach and education.

Each community-based organization outreach worker has a targeted area of service. El Concilio will be responsible for outreach at the migrant farm camps as well as in metropolitan Stockton, Lodi, and Tracy. St. George's NBC is responsible for Southwest Stockton and CUFF is responsible for Southeast Stockton. Lao Family Community of Stockton, Inc. concentrates on population centers for Southeast Asian families. The Su Salud organization is based at SJGH and will have educational and outreach responsibilities Countywide.

Marketing

A marketing communications plan has been developed in support of all elements of the Health Access program, i.e. mobile health care van, health education outreach, transportation service, and community disease prevention center. A Health Services Resource Directory in multiple languages has been developed and the promotion of the Health Access program through the media is underway.

The Human Services and Health Care Services Agencies meet regularly with community residents and community-based organizations responsible for the various components of the health access program to assure continued coordination and implementation of the health access program. A training program has been developed to assist community-based organizations with building a knowledge base of available health and social services in San Joaquin County.

2000-01 Accomplishments

1. Completed the Su Salud Community Disease Prevention and Education Center expansion at SJGH. The Su Salud program has hired a clinic nurse educator and a health education outreach aide.
2. Developed a pilot Health Access Transportation Plan for South Stockton and purchased three passenger vans for the program.
3. Purchased a mobile health van which will service communities in need. It is anticipated that the mobile health van will be operational in July 2001.
4. Designed, in consultation with the participating community-based organization, a marketing communication plan to support the elements of the Health Access program in addressing the unique marketing needs of each targeted neighborhood.

2001-02 Objectives

1. To map out the scope of service of the mobile van geographically in consultation with the community to assure services are complimentary to the existing services provided by St. Joseph's and Kaiser organizations.
2. To provide school tours and expand the number of education classes at SJGH and in the community through the Su Salud Community Disease Prevention and Education Center.
3. To implement the pilot Health Access Transportation Plan for South Stockton with an estimated 100 to 150 clients to be transported weekly to medical appointments.
4. To provide community-based health education services to targeted neighborhoods and to link residents to existing Medi-Cal and Healthy Families programs.
5. To implement the Marketing Communications Plan and to develop a Health Services Resource Directory in English, Spanish, Hmong, and other languages and to promote various elements of the Health Access program through the media and community events.

491—Children and Families Program

Health Services

David L. Baker, ***County Administrator***

Children and Families Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$127,611	$291,460	$291,460	$163,849
Services & Supplies	213,508	272,890	48,862	48,862	(224,028)
Fixed Assets	0	13,000	0	0	(13,000)
Total Appropriations	$213,508	$413,501	$340,322	$340,322	($73,179)
Earned Revenues By Source					
Operating Transfers In	$307,283	$449,748	$340,322	$340,322	($109,426)
Fund Balance	(93,775)	(36,247)	0	0	36,247
Total Revenues	$213,508	$413,501	$340,322	$340,322	($73,179)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	2.0	2.0	5.0	5.0	3.0

Purpose

The San Joaquin County Children and Families Program was created following voter approval of the Children and Families Act of 1998 (Prop 10) for the purposes of *"promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."*

Funding is provided through excise taxes collected by the State on tobacco products. Monies are to be expended in accordance with a strategic plan prepared by the San Joaquin County Children and Families Commission.

Major Budget Changes

Salaries & Employee Benefits

➢ $5,897	Negotiated salary and benefits adjustments.
➢ $157,952	Addition of two Children and Families Program Assistant II positions and one Accountant-Auditor II.

Services & Supplies

➢ $10,200	Increase in office supplies and postage.
➢ $4,025	Office automation equipment for new staff.
➢ $5,300	Increase in meeting and training costs.
➢ ($20,000)	Decrease in administrative and data processing support costs.
➢ ($200,000)	Decrease in cost of consultant services and marketing/evaluation activities.
➢ ($10,606)	Cost Allocation Plan adjustment.

Revenues

➢ ($109,426)	Decreased reimbursement for County administrative support.

Program Discussion

The 2001-02 recommended County budget for the San Joaquin County Children and Families Program totals $340,322. Included in the recommended budget are two new Children and Families Program Assistant II positions and an Accountant-Auditor II. This additional staff will assist the Program Coordinator in managing the various service contracts, ensuring both programmatic and fiscal compliance, monitoring related legislation, budget preparation, and the development of policies and procedures.

Although staffing costs increase for 2001-02, the overall budget reflects a $73,179 decrease from the previous year. This decrease mainly reflects the transfer of program and consultant costs from the County budget to a new, separate entity established specifically for the Children and Families Program.

491—Children and Families Program

Health Services

Beginning in 2001-02, the County's Children and Families Program budget will include only administrative and indirect costs incurred by the County in support of Children and Families activities. Program costs such as contractor payments, consultant fees, and fixed assets will be charged directly to a separate, non-County entity created specifically for the Children and Families Program and funded with Children and Families Trust Fund monies. County support costs mentioned above will also be reimbursed from this new entity.

The Children and Families Commission, in keeping with its independent authority over the Children and Families Trust Fund (AB 1910, Migden), will be responsible for preparing an annual budget for the new entity that reflects the goals and objectives contained in the Commission's Strategic Plan.

In the coming year, the Commission will oversee approximately 80 service contracts related to the following initiatives:

- **Parent Education** - Increase parental knowledge of prenatal and early childhood development, children's growth and cognitive development and the need for brain stimulation; and increase the proportion of children who are developmentally, socially, and intellectually ready for school.
- **Children's Health** - Improve child nutrition and health status, perinatal infant and maternal nutrition and health status; increase the number of pregnant women, infants, and children receiving ongoing regular health, mental health, and dental care; and increase access to health care for young children.
- **Child Care** - Increase the number of qualified child care providers, quality child care programs, and the number of child care slots; increase access to child care for children with special needs; and increase the proportion of children who are developmentally, socially, and intellectually ready for school.
- **Drug, Alcohol, and Tobacco Prevention and Treatment** - Reduce substance abuse (including tobacco and alcohol) and eliminate use of tobacco, drugs, and alcohol during pregnancy and by parents of young children.

Other service contracts will be issued for special projects, mini-grants ($10,000 or less), matching fund projects, capital projects, and technical assistance training grants.

Commission activities will also include promotion of the Children and Families Program throughout the County as well as the development of an integrated, seamless system of services for children and their families.

2000-01 Accomplishments

1. Implemented the strategic plan for early childhood development.
2. Developed the capability to monitor progress towards desired outcomes.
3. Participated in regional collaborations with other Children and Families commissions.

2001-02 Objectives

1. To oversee 80 contracts for agencies providing services for early childhood development.
2. To develop evaluation tools to determine the effectiveness of programs.
3. To review and update the strategic plan, reflecting current services and gaps in the community of early childhood development services.
4. To continue with the development of a seamless, integrated system for children and their families.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Contracts monitored	N/A	N/A	N/A	11	80

408—Utility Districts

Health Services

Manuel Lopez, *Public Works Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$799,177	$883,812	$984,341	$984,341	$100,529
Services & Supplies	196,977	254,872	284,675	284,675	29,803
Fixed Assets	11,333	10,100	54,500	54,500	44,400
Total Expenditures	$1,007,487	$1,148,784	$1,323,516	$1,323,516	$174,732
Expenditure Reimbursement	(38,403)	(38,000)	(1,323,516)	(1,323,516)	(1,285,516)
Total Appropriations	$969,084	$1,110,784	$0	$0	($1,110,784)
Earned Revenues By Source					
Charges for Services	$976,625	$1,110,784	$0	$0	($1,110,784)
Total Revenues	$976,625	$1,110,784	$0	$0	($1,110,784)
Net County Cost					
Support	($7,541)	$0	$0	$0	$0
Allocated Positions	16.0	17.0	19.0	19.0	2.0
Temporary (Full-Time Equivalent)	2.3	0.8	0.8	0.8	0.0
Total Staffing	18.3	17.8	19.8	19.8	2.0

Purpose

The Utilities Division of the Public Works Department provides for the operation and maintenance of the various utility districts under the control of the Board of Supervisors. Domestic water, sanitary sewer, and storm drain services are provided to the residents of these districts.

Major Budget Changes

Salaries & Employee Benefits

➢ $20,543	Negotiated salary and benefits adjustments.
➢ $43,084	First-year cost of Utility District Maintenance Worker.
➢ $36,902	First-year cost of Utility District Laboratory Technician.

Services & Supplies

➢ $23,500	Increase in motor pool charges due to rate adjustments.
➢ $2,999	Increase in Workers' Compensation and Casualty Insurance.

Fixed Assets

➢ $9,000	Sewer inspection camera and video equipment.
➢ $37,000	Trailer mounted generator.
➢ $8,500	Truck body replacement.

Expenditure Reimbursements

➢ $1,110,784	Adjustment resulting from GASB 34 accounting changes related to internal service activities.
➢ $174,732	Increase in reimbursements for service.

Revenues

➢ ($1,110,784)	Adjustment resulting from GASB 34 accounting changes related to internal service activities.

Program Discussion

Sanitary Sewer, Domestic Water, and Storm Drain pumping services are provided to users throughout the County representing the equivalent of a city of more than 18,000 population. While such a city would typically cover an area of five square miles and be serviced by 10 wells, 1 sewage treatment plant, and 20 storm drain pumps, the Utility Division operates and maintains 63 wells in 31 separate water systems, 3 sewage treatment plants, 7 sewage collection systems with 15 sewage pumps, and 49 storm drain pumping stations with 84 storm pumps which are spread throughout 1,000 square miles of the County. Water production and supply, and wastewater treatment must meet standards prescribed by local, State, and federal regulatory agencies. As development occurs within existing districts, or new areas of responsibility are added, additional staffing and resources will be required.

Two new positions are recommended, at a first-year cost of $79,986, to meet increased workloads. These positions include an additional Utility District Maintenance Worker

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Maintenance & Operation					
Water					
Water Systems	30	30	30	30	31
Wells Operated	59	59	59	62	63
Service Connections	5,422	5,484	5,492	5,570	5,710
Main Water Lines (Miles)	59	60	60	62	63
Sewer					
Sewage Treatment Plants	2	2	2	2	3
Sewage Collection Systems	6	6	6	6	7
Service Connections	5,136	5,140	5,140	5,158	5,241
Main Sewer Lines (Miles)	58	58	58	58	59
Sewage Pumping Stations	6	6	6	6	7
Drainage					
Storm Drain Pump Stations	45	46	47	48	49
Storm Drain Pumps	75	77	80	82	84
Calls for Service					
Water					
Water Complaints	303	372	343	300	300
Water Leaks Repaired	73	86	70	70	70
Water Quality Calls	35	30	49	60	60
Sewer					
Sewer Complaints	576	591	795	700	700
Sewer Stops Cleared	297	323	398	400	400
Sewer Risers Repaired	26	35	27	30	30
Sewer Risers Repaired	26	35	27	30	30
Sewer Line Cleaned (Feet)	264,801	216,220	304,941	200,000	300,000

to allow implementation of a storm drain and catch basin cleaning program funded by CSA54 National Pollutant Discharge Elimination System (NPDES) and a Laboratory Technician position to meet increased testing requirements for drinking water and sewage treatment systems.

In 1994 the Board of Supervisors established a voluntary water conservation program. An overall reduction of 16% in water usage has been attained since the inception of the program. Utility Division employees will continue monitoring water usage for compliance.

The Utility Division conducts an ongoing program of sewage collection system flushing and service connection riser repairs, which has resulted in minimizing the number of calls for service that are related to service disruptions.

Costs for services are reimbursed from the Special Districts, County Service Areas (CSA), and other County budgets that receive services. Specific improvements to facilities within the various districts are funded in the respective Special District budgets, which are considered separately.

2000-01 Accomplishments

1. Installed three portable generator receptacles and transfer switches on systems that do not have auxiliary power.
2. Installed a database program to identify maintenance requirements of the Division's equipment and began entering data in to the database.
3. Participated in data layer development for the Countywide Geographic Information System.

2001-02 Objectives

1. To purchase a 240-volt trailer mounted generator to expand emergency power capabilities for those systems which do not have auxiliary power.
2. To install four 240-volt portable generator receptacles and transfer switches at those systems that do not have auxiliary power.
3. To clean approximately 1,650 catch basins as part of a National Pollutant Discharge Elimination System Program.
4. To continue efforts to develop utility mapping applications for Geographical Information System implementation.

Solid Waste Enterprise Fund

Health Services

Manuel Lopez, *Public Works Director*

Solid Waste Enterprise Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,207,001	$3,572,990	$4,052,044	$4,052,044	$479,054
Services & Supplies	4,071,917	4,567,254	5,733,738	5,733,738	1,166,484
Other Charges	2,467,873	2,421,600	2,524,204	2,524,204	102,604
Fixed Assets	562,260	927,900	1,426,000	1,426,000	498,100
Degisnated Reserve	770,519	710,500	83,700	83,700	(626,800)
Total Appropriations	$11,079,570	$12,200,244	$13,819,686	$13,819,686	$1,619,442
Earned Revenues By Source					
Interest/Rents	$243,926	$275,000	$300,000	$300,000	$25,000
Charges for Services	10,098,512	9,820,400	12,166,900	12,166,900	2,346,500
Miscellaneous Revenues	1,721,671	1,156,600	1,526,800	1,526,800	370,200
Fund Balance	(984,539)	948,244	(174,014)	(174,014)	(1,122,258)
Total Revenues	$11,079,570	$12,200,244	$13,819,686	$13,819,686	$1,619,442
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	62.0	70.0	79.0	79.0	9.0
Temporary (Full-Time Equivalent)	7.0	8.0	1.5	1.5	(6.5)
Total Staffing	69.0	78.0	80.5	80.5	2.5

Purpose

The Solid Waste Enterprise Fund provides funding for the operation of the County's Solid Waste Management programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, and acquisition, design, and development of landfill sites. They also include refuse collection franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program.

Major Budget Changes

Salaries & Employee Benefits

➢ $320,662	Negotiated salary and benefits adjustments.
➢ $195,246	Six new Refuse Worker I positions.
➢ $88,668	Two new Refuse Worker III positions.
➢ $57,761	One new Heavy Equipment Mechanic.
➢ ($182,082)	Convert extra-help to full-time position.
➢ $13,900	Increase in overtime.
➢ ($15,100)	Decrease in holiday pay.

Services & Supplies

➢ $78,800	Increase in sublet repairs.
➢ $46,000	Increase in gas, diesel and oil.
➢ $10,700	Increase in rental of non-County equipment.
➢ $288,400	Increase in payments to Foothill, Inc.

$234,300	Increase in centrally allocated costs.
$16,200	Increase in special department expenses.
$412,700	Increase in costs funded by State grants.
$39,000	Increase in utility costs.
$26,400	Increase in local enforcement agency fees.
$142,300	Increase in maintenance of structures and grounds.
($137,800)	Decrease in consultant services and security costs for North County Landfill.
($43,000)	Decrease in Public Works Engineering.

Other Charges

$29,000	Increase in closure fund expense.
$59,800	Increase in State surcharge.

Fixed Assets

$48,000	Improvements to landfill roads and gas collection system.
$450,000	Landfill earth scraper.
$425,000	Landfill waste compactor.
$140,000	Two transfer trucks.
$75,000	Landfill fuel truck.
$100,000	Landfill water truck.
$3,000	Used landfill pickup.
$85,000	Roll-off waste containers.
$50,000	Backhoe excavator.
$50,000	Two brush chippers.

Designated Reserves

($626,800)	Decrease in transfers to reserves.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Tons of Waste Received at:					
Lovelace Transfer Station	124,831	130,519	145,408	158,886	165,233
Foothill Landfill	70,320	85,934	103,220	121,793	126,677
North County Landfill	114,268	109,468	104,762	120,049	124,851
Total Tons	309,419	325,921	353,390	400,728	416,761
Transfers-Lovelace:					
Tons Transferred	116,276	123,572	137,910	141,100	140,800
Number of Loads	6,079	6,353	7,209	7,230	7,220
Tons per Load	19.1	19.5	19.1	19.5	19.5
Recycling County Sites:					
Lovelace Transfer Station	8,555	6,014	7,498	8,000	10,000
Foothill Landfill	7,159	4,382	8,765	12,700	14,000
North County Landfill	84	26	1,493	2,200	2,000
Total Tons of Material	15,798	10,422	17,756	22,900	26,000

Revenues

➢ $2,346,500	Increase in revenue from gate fees reflecting higher volume of waste received.
➢ $402,700	Increase in State grant program revenues.
➢ $25,000	Increase in interest earnings.
➢ ($30,000)	Decrease in litigation receipts.

Program Discussion

Waste Reduction

In 1989, Assembly Bill 939 was enacted requiring local jurisdictions to reduce waste disposal 25% by 1995, and 50% by 2000.

Several waste diversion programs were presented in the 2000-01 budget to assist San Joaquin County in meeting its 50% goal. These programs have been, or are in the process of being implemented. During 2001-02, it will be necessary to continue these programs and to implement additional programs in order to continue to meet the 50% goal.

The proposed budget includes additional staffing and support costs to implement these waste reduction programs. This includes the addition of two Refuse Worker III positions to operate equipment at the North County Recycling Center, one Heavy Equipment Mechanic to maintain equipment, and the conversion of six full-time equivalent temporary positions to full-time Refuse Worker I positions to remove recyclable materials at the County disposal sites.

Capital Improvements

Several significant capital improvements will be required in upcoming budget cycles. They include: construction of new modules at the North County and Foothill Sanitary Landfills, leachate treatment facilities, gas and ground water monitoring wells, replacement of equipment that has exceeded its useful life, and closure of existing modules at the North County and Foothill Landfills. Other improvements may be recommended to assist meeting State diversion goals and to generate energy from landfill gas.

Implementing equipment replacement and capital improvement projects will require approximately $20 million in funding during the next two to five years. Approximately $10 million in designated reserves will be available for these purposes, leaving a need for an additional $10 million. Long-term financing or alternative funding strategies will be required for these expenditures.

Funding was included in the 2000-01 budget to perform a gas-to-energy feasibility study and design of a gas collection system for the Foothill Landfill. It is anticipated that construction of the gas collection system in 2001-02 will be paid for with available bond funds. If a gas-to-energy system is feasible, funding recommendations will be developed along with the project details and presented to the Board of Supervisors for consideration.

Revenue

The main source of revenue for the Solid Waste Enterprise Fund is gate fees paid by users of County solid waste facilities. For the past several years, waste quantities had declined due to overall economic forces and the loss of waste quantities to other disposal facilities. When combined with increased operational requirements and waste diversion costs, insufficient revenues were available to cover operating costs. This necessitated the use of long-term reserves to partially fund current operations.

Waste quantities have begun to increase and are projected to continue this trend throughout 2001-02. Even with the increased costs during 2000-01 and 2001-02 associated with implementing State mandated diversion goals, a reduction in the use of reserves is projected as shown in the following table. Therefore, no gate fee increases are proposed at this time.

End of Year Accrued Cash and Reserve Balances

(Thousands of Dollars)

	Actual 99-00	**Est. 00-01**	**Est. 01-02**
Cash Balance	$6,309	$6,796	$7,095
Targeted Reserves	7,209	7,510	7,594
Surplus/(Deficit)	($900)	($714)	($499)

Revenue Enhancements

Although no gate fee increases are proposed at this time, the repayment of indebtedness, funding of increase operating costs to meet mandated goals, and fully funding reserves may ultimately require such increases and development of alternative revenue sources. During 2001-02, strategies to overcome the reserve deficit, meet State mandated waste diversion goals, and fund projected capital improvements and operating costs will be finalized and presented to the Board of Supervisors for consideration.

Designated Reserves

Designated reserves are maintained within the Enterprise Fund's cash balance for the ongoing interim closure of landfill modules, equipment replacement, and bond repayments.

Reserves provide funding for closure of individual sections of County landfills when they reach capacity and can no longer receive waste.

Reserves also provide partial funding for the replacement of equipment. When individual equipment is replaced, the accumulation amount in reserves allocated for its replacement is applied toward the purchase. Equipment replacement totaling $1,252,000 is requested in 2001-02. Of this amount, $950,000 is available in reserves.

Solid Waste Closure Enterprise Fund

The Solid Waste Closure Enterprise fund was established to meet State regulations. A portion of landfill gate fees is transferred to this Fund to provide for the final closure of the North County and Foothill Landfills after they no longer can receive waste. The Closure Fund also provides for maintenance of the closed Corral Hollow Landfill. Maintenance of the closed Harney Lane Landfill is funded from gate fees collected at the North County Recycling Center and Sanitary Landfill.

2000-01 Accomplishments

1. Increased waste diversion quantities at County facilities with the implementation of hand sorting by the Sheriff's inmate work crews.
2. Began implementation of short term waste diversion policies and prepared funding strategies for consideration by the Board of Supervisors.
3. Began development of a Countywide recyclable materials market development program.
4. Began design and permitting for construction of a household hazardous waste drop-off facility located at the Stockton Airport.

2001-02 Objectives

1. To establish residential refuse collection agreements for all refuse service areas in the unincorporated portions of the County, effective January 1, 2002.
2. To establish and promote a residential recyclable materials and yard waste collection program for urbanized collection areas in the unincorporated County.
3. To install a landfill gas collection system at the Foothill Sanitary Landfill and further study the feasibility of gas-to-energy projects.
4. To begin implementation of mid- to long-term waste diversion and funding strategies as approved by the Board of Supervisors.
5. To finalize development of the household hazardous waste consolidation facility, and provide for its startup and operation.

Solid Waste Closure Enterprise Fund

Health Services

Manuel Lopez, *Public Works Director*

Solid Waste Closure Enterprise Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$52,626	$91,600	$105,600	$105,600	$14,000
Fixed Assets	0	0	75,000	75,000	75,000
Total Expenditures	$52,626	$91,600	$180,600	$180,600	$89,000
Transfer to Reserve	352,137	296,500	236,500	236,500	(60,000)
Total Appropriations	$404,763	$388,100	$417,100	$417,100	($267,500)
Earned Revenues By Source					
Interest/Rents	$187,410	$179,200	$179,200	$179,200	$0
Operating Transfers In	217,353	208,900	237,900	237,900	29,000
Total Revenues	$187,410	$388,100	$417,100	$417,100	$29,000
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Solid Waste Closure Enterprise Fund provides funding for the closure of the Foothill and the North County Sanitary Landfills, and the postclosure maintenance of the Corral Hollow Sanitary Landfill.

Major Budget Changes

Services & Supplies

➤ $10,000	Increase in consultant services for design of gas-to-energy system.
➤ $3,000	Increase in utilities.

Fixed Assets

➤ $75,000	Gas-to-energy construction costs.

Transfer to Reserve

➤ $236,500	Anticipated revenue in excess of budget requirement.

Revenues

➤ $237,900	Transfers into the Closure Fund. This reflects the amount previously reported as charges for services.

Program Discussion

The Solid Waste Closure Enterprise Fund is maintained for the exclusive purpose of accumulating and disbursing funds for final closure and postclosure maintenance of County-owned landfills, as required by State regulations. Surcharges of $0.57 per ton of waste disposed at the North County Landfill, and $0.66 per ton at the Foothill Landfill are collected by the Solid Waste Enterprise Fund and transferred to the Solid Waste Closure Enterprise Fund to provide funding for the final closure of these facilities. Similarly, surcharges were collected at the Corral Hollow Landfill prior to closing of that facility and placed in this fund to pay for its closure and long-term maintenance. These funds are placed in dedicated reserves and may only be used for landfills after they have stopped receiving wastes.

To meet State regulatory requirements and mitigate the subsurface migration of landfill gas, it became necessary to construct a landfill gas control system at the Corral Hollow Landfill. Accordingly, plans and specifications were prepared during 1999-00 and construction was completed during 2000-01.

Funding is recommended ($10,000) in 2001-02 to prepare preliminary studies and design for a small scale gas-to-energy system, and construction of the system ($75,000), if deemed feasible. This project would explore using methane gas, released from the closed landfill, to provide electricity. The current energy crisis has shown that there is a need toward finding alternative energy sources and there is also a national interest in the development of "green energy" (renewable resource) providers. Reserve funds are currently available for this purpose.

2000-01 Accomplishments

1. Constructed a landfill gas control system at the Corral Hollow Sanitary Landfill.
2. Operated and maintained the gas control system.
3. Performed engineering inspections, environmental monitoring, and National Pollutant Discharge Elimination System (NPDES) inspections at the Corral Hollow Sanitary Landfill.

2001-02 Objectives

1. To investigate the feasibility and explore options for a gas-to-energy project at the Corral Hollow Sanitary Landfill.
2. To perform four engineering inspections, four environmental monitoring events, and as required, NPDES inspections at the Corral Hollow Sanitary Landfill.

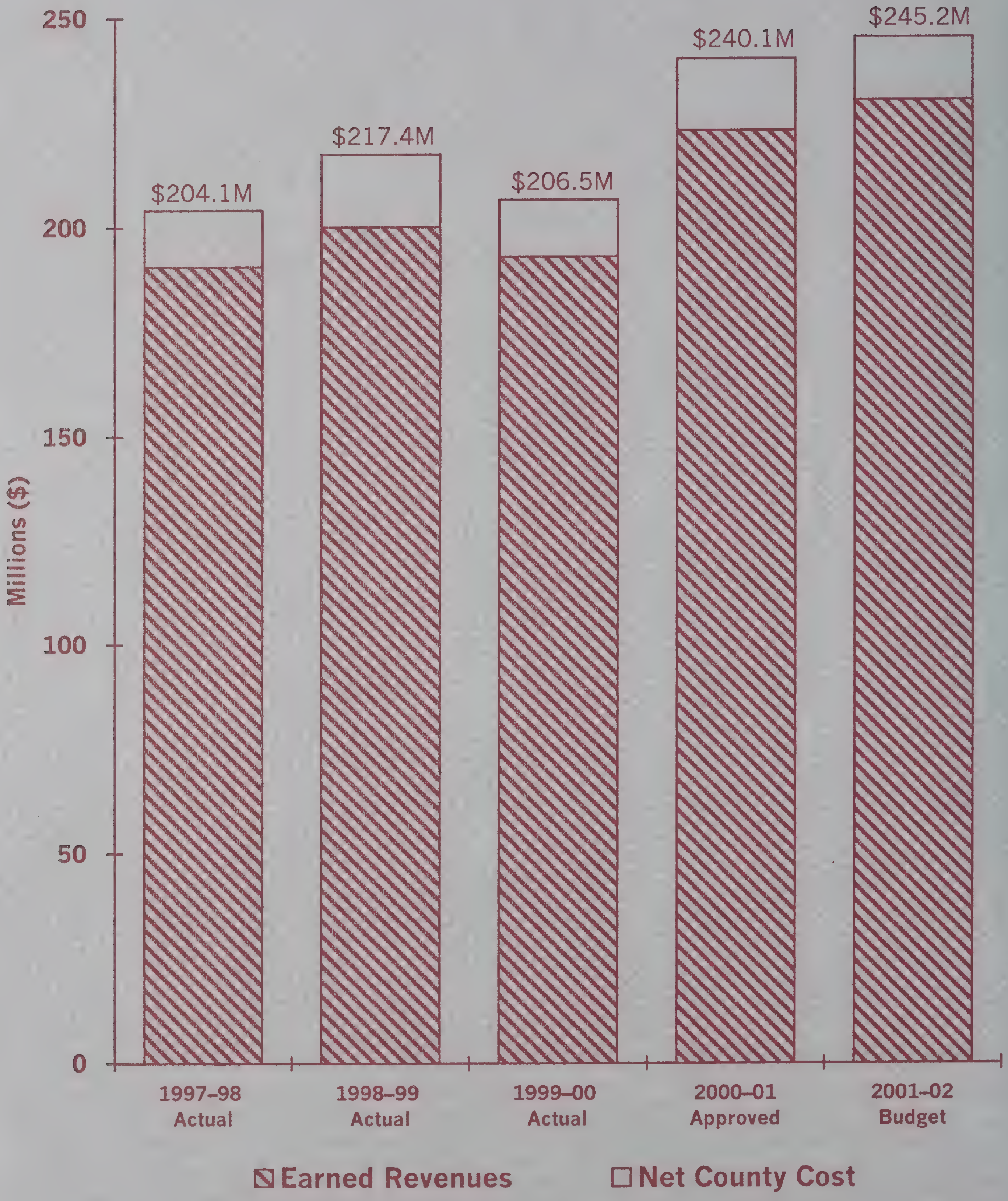
Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Groundwater Monitoring (samples)	24	24	24	24	24
Gas Testing - (samples)	28	28	28	28	28
Gas Control System Well (sampling)	0	0	0	39	39
Surface Water Testing (samples)	6	6	6	6	6
NPDES Testing (samples)	2	2	2	2	2

Human Services

Human Services

Changes In Program Expenditures



Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
50101	*Human Services*	G-3	$230,391,523	$232,882,944	$232,882,944	$2,491,421
533	*Burials*	G-15	32,500	28,500	28,500	(4,000)
539	*Mary Graham Children's Shelter*	G-7	3,310,199	4,260,529	4,260,529	950,330
540	*Community Services*	G-10	199,925	205,923	205,923	5,998
54101	*Aging & Community Services*	G-11	5,858,449	7,473,275	7,473,275	1,614,826
556	*Veterans Service*	G-16	294,883	313,272	313,272	18,389
	Total - Human Services		**$240,087,479**	**$245,164,443**	**$245,164,443**	**$5,076,964**

Summary

All Human Services Agency Budgets

John R. Vera, *Human Services Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$38,881,338	$48,685,606	$53,603,699	$53,603,699	$4,918,093
Services & Supplies	36,049,547	51,523,804	53,814,355	53,814,355	2,290,551
Other Charges	124,976,423	135,587,020	133,284,271	133,284,271	(2,302,749)
Fixed Assets	379,288	264,813	1,102,404	1,102,404	837,591
Operating Transfers Out	6,367,891	4,724,176	4,724,176	4,724,176	0
Total Expenditures	$206,654,487	$240,785,419	$246,528,905	$246,528,905	$5,743,486
Expenditure Reimbursements	(580,997)	(1,025,323)	(1,706,234)	(1,706,234)	(680,911)
Total Appropriations	$206,073,490	$239,760,096	$244,822,671	$244,822,671	$5,062,575
Earned Revenues By Source					
Licenses/Permits/Franchises	$54,700	$54,700	$54,700	$54,700	$0
Interest/Rents	12,780	15,200	67,200	67,200	52,000
Aid from Other Governments	191,319,707	221,546,992	228,851,276	228,851,276	7,304,284
Charges for Services	126,425	155,148	35,523	35,523	(119,625)
Miscellaneous Revenues	807,262	462,247	527,035	527,035	64,788
Operating Transfers In	608,275	505,000	505,000	505,000	0
Total Revenues	$192,929,149	$222,739,287	$230,040,734	$230,040,734	$7,301,447
Net County Cost					
Mandated	$13,144,341	$17,020,809	$14,781,937	$14,781,937	($2,238,872)
Allocated Positions	1,015.0	1,050.0	1,043.0	1,043.0	(7.0)
Temporary (Full-Time Equivalent)	67.7	50.2	48.6	48.6	(1.6)
Total Staffing	1,082.7	1,100.2	1,091.6	1,091.6	(8.6)

This is a summary of the four budgets under the direct control of the Human Services Agency. These include:

➢ 50101	Human Services Agency
➢ 539	Mary Graham Children's Shelter
➢ 540	Community Services
➢ 54101	Aging & Community Services

50101—Human Services Agency

Human Services

John R. Vera, *Human Services Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$34,287,417	$43,212,853	$46,476,916	$46,476,916	$3,264,063
Services & Supplies	31,941,090	47,274,341	47,849,621	47,849,621	575,280
Other Charges	124,816,852	135,387,095	133,078,348	133,078,348	(2,308,747)
Fixed Assets	327,462	241,471	991,000	991,000	749,529
Operating Transfers Out	6,367,891	4,724,176	4,724,176	4,724,176	0
Total Expenditures	$197,740,712	$230,839,936	$233,120,061	$233,120,061	$2,280,125
Expenditure Reimbursements	(299,145)	(448,413)	(237,117)	(237,117)	211,296
Total Appropriations	$197,441,567	$230,391,523	$232,882,944	$232,882,944	$2,491,421
Earned Revenues By Source					
Aid from Other Governments	$184,201,018	$214,517,708	$219,815,108	$219,815,108	$5,297,400
Charges for Services	8,098	10,787	19,748	19,748	8,961
Miscellaneous Revenues	806,858	453,547	518,135	518,135	64,588
Operating Transfers In	608,275	505,000	505,000	505,000	0
Total Revenues	$185,624,249	$215,487,042	$220,857,991	$220,857,991	$5,370,949
Net County Cost					
Mandated	$11,817,318	$14,904,481	$12,024,953	$12,024,953	($2,879,528)
Allocated Positions	906.0	942.0	917.0	917.0	(25.0)
Temporary (Full-Time Equivalent)	43.8	25.2	18.0	18.0	(7.2)
Total Staffing	949.8	967.2	935.0	935.0	(32.2)

Purpose

The Human Services Agency (HSA) provides State and federally-mandated public assistance and a variety of social service programs for the citizens of San Joaquin County including: California Work Opportunity and Responsibility to Kids (CalWORKs), Food Stamps, General Relief (GR), Medi-Cal, Adoptions, Child Protective Services (CPS), Adult Protective Services (APS), Refugee Assistance, and Mary Graham Children's Shelter.

Federal and State legislation and local regulations govern the methods by which resources of the Agency are allocated.

Major Budget Changes

Salaries & Employee Benefits

➢ $3,826,835	Negotiated salary and benefits adjustments.
➢ ($892,688)	Transfer of 13 Welfare Fraud Investigator positions to District Attorney budget.
➢ $978,544	Addition of one Child Welfare Unit Chief, six Social Service Practitioner, one Program Assistant II, one Social Service Unit Chief, five Program Assistant I, two Senior Social Worker, and one Office Assistant III positions midyear 2000-01.

$548,496	Addition of one Management Analyst I, two Accountant Auditor II, one Foster Parent Training and Supportive Services Coordinator, two Transportation Worker, three Home Care Support Specialist, and ten Office Assistant II positions.
($1,395,888)	Deletion of 31 vacant allocated positions.
$354,737	Increase in cost for part-time staff.
($576,128)	Decrease in contract staff.
$421,811	Increase in budgeted overtime to reflect actual experience.

Services & Supplies

$2,841,327	Increase in CalWORKs performance incentive contracts.
($2,178,321)	Decrease in child care cost.
($769,418)	Decrease in lease cost for Railroad Square facility.
$428,273	Increase in travel cost for clients.
$237,800	Office chairs and tables.

Other Charges

($4,420,734)	Decrease in Temporary Assistance to Needy Families caseload.
$1,546,239	Increase in adoption caseload.
($250,000)	Decrease in General Relief caseload.
$993,211	Increase in In-Home Supportive Services caseload and service provider wages.
($175,758)	Decrease in Refugee Assistance grant.

Fixed Assets

$76,000	Office systems furniture.
$204,000	Computer workstations.
$711,000	Computer network equipment and software.

Expenditure Reimbursements

($211,296)	Decrease in reimbursement from Family Support for processing child support payments and rent from Veterans Service Office.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
AFDC-CalWORKs	222,803	196,357	187,287	170,206	163,398
AFDC-Foster Care					
Foster Homes	11,554	10,317	9,498	8,584	8,627
Institutions	7,128	7,196	2,564	1,496	1,503
Foster Family Agencies	N/A	N/A	4,644	4,496	4,518
Aid for Adoption of Children	11,388	12,128	13,683	15,169	15,965
General Relief	19,370	16,224	14,314	13,101	13,101
Homemaker Services	36,210	42,756	44,745	46,633	50,830
Indo-Chinese Refugee	75	103	72	39	39
Temporary Homeless Shelter	3,920	5,147	5,863	7,861	7,861

**All Workload Data represent case months of services delivered.*

Revenues

$4,432,632	Increase in federal and State funds for administration.
($2,654,984)	Decrease in federal and State funds for assistance programs.
$3,524,851	Increase in realignment funding.

Program Discussion

This budget reflects the combined administrative and financial aid costs and funding for the public assistance programs administered by the Human Services Agency (HSA). The 2001-02 recommended combined appropriation totals $232,882,944, an increase of $2,491,421 over the prior year.

Staffing

The recommended budget includes the addition of the following 19 positions with a total first-year cost of $548,496:

- 1 - Management Analyst I
- 2 - Accountant-Auditor II
- 1 - Foster Parent Training and Supportive Services Coordinator
- 2 - Transportation Worker
- 3 - Home Care Support Specialist
- 10 - Office Assistant II

These new positions are needed to support increasing workload in various areas including contract monitoring, Foster Care, Child Protective Services, and Adult Protective Services. Also reflected in the recommended budget is the transfer of 13 Welfare Fraud Investigator positions to the District Attorney's budget.

In accordance with Board policy regarding unfilled positions, the Department conducted a review of vacant allocations. Twenty-nine "non-requisitioned" positions are recommended to remain in the budget. These positions and their justifications are summarized below:

- Three information systems support positions are held vacant pending completion of the Countywide Information Technology study.
- Two Program Assistant positions are awaiting completion of a classification review.
- Five Social Service Practitioner/Senior Social Worker vacancies are awaiting creation of new eligibility lists scheduled for June 2001.
- Nineteen Eligibility Worker/Unit Chief positions are being held vacant until a new class of Eligibility Workers has completed training in late July 2001.

Other vacant positions not anticipated to be filled in the near future have been deleted. A total of thirty-one vacant positions are recommended for deletion in 2001-02.

Programs

Following are brief descriptions of fiscal changes projected for the various assistance programs administered by the Human Services Agency:

- ***Temporary Assistance to Needy Families (TANF)*** - In 2001-02, TANF caseloads are projected to decline by 4% from 2000-01 resulting in a budget decrease of $4,420,734.
- ***Foster Care*** - Based on current experience, recommended funding levels for 2001-02 remain at $28,359,399, the same as 2000-01.
- ***Adoptions*** - Cost for the Adoptions Program is expected to increase by 5% over the estimated levels for 2000-01. This growth reflects the enhanced emphasis placed on adoptions by both the State and federal government. Costs for 2001-02 increase by $1,546,239.
- ***General Relief*** - Projected General Relief costs decrease by $250,000 in 2001-02. This takes into account caseload, as well as possible minor adjustments in the Housing Allowance. A working group of policymakers and staff has been convened to review and provide recommendations in this area. HSA will work with the County Administrator's Office to evaluate any recommendations which may have fiscal impacts to the County.
- ***In-Home Supportive Services (IHSS)*** - Caseload growth for 2001-02 is projected at 9%. Also impacting costs will be recent wage increases for service providers. These factors contribute to the $993,211 increase for 2001-02.
- ***Indo-Chinese Refugee Assistance*** - Projected funding for 2001-02 decreases by $5,000 to $20,000.
- ***Temporary Homeless Shelter*** - Slight caseload growth is projected which translates into a $3,295 budget increase for 2001-02.

2000-01 Accomplishments

1. Continued implementation of programs supporting the Welfare-to-Work philosophy.
2. Obtained maximum federal and State funding without creating a County overmatch.
3. Successfully built collaborations with local community-based organizations for providing services to CalWORKs participants.

2001-02 Objectives

1. To continue to obtain maximum federal and State funding while avoiding a County overmatch.
2. To meet State CalWORKs participation rates through job placement and training.
3. To develop enhanced social services to the community using CalWORKs incentive funds.
4. To significantly expand Food Stamp and Medi-Cal outreach efforts.

539—Mary Graham Children's Shelter

Human Services

John R. Vera, ***Human Services Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,257,931	$2,480,062	$3,225,038	$3,225,038	$744,976
Services & Supplies	578,560	806,795	999,991	999,991	193,196
Fixed Assets	12,715	23,342	35,500	35,500	12,158
Total Appropriations	$2,849,206	$3,310,199	$4,260,529	$4,260,529	$950,330
Earned Revenues By Source					
Aid from Other Governments	$2,010,514	$1,874,172	$2,508,950	$2,508,950	$634,778
Charges for Services	3,547	4,200	5,000	5,000	800
Miscellaneous Revenues	311	300	300	300	0
Total Revenues	$2,014,372	$1,878,672	$2,514,250	$2,514,250	$635,578
Net County Cost					
Mandated	$834,834	$1,431,527	$1,746,279	$1,746,279	$314,752
Allocated Positions	45.0	45.0	58.0	58.0	13.0
Temporary (Full-Time Equivalent)	5.9	7.0	7.0	7.0	0.0
Total Staffing	50.9	52.0	65.0	65.0	13.0

Purpose

Mary Graham Children's Shelter (MGCS) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code and include food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Major Budget Changes

Salaries & Employee Benefits

➢ $210,140	Negotiated salary and benefits adjustments.
➢ $543,910	Addition of: Program Assistant I, Shelter Counselor II (5), Development Manager, Shelter Supervisor II (2), Shelter Supervisor I (2), Office Assistant III, and Housekeeping Service Worker positions.

Services & Supplies

➢ $41,677	Increase in office supplies, communications, and copy machine costs.
➢ $8,500	Increase in staff training.
➢ $29,726	Increase in motor pool costs.
➢ $6,757	Cost Allocation Plan adjustment.
➢ $22,535	Fund development expenses transferred from Human Services Agency.
➢ $31,763	Increase in food and household expenses.
➢ $4,445	Increase in Workers' Compensation and Casualty Insurance costs.
➢ $23,000	Increase in building maintenance costs.
➢ $11,500	Rental of on-site portable building to store donated items.
➢ $9,593	Increase in small tools and furniture.

Fixed Assets

➢ $29,000	Mini van to transport children to satellite Foster homes.
➢ $6,500	Replacement lawnmower.

Revenues

➢ $634,733	Increase in federal reimbursement for child care services.

Program Discussion

San Joaquin County is one of only 11 counties in California operating a public emergency shelter for dependent children. Mary Graham Children's Shelter has two residential living units, the Family Services Unit (FSU) and the Intensive Services Unit (ISU), as well as the Walter Britten Visitation Center, and the Dorothy Biddick School. Also located on the campus is the Child Advocacy Center, which provides comprehensive services for child victims of sexual abuse and also serves as a pediatric medical clinic for Shelter residents. The population at the Shelter ranges from approximately 30 to 45, depending upon ever-changing needs and court placements.

Most of the children received are served by a network of approximately 60 satellite foster homes in the community, rather than at the Shelter's FSU or ISU congregate care residences. Children are first admitted to the Shelter and then transferred as soon as possible to satellite foster homes, long-term foster placements, or community group homes. All children under age six are served in the satellite program, as well as a majority of the school-age children and teens.

The Satellite Shelter Home Program affords children in protective custody the opportunity to reside in a home environment rather than an institutional setting during the emergency shelter phase of the dependency court process. In addition, this program is cost-effective, as the majority of satellite days are AFDC-Foster Care fundable. Staff attempts to place children in small, cost-effective foster homes whenever possible; however, the Shelter's FSU and ISU living units provide a vital and indispensable safety net, ensuring that a child in need will have a warm and safe temporary place to stay.

The school-age children residing at the Shelter often bring a multitude of special needs, making it more difficult to find community placements for them. Many of the children have already spent time in other foster homes or group homes that did not work out for one reason or another. Some children exhibit challenging behaviors as a result of deficient parenting or the abuse they have experienced. Some have special needs or have developmental disabilities. Many have mental health and/or emotional problems. And some are merely waiting for an opening at a group home or higher-level foster placement appropriate to their needs.

While there is a strong preference for the use of community-based residential options, the number of newly developed foster home placements has not kept pace with the steadily increasing demand. The Shelter Satellite

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Children Provided Shelter	1,391	1,292	1,536	1,738	1,825
Number of Admissions	1,247	1,100	1,152	1,208	1,270
Number of Releases	1,199	1,037	1,200	1,358	1,425
Average Daily Census (Total)	181	211	223	239	250
On-Site	37	36	46	56	58
Off-Site (Satellite)	144	175	177	183	185
Average Length of Stay (Total)	83	101	107	94	99
On-Site	11	11	13	13	14
Off-Site	110	127	136	119	120
Total Child Care Days	65,924	76,953	81,831	87,928	94,180

Program's social workers have worked hard to develop new placements and maintain existing ones, and have been successful in maintaining a stable census of off-site residential placements. The on-site FSU and ISU residential units are the "elastic" in the system, allowing for expansion or contraction as needed to meet the fluctuating demand.

With the advent of recent initiatives to license emergency shelters, staff is currently working to submit the paperwork and documentation needed to establish the Shelter as a State-licensed community care facility. Although the current facility is unlikely to meet some of the licensing standards, plans are currently underway to begin construction of replacement core facilities utilizing County and State funding. In addition, a nonprofit foundation has been created, led by a volunteer board of citizens and community leaders, to raise funds for a new Child Advocacy Center and Visitation Center. This group is charged with the task of organizing a capital campaign to raise construction funds, as well as supplemental funding to enhance programs and the quality of services at the Shelter.

The 2001-02 recommended budget includes the addition of 13 new positions intended to address increased workload at the Shelter and provide more comprehensive coverage in the evening and early morning shifts. Also requested is a new Development Manager position whose duties were previously performed by a contract employee in the Human Services Agency budget. This position will be responsible for coordinating fund-raising activities and promoting community support for the Shelter.

2000-01 Accomplishments

1. Progressed toward goal of constructing core elements of a replacement facility utilizing $6.6 million in County funds and $1.5 million from the State of California.
2. Assisted in formation of a nonprofit foundation to raise funds for a new Child Advocacy Center and Visitation Center. The Fund Development Manager also raised over $150,000 to support the Shelter's needs and service programs.
3. Initiated discussion with County Office of Education and City of Stockton Parks and Recreation to begin offering "after-school" program activities for Shelter residents.
4. Arranged for Mental Health staff to provide ongoing therapeutic care to selected Shelter residents exhibiting special, high-level needs and difficult acting-out behaviors.
5. Completed classification study of existing staff positions resulting in revised job descriptions, titles, and salary structures. Positions left vacant during the reclassification study are now moving through the recruitment and hiring process.

2001-02 Objectives

1. To continue promotion of the shelter, its needs, and services to the community through the efforts of the Fund Development Manager, the Mary Graham Foundation, and the Mary Graham Guild. Also, to assist the Foundation in raising funds for the Child Advocacy Center and Visitation Center.
2. To facilitate construction of the school and installation of basic infrastructure for the entire campus.
3. To fully implement the after-school program of educational, recreational, and enrichment activities for the residents, and add new, appropriate enhancements.
4. To continue implementing the therapeutic care model for Shelter residents through collaboration with Mental Health staff and the orientation and inservice training of the Shelter staff.

540—Community Services

Human Services

John R. Vera, *Human Services Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$159,571	$199,925	$205,923	$205,923	$5,998
Total Appropriations	$159,571	$199,925	$205,923	$205,923	$5,998
Earned Revenues By Source					
Licenses/Permits/Franchises	$54,700	$54,700	$54,700	$54,700	$0
Total Revenues	$54,700	$54,700	$54,700	$54,700	$0
Net County Cost					
Discretionary	$104,871	$145,225	$151,223	$151,223	$5,998

Purpose

This budget provides funding for contributions to outside agencies for various community services. Funding for these programs is a Board of Supervisors' policy matter.

Major Budget Changes

- $5,998 Increased contribution to community-based service programs.

Program Discussion

The recommended 2001-02 Community Services budget increases funding for the following programs by 3% over 2000-01. Recommended 2001-02 contributions are:

Program	2001–02 Budget
Child Abuse Prevention Council – Core	$7,208
Center for Positive Prevention Alternatives – ASVP	57,451
Women's Center – DAWN/Sexual Assault	107,794
Women's Center – STEP	15,254
County Office of Education – Child Care/Children's Services Coordinator	18,216
Total Recommended Funding	$205,923

Child Abuse Prevention Council - Core Program

The recommended funding provides general administrative support to the Child Abuse Prevention Council and operational funding for the First Step Children's Center/Crisis Nursery and for the Family Preservation Program.

Center for Positive Prevention Alternatives - Alternative Service Volunteer Program (ASVP)

This program offers offenders the opportunity to perform community service in lieu of paying court fines. The recommended funding provides staff to oversee and maintain an ongoing caseload of 400 adult and juvenile clients.

Women's Center - DAWN/Sexual Assault, STEP

Recommended funding assists in providing the following services:

- DAWN/Sexual Assault - Provides supportive, educational, and crisis intervention services to victims of domestic violence and sexual assault including victim advocacy/follow-up, food and clothing assistance, and emergency shelter (DAWN House).
- STEP - Provides support for women with domestic violence issues who are on probation. The program is coordinated with the County Probation Department and includes 4-week support groups covering skills needed for reentering society.

Countywide Child Care Coordinating Program

The recommended funding continues to cover a portion of the Child Care/Children's Services Coordinator position costs. This position provides staff support to the Local Child Care Planning Council, the Children's Services Coordinating Commission, and the Child Development Quality Consortium as well as administering various child development programs and contracts.

54101—Aging & Community Services

Human Services

John R. Vera, ***Human Services Director***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,335,990	$2,992,691	$3,901,745	$3,901,745	$909,054
Services & Supplies	3,529,897	3,442,668	4,964,743	4,964,743	1,522,075
Fixed Assets	39,111	0	75,904	75,904	75,904
Total Expenditures	$5,904,998	$6,435,359	$8,942,392	$8,942,392	$2,507,033
Expenditure Reimbursements	(281,852)	(576,910)	(1,469,117)	(1,469,117)	(892,207)
Total Appropriations	$5,623,146	$5,858,449	$7,473,275	$7,473,275	$1,614,826
Earned Revenues By Source					
Interest/Rents	$12,780	$15,200	$67,200	$67,200	$52,000
Aid from Other Governments	5,108,175	5,155,112	6,527,218	6,527,218	1,372,106
Charges for Services	114,780	140,161	10,775	10,775	(129,386)
Miscellaneous Revenues	93	8,400	8,600	8,600	200
Total Revenues	$5,235,828	$5,318,873	$6,613,793	$6,613,793	$1,294,920
Net County Cost					
Required Match	$387,318	$539,576	$859,482	$859,482	$319,906
Allocated Positions	64.0	63.0	68.0	68.0	5.0
Temporary (Full-Time Equivalent)	18.0	18.0	23.6	23.6	5.6
Total Staffing	82.0	81.0	91.6	91.6	10.6

Purpose

The Department of Aging and Community Services, a division of the Human Services Agency (HSA), administers federal, State, and local funds allocated for services to the elderly and low income citizens of San Joaquin County.

Aging Services include direct senior services such as ombudsman, in-home services, social day care, legal services, health services, congregate and in-home meals, senior employment, and long-term care case management.

Community Services include direct anti-poverty services such as translation and interpretation assistance, assistance with forms and applications, employment and client advocacy, recreation activities for low-income youth and seniors, food and emergency clothing assistance, commodity food distribution to low-income eligible households, payment of energy bills, and home weatherization.

Major Budget Changes

Salaries & Employee Benefits

➢ $191,723	Negotiated salary and benefits adjustments.
➢ $161,930	Addition of Senior Weatherization Worker, Storekeeper I, Community Social Services Assistant, and Senior Information and Assistance Specialist positions midyear 2000-01.
➢ ($45,329)	Deletion of Senior Community Services Program Coordinator position.
➢ $283,182	Addition of new Adult Services Unit Chief (2), Program Assistant II, Weatherization Worker, Accounting Technician I, and Office Assistant III positions.

$19,980	Increase in budgeted overtime.
$163,828	Cost to convert extra-help to part-time employees.
$133,740	Cost for Challenge Grant contract employees.

Services & Supplies

$313,101	Increase in direct services for seniors.
$54,400	Increase for in-home and congregate meals and Foster Grandparent Program.
$26,457	Increase in elder abuse prevention costs.
$33,555	Increase in office expenses, communications, and equipment maintenance/leases.
$15,750	Increase in staff training costs.
$51,796	Increase in Summer Food Program for youths and Challenge Grant client information costs.
$17,356	Increase in food services cost.
$55,924	Increase in administrative charges from HSA.
$450,450	Costs for Construction Technology Program salaries and benefits.
$70,196	Increase in Summer Youth and Senior Awareness activities.
$115,495	Increase in Weatherization Program costs.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Aging Services					
*Direct Services**	88,808	103,306	118,565	114,287	125,000
*Congregate Meals**	131,942	105,415	111,730	96,588	100,000
*In-Home Meals**	204,135	180,622	187,795	174,365	175,000
*Brown Bag**	36,302	34,427	35,836	35,884	36,000
RSVP Prog. Volunteers Served	900	967	943	950	950
Participants Enrolled	367	206	160	153	150
Participants Placed in Jobs	78	78	80	76	75
Long-Term Care Cases	389	412	424	452	475
Ombudsman Compl. Invest.	820	898	1,027	1,200	1,500
In-Home Respite	1,854	1,870	1,959	1,892	1,900
Community Services					
*Direct Services**	163,514	133,643	154,037	160,000	165,000
*Emergency Food & Clothing**	114,512	75,531	80,295	85,000	90,000
Anti-Crime	12,080	13,890	14,300	15,000	15,000
*Commodity Households Srvd.**	62,327	92,692	108,187	109,000	110,000
*Utility Payments**	3,678	3,608	4,132	6,709	8,600
Weatherizations	665	752	779	802	1,100

**Figures can include multiple services to individuals/households throughout the year.*

➢ $112,477	Increase in utility costs.
➢ $20,490	Increase in emergency utility payments.
➢ $128,531	Increase in cost for Commodity Program warehouse.
➢ $51,460	Increase in office furniture and community center equipment costs.

Fixed Assets

➢ $75,904	Replacement computers and printers for community centers.

Expenditure Reimbursements

➢ ($51,859)	Decrease in reimbursement for senior employment activities.
➢ $744,436	Increase in CalWORKs funding for youth services and Construction Technology fiscal services.
➢ $198,386	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Revenues

➢ $48,000	Increase in revenue for warehouse space.
➢ $1,259,095	Increase in federal and State grant programs for seniors and low-income households.
➢ $182,011	Challenge Grant funding for data collection integration.
➢ ($198,386)	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Program Discussion

The 2001-02 recommended budget for the Aging and Community Services Department includes the addition of several new positions to assist in providing services for eligible seniors and low-income residents. Also reflected in the budget are increased costs for converting extra-help employees to part-time and funding of contract employees to support a grant-funded data collection project.

In the upcoming year, the Department will oversee the creation of a County Aquatics Program for the Youth Enrichment Program's summer swim project; assume payroll and fiscal functions for the Construction Technology program; collaborate with other counties on a new State-funded Challenge Grant data collection project; and develop a service delivery process for the Family Caregiver Support Program.

The weatherization program will continue to provide home rehabilitation services through the Weatherization and Energy-Efficient Rehabilitation (WEER) program in cooperation with the California Conservation Corps. The blended funding of weatherization and utility payment assistance programs allows the program to address many housing needs and help clients remain living healthily and independently in their homes. Many low-income families, individuals, and seniors will continue to benefit from this blending of program funding. In light of the continuing Statewide energy crisis, increased State and federal funding will be utilized to significantly expand weatherization and utility payment assistance programs.

Community Services Block Grant (CSBG) funding allows the Department to assist low-income individuals and families in achieving self-sufficiency and to reduce public dependency by working with a network of community-based agencies to reach the poor. The grant's major objective is to bring together an effective concentration of all federal, State, local, and private resources in order to provide low-income individuals and families with the means to become economically self-sufficient and self-reliant. In addition, emergency safety net services are provided, as needed, to counteract conditions of starvation and malnutrition among the poor.

Aging and Community Services continues to work collaboratively with community-based organizations and other County agencies to coordinate efforts to achieve program goals. Collaborative efforts have been successful in securing grants for senior long-term care case management services, increasing community-based recreation programs to meet anti-crime objectives, and improving the cost-effectiveness of the service delivery system. In 2001-02, the Department will be directly involved in a State grant-funded, multi-county Challenge Grant data collection project meant to simplify and greatly enhance the data systems of many diverse senior programs into one online, interactive computer data system.

Community Centers

In 2000-01, continued support was provided for the computer labs at each of the seven Community Centers. The computer labs help students with homework, adults with job searching, and provide a safe educational and recreational platform for individuals of all ages. In 2001-02, computers and printers will be upgraded and assistance and instruction will continue to be provided to children and adults who use the computer labs.

In an effort to bring services closer to the clients in need, the Department continues to work with health agencies to provide monthly health screening services, and with the

HSA to accept Food Stamp and Medi-Cal program applications on a regular basis at several community centers. Decentralizing the intake function improves an individual's accessibility to services and emphasizes the County's commitment to bring a variety of health, safety, and social services closer to the community.

Community-Based Recreation Programs

Aging and Community Services has been working collaboratively with local schools, community-based organizations, and the community centers to develop community-based recreation programs. These recreation programs provide a constructive anti-crime alternative for youth in the community.

To complement the tutoring and educational services, a Community Development Block Grant (CDBG) will continue to be used to fund operation of the Kennedy and Franklin pools. These pools will be open for an eleven-week period during the summer. The Department will also operate evening summer basketball programs at the Franklin and Hamilton gymnasiums using Deputy Sheriffs as activity leaders and mentors for the youth. This interaction has allowed the Deputy Sheriffs to develop a better working relationship with neighborhood youth. These types of structured recreation programs help lower crime and provide youth with an opportunity to channel their energy into positive activities that improve their self-esteem.

2000-01 Accomplishments

1. Provided home weatherization services to 802 households and utility bill payment assistance to 6,709 low-income families.
2. Provided 160,000 direct services, 85,000 emergency services, and 15,000 anti-crime services to low-income individuals through the community centers.
3. Provided recruitment, enrollment, and training services to 153 economically-disadvantaged older workers, of which 76 were placed into unsubsidized employment.
4. Provided 109,000 low-income households with surplus commodities and donated food.
5. Provided 96,588 congregate meals, 174,365 home-delivered meals, and 35,884 "Brown Bag" meals to seniors.

2001-02 Objectives

1. To provide home weatherization services to 1,100 households and utility bill payment assistance to 8,600 low-income families.
2. To provide 165,000 direct services, 90,000 emergency services, and 15,000 anti-crime services to low-income individuals through the community centers.
3. To provide recruitment, enrollment, and training services to 150 economically-disadvantaged older workers, of which 75 will be placed into unsubsidized employment.
4. To provide 110,000 low-income households with surplus commodities and donated food.
5. To provide 100,000 congregate meals, 175,000 home-delivered meals, and 36,000 "Brown Bag" meals to seniors.

533—Burials

Human Services

Baxter Dunn, ***Sheriff-Coroner/Public Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$24,675	$32,500	$28,500	$28,500	($4,000)
Total Appropriations	$24,675	$32,500	$28,500	$28,500	($4,000)
Earned Revenues By Source					
Licenses/Permits/Franchises	$18,882	$20,000	$20,000	$20,000	$0
Miscellaneous Revenues	1,975	3,298	2,000	2,000	(1,298)
Total Revenues	$20,857	$23,298	$22,000	$22,000	($1,298)
Net County Cost					
Mandated	$3,818	$9,202	$6,500	$6,500	($2,702)

Purpose

Under State statutes, the County is required to provide for the disposition of indigent dead. This budget funds this mandated responsibility.

Major Budget Changes

Services & Supplies

➢ ($4,000)	Lower cost of burials reflecting a decline in the number of indigent cases.

Revenues

➢ ($1,298)	Reduced private parties reimbursement.

Program Discussion

In 1988, the Board of Supervisors adopted a policy of cremation for indigent death with exceptions only in certain cases as determined by the coroner. This policy, along with the continued scrutiny of financial eligibility by the Sheriff-Coroner Division, will help to maintain program costs at their current level.

The consolidation of the Public Administrator function into the Sheriff's Office in 1999 has produced efficiencies which have resulted in a reduction in the number of indigent cases.

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Disposition of Indigent Dead	79	114	79	75	70

556—Veterans Service Office

Human Services

Antonio Duran, ***Veterans Service Officer***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$206,832	$252,080	$279,677	$279,677	$27,597
Services & Supplies	24,695	39,703	32,655	32,655	(7,048)
Fixed Assets	0	3,100	940	940	(2,160)
Total Appropriations	$231,527	$294,883	$313,272	$313,272	$18,389
Earned Revenues By Source					
Aid from Other Governments	$74,684	$67,439	$68,157	$68,157	$718
Total Revenues	$74,684	$67,439	$68,157	$68,157	$718
Net County Cost					
Discretionary	$156,843	$227,444	$245,115	$245,115	$17,671
Allocated Positions	4.0	5.0	5.0	5.0	0.0

Purpose

The Veterans Service Office assists veterans in applying for and receiving benefits for education, health, and welfare. The Office assists the veterans in application for and filing of benefit claims, provision of transportation services to the VA hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on workload measurements.

Major Budget Changes

Salaries & Employee Benefits

➢ $23,871	Negotiated salary and benefits adjustments.

Services & Supplies

➢ ($7,048)	Decrease in data processing charges.

Revenues

➢ $718	Increase in subvention revenue due to an increase in claims.

Program Discussion

The 2001-02 recommended budget for the Veterans Service Office totals $313,272, with a Net County Cost of $245,115. This represents a Net County Cost increase of $17,671 or 7.8%.

Recent statistics indicate that 38,582 veterans reside in San Joaquin County. Including dependents, the veteran community totals 96,455, or approximately 17% of the County's population. These citizens rely on the Veterans Service Office to provide expert advice on applications and complex benefit claims processed by the Federal and State Departments of Veterans Affairs (VA).

The Veterans Service Office was relocated to the corner of Market and San Joaquin Street on October 13, 2000. Concurrent with the move, the office hours were extended to 8:00 a.m. and 5:00 p.m. The new locale is easily visible and readily accessible to the handicap veteran. The new facility includes private interview rooms. These rooms are used for the initial development of a VA disability claim. Customers, in general, have been very complimentary of the new facility.

Recent statistics from the U.S. Department of Veteran Affairs indicates that 62.5% of the total veteran population is over 65 years old. At a time in which the veteran population is aging at a rapid rate, the availability of medical care at an affordable price is one of the most important issues affecting the veteran community. In San Joaquin County, the Stockton VA clinic continues to play an important role in ensuring medical care is available to veterans. In partnership with the Stockton VA Clinic, the County Veterans Service Office provides technical advice and support to veterans by making medical care eligibility determinations, and assisting in the initiation of compensation and pension claims. The number of compensation and pension claims processed during 2000-01 increased by approximately 16.3% over 1999-00. It is projected that this growth will continue.

The Stockton VA Clinic registered approximately 14,000 visits during 2000-01, a 28.6% increase from 1999-00, while the Office of Veterans Service arranged transportation for over 18,000 veterans. To further address this need, a Veterans Service Representative will conduct outreach activities at least twice-a-week and a federal work-study student will assist medical personnel with administrative tasks. These effective collaborative efforts have been praised by the Director of the VA, Palo Alto Health Care System, who exercises operational control of the VA Clinic in Stockton.

2000-01 Accomplishments

1. Established a joint partnership with the State of California Department of Employment, and obtained, on a loan basis, a personal computer for the direct support of veterans seeking employment opportunities. This partnership enhances the services provided by the Veterans Service Office.
2. Received approval of a $15,000 allocation from the Disabled American Veterans Charities of San Joaquin County for the purchase of a new van to transport veterans to the VA hospital in Livermore.
3. Screened and purged 1,100 inactive claim files to free up additional storage for initial new compensation, pension, burial, and educational fee waiver claims.

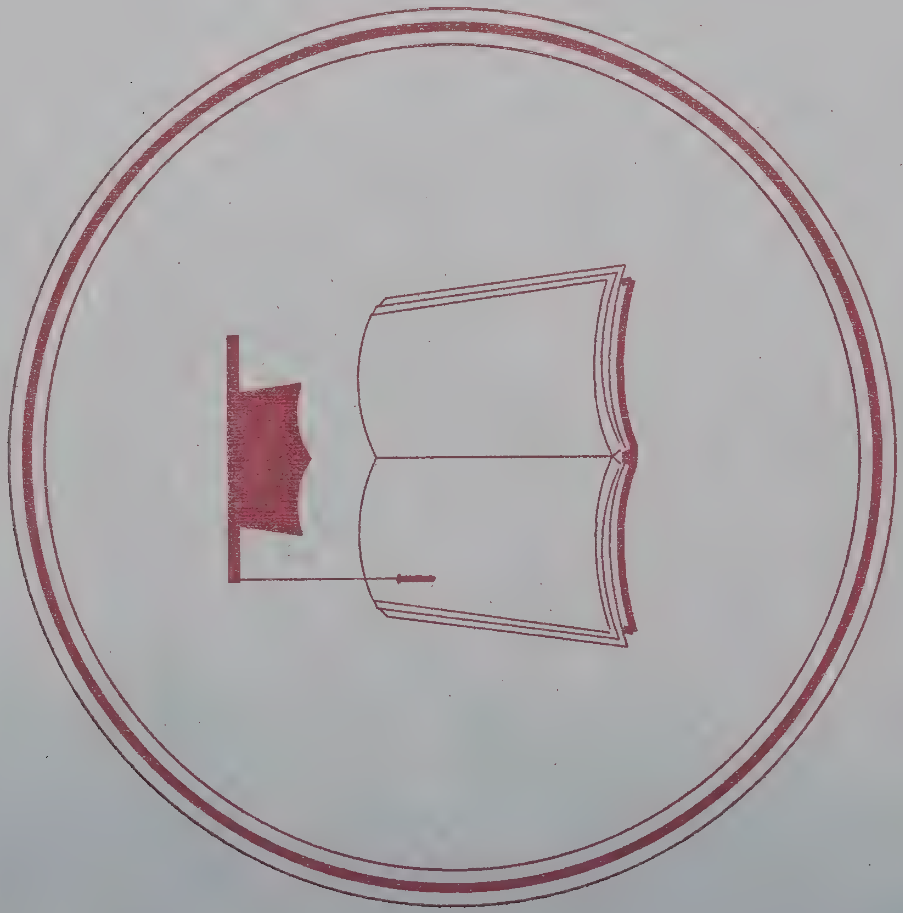
2001-02 Objectives

1. To initiate outreach services at the Stockton VA Clinic two days per week.
2. To automate the outreach intake process and the direct transfer of the intake information into the main computer network.
3. To initiate a formal request to the U.S. Department of Veteran Affairs for access to the VA-wide data base system to enhance the office's ability in processing claims.

Workload Data

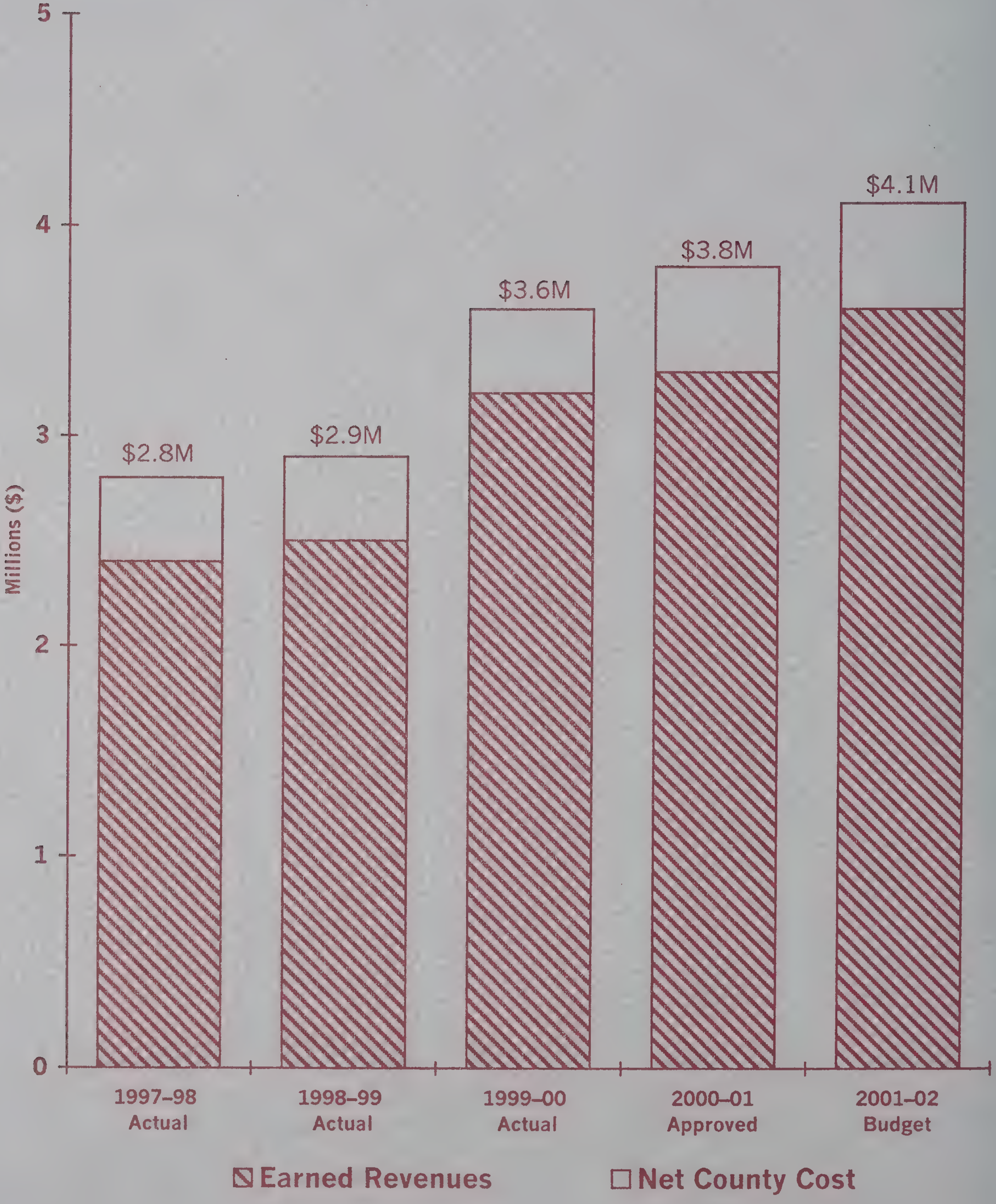
	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Claims Filed/Re-opened	568	592	516	617	620
Insurance Claims Filed	32	20	15	12	12
Verification to Other Agencies	758	588	506	405	400
Auditable Forms Filed	1,620	1,682	1,602	1,653	1,700
Awards Granted	1,018	1,021	925	776	780
Educational Fee Waivers	155	174	176	196	180
Claims for VA Medical Care	N/A	288	439	658	650
New Benefits Paid to Veterans/ Dependents	$2,695,000	$2,500,000	$4,036,192	$2,500,000	$2,500,000

Education



Education

Change In Program Expenditures



Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
609	*County Library*	H-2	$3,394,017	$3,653,074	$3,653,074	$259,057
60901	*Library-Administration*	H-4	117,951	114,524	114,524	(3,427)
615	*Cooperative Extension*	H-5	376,692	363,227	345,245	(31,447)
	Total - Education		**$3,888,660**	**$4,130,825**	**$4,112,843**	**$224,183**

60901—Library Administrative Services

Education

David L. Baker, ***County Administrator***

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$119,924	$117,951	$114,524	$114,524	($3,427)
Total Appropriations	$119,924	$117,951	$114,524	$114,524	($3,427)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$119,924	$117,951	$114,524	$114,524	($3,427)

Purpose

This budget provides General Fund support to the County Library equivalent to one-half the salary and benefits costs of the City/County Librarian position.

Program Discussion

The 2001-02 Proposed Budget totals $114,524, a decrease of $3,427 from the 2000-01 funding level. The recommended appropriation includes:

- Funding of the County's share of the Library Services Director's position cost of $64,524.
- Continuation of the General Fund contribution of $50,000 to the Intergovernmental Partnership Program.

In 2000-01, the Board continued the Intergovernmental Partnership Program and appropriated a General Fund contribution of $50,000 to the Program. The fund was earmarked to match, on a dollar-for-dollar basis, contributions from participating cities for the acquisition of additional library materials that were not funded in the 2000-01 budget. The Program was designed to further promote the cooperative effort between the cities and the County in improving the library system and public services. All four cities with a branch library participated in the Program which provided a total of $95,000 for library materials in 2000-01. The proposed budget recommends the continuation of the Program and the General Fund contribution of $50,000 for 2001-02. This represents the fourth year's funding of the Intergovernmental Partnership Program.

615—UC Cooperative Extension

Education

Gary Johnston, *Cooperative Extension Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$133,676	$183,142	$215,244	$198,047	$14,905
Services & Supplies	131,068	150,260	147,983	147,198	(3,062)
Fixed Assets	743	43,290	0	0	(43,290)
Total Appropriations	$265,487	$376,692	$363,227	$345,245	($31,447)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$265,487	$376,692	$363,227	$345,245	($31,447)
Allocated Positions	4.0	5.0	5.0	5.0	0.0
Temporary (Full-Time Equivalent)	0.2	0.2	0.7	0.2	0.0
Total Staffing	4.2	5.2	5.7	5.2	0.0

Purpose

The University of California Cooperative Extension provides agricultural, consumer science, youth development, applied research, and educational programs throughout the County. Its mission is to develop, extend, and promote the use of research-based knowledge to solve specific problems, improve practices, and implement new technologies for agriculture, natural resources, food and nutrition, and human and community development. Although not mandated, County support is governed by Education Code Section 32330.

Major Budget Changes

Salaries & Employee Benefits

➢ $14,905	Negotiated salary and benefits adjustments.

Services & Supplies

➢ $9,270	Increase in motor pool rates.
➢ ($12,965)	Decrease in centrally budgeted data processing charges.

Program Discussion

The recommended 2001-02 County budget for the Cooperative Extension (CE) program totals $345,245. This funding provides for clerical/support staff, operational support, and office facilities of the Department. In addition to the County's contribution, CE expects to receive $2,638,354 in State and federal funding for University of California salaries and other direct support. In addition, individual cooperators, agricultural organizations, and allied industries also provide in-kind support, in the form of land, labor, equipment, and materials necessary to conduct applied research trials throughout the County.

A new area livestock and natural resource advisor position housed in Stanislaus County and serving San Joaquin County has been approved for UC funding. A request for UC funding of a resource management, water quality advisor for San Joaquin County has been made for 2001-02. This position would greatly enhance CE's ability to provide technical resource information and to conduct applied research addressing Ag/urban/natural resource interface issues. Likewise it would help provide CE with necessary technical expertise for CE involvement in the San Joaquin Multi-Species Habitat Conservation and Open Space Plan (SJMSCP) Technical Advisory Committee (TAC).

Ongoing applied research trials with local growers continue to provide scientific guidelines/recommendations that increase their agricultural production while reducing operational costs. Research highlights this year include:

- ➢ Two UC Biologically Integrated Farming System grants, combined with grower and industry monies, have established projects in grapes and walnuts aimed at reducing pesticide use as well as increasing efficiency of pesticides that are used. A Countywide network of 17 automated weather stations established previously with UC support provides weather and pest monitoring data in support of these projects.

- Study of pruning practices has led to more ergonomic equipment and shears, improved worker safety, and new tree and vine pruning techniques.
- A new nematode resistant Lima bean variety will increase yields 200-400 pounds per acre in the County and lessen the reliance on soil fumigants.
- Rice production revenues in the County are expected to increase by $1 million as a result of two new quality rice varieties (M-103 and M-104).
- New efficient milk pump vacuum technology has helped one-third of the dairies in the County recoup the cost of this equipment within two years of installation.
- CE and the County Solid Waste Division are co-sponsoring landscape management seminars for local businesses, landfill users, and landscape gardeners as a means to help reduce green waste going into landfill. Funding sources include California Integrated Waste Management Board, and cities within the County.

Supplemental Request

The Cooperative Extension Director has submitted a supplemental request of $17,982 to provide County funding of a Master Gardener Coordinator position. The Master Gardener Coordinator position would enable Cooperative Extension to establish an adult volunteer Master Gardener Program for the County. With increased demand for gardening information, establishing this program would provide trained volunteers who would then extend their knowledge to County residents.

2000-01 Accomplishments

1. Completed Environmental Stewardship Training for two thirds of the County dairy producers, approaching certification for the California Dairy Quality Assurance Program.
2. Continued the expansion of nutrition and money management training with workshop training on food resource management, stretching the food dollar, food safety, and nutrition to 1,183 low-income households.
3. Continued to actively participate in the Glassy-winged Sharpshooter task force eradication response plan, education efforts, and information disseminating activities which included coordinating workshops for the Ag Commissioner staff.

2001-02 Objectives

1. To enhance competitiveness, profitability, and long-term sustainability of San Joaquin County agriculture.
2. To help ensure a healthy and safe environment of San Joaquin County children in day care by providing nutrition and food safety training to day care professionals.

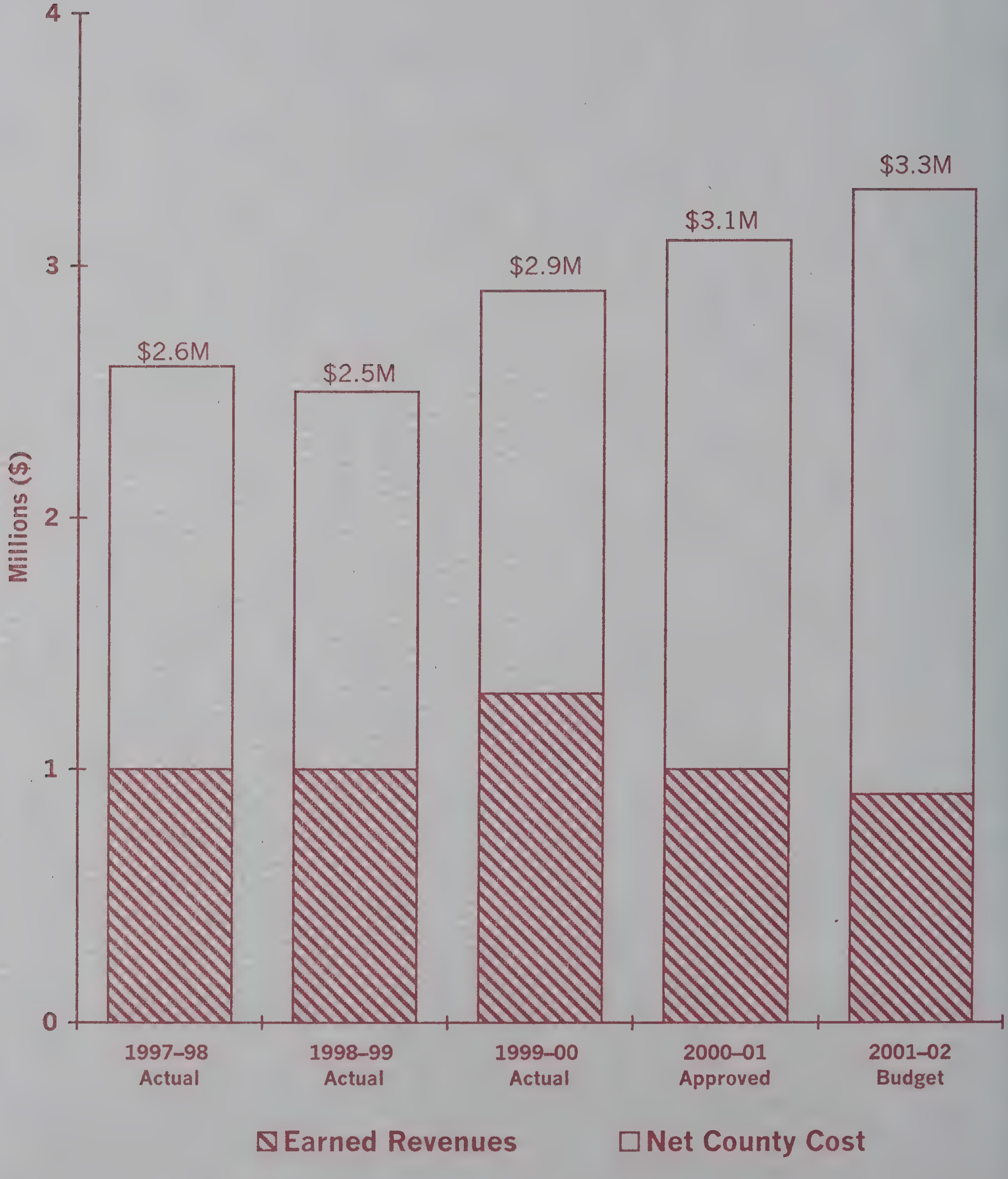
Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Meeting Attendance	14,717	11,153	10,256	11,237	11,800
Newsletter Circulation	97,409	74,180	91,346	100,276	103,285
Publication Distribution	11,316	8,557	2,325	8,745	7,430
Telephone Inquiries	22,662	25,013	18,127	16,540	17,040
Consultations	11,070	10,827	9,537	10,230	10,740

Parks & Recreation

Parks & Recreation

Change In Program Expenditures



Parks & Recreation

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
703	*Parks & Recreation*	I-2	$2,925,094	$3,505,839	$3,163,586	$238,492
708	*Cultural Services*	I-5	156,841	161,546	161,546	4,705
	Total - Parks & Recreation		**$3,081,935**	**$3,667,385**	**$3,325,132**	**$243,197**

703—Parks & Recreation

Parks & Recreation

Craig Ogata, *Facilities Management Director*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,630,778	$1,971,612	$2,273,359	$2,122,707	$151,095
Services & Supplies	993,628	1,048,294	1,383,990	1,287,390	239,096
Other Charges	2,132	2,500	3,430	3,430	930
Fixed Assets	161,848	58,595	206,001	111,000	52,405
Total Expenditures	$2,788,386	$3,081,001	$3,866,780	$3,524,527	$443,526
Expenditure Reimbursements	(46,765)	(155,907)	(360,941)	(360,941)	(205,034)
Total Appropriations	$2,741,621	$2,925,094	$3,505,839	$3,163,586	$238,492
Earned Revenues By Source					
Charges for Services	$1,223,989	$988,390	$876,478	$876,478	($111,912)
Miscellaneous Revenues	4,632	5,100	5,600	5,600	500
Operating Transfers In	9,603	4,500	8,600	8,600	4,100
Total Revenues	$1,238,224	$997,990	$890,678	$890,678	($107,312)
Net County Cost					
Discretionary	$1,503,397	$1,927,104	$2,615,161	$2,272,908	$345,804
Allocated Positions	36.0	39.0	43.0	39.0	0.0
Temporary (Full-Time Equivalent)	13.7	12.7	12.7	12.7	0.0
Total Staffing	49.7	51.7	55.7	51.7	0.0

Purpose

Parks and Recreation functions are the responsibility of the Facilities Management Division. The Division plans, develops, operates, and maintains a system of regional parks, maintains the landscaping at various County-owned facilities and community parks, and manages the eight County Service Areas. These activities are not mandated, however, County parks developed using State or federal funds must be maintained for public recreation services.

Major Budget Changes

Salaries & Employee Benefits

➢ $135,524	Negotiated salary and benefits adjustments.
➢ $6,000	Increase in budgeted overtime.
➢ $9,571	Increase in cost for part-time and contract staff.

Services & Supplies

➢ $40,303	Increase in motor pool costs.
➢ $15,700	Increase in utility costs at County Service Areas and community parks.
➢ $12,513	Increase in costs for Information Systems support.
➢ $15,700	Increase in various Zoo operating expenses.
➢ $118,197	Increase in cost of Casualty Insurance.
➢ $9,325	Increase in cost for bottled water and garbage pickup.
➢ $9,100	Picnic table and barbecue replacements.
➢ $9,000	Security alarm costs.
➢ $10,000	Increase in projects funded through donations from Zoological Society and others.

Fixed Assets

➢ $70,000	Replacement leaf sweeper, mower, scooters, and water pump.
➢ $6,000	Emergency power generators and drain cleaning machine for Zoo.
➢ $35,000	Systems furniture for Park Administrative Office.

Expenditure Reimbursements

➢ $36,750	Increase in reimbursement from County Service Areas.
➢ $19,056	Cost Allocation Plan adjustment.
➢ $151,239	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Revenues

➢ $10,000	Increase in Micke Grove facility rental and Zoo admission revenue.
➢ $14,000	Increase in parking revenue.
➢ $15,000	Increase in Dos Reis camping revenue.
➢ ($151,239)	Adjustment resulting from GASB 34 accounting changes for internal service activities.

Program Discussion

The 2001-02 recommended budget for Parks and Recreation provides increased funding for park and zoo operational expenses and for various equipment including replacement scooters and portable emergency power generators. The budget also continues part-time staff support for Nature Center interpretive program activities.

In 2001-02, the Division will continue to work on addressing long-range domestic water issues at Micke Grove Park and will evaluate options for relocation of storm drainage adjacent to the railroad track. Staff will also assist the Zoological Society with its efforts to raise capital funds for renovation of the Micke Grove Zoo East End.

Planned improvement and maintenance projects include installation of playground equipment at Raymus Village, Taft, and Micke Grove Parks and replacement of basketball courts at Larch Clover, Eastside, and Garden Acres Parks.

Once State guidelines are established for implementation of Proposition 12 (Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2000), projects recommended by staff and the Parks Commission will be brought to the Board for programming approval.

Supplemental Request

Park Workers (4)

The Facilities Management Director is requesting funding in the amount of $342,253 for four Park Workers, three vehicles with utility beds, and related equipment and supplies.

One of the requested Park Worker positions would address increased service demands at Micke Grove Park including

Workload Data

	Actual			Est./Act.	Projected
	1997-98	1998-99	1999-00	2000-01	2001-02
Total Park Visitors	958,275	1,041,062	1,159,030	1,208,000	1,260,000
Oak Grove Park	191,692	200,120	228,966	240,000	247,000
Micke Grove Park	539,188	542,746	594,278	625,000	655,000
Stillman Magee Park	15,178	18,470	17,890	18,000	18,000
Westgate Landing	36,887	37,905	41,013	41,000	45,000
Dos Reis Park	83,752	99,963	124,667	131,000	135,000
Mossdale Crossing Park	21,578	68,358	82,391	83,000	85,000
Regional Sports Complex	70,000	73,500	69,825	70,000	75,000

customer assistance, event setup/monitoring, distribution of bottled water, and facility opening/closing. Full-year staff costs for this position are $37,663.

Also, three Park Worker positions with vehicles and related supplies are requested to provide maintenance at community parks. These positions are intended to offset decreases in the number of work program participants available for park maintenance and would result in an increased level of service provided to community parks. New Park Workers would be assigned to Kennedy, West Jackson, Larch Clover, Taft, Boggs Tract, Madison, East Side, Garden Acres, and Gianone Parks. Total cost of this request including vehicles and supplies is $304,590.

2000-01 Accomplishments

1. Completed Phase II of the Micke Grove Park Master Plan and Micke Grove Zoo East End Development/Master Plan.
2. Hired consultants to assist in addressing domestic water issues and storm drain relocation at Micke Grove Park. Installed carbon water filters at five locations.
3. Began work on Gianone Park parking lot expansion, Courthouse irrigation and landscaping project, and Oak Grove Park Lake erosion study.
4. Updated Park Division Fee policy.
5. Replaced or repaired baseball field fencing at East Side, Garden Acres, Kennedy, and Madison Parks.

2001-02 Objectives

1. To address domestic water issues and impacts of railroad expansion at Micke Grove Park.
2. To complete playground replacement projects at Raymus Village and Taft Parks.
3. To complete the Stillman Magee Park Master Plan.
4. To secure Proposition 12 funding for acquisition of regional park land in southern San Joaquin County.
5. To seek funds for project design and construction of Phase I of the Micke Grove Zoo East End Project.

708—Cultural Services

Parks & Recreation

David L. Baker, *County Administrator*

General Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$138,897	$156,841	$161,546	$161,546	$4,705
Total Appropriations	$138,897	$156,841	$161,546	$161,546	$4,705
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$138,897	$156,841	$161,546	$161,546	$4,705

Purpose

This budget contains contributions to organizations that provide cultural services.

Major Budget Changes

- $4,705 Increased contribution for operational costs at the Museum.

Program Discussion

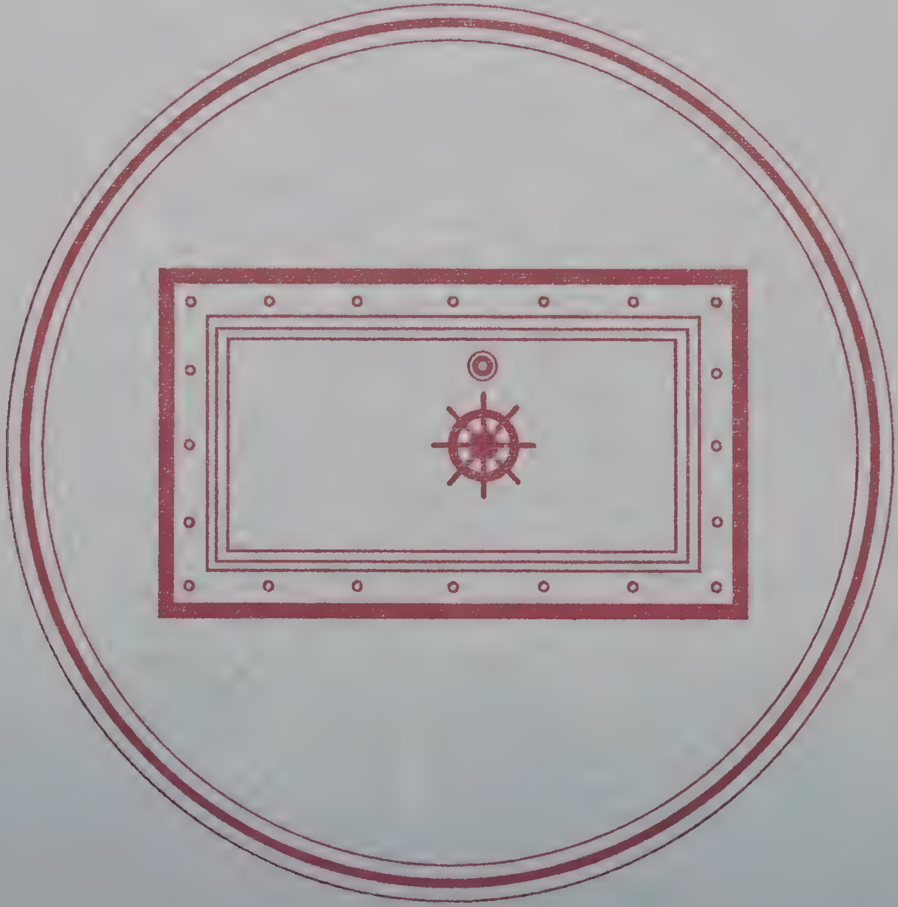
The San Joaquin County Historical Society has a contractual arrangement with the County to operate and maintain Museum facilities located within the Micke Grove Park. The County assists with facility maintenance services and supplies water to the Museum facilities. The 2001-02 recommended contribution to the Historical Society is $161,546, which represents an increase of $4,705 from 2000-01.

In 2001-02, the Historical Society plans to proceed with construction of various new facilities including a Museum Collection Conservation/Storage Facility, Ag Exhibit Building, and an Ag Equipment Restoration Shop. Conceptual approval of the construction projects has been granted, subject to review of specific project details by the County Public Facilities Steering Committee and Board of Supervisors. A one-time County contribution totaling $55,580 was appropriated in the 2000-01 Public Improvement budget to assist with construction and to offset County permit and inspection fees. These funds will be carried forward to the new fiscal year.

In the current year, a major focus of the Historical Society has been the relocation of the Julia Weber Home. This project involves moving the building structure from its current location near West Lane and Bianchi Road in Stockton, to just north of the current Museum boundary within Micke Grove Park. Plans include reassembling and rehabilitating the building to serve as a park attraction and location for weddings, business gatherings, and other special events. Eventually, in conjunction with the overall Park Master Plan, the Historical Society anticipates that this facility will serve as the front entrance to the Museum.

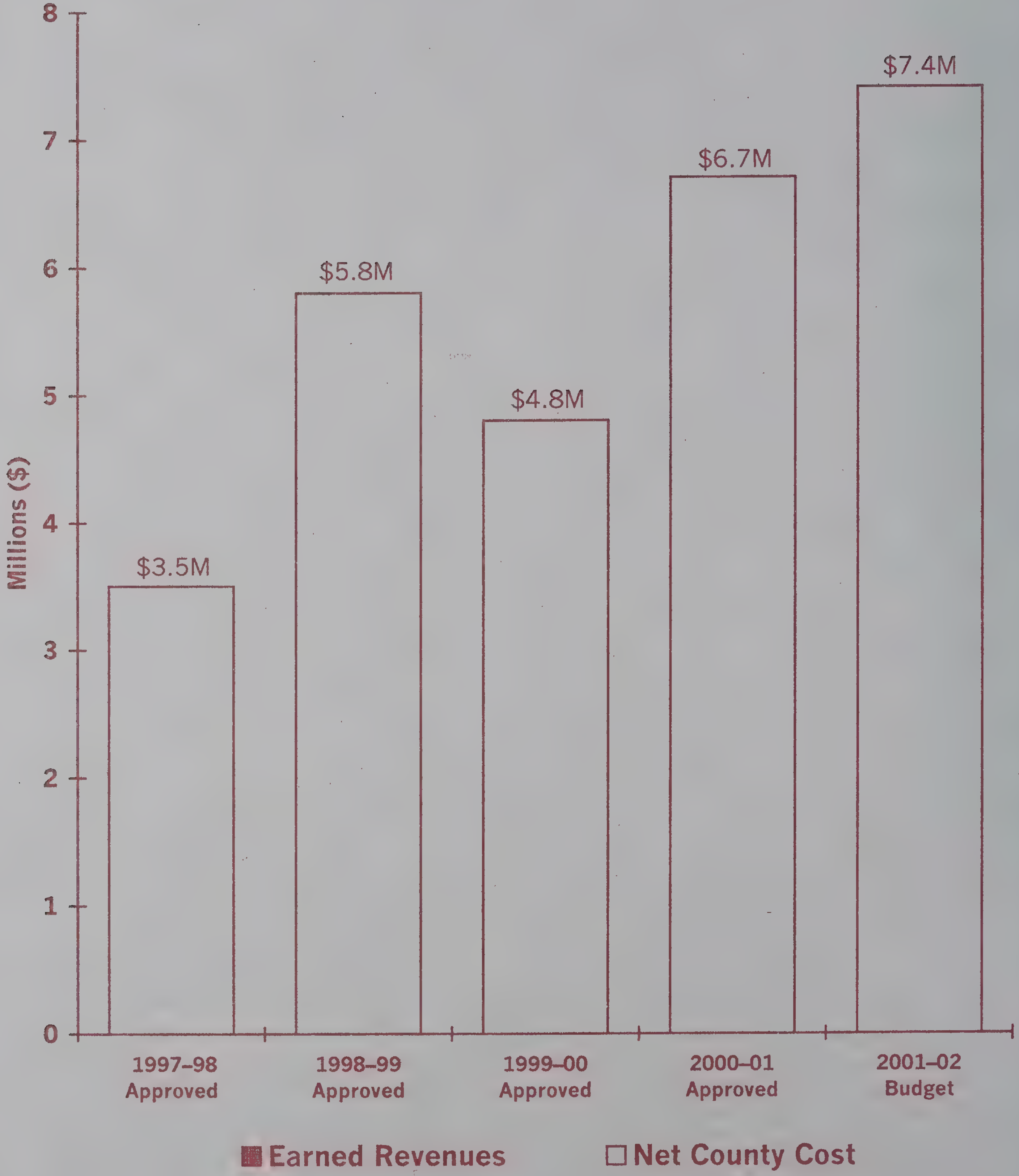
The 2001-02 recommended Public Improvement budget (#148) includes a one-time allocation of $3,500 to offset County permit and inspection fees related to the Julia Weber Home project. Future County support costs will include some minor facility maintenance, but operational costs will be funded through endowment capital raised by the Historical Society.

Contingencies



Contingencies

Change In Program Expenditures



Contingencies

Appropriations

		Page Number	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
1066	*Reserve for Contingencies*	J-2	$6,650,800	$7,400,000	$7,400,000	$749,200
	Total - Contingencies		**$6,650,800**	**$7,400,000**	**$7,400,000**	**$749,200**

1066—Reserve for Contingencies

Contingencies

David L. Baker, *County Administrator*

Contingency Fund	1999-00 Actual	2000-01 Approved	2001-02 Request	2001-02 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$444,164	$0	$0	$0	$0
Provisions for Contingencies	0	6,650,800	7,400,000	7,400,000	749,200
Total Appropriations	$444,164	$6,650,800	$7,400,000	$7,400,000	$749,200
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$444,164	$6,650,800	$7,400,000	$7,400,000	$749,200

Purpose

This budget provides funds to meet unforeseen expenditures in Countywide operating budgets.

Major Budget Changes

Provisions for Contingencies

➢ $749,200	Increase recommended contingency reserve level to $7.4 million.

Program Discussion

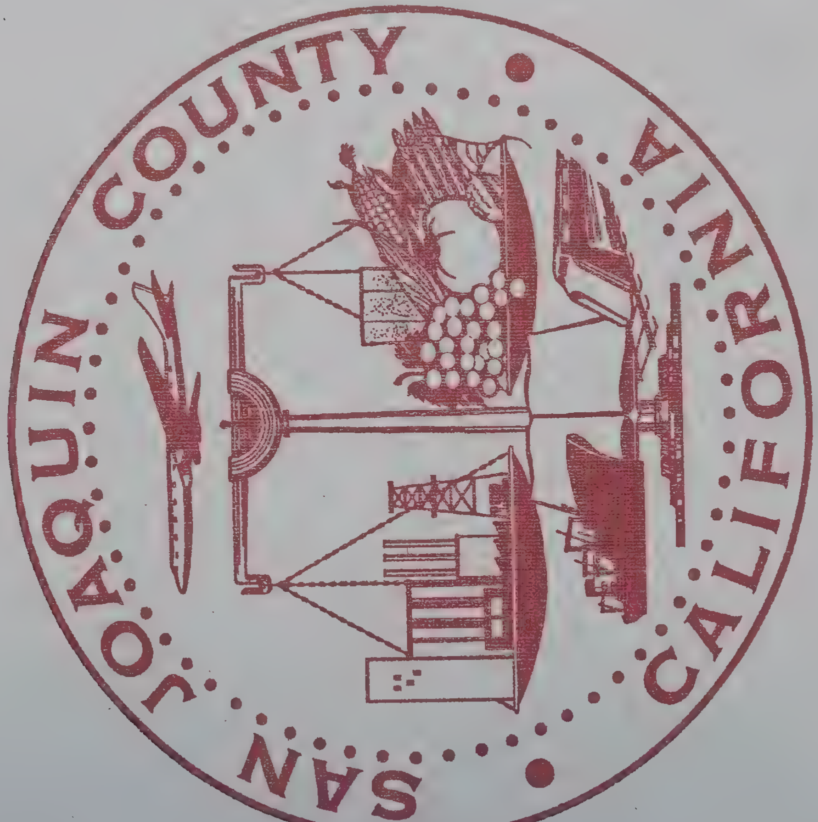
The Reserve for Contingencies budget is for unanticipated requirements occurring in all County operations during the fiscal year. While State statutes provide that up to 15% of the total of all other appropriations can be placed in reserve, the amount historically reserved for the County's budget has been at a much lower level as illustrated in the chart below.

The 2001-02 recommended budget sets the contingency reserve at $7.4 million, or 1% of the County's operating budget. This will provide for employee salary and benefits adjustments, and potential energy costs, serve as a hedge against adverse State and federal actions, and replenish the reserve.

Fiscal Year	Adopted Budget Excluding Enterprise Funds	GASB 34 Accounting Changes*	Adjusted Budget (Net of GASB 34 Changes)	Contingency	% of Adjusted Budget
1996-97	$596,653,319	($17,653,962)	$578,999,357	$4,030,053	.70%
1997-98	583,650,053	(18,783,443)	564,866,610	3,465,000	.61%
1998-99	598,601,658	(20,897,312)	577,704,346	5,790,000	1.00%
1999-2000	638,201,281	(24,505,857)	613,695,424	4,778,890	.78%
2000-01	769,727,612	(25,975,503)	743,752,109	6,650,800	.89%
2001-02 Recommended	739,608,398	*(Reflected in Proposed Budget)*	739,608,398	7,400,000	1.00%

**Effective 2001-02, GASB 34 requires counties to reclassify service charges between county departments as expenditure reimbursements (offsets) instead of revenues. As a result of this accounting change, the 2001-02 overall County budget has been reduced by approximately $31 million. For comparison purposes, prior years' budgets have been adjusted to reflect GASB 34 impacts.*

Special Districts


SAN JOAQUIN COUNTY
CALIFORNIA

The following is a listing of the 2000-01 Approved and 2001-02 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 2000-01.

The recommended appropriations for the 2001-02 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation growth, year-end fund balance estimates, and a determination of 2001-02 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during Final Budget Hearing in June of 2001.

Lighting Districts	
Ash Street	$18,352
Boggs Tract	3,747
Burkett Gardens	31,250
Burkett Garden Acres	12,982
Eastview	9,080
Elkhorn	5,231
Farmington	2,069
Linden	10,087
Lockeford	16,212
Mariposa Heights	3,005
Mission Village	3,786
Morada Estates	5,711
Morada Manor	2,228
North Oaks	3,290
North Wilson Way	12,160
Northeast Stockton	39,713
Oro Street	19,379
Plymouth Village	21,968
Rancho Village	1,003
Ripon	127,458
Shasta Avenue	5,096
Shippee–French Camp	1,854
Silva Gardens	1,906
South French Camp	2,812
Southwest Stockton	10,050
Stockton No. 5	2,360
Tuxedo–Country Club	12,788
Victor	2,666
West Lane	3,223
West Stockton	45,958
Woodbridge	32,058
Total – Lighting Districts	**$469,482**

Maintenance Districts	
Acampo	$426,878
Almond Park	25,374
Ashley	1,897
Bear Creek Terrace	17,509
Bowling Green	3,249
Colonial Heights	402,922
Corral Hollow	35,484
Country Club Vista	19,251
Elkhorn	50,533
Gayla Manor	68,602
Lambert Village	6,416
Lincoln Village	1,346,616
Lockeford	3,612
Maurland Manor	35,314
Mokelumne Acres	164,177
Morada Acres	23,716
Morada Estates	61,189
Morada Manor	32,962
Pacific Gardens	795,759
Rancho San Joaquin	38,355
Raymus Village	246,515
Riviera Cliffs	3,970
Shaded Terrace	62,331
Spring Creek Estates	40,253
Summer Home Estates	3,386
Sunnyside Estates	28,339
Walnut Acres	42,779
Wilkinson Manor	167,450
Wilkinson Manor–Zone A	41,075
San Joaquin Water Works #2	63,336
Total – Maintenance Districts	**$4,259,249**

Water Conservation & Flood Control	
San Joaquin County Flood Control & Water Conservation	$1,080,871
Flood Control Zone 9	3,909,925
Flood Control Zone 10	123,720
Water Investigation–Zone 2	1,017,368
#17 Levee System	120,000
Flood Control Assess Dist #96–1	389,000
East San Joaquin Parties Authority	57,900
Mokelumne River Water & Power Authority	23,101
Total – Water Conservation & Flood Control	**$6,721,885**

Special District Budgets

Fire Protection Districts	
Delta Fire Protection	**$146,072**

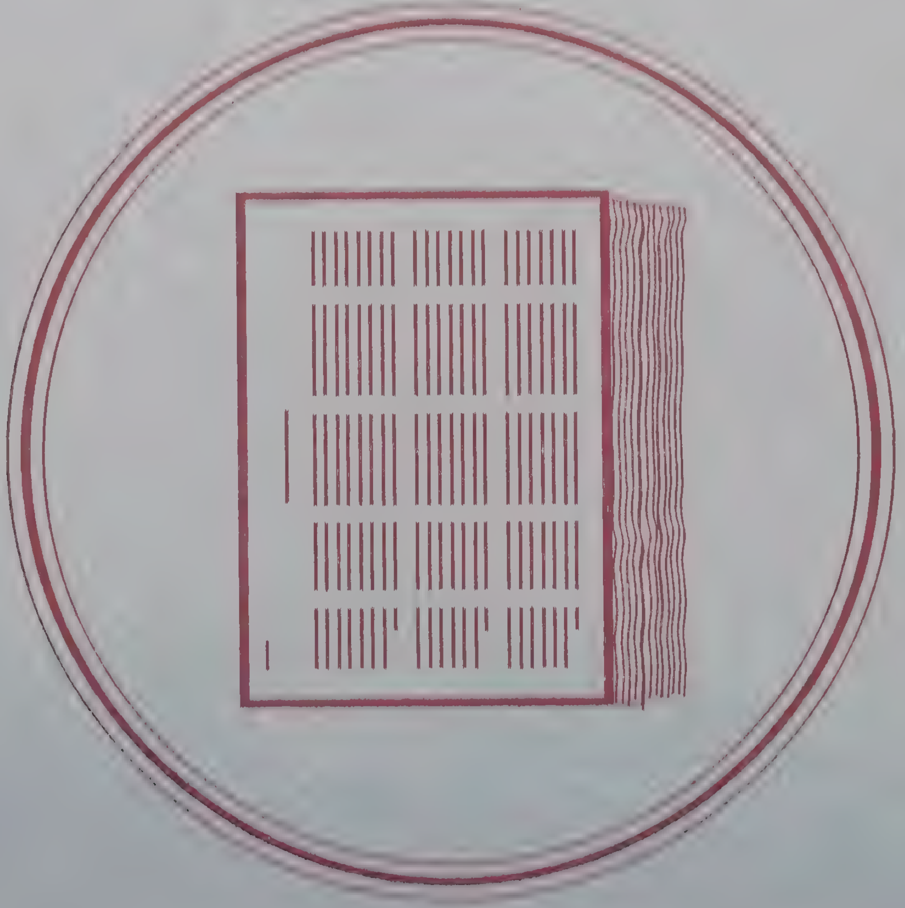
County Service Areas (Parks)	
#1 Boggs Tract Park	$6,673
#2 Madison Park	25,682
#3 Garden Acres & Eastside Parks	30,362
#4 Lathrop Park	108,395
#5 Raymus Village Park	16,988
#8 Taft Park	29,270
#11 Larch Clover Park	2,613
#48 Woodbridge Community Park	59,546
Total – CSAs (Parks)	**$279,529**

County Service Areas (Public Works)	
#3A Tallahatchey Terrace	$9,593
#12 Thornton	121,726
#14 Victor	30,091
#15 Waterloo/99	136,738
#16 Par Country	66,343
#17 Cherokee Ind Park	36,074
#18 Fairway Estates	30,104
#21 Oak Creek	6,917
#23 Granada Glen	11,490
#24 Moznett Estates	6,959
#25 Capewood	2,187
#29 Forest Lake	14,564
#30 Manteca Ind Park	41,353
#31 Saddle City	216,899
#35 Los Ranchos	55,705
#36 Lloyd Lane	4,296
#36A Lloyd Lane	2,988
#36B Lloyd Lane	3,271
#37 Marty Court	2,968
#41 Eaglecrest	9,545
#42 Blatt Estates	8,595
#43 Clements	37,849
#44 Apricot Acres	94,550
#45 Lockeford Bluffs	7,830
#46 Morada North	81,700
#47 Hempstead Court	6,256
#49 Rural Intersec Light	6,802
#50 Patterson Pass Business Park	12,066
#51 Acampo Village	2,453
#53 Hazardous Waste Management	1,296,800
#54 NPDES	865,600
#55 Shaylynn Estates	3,021
Total – CSAs (Public Works)	**$3,233,333**

Community Services Districts	
Mountain House	**$1,970,342**

Total–Districts Governed By The Board of Supervisors	**$17,079,892**

Budget Schedules



State Controller
County Budget Act

County Budget Form
Schedule 1

County of San Joaquin
State of California
Summary of County Budget
For Fiscal Year 2001–02

		Available Financing				Financing Requirements		
Fund	Fund Code	Fund Balance Unreserved/ Undesignated June 30, 2001	Cancellation of Prior Year Reserves	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves and/or Designations (New or Incr.)	Total Financing Requirements
Countywide Funds								
General	1	8,006,443	0	535,490,588	543,497,031	535,497,031	8,000,000	543,497,031
Road	2	0	0	46,840,328	46,840,328	46,122,227	718,101	46,840,328
Capital Outlay	4	(27,627,629)	0	45,171,961	17,544,332	17,544,332	0	17,544,332
Fish & Game	5	0	0	17,545	17,545	17,545	0	17,545
Mental Health & Substance Abuse	7	1,645,751	0	68,342,265	69,988,016	69,988,016	0	69,988,016
JTPA	8	0	0	19,911,456	19,911,456	19,911,456	0	19,911,456
Rabies Treatment	10	24,985	35,015	918,662	978,662	978,662	0	978,662
Contingency	11	6,316,349	0	1,083,651	7,400,000	7,400,000	0	7,400,000
General Reserve	12	0	0	0	0	0	0	0
Supplemental Local Law Enforcement	20	96,179	0	696,524	792,703	792,703	0	792,703
Local Law Enforcement Grant	24	0	0	0	0	0	0	0
DA Narcotics Enforcement	34	0	0	160,000	160,000	160,000	0	160,000
Sheriff Narcotics Enforcement	35	0	0	47,329	47,329	47,329	0	47,329
Recorder Equipment/Automation	37	0	0	770,000	770,000	332,033	437,967	770,000
Family Support	38	459,880	0	16,095,219	16,555,099	16,095,219	459,880	16,555,099
Community Infrastructure	39	6,023,000	0	1,640,742	7,663,742	7,663,742	0	7,663,742
Children & Families	41	0	0	340,322	340,322	340,322	0	340,322
Substance Abuse & Crime Prevention	47	0	0	2,560,930	2,560,930	2,560,930	0	2,560,930
Total Countywide Funds		(5,055,042)	35,015	740,087,522	735,067,495	725,451,547	9,615,948	735,067,495
Less Than Countywide Funds								
Road District 1	13	466,734	0	425,000	891,734	891,734	0	891,734
Road District 2	14	2,366,628	0	188,100	2,554,728	2,554,728	0	2,554,728
Road District 3	15	625,649	0	865,500	1,491,149	1,491,149	0	1,491,149
Road District 4	16	1,442,700	0	1,633,500	3,076,200	3,076,200	0	3,076,200
Road District 5	17	1,236,466	0	1,253,500	2,489,966	2,489,966	0	2,489,966
County Library	18	74,038	0	3,579,036	3,653,074	3,653,074	0	3,653,074
Total Less Than Countywide Funds		6,212,215	0	7,944,636	14,156,851	14,156,851	0	14,156,851
Grand Total		1,157,173	35,015	748,032,158	749,224,346	739,608,398	9,615,948	749,224,346

State Controller
County Budget Act

County Budget Form
Schedule 2

County of San Joaquin
State of California
Analysis of Fund Balance Unreserved/Undesignated
For Fiscal Year 2001–02

Fund	Fund Code	Fund Balance (per Auditor) as of June 30, 2001 (Estimated)	Less: Fund Balance – Reserved/Designated June 30			Fund Balance Unreserved/ Undesignated June 30, 2001 (Estimated)
			Encumbrances	General & Other Designations	Designations	
Countywide Funds						
General	1	18,956,443	7,500,000	0	3,450,000	8,006,443
Road	2	15,000,000	15,000,000	0	0	0
Capital Outlay	4	31,272,371	56,900,000	0	2,000,000	(27,627,629)
Fish & Game	5	155,430	0	0	155,430	0
Mental Health & Substance Abuse	7	27,924,152	22,000,000	0	4,278,401	1,645,751
JTPA	8	1,212,303	350,000	0	862,303	0
Rabies Treatment	10	97,720	0	0	72,735	24,985
Contingency	11	6,316,349	0	0	0	6,316,349
General Reserve	12	5,503,085	0	5,503,085	0	0
Supplemental Local Law Enforcement	20	158,340	0	0	62,161	96,179
Local Law Enforcement Grant	24	0	0	0	0	0
DA Narcotics Enforcement	34	434,467	0	0	434,467	0
Sheriff Narcotics Enforcement	35	18,431	0	0	18,431	0
Recorder Equipment/Automation	37	1,049,883	250,000	0	799,883	0
Family Support	38	459,880	0	0	0	459,880
Community Infrastructure	39	7,237,229	0	0	1,214,229	6,023,000
Children & Families	41	0	0	0	0	0
Substance Abuse & Crime Prevention	47	0	0	0	0	0
Total Countywide Funds		115,796,083	102,000,000	5,503,085	13,348,040	(5,055,042)
Less Than Countywide Funds						
Road District 1	13	716,734	250,000	0	0	466,734
Road District 2	14	2,516,628	150,000	0	0	2,366,628
Road District 3	15	775,671	150,000	0	22	625,649
Road District 4	16	2,642,700	1,200,000	0	0	1,442,700
Road District 5	17	1,836,466	600,000	0	0	1,236,466
County Library	18	224,598	0	0	150,560	74,038
Total Less Than Countywide Funds		8,712,797	2,350,000	0	150,582	6,212,215
Grand Total		124,508,880	104,350,000	5,503,085	13,498,622	1,157,173

State Controller
County Budget Act

County Budget Form
Schedule 3

County of San Joaquin
State of California

Detail of Provisions For Reserves/Designations
(With Supplemental Data Affecting Reserve/Designation Balances)
For Fiscal Year 2001–02

Description	Reserves/ Designations Balance as of June 30, 2001	Amount Made Available for Financing By Cancellation		Increase or New Reserves/Desig. to be Provided in Budget Year		Total Reserves/ Designations for Budget Year	Fund
		Recommended	Approved/ Adopted by the Board of Supv.	Recommended	Approved/ Adopted by the Board of Supv.		
Designated-Animal Shelter	450,000	0	0	0	0	450,000	General
Designated-HR/Financial System	3,000,000	0	0	3,500,000	3,500,000	6,500,000	General
Designated-Property Tax System	0	0	0	2,000,000	2,000,000	2,000,000	General
Designated-Infrastructure Local Match	0	0	0	2,000,000	2,000,000	2,000,000	General
General Reserve	5,503,085	0	0	500,000	500,000	6,003,085	General Reserve
Equipment/Capital Project	0	0	0	718,101	718,101	718,101	Road
Courthouse Master Plan	2,000,000	0	0	0	0	2,000,000	Capital Outlay
Equipment	155,430	0	0	0	0	155,430	Fish & Game
Designated-Employment Training	862,303	0	0	0	0	862,303	JTPA
Equipment/Capital Project	4,278,401	0	0	0	0	4,278,401	Mental Health & Subs Abuse
Equipment/Capital Project	72,735	35,015	35,015	0	0	37,720	Rabies Treatment
Equipment/Capital Project	22	0	0	0	0	22	Road District #3
State Controller's Audit on ERAF	150,560	0	0	0	0	150,560	Library
Designated–COPs Programs	62,161	0	0	0	0	62,161	Supplemental Local Law Enforce
Designated–LLEBG Programs	0	0	0	0	0	0	Local Law Enforcement Grant
Equipment	434,467	0	0	0	0	434,467	DA Narcotics Enforcement
Equipment	18,431	0	0	0	0	18,431	Sher. Narcotics Enforcement
Equipment	799,883	0	0	437,967	437,967	1,237,850	Recorder Equip/Automation
Designated–Child Support Enforce	0	0	0	459,880	459,880	459,880	Family Support
Equipment/Capital Project	1,214,229	0	0	0	0	1,214,229	Community Infrastructure
Total	19,001,707	35,015	35,015	9,615,948	9,615,948	28,582,640	

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY SOURCE	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
PROPERTY TAXES - CURRENT SECURED	52,487,316	59,911,944	62,576,500	62,576,500
PROPERTY TAXES - CURRENT UNSECURED	3,746,757	3,866,428	3,900,299	3,900,299
PROPERTY TAXES - PRIOR UNSECURED	9,713	37,332	37,000	37,000
SUPPLEMENTAL PROPERTY TAXES - CURRENT	1,410,194	1,623,590	1,801,600	1,801,600
SUPPLEMENTAL PROPERTY TAXES - PRIOR	10,331	9,782	10,500	10,500
SALES AND USE TAXES	11,200,457	12,500,000	13,437,500	13,437,500
OTHER TAXES	9,117,917	7,854,200	17,055,265	17,055,265
TOTAL TAXES	77,982,685	85,803,276	98,818,664	98,818,664
LICENSES, PERMITS AND FRANCHISES	3,780,624	4,072,861	4,331,832	4,331,832
FINES, FORFEITURES AND PENALTIES	7,044,855	6,768,296	7,339,745	7,339,745
REVENUE FROM USE OF MONEY AND PROPERTY	9,286,805	12,242,629	11,325,211	11,325,211
STATE	240,505,380	281,409,231	308,844,648	308,809,648
FEDERAL	135,287,979	143,243,566	157,035,079	157,035,079
OTHER	1,284,646	1,611,026	2,102,445	2,102,445
CHARGES FOR SERVICES	68,240,441	72,689,585	61,270,997	61,207,871
MISCELLANEOUS REVENUES	8,401,313	9,068,060	8,497,542	8,497,542
OTHER FINANCING SOURCES	67,811,995	92,635,641	88,564,121	88,564,121
GRAND TOTAL	619,626,723	709,544,171	748,130,284	748,032,158

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY FUND	FUND CODE	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
COUNTY WIDE FUNDS					
GENERAL	01	469,329,117	527,728,238	535,588,714	535,490,588
ROAD	02	29,257,859	30,625,787	46,840,328	46,840,328
CAPITAL OUTLAY	04	13,850,445	29,139,687	45,171,961	45,171,961
FISH AND GAME	05	44,793	29,144	17,545	17,545
MH/SUBSTANCE ABUSE	07	59,386,507	65,016,606	68,342,265	68,342,265
J. T. P. A.	08	17,965,543	24,502,336	19,911,456	19,911,456
RABIES TREATMENT	10	727,550	889,231	918,662	918,662
CONTINGENCY	11	1,592,335	2,373,179	1,083,651	1,083,651
SUPPLE LOCAL LAW ENF	20	724,443	749,827	696,524	696,524
LOCAL LAW ENF GRANT	24	829,637			
DA-NARC ENFORCE	34	94,086	160,000	160,000	160,000
SHERIFF-NARC ENFORCE	35	51,921	8,000	47,329	47,329
RECORDERS EQUIP/AUTO	37	618,294	715,500	770,000	770,000
FAMILY SUPPORT	38	15,491,371	15,256,674	16,095,219	16,095,219
COMMUN INFRA-STRUCT	39	2,342,218	1,952,902	1,640,742	1,640,742
CHILDREN & FAMILIES	41	307,283	328,395	340,322	340,322
SUB ABUSE/CRIME PREV	47			2,560,930	2,560,930
TOTAL COUNTY WIDE FUNDS		612,613,402	699,475,506	740,185,648	740,087,522
LESS THAN COUNTY WIDE FUNDS					
ROAD DIST # 1	13	368,366	410,100	425,000	425,000
ROAD DIST # 2	14	164,630	2,376,338	188,100	188,100
ROAD DIST # 3	15	790,307	838,950	865,500	865,500
ROAD DIST # 4	16	1,500,684	1,745,394	1,633,500	1,633,500
ROAD DIST # 5	17	1,096,350	1,246,179	1,253,500	1,253,500
LIBRARY	18	3,092,984	3,451,704	3,579,036	3,579,036
TOTAL LESS THAN COUNTY WIDE FUND		7,013,321	10,068,665	7,944,636	7,944,636
GRAND TOTAL		619,626,723	709,544,171	748,130,284	748,032,158

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
	TAXES					
1001-0000	PROPERTY TAXES-CURRENT-SECURED	47,169,165	54,062,664	56,396,000	56,396,000	
1001-0000	PROPERTY TAXES-CURRENT-SECURED	287,340	310,000	325,500	325,500	ROAD DIST # 1
1001-0000	PROPERTY TAXES-CURRENT-SECURED	128,900	137,500	144,000	144,000	ROAD DIST # 2
1001-0000	PROPERTY TAXES-CURRENT-SECURED	591,062	614,000	645,000	645,000	ROAD DIST # 3
1001-0000	PROPERTY TAXES-CURRENT-SECURED	1,233,093	1,341,000	1,408,000	1,408,000	ROAD DIST # 4
1001-0000	PROPERTY TAXES-CURRENT-SECURED	909,246	994,000	1,043,000	1,043,000	ROAD DIST # 5
1001-0000	PROPERTY TAXES-CURRENT-SECURED	2,168,510	2,452,780	2,615,000	2,615,000	LIBRARY
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	1,312,203	1,478,190	1,672,000	1,672,000	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	6,591	8,000	8,500	8,500	ROAD DIST # 1
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,650	2,900	3,100	3,100	ROAD DIST # 2
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	9,844	10,900	11,500	11,500	ROAD DIST # 3
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	25,418	29,300	31,000	31,000	ROAD DIST # 4
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	19,285	22,000	23,000	23,000	ROAD DIST # 5
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	34,203	72,300	52,500	52,500	LIBRARY
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	3,206,541	3,271,878	3,309,000	3,309,000	
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	19,575	34,000	34,000	34,000	ROAD DIST # 1
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	8,490	14,000	14,000	14,000	ROAD DIST # 2
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	31,901	31,000	31,000	31,000	ROAD DIST # 3
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	83,389	85,000	85,000	85,000	ROAD DIST # 4
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	62,199	75,000	75,000	75,000	ROAD DIST # 5
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	149,129	152,600	157,000	157,000	LIBRARY
1010-0001	PROPERTY TAXES-CURR-UNSECURED BOATS	185,533	202,950	195,299	195,299	
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	9,359	9,282	10,000	10,000	
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	53				ROAD DIST # 1
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	24				ROAD DIST # 2
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	89				ROAD DIST # 3
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	228				ROAD DIST # 4
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	173				ROAD DIST # 5
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	405	500	500	500	LIBRARY
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	8,785	32,732	32,300	32,300	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	49				ROAD DIST # 1
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	22				ROAD DIST # 2
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	99				ROAD DIST # 3
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	213				ROAD DIST # 4
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	158				ROAD DIST # 5
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	387	4,600	4,700	4,700	LIBRARY
1070-0000	SALES AND USE TAXES	11,200,457	12,500,000	13,437,500	13,437,500	
1070-0004	SALES TAX-TRANSPORTATION AUDITOR	2,000	2,000	2,000	2,000	
1070-0005	SALES TAX-GASOLINE-LTF BICYCLE PATH & PED WAY	225,552	60,000	60,000	60,000	ROAD
1070-0008	SALES TAX-MEASURE K	6,754,182	5,200,000	9,433,333	9,433,333	ROAD
1070-0041	SALES TAX MEAS K CONGESTION RELIEF PROG		158,040	2,090,970	2,090,970	ROAD
1070-0042	SALES TRAX MEAS K-MISC BICYCLE PROJECTS	67,840	50,160	245,178	245,178	ROAD
1070-0043	SALES TAX MEAS K-HWY 99/HAMMER INTER CHG	29,134	15,000	15,000	15,000	ROAD
1070-0044	SALES TAX MEAS K-HWY 99-IMPROVEMENTS	28,808	15,000	15,000	15,000	ROAD

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
1070-0045	SALES TAX MEAS K-RAILROAD SAFETY CROSSING		129,800	2,869,584	2,869,584	ROAD
1090-0002	OTHER TAXES-HOTEL & MOTEL	243,684	320,000	320,000	320,000	
1090-0003	OTHER TAXES-DOCUMENTARY STAMP	1,761,341	1,900,000	2,000,000	2,000,000	
1090-0005	OTHER TAXES-RACEHORSE	5,376	4,200	4,200	4,200	
	TOTAL TAXES	77,982,685	85,803,276	98,818,664	98,818,664	
	LICENSES, PERMITS AND FRANCHISES					
2001-0000	LICENSES & PERMITS-ANIMAL	123,258	119,000	119,000	119,000	RABIES TREATMENT
2010-0000	LICENSES & PERMITS-BUSINESS	80,541	92,000	96,000	96,000	
2020-0000	LICENSES & PERMITS-CONSTRUCTION	1,252,830	1,393,129	1,504,792	1,504,792	
2020-0001	LICENSES & PERMITS MOBILE HOME	31,885	35,596	35,000	35,000	
2020-0003	LICENSES & PERMITS-PLAN CHECK SERVICES	563,245	538,344	560,000	560,000	
2020-0005	LICENSES & PERMITS-MOBILE HOMES DEV SERVICES	45,071				
2050-0002	LICENSES & PERMITS-OTHER-DANCE	235	340	350	350	
2050-0004	LICENSES & PERMITS-GUN	600	200	300	300	
2050-0005	PEST CONTROL REGISTRATION	13,390	9,000	9,000	9,000	
2050-0006	LICENSES & PERMITS-DOMESTIC VIOLENCE	54,700	54,700	54,700	54,700	
2050-0007	APIARY REGISTRATION	182	150	150	150	
2050-0009	LICENSES & PERMITS-INDIGENT BURIALS	18,882	20,000	20,000	20,000	
2050-0010	LICENSES & PERMITS-EXPLOSIVES	42				
2050-0011	LICENSES & PERMITS-OTHER MARRIAGE	2,511	2,300	2,400	2,400	
2080-0101	FRANCHISES-GENERAL-CA WATER SERVICE CO	77,778	85,495	89,770	89,770	
2080-0102	FRANCHISE-GENERAL-PG&E GAS	310,878	423,915	445,000	445,000	
2080-0103	FRANCHISES-GENERAL-PG&E ELECTRIC	809,243	819,143	860,000	860,000	
2080-0104	FRANCHISES-GENERAL-SOUTHERN (SFPP)	250	246	260	260	
2080-0105	FRANCHISES-GENERAL-STANDARD GAS	393	293	300	300	
2080-0106	FRANCHISES-DELTA GAS GATHERING INC	5,758	5,989	6,200	6,200	
2080-0301	FRANCHISES-CATV-UAAC-TWI/WEST INC	18,024	18,000	18,900	18,900	
2080-0302	FRANCHISES-CATV-CONTINENTAL	304,208	383,167	402,000	402,000	
2080-0304	FRANCHISES-CATV-KING VIDEOCABLE	60,046	20,225	21,000	21,000	
2080-0305	FRANCHISES-MISCELLANEOUS	5,509	50,000	85,000	85,000	ROAD
2080-0310	FRANCHISES-CATV-SONIC CABLE	1,165	1,629	1,710	1,710	
	TOTAL LICENSES, PERMITS AND FRANCHISES	3,780,624	4,072,861	4,331,832	4,331,832	
	FINES FORFEITS AND PENALTIES					
3001-0001	FINES-VEHICLE CODE	436,776	443,000	427,700	427,700	
3001-0008	FINE-VEHICLE CODE-CHILD RESTRAINT	9,349	5,800	5,700	5,700	
3001-0009	MOE-BASE FINES-2ND LEVEL DISTRIBUTION-1463.001	1,602,267	1,469,000	1,571,300	1,571,300	
3001-0010	MOE-PARKING PA-GC76000 (C)	49,190	22,000	37,200	37,200	
3005-0009	FINES-DRUNK DRIVING-STATHAM-SUB ABUSE		175,000	275,000	275,000	MH/SUBSTANCE ABUSE

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
3005-0011	FINES-SUBST ABUSE-ASSESS PROG		25,000	25,000	25,000	MH/SUBSTANCE ABUSE
3010-0001	FINES-OTHER COURT	21,575	19,000	20,300	20,300	
3010-0008	FINES-OTHER COURT-FISH & GAME	44,403	12,545	15,545	15,545	FISH AND GAME
3010-0009	FINES-TRIAL COURT FUND PC 1463.28	70,578	58,000	34,600	34,600	
3010-0010	FINES-OTHER-PROBATION DEPARTMENT	176,339	159,234	160,000	160,000	
3010-0013	FINES & SETTLEMENTS-HAZARDOUS MATERIALS	6,651	10,000	10,000	10,000	
3010-0015	FINES-SANCTIONS-SUPERIOR CT	4,303	8,000	5,700	5,700	
3010-0017	FINES-ALCOHOL LAB FEE-SHERIFF PATROL	19,828	35,000	40,000	40,000	
3010-0021	MOE-COURT PENALTIES-30% OF STATE PA	1,098,568	1,056,142	1,086,300	1,086,300	
3011-0001	FINES-TVS FEES	449,266	292,000	296,600	296,600	
3011-0008	MOE-FINES-TVS FEES	523,761	501,000	512,400	512,400	
3011-0009	MOE-FINES-TVS BAIL-77%	1,169,650	977,000	1,056,400	1,056,400	
3011-0010	MOE-EXCESS FEES & FINES-STATE SHARE	522,858-	356,000-	469,000-	469,000-	
3015-0009	FINES-PARKING-PURCHASING	11,241	5,000	8,000	8,000	
3016-0000	FINES & PENALTIES ON DELINQUENT TAXES	1,068,030	1,500,285	1,500,000	1,500,000	
3016-0001	FINES & PENALTIES ON DELINQUENT TAXES SB813	346,883	101,290	111,000	111,000	
3016-0004	PENALTIES & COSTS ON DELINGQUENT TAXES	165,431	150,000	160,000	160,000	
3020-0001	D A ENVIRONMENTAL CIVIL PENALTIES	293,624	100,000	450,000	450,000	
	TOTAL FINES FORFEITS AND PENALTIES	7,044,855	6,768,296	7,339,745	7,339,745	
	REVENUE FROM USE OF MONEY AND PROPERTY					
4001-0000	INTEREST	2,184,314	3,400,000	3,100,000	3,100,000	
4001-0000	INTEREST	559,673	700,000	600,000	600,000	ROAD
4001-0000	INTEREST	526,251	750,000	350,000	350,000	CAPITAL OUTLAY
4001-0000	INTEREST	1,179,314	1,050,000			MH/SUBSTANCE ABUSE
4001-0000	INTEREST	17,160	13,737			RABIES TREATMENT
4001-0000	INTEREST	3,427				CONTINGENCY
4001-0000	INTEREST	44,373	51,000	50,000	50,000	ROAD DIST # 1
4001-0000	INTEREST	20,301	24,000	24,000	24,000	ROAD DIST # 2
4001-0000	INTEREST	137,136	166,000	166,000	166,000	ROAD DIST # 3
4001-0000	INTEREST	98,129	106,000	106,000	106,000	ROAD DIST # 4
4001-0000	INTEREST	74,148	84,500	90,000	90,000	ROAD DIST # 5
4001-0000	INTEREST	24,659				SUPPLE LOCAL LAW ENF
4001-0000	INTEREST	19,759				DA-NARC ENFORCE
4001-0000	INTEREST	5,187	3,000	2,500	2,500	SHERIFF-NARC ENFORCE
4001-0000	INTEREST	43,891	60,000	60,000	60,000	RECORDERS EQUIP/AUTO
4001-0000	INTEREST	110,876				FAMILY SUPPORT
4001-0000	INTEREST	386,560	325,000	250,000	250,000	COMMUN INFRA-STRUCT
4001-0001	INTEREST-DELINQUENT ACCOUNTS	211,543	162,629	165,000	165,000	
4001-0004	INTEREST-PUBLIC GUARDIAN-W&I 8009	67,142	85,783	85,783	85,783	MH/SUBSTANCE ABUSE
4001-0006	INTEREST ON TAX & REVENUE ANT. NOTES	2,246,611	3,226,297	2,945,000	2,945,000	
4001-0007	ARBITRAGE INTEREST ON TAX & REV ANT. NOTES	685,095	1,370,453	1,454,953	1,454,953	
4001-0010	INTEREST-REALIGNMENT		1,800	1,800	1,800	MH/SUBSTANCE ABUSE

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4001-0011	INTEREST-FS COLLECTIONS/DISBURSEMENTS	191,948	130,000			FAMILY SUPPORT
4001-0013	INTEREST IMCOME-FLAG CITY-INT APPORTIONMENT		3,000	2,000	2,000	COMMUN INFRA-STRUCT
4001-0018	INTEREST INCOME FROM GENERAL RESERVE FUND	243,228	310,000	200,000	200,000	CAPITAL OUTLAY
4001-0019	INTEREST INCOME-HOSPITAL COST REPORT TR			1,350,000	1,350,000	MH/SUBSTANCE ABUSE
4001-0023	INTEREST-MARSHAL-LODI-MRET	46	100	100	100	
4010-0101	RENTS-COURTHOUSE-BARBER SHOP	764				
4010-0108	RENT/SPACE-RETIREMENT	10,432				
4010-0114	RENTS-PERSONNEL	75	125	150	150	
4010-0115	RENTS/MAINT 304 E WEBER RETIREMENT	10,398	13,260			
4010-0116	RENTS/PARKING FACILITY	89,481	80,000	126,200	126,200	
4010-0117	RENTS/VENDING CONCESSIONS	1,980	2,000	2,000	2,000	
4010-0118	RENTS/CONCESSION-CANLIS CORNER	2,575	2,940	2,940	2,940	
4010-0119	RENTS/VENDING-COURTHOUSE	3,893				
4010-0202	RENTS-PROPERTY-7832 NORTH PERSHING	1,000	1,980	1,980	1,980	
4010-0228	RENTS/PROPERTY 7832 N PERSHING	788				
4010-0229	RENTS/PROPERTY GOLF RANGE	32,978	14,750	14,750	14,750	
4010-0230	RENTS/MISC COUNTY PROPERTY LEASE	2,805	3,000	3,140	3,140	
4010-0231	RENTS/OTHER ADV DISPLAYS	400	400	400	400	
4010-0232	RENTS/DEVILLE APTS LEACHFIELDS		75	75	75	
4010-0233	RENTS/OIL & GAS LEAAW	7,863	8,000	93,140	93,140	
4010-0234	RENTS/CAR POOL PARKING	2,130	1,500	6,000	6,000	
4010-0235	RENTS/HEADSTART	3,000	3,000	3,000	3,000	
4010-0406	RENTS-OTHER-COMMUNITY CENTER	3,600	6,000	10,000	10,000	
4010-0407	RENTS-OTHER-DEPT OF JUSTICE	7,344	10,000			
4010-0410	RENTS-FOODLINK		48,000	48,000	48,000	
4010-0411	RENTS-CAA-HEADSTART LEASE	9,180	9,200	9,200	9,200	
4010-0412	RENTS-OTHER-ANIMAL CONTROL-CAT TRAPS	897	1,100	1,100	1,100	RABIES TREATMENT
4010-0414	RENTS/OTHER-STATE DEPT JUSTICE	14,451	14,000			
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	9,286,805	12,242,629	11,325,211	11,325,211	
	AID FROM OTHER GOVERNMENT AGENCIES					
5020-0001	STATE-HIGHWAY USERS TAX S & H 2104	5,148,728	5,000,000	5,000,000	5,000,000	ROAD
5020-0002	STATE-HIGHWAY USERS TAX S & H 2106	721,997	800,000	800,000	800,000	ROAD
5020-0005	STATE-HIGHWAY USERS TAX S & H 2105	2,916,219	2,900,000	2,900,000	2,900,000	ROAD
5040-0000	STATE-MOTOR VEHICLE IN-LIEU TAXES	21,954,021	24,200,000	24,500,000	24,500,000	
5040-0005	STATE-MOTOR VEHICLE TAXES-R&T 11005.B2	12,356,969	13,000,000	13,650,000	13,650,000	
5040-0006	STATE-MOTOR VEHICLE TAXES-R & T 11001.5(B)	225,891	160,397	160,000	160,000	
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS		65			
5070-0007	STATE-HSA-BOARDING HOME LICENSING	508,257	443,906	501,978	501,978	
5070-0008	STATE-HSA-ADOPITION SERVICES	2,046,772	1,990,834	2,376,424	2,376,424	
5070-0012	STATE-HSA-OUT OF HOME CARE	5,751		7,214	7,214	
5070-0014	STATE-HSA-AFDC ELIGIBILITY	185,738				
5070-0015	STATE-HSA-NAFS ELIGIBILITY	4,125,737	3,936,130	3,921,223	3,921,223	

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5070-0016	STATE-HSA-MECICAL ELIGIBILITY	7,739,562	7,685,633	9,793,854	9,793,854	
5070-0018	STATE-HSA-STAFF DEVELOPMENT	206,420				
5070-0019	STATE-HSA-ADMIN-ISAWS	195,599	169,698	1,570,217	1,570,217	
5070-0026	STATE-HSA-ADMINISTRATION-GAIN	11				
5070-0028	STATE PUBLIC HEALTH-CCS ADMIN	100,279	89,786	182,695	182,695	
5070-0030	STATE-HSA-CALWORKS	24,578,202	42,138,585	43,292,296	43,292,296	
5070-0031	STATE-HSA-CALWORKS CHILD CARE	8,016,838	10,379,600	8,521,679	8,521,679	
5100-0000	STATE-CHILDREN AFDC	9,565,096	8,922,424	9,787,035	9,787,035	
5100-0001	STATE-CHILDREN AFDC SUPPORT ENF CS800	668,477				FAMILY SUPPORT
5100-0002	STATE-CHILDREN-NON AFDC SUPPORT ENF CS820	1,342,588				FAMILY SUPPORT
5100-0003	STATE-FAMILY SUPPORT CS356-ADMIN ADV	3,362,239	2,834,046	3,213,599	3,213,599	FAMILY SUPPORT
5110-0000	STATE-CHILDREN AFDC-FC	6,421,098	7,408,059	8,150,491	8,150,491	
5121-0000	STATE-CALIFORNIA CHILDRENS SERVICES ASSISTANCE	727,386	643,587	251,473	251,473	
5132-0000	STATE-ADOPTIONS	2,693,497	3,212,520	3,441,489	3,441,489	
5134-0000	STATE-HOMEMAKER SERVICES	962,384	1,130,228	1,209,344	1,209,344	
5140-0000	STATE-HEALTH-ADMINISTRATION	16,626	9,967	9,967	9,967	
5140-0058	STATE HEALTH-WIC PROGRAM	890,285	841,648	958,800	958,800	
5140-0060	STATE HEALTH PUBLIC HEALTH LABORATORY	33,334	40,000	40,000	40,000	
5140-0062	STATE HEALTH DENTAL CARE	46,951	100,000	114,200	114,200	
5140-0067	STATE-HEALTH-ADOLESCENT FAMILY LIFE	645,236	673,944	685,004	685,004	
5140-0068	STATE-HEALTH-AIDS INFORMATION & EDUCATION	424,470	411,590	755,249	755,249	
5140-0070	STATE-HEALTH-HTLV-3 TESTING	128,750	165,375	128,000	128,000	
5140-0075	STATE-HEALTH-CCS-HIV CHILDRENS PROGRAM	20,712	18,946	18,521	18,521	
5140-0079	STATE HEALTH-TOBACCO PREVENTION (STOPP)	395,105	760,880	206,200	206,200	
5140-0081	STATE-HEALTH-RYAN WHITE	340,472	366,000	365,996	365,996	
5140-0084	STATE-HEALTH IMMUNIZATION REGISTERY	221,007	303,000	303,360	303,360	
5151-0000	STATE-CHILD HEALTH DISABLTY PREVNTN FEES	261,522	189,000	250,000	250,000	
5151-0001	STATE-CCS MEDI-CAL CARE ALLOWANCE	1,790,321	1,400,411	2,070,544	2,070,544	
5151-0002	STATE-CHILD HEALTH PREVENTION FEES-LAB	23,735	20,000	18,000	18,000	
5152-0000	ST-CHILD HEALTH DISABLTY PREVNTN ALLOCTN	498,015	454,308	406,637	406,637	
5152-0003	STATE-COMPREHENSIVE PERINATAL OUT REACH	49,894	114,399	124,523	124,523	
5152-0004	STATE-HEALTH-CHILDHOOD LEAD POISONING STUDY	247,194	340,198	187,980	187,980	
5152-0006	STATE-HEALTH-TRAFFIC SAFETY	61,721	35,344	39,778	39,778	
5160-0001	STATE-MHS-S/D-LOCAL PROGRAMS	818,008	823,166	923,166	923,166	MH/SUBSTANCE ABUSE
5160-0002	STATE-MHS-CONDITIONAL RELEASE	474,344	467,829	467,829	467,829	MH/SUBSTANCE ABUSE
5160-0007	STATE-DRUG PROGRAM	1,085,728	1,647,384	1,850,484	1,850,484	MH/SUBSTANCE ABUSE
5160-0015	STATE-MHS-A.D.A.M.H.A.-HOMELESS PROGRAM	529,768	529,768	806,933	806,933	MH/SUBSTANCE ABUSE
5160-0020	STATE-FRIDAY NIGHT LIVE-SUB ABUSE	13,750	15,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0021	STATE-CLUB LIVE-SUB ABUSE	13,750	15,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0026	STATE-INPATIENT CONSOLIDATION	3,726,396	4,790,450	4,790,450	4,790,450	MH/SUBSTANCE ABUSE
5190-0000	STATE-AGRICULTURE	71,017	107,963	90,953	90,953	
5190-0001	STATE-AGRICULTURE-PESTICIDE USE MILL TAX	352,229	350,000	375,000	375,000	
5190-0002	STATE-AGRICULTURE-MANDATED PESTICIDE PROGRAM	159,208	159,283	159,283	159,283	
5190-0003	STATE-AGRICULTURE-PEST DETECTION SYSTEM	67,607	77,624	79,081	79,081	
5190-0004	STATE-AGR PESTICIDE RESIDUE	16,500	19,057	1,980	1,980	
5190-0005	STATE-F & A 12979 REPORTING COST REIMB	46,022	31,904	31,000	31,000	

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5190-0006	STATE-WASTE MANAGEMENT BOARD	23,744	26,000	23,744	23,744	
5190-0007	STATE-AGR PEST EXCLUSION	215,281	205,420	203,000	203,000	
5190-0008	STATE-AGR GLASSY-WINGED SHARPSHOOTER PREVENTION		391,068	407,459	407,459	
5210-0000	STATE-CONSTRUCTION	24,552				ROAD
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		49,372			ROAD DIST # 4
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		36,379			ROAD DIST # 5
5210-0064	STATE-MATCHING REGIONAL TRANSP PROGRAM	100,000	100,000	100,000	100,000	ROAD
5210-0099	STATE-CONSTR-JUVENILE HALL EXPANSION	1,600,000	400,000			CAPITAL OUTLAY
5210-0100	STATE-CONSTR-JAIL SECURITY IMPROVEMENTS	19,762				CAPITAL OUTLAY
5210-0102	ST TRANSPORTATION IMPROVEMENT PROGRAM	1,653,901	1,738,875	2,920,500	2,920,500	ROAD
5210-0103	STATE-HWY RT 99 ARCH RD INTERCHANGE	300,000				ROAD
5210-0104	STATE-CONSTRUC-JUV-HALL PHASE 2		200,000	2,815,000	2,815,000	CAPITAL OUTLAY
5210-0105	STATE-CONSTRUC-STAR EXT HWY 12 IMPR		625,000			ROAD
5210-0106	STATE-MGC SHELTER REPLACEMENT PROJ (AB1740)		1,500,000			CAPITAL OUTLAY
5210-0107	STATE-STREETS & HIGHWAYS CODE SEC 2182 AB2928		3,802,308	1,625,000	1,625,000	ROAD
5210-0108	STATE-GRADE SEPARATION PROGRAM		129,800	2,613,766	2,613,766	ROAD
5250-0000	STATE-VETERANS AFFAIRS SUBVENTION 972 M & VC	30,702	52,680	52,718	52,718	
5250-0001	STATE-MEDI-CAL COST AVOIDANCE PROG 972.5 M & VC	43,982	12,300	12,300	12,300	
5250-0003	STATE-VETERAN LICENSE PLATE		3,139	3,139	3,139	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	1,221,204	1,247,789	1,285,000	1,285,000	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	7,047	5,000	7,000	7,000	ROAD DIST # 1
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	3,058	3,000	3,000	3,000	ROAD DIST # 2
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	11,489	11,000	12,000	12,000	ROAD DIST # 3
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	30,019	3,000	3,000	3,000	ROAD DIST # 4
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	22,399	22,500	22,500	22,500	ROAD DIST # 5
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	53,674	55,535	57,200	57,200	LIBRARY
5251-0001	STATE-SENIOR CITIZENS TAX POSTPONEMENT	908	1,000	1,000	1,000	
5251-0002	ST-MAND-SR CITIZENS TAX POSTPONEMENT-ASSESSOR	106	156	130	130	
5251-0003	ST-MAND-SR CITIZENS TAX POSTPONEMENT-RECORDER	42				
5252-0002	STATE-RELIEF R&T 97.43 AB1661-PER CAPITA SHARE	289,343	549,000			
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	1,062,695	1,412,000			
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	1,538	2,100			ROAD DIST # 1
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	1,185	1,600			ROAD DIST # 2
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	4,496	6,050			ROAD DIST # 3
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	11,348	15,300			ROAD DIST # 4
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	8,742	11,800			ROAD DIST # 5
5252-0003	STATE-RELIEF R&T 97.43 AB1661-PRO RATA SHARE	44,286	59,600			LIBRARY
5252-0007	STATE-TIMBER YIELD TAX	427				
5253-0000	STATE-WILLIAMSON ACT REIMBURSEMENT	1,978,464	1,991,968	2,000,000	2,000,000	
5254-0030	STATE AID-RESTITUTION FINE REBATE	36,754	28,024	35,000	35,000	
5254-0050	STATE AID-PUBLIC LIBRARY FUND	425,372	427,747	440,553	440,553	LIBRARY
5254-0052	STATE AID CENSUS 2000	88,533				
5259-0001	STATE-PUBLIC SAFETY FD-PROP 172	2,769,947	3,313,073	4,323,289	4,323,289	
5259-0002	STATE-PUBLIC SAFETY FD-PROP 172	2,054	2,457	3,206	3,206	
5259-0004	STATE-PUBLIC SAFETY FD-PROP 172	30,188	36,107	47,116	47,116	
5259-0005	STATE-PUBLIC SAFETY FD-PROP 172	21,866	26,153	34,127	34,127	

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5259-0006	STATE-PUBLIC SAFETY FD-PROP 172	3,732,931	4,464,879	5,826,301	5,826,301	
5259-0007	STATE-PUBLIC SAFETY FD-PROP 172	1,030,222	1,232,226	1,607,954	1,607,954	
5259-0008	STATE-PUBLIC SAFETY FD-PROP 172	962,259	1,150,937	1,501,878	1,501,878	
5259-0009	STATE-PUBLIC SAFETY FD-PROP 172	1,016,722	1,216,079	1,586,884	1,586,884	
5259-0011	STATE-PUBLIC SAFETY FD-PROP 172	113,694	135,987	177,452	177,452	
5259-0013	STATE-PUBLIC SAFETY FD-PROP 172	649,137	776,418	1,013,162	1,013,162	
5259-0014	STATE-PUBLIC SAFETY FD-PROP 172	9,828,246	11,755,353	15,339,774	15,339,774	
5259-0016	STATE-PUBLIC SAFETY FD-PROP 172	18,962	22,680	29,596	29,596	
5259-0018	STATE-PUBLIC SAFETY FD-PROP 172	195,067	233,316	304,458	304,458	
5259-0019	STATE-PUBLIC SAFETY FD-PROP 172	80,014	95,703	124,884	124,884	
5259-0020	STATE-PUBLIC SAFETY FD-PROP 172	828,960	991,502	1,293,828	1,293,828	
5259-0021	STATE-PUBLIC SAFETY FD-PROP 172	624,918	747,451	975,362	975,362	
5259-0022	STATE-PUBLIC SAFETY FD-PROP 172	229,616	274,639	358,382	358,382	
5259-0023	STATE-PUBLIC SAFETY FD-PROP 172	1,356,050	1,621,942	2,116,502	2,116,502	
5259-0024	STATE-PUBLIC SAFETY FD-PROP 172	2,003,885	2,396,804	3,127,632	3,127,632	
5259-0025	STATE-PUBLIC SAFETY FD-PROP 172	5,262	6,294	8,213	8,213	
5260-0002	STATE-OTHER-JUVENILE HALL MILK & MEALS	277,457	282,626	341,195	341,195	
5260-0003	STATE-OTHER-DA-EXTRADITION REIMBURSEMENT		10,000	4,000	4,000	
5260-0005	STATE-OTHER-CLINIC MEDICAL	30,859	37,500	37,500	37,500	
5260-0006	STATE-OTHER-AZT REIMBURSEMENT	5,703	4,424	8,000	8,000	
5260-0007	STATE-OTHER-PEACE OFFICERS TRAINING	89,429	122,000	393,000	393,000	
5260-0009	STATE-OTHER-TEMPORARY HOMELESS ASST	263,619	367,549	369,394	369,394	
5260-0012	STATE-OTHER-UNCLAIMED GAS TAX-AGRICULTURAL	434,894	425,000	450,000	450,000	
5260-0015	STATE-OTHER-SEXUALLY TRANSMITTED DISEASES	17,769	49,593	20,000	20,000	
5260-0016	STATE-OTHER-PESTICIDE DEALERS LICENSING	1,425	1,475	1,475	1,475	
5260-0017	STATE-OTHER-SHERIFF BOATING SAFETY	545,814	504,154	404,239	404,239	
5260-0019	STATE-OTHER-FAMILY SURVEY	39,805	15,000	15,000	15,000	
5260-0020	STATE-OTHER-AIDS CASE MGMT	243,226	343,203	351,000	351,000	
5260-0023	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-SHERIFF		4,843			
5260-0027	STATE-OTHER-AUTO INSURANCE FRAUD	152,978	254,636	336,882	336,882	
5260-0032	STATE-OTHER-AIDS SERVICES GRANT-DRUG ABUSE	213,314	199,153	199,153	199,153	MH/SUBSTANCE ABUSE
5260-0033	STATE-OTHER-MEDICAL WAIVER	17,330	67,589	45,000	45,000	
5260-0040	STATE-OTHER-LAB MEDI-CAL	6,257	21,572	6,000	6,000	
5260-0043	STATE-OTHER STABILIZATION-REALIGN-SALES TAX	442,025	442,052	447,290	447,290	
5260-0046	STATE-REALIGNMENT STATE HOSP & IMD-SALES TAX	13,323,642	13,429,800	13,429,800	13,429,800	MH/SUBSTANCE ABUSE
5260-0047	STATE-OTHER-PETROLEUM PROD-INSP SUBVENTION	2,100	12,015	12,015	12,015	
5260-0048	STATE-OTHER-SUBV-REPAIRMAN LIC & TESTING FEES	930	4,164	1,259	1,259	
5260-0052	STATE-OTHER-MAND COST-REGISTRATION OF VOTERS	18,715	55,221	25,000	25,000	
5260-0053	STATE-OTHER-POSTAGE REIMB-ELECTION	15,972	23,398	15,000	15,000	
5260-0054	STATE-OTHER-AIDS SERVICES GRANT-MENTAL HEALTH	37,291	34,286	34,286	34,286	MH/SUBSTANCE ABUSE
5260-0058	STATE-OTHER-DOA -TITLE III B	479,143	493,312	521,000	521,000	
5260-0060	STATE-OTHER-DOA-TITLE V	154,472	151,910	155,000	155,000	
5260-0062	STATE-OTHER-MANDATED COSTS-CORONERS-CH 498/77	2,187	2,300			
5260-0065	STATE-OTHER-DOA-TITLE III-C-2	511,729	498,684	513,000	513,000	
5260-0073	STATE-OTHER-MAND COST-SUDDEN INFANT DEATH SYND		300			
5260-0077	STATE-OTHER-MANDATED COSTS-GUARD/CONSE FIL	1,604	1,000			

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5260-0079	STATE-OTHER-MAJOR NARCOTICS VENDORS PROSECUTION	95,441	129,924	129,924	129,924	
5260-0084	STATE-OTHER-DOA TITLE III-C-1	328,573	347,550	347,000	347,000	
5260-0085	STATE-OTHER-DOA USDA	191,891	171,716	187,000	187,000	
5260-0086	STATE-OTHER-TRAVEL-JUVENILE HALL	714	600	700	700	
5260-0089	STATE-OTHER-DEP CHILDREN FACILITY-MILK & MEALS	39,224	37,455	37,500	37,500	
5260-0091	STATE OTHER-VICTIM WITNESS PROGRAM	469,029	538,419	538,419	538,419	
5260-0092	STATE-OTHER-STABILIZATION-REALIGN-SALES TAX	772,975	772,948	767,710	767,710	
5260-0094	STATE-OTHER-UNDERGROUND STORAGE TANK GRANT	517,937	664,078	664,075	664,075	
5260-0096	STATE-OTHER-PROBATION OFFICER TRAINING PROGRAM	91,488	92,750	150,000	150,000	
5260-0101	STATE-OTHER-SOUTHEAST ASIAN REFUGEES	62,383	55,000	3,000	3,000	
5260-0105	STATE-OTHER-DOA BROWN BAG PROGRAM	19,675	25,000	25,000	25,000	
5260-0110	STATE-OTHER-NATIONAL COUNCIL OF AGING	416,938	449,000	465,000	465,000	
5260-0112	STATE-OTHER-VICTIM ASSISTANCE CENTER	511,429	529,843	585,682	585,682	
5260-0114	STATE-OTHER-STATE PAMPHLET		8,100	4,500	4,500	
5260-0118	STATE-OTHER-VERTICAL DEF OF INDIGENTS PROJ	101,778	98,857	98,857	98,857	
5260-0119	STATE-OTHER-STANDARD & TRAINING FOR CORRECTION	114,775	138,992	135,235	135,235	
5260-0120	STATE-OTHER-DISTRICT ATTORNEY-POST	11,001	10,000	12,000	12,000	
5260-0121	STATE-OTHER-CAREER CRIMINAL PROJECT	167,632	170,901	170,901	170,901	
5260-0122	STATE-OTHER-DOA MATCHING FUNDS	159,917	199,194	173,500	173,500	
5260-0123	STATE-OTHER-OFF HIGHWAY LICENSE FEE	390	16,599	2,000	2,000	FISH AND GAME
5260-0124	STATE-OTHER-T B-SE ASIAN	37,620				
5260-0135	STATE-OTHER-MANDATED COSTS-ABSENTEE BALLOTS	194,407	200,302	209,000	209,000	
5260-0142	STATE-OTHER-LEGISLATURE FUNDS		2,000	2,000	2,000	
5260-0144	STATE-OTHER-AGING-LINKAGE PROGRAM	168,991	235,000	312,000	312,000	
5260-0145	STATE-OTHER-MANDATED COSTS-CUSTODY OF MINORS	319,139	361,038	529,423	529,423	
5260-0153	STATE-OTHER-D O A HICAP-STATE INSURANCE FD		3,000	3,000	3,000	
5260-0167	STATE-OTHER-DOA TITLE III-D	22,078				
5260-0168	STATE OTHER-LINKAGES R.P.O.S. GRANT	1,346	7,602	10,000	10,000	
5260-0170	ST MAND COSTS-PROCESS-AUDITOR	13,691	10,700	12,000	12,000	
5260-0171	ST MAND COSTS-PROCESS-REGISTRATIONS	697	2,894	2,000	2,000	
5260-0173	ST MAND COSTS-PROCESS-PUBLIC DEFENDER	1,785	1,000	1,000	1,000	
5260-0174	ST MAND COSTS-PROCESS PROBATION	947	1,000	1,000	1,000	
5260-0175	ST MAND COSTS-PROCESS-SHERIFF	3,300	1,000	1,000	1,000	
5260-0178	STATE MANDATED COSTS-PROCESS-PUB HEALTH	193				
5260-0180	STATE-OTHER-MED DISASTER GRANT	811				
5260-0183	STATE-OTHER-RESPITE REGISTERY	8,136	11,062	10,000	10,000	
5260-0184	STATE-OTHER-SENIOR COMPANION	2,589				
5260-0187	STATE MANDATED COSTS-DISTRICT ATTORNEY	3,156	1,000	1,000	1,000	
5260-0190	STATE-REALIGNMENT-VEHICLE LICENSE FEE	12,165,711	11,335,000	13,312,900	13,312,900	
5260-0191	STATE-REALIGNMENT-FR HLTH SVCS TR/PH-SALES TAX	159,198	136,969	106,704	106,704	
5260-0194	ST-OTHER-PERINATAL TRTMT EXPANSION FD-AIM	555,314	296,895	296,894	296,894	MH/SUBSTANCE ABUSE
5260-0199	ST-OTHER-REALIGNMENT-SS TR-YSB CPPA-SALES TAX	91,600	106,897	110,104	110,104	
5260-0200	ST-OTHER-REALIGNMENT-SS TR-CCS-SALES TAX	350,000	350,000	350,000	350,000	
5260-0202	STATE-OTHER HEPATITIS B PREVENTION		1,500	1,500	1,500	
5260-0206	STATE-OTHER-MSSP	753,686	743,956	745,000	745,000	
5260-0208	STATE-OTHER-SUPPLE DIRECT SVC GRANT		2,100	2,100	2,100	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0210	ST-OTHER-REALIGN-SS TR-FOSTER CARE-SALES TAX	14,100,694	11,269,823	11,269,823	11,269,823	
5260-0212	ST-OTHER-REALIGNMENT-SS TR-HMK SVC-SALES TAX	736,076	1,975,326	5,500,177	5,500,177	
5260-0220	STATE MANDATED OPEN MEETINGS ACT	1,539		5,000	5,000	
5260-0221	STATE MANDATED OPEN MEETINGS ACT	899	1,384	1,000	1,000	
5260-0222	STATE MANDATED INVESTMENT REPROTS	77,056	25,000	27,000	27,000	
5260-0228	ST-MAND-SB90-CT AUDITS & PROR FINES-AUD/CONT	5,349				
5260-0230	ST-MAND-SB90-CT AUDITS & PROR FINES-PROBATION	24,305				
5260-0231	ST-MAND-SB90-PERMANET ABSENT VOTERS	5,000	9,813	5,000	5,000	
5260-0240	STATE-OTHER-TITLE III-F	43,954	27,543	47,000	47,000	
5260-0241	STATE MANDATED REIMBURSEMENT PROCESS	100				
5260-0244	STATE-OTHER-SENIOR ELECTIONS DIRECT SVCS		3,000	3,000	3,000	
5260-0245	STATE-OTHER-HICAP-STATE FUND		2,000	2,000	2,000	
5260-0246	STATE OTHER-SB910 REIMBURSEMENT	45,411	345,448	862,460	827,460	
5260-0247	STATE-OTHER-TITLE VII A-OMBUDSMAN	15,430	16,895	40,000	40,000	
5260-0248	STATE-OTHER-TITLE VII B-ELDERLY ABUSE PREVEN	1,454	8,619	30,000	30,000	
5260-0249	STATE-OTHER-TITLE III-E			37,000	37,000	
5260-0252	STATE MANDATED SIDS CH 955/89		29,200	29,200	29,200	
5260-0256	STATE OTHER VLF-SOCIAL SERVICES	606,175	505,000	505,000	505,000	
5260-0262	STATE-MANDATED SIDS	136	100	65	65	
5260-0264	STATE-OTHER MEDICAL THERAPY FEE	70,886	70,000	75,000	75,000	
5260-0267	STATE OTHER GOVERNOR'S INITIATIVE-T B	166,726	185,000	298,226	298,226	
5260-0273	ST-MAN-UNITARY COUNTY TAX RATE	3,732-	3,400	3,600	3,600	
5260-0274	ST-MAN-SEARCH WARRANT:AIDS/DA	4,072	20,000	1,000	1,000	
5260-0275	ST-MAN-SEARCH WARRANT:AIDS/PH	32,386		8,500	8,500	
5260-0277	STATE-OTHER STD OUTREACH	41,860	63,624	45,000	45,000	
5260-0282	STATE-MAN SB90-SIDS	4,123	7,464	7,464	7,464	
5260-0283	STATE-REALIGNMENT-VLF-MENTAL HEALTH	3,628,314	2,910,000	3,628,314	3,628,314	
5260-0284	ST MAND-MH HANDICAPPED & DISABLED STUDENTS	94,823	306,710	500,000	500,000	MH/SUBSTANCE ABUSE
5260-0286	STATE-MAN COST-AIDS TESTING	34,170	40,000	36,000	36,000	
5260-0287	ST MAN SB90-SIDS-LOCAL HEALTH	2,154	2,282	450	450	
5260-0288	STATE MANDATED REIMBURSEMENT PROCESS	1,087				MH/SUBSTANCE ABUSE
5260-0289	SPOUSAL ABUSE PROSECUTION PROGRAM	147,557	120,000	120,000	120,000	
5260-0290	STATE OTHER-WEIGHMASTER INSPECTION		7,650	7,650	7,650	
5260-0292	STATE-OTHER-WORKERS COMP FRAUD	336,349	437,346	501,415	501,415	
5260-0297	STATE-OTHER-SB90 BROWN ACT OPEN MEETINGS	2,387	1,500	1,725	1,725	
5260-0297	STATE-OTHER-SB90 BROWN ACT OPEN MEETINGS	2,231				MH/SUBSTANCE ABUSE
5260-0298	STATE OTHER-CONSERVATORSHIP DISABLED ADULTS	4,084	4,000	4,000	4,000	
5260-0301	STATE-OTHER-AB818 PROP TAX ADMIN PROGRAM	542,408	818,686	818,686	818,686	
5260-0302	STATE OTHER-OCJP UNLAWFUL GRANT	162,112	181,904	181,904	181,904	
5260-0303	STATE-OTHER-HOSP DISPROPORTIONATE INTEREST	233,012	200,000			
5260-0304	STATE-OTHER-VEHICLE FORFEITURE REWARD FD	85				
5260-0305	STATE MANDATED-STOLEN VEHICLE	939	1,000	1,000	1,000	
5260-0306	STATE MANDATED-RAPE VICTIM NOTICE	765	300	600	600	
5260-0310	STATE OTHER-AUTO THEFT	340,351	288,999	316,999	316,999	
5260-0311	STATE OTHER-CAL TRANS WORK PROGRAM	16,000	35,000	45,000	45,000	
5260-0314	STATE MAND-MISDEMEANOR-BOOKING & FINGER PRINT	10,945	7,500	8,500	8,500	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0317	STATE-LAW ENFORCEMENT-1996 AB3229-PATROL	289,344	298,193	285,095	285,095	SUPPLE LOCAL LAW ENF
5260-0318	STATE-LAW ENFORCEMENT-1996 AB3229-CUSTODY	205,220	245,505	206,129	206,129	SUPPLE LOCAL LAW ENF
5260-0319	STATE-LAW ENFORCEMENT-1996 AB3229-DIST ATTY	205,220	206,129	205,300	205,300	SUPPLE LOCAL LAW ENF
5260-0323	ST MAND COSTS-PROCESS-SUBSTANCE ABUSE	218				MH/SUBSTANCE ABUSE
5260-0324	ST MAND COSTS-PROCESS-PERSONNEL	126	349	349	349	
5260-0327	STATE-OTHER TEEN PREGNANCY PREVENTION	217,324	209,379	270,000	270,000	
5260-0329	STATE MANDATED-SB90-PROP TAX SHIFT-AUDITOR	21,333	12,000	12,000	12,000	
5260-0330	STATE MANDATED-SB90-PROP TAX SHIFT-CAO	403				
5260-0331	STATE OTHER-FOSTER GRANDPARENT	27,774	35,000	33,000	33,000	
5260-0332	STATE OTHER-C.B.S.P. ADMINISTRATION	9,559	14,563	15,000	15,000	
5260-0333	STATE OTHER-CAMP SUBSIDY	260,944	290,000	290,000	290,000	
5260-0335	STATE OTHER-ONLY FAMILY PLANNING	228,745	150,000	200,000	200,000	
5260-0336	STATE OTHER-PUBLIC WATER SYSTEMS ASSISTANCE	66,986	101,986	66,986	66,986	
5260-0338	STATE-OTHER-CHALLENGE GRANT/CROSSROADS	474,375	595,383			
5260-0339	STATE-MAN-NOT GUILTY-INSANITY-PROB	577	10,000	8,000	8,000	
5260-0340	STATE-MAN-NOT GUILTY-INSANITY-DA	577	1,000	5,000	5,000	
5260-0343	STATE-MAN-PRISONER PARENTAL RIGHTS-SHERIFF		20,000	32,000	32,000	
5260-0345	STATE-OTHER SHERIFF NARCOTICS ENF	24,736	3,000	17,829	17,829	SHERIFF-NARC ENFORCE
5260-0346	STATE-MAN-UNITARY COUNTYWIDE TAX RATE	645	655	400	400	
5260-0347	STATE-MANDATED REIMBURSE/PROCESS	11,471	10,000	10,000	10,000	
5260-0348	STATE-OTHER-VIRAL LOAD TESTING	34,295	74,195	35,000	35,000	
5260-0350	STATE-OTHER-CALWORKS-MH		1,374,312			MH/SUBSTANCE ABUSE
5260-0353	STATE-OTHER-ADCRC	88,892	80,000	80,000	80,000	
5260-0354	STATE-OTHER-WEER	155,684	175,207	196,827	196,827	
5260-0355	STATE-OTHER-REIMBURSEMENT-SVP CASES	22,356	22,356	22,000	22,000	
5260-0356	STATE-OTHER-SB1556-CDSS JAIL REPORTING SYS	7,618	10,000	15,000	15,000	
5260-0357	STATE-OTHER-OCJP-VAWA	182,078	135,309	135,309	135,309	
5260-0359	STATE OTHER-FEMA HAZARD MITIGATION	161,566	265,576	125,000	125,000	
5260-0361	STATE-OTHER DEVELOP DISABLED ATTY SERVICES	2,334	1,000	2,000	2,000	
5260-0363	ST-MAND-DOMESTIC VIOL ARREST POLICIES & STDS	78,029	18,683	17,500	17,500	
5260-0364	STATE-OTHER-D. O. T. MEDICAL	93,830	74,000	55,000	55,000	
5260-0365	ST-OTHER-SB933 PLACEMENT VISITS	91,326	35,000	35,000	35,000	
5260-0366	ST MAND-SEXUALLY VIOLENT PREDATORS-DA	193,248	210,000	50,000	50,000	
5260-0367	ST MAND-SEXUALLY VIOLENT PREDATORS-PD	176,605	100,000	120,000	120,000	
5260-0368	ST MAND-SEXUALLY VIOLENT PREDATORS-S/O	152,022	122,690	35,000	35,000	
5260-0369	ST-OCJP-JUV ACCOUNTABILITY INCENTIVE BLCK GNT	15,431	45,000	52,200	52,200	
5260-0373	STATE-DNA BLOOD DRAWS	8,340	3,780	4,000	4,000	
5260-0375	ST-THREAT MGMT/STALKING OF VERTICLE PROSEC PROG	42,348	152,674	152,674	152,674	
5260-0376	ST-MENTALLY ILL OFFENDER CRIME REDUCTION GRNT	16,855	31,000	31,000	31,000	MH/SUBSTANCE ABUSE
5260-0377	ST-OCJP-VAWA/STAKING	19,633				
5260-0378	ST MAND-DOMESTIC VIOLENCE TREATMENT SVC		56,576	60,000	60,000	
5260-0380	STATE-OTHER-NUTRITION PROGRAM	21,777	10,000	33,884	33,884	
5260-0381	STATE-OTHER-UNDERGROUND STORAGE TANK CLEANUP	14,442	31,584			CAPITAL OUTLAY
5260-0382	STATE-COMMUNITY LIAISON DEPUTY		19,000			
5260-0383	STATE-OTHER-COLD WEATHER ESG	50,052				
5260-0384	STATE-OTHER-ELDER ABUSE		120,000	120,000	120,000	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0385	STATE-OTHER-HMEP PLANNIG GRANT		15,000			
5260-0386	STATE-PERINATAL D/MC		43,845	55,313	55,313	MH/SUBSTANCE ABUSE
5260-0387	STATE-FAMILY TIES		738,376	983,211	983,211	MH/SUBSTANCE ABUSE
5260-0388	STATE-CA MENTOR		60,000			MH/SUBSTANCE ABUSE
5260-0389	STATE-OCJP-METHAMPHETAMINE TASK FORCE GRANT			73,779	73,779	
5260-0390	STATE-OTHER-OCJP-CLETIP GRANT	139,825				
5260-0391	STATE-OCJP-COMMUNITY LIAISON DEPUTY GRANT			72,573	72,573	
5260-0392	STATE-OTHER-OCJP-CJC			199,988	199,988	
5260-0393	STATE-OTHER-OCJP-PYA			188,380	188,380	
5260-0394	STATE-OTHER-BIO-TERRIORISM		46,697	22,000	22,000	
5260-0395	STATE-OTHER-RURAL CRIMES PREVENTION PROGRAM		292,426	292,625	292,625	
5260-0398	STATE-OCJP-CLEEP-SHERIFF			295,827	295,827	
5260-0400	ST OTHER HEALTHY FAMILIES		217,668			
5260-0401	ST OTHER-FOSTER CARE		78,286	3,304	3,304	
5260-0406	STATE-OTHER-ELDER ABUSE ADVOCACY PROGRAM		110,000	110,000	110,000	
5260-0407	STATE-OTHER-CHILDREN SYSTEM OF CARE S/D			461,385	461,385	MH/SUBSTANCE ABUSE
5260-0408	STATE-OTHER-DUI PROSECUTOR TRNG & ED		140,546	140,546	140,546	
5260-0409	STATE-OTHER-ABANDONED WAERCRAFT GRANT		55,000	55,000	55,000	
5260-0411	STATE-OTHER-YOUTH TREATMENT		94,905	189,810	189,810	MH/SUBSTANCE ABUSE
5260-0412	STATE-OTHER-NNA/DCP A/D		125,000	283,175	283,175	MH/SUBSTANCE ABUSE
5260-0413	STATE-OTHER-HEART PROGRAM			1,000,000	1,000,000	MH/SUBSTANCE ABUSE
5260-0424	STATE-OTHER-PROP 12 SAFE NEIGHBORHOOD			1,336,600	1,336,600	CAPITAL OUTLAY
5260-0427	STATE-OTHER-PREVENTION SUMMIT			51,450	51,450	MH/SUBSTANCE ABUSE
5260-0428	ST OTHER-PROP 36-SUBST ABUSE & CRIME PREV			2,560,930	2,560,930	SUB ABUSE/CRIME PREV
5260-0429	STATE-OTHER-OSPR PLANNING GRANT			49,212	49,212	
5260-0430	STATE-OTHER-SUSD			74,590	74,590	
5270-0008	FEDERAL-HSA-INDEPENDENT LIVING	385,627	612,369	679,873	679,873	
5270-0009	FEDERAL-HSA-IRAP SERVICES	72,716	88,219	88,489	88,489	
5270-0010	FEDERAL-HSA-STAFF DEVELOPMENT	11,871				
5270-0011	FEDERAL-HSA-AFDC ELIGIBILITY	134,594-				
5270-0012	FEDERAL-HSA-NAFS ELIGIBILITY	3,666,331	5,660,645	6,575,914	6,575,914	
5270-0018	FEDERAL-HSA-BLOCK GRANT	11,025,723	13,236,058	14,391,366	14,391,366	
5300-0000	FEDERAL-CHILDREN AFDC	73,987,609	73,478,780	73,165,849	73,165,849	
5300-0001	FEDERAL-CHILDREN NON-AFDC SUPPORT ENF CS820	1,179,036	1,138,325	1,408,121	1,408,121	FAMILY SUPPORT
5300-0002	FEDERAL-CHILDREN AFDC SUPPORT ENF CS800	973,906	918,874	877,222	877,222	FAMILY SUPPORT
5310-0000	FEDERAL-CHILDREN AFDC-FC	7,200,711	8,055,292	8,434,085	8,434,085	
5321-0000	FEDERAL-HOMEMAKER SERVICES	626,240	844,625	903,749	903,749	
5325-0000	FEDERAL-DEPENDENT CHILDRENS HOME	1,961,169	1,930,640	2,459,450	2,459,450	
5329-0000	FEDERAL-INDOCHINESE	18,523	25,000	20,000	20,000	
5329-0002	FEDERAL-ADOPTIONS	2,771,355	3,468,505	3,661,260	3,661,260	
5330-0051	FEDERAL-HEALTH-MATERNAL & CHILD HEALTH	748,692	885,875	1,323,335	1,323,335	
5330-0052	FEDERAL-HEALTH-COMPREHENSIVE HEALTH PLANNING	9,224	9,224			
5330-0053	FEDERAL-HEALTH-VACCINATION ASSISTANCE	254,390	497,340	445,950	445,950	
5330-0056	FEDERAL-HEALTH-F A I T H	160,955	195,890	522,463	522,463	
5330-0058	FEDERAL-AIDS AUGMENTATION PROGRAM	72,682	83,113	82,000	82,000	
5330-0059	FEDERAL-P. H. MEDICARE		12,000	500	500	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
5330-0060	FEDERAL-T B EMERGNCY	117,742	119,000			
5330-0062	FEDERAL-P H PHYSICAL ACTIVITY-SPEC PROJ		188,661	286,187	286,187	
5340-0051	FEDERAL-CONSTRUCTION SEISMIC RETROFIT PROG	10,013	326,000	1,988,500	1,988,500	ROAD
5340-0052	FEDERAL-CONGESTION MGMT AIR QUALITY-CMAQ		203,137	1,292,538	1,292,538	ROAD
5340-0053	FEDERAL-TRANSPORTATION ENHANCEMENT ACTIVITIES		147,518			ROAD
5340-0060	FED AID-NATIONAL CHILDREN'S ALLIANCE GRANT	10,121	12,000	12,000	12,000	
5340-0061	FEDERAL-AID-NCA GRANT-HSA	303				
5340-0071	FEDERAL-STP	2,748,756	999,267	4,796,025	4,796,025	ROAD
5351-0000	FEDERAL-FAMILY SUPPORT ADMIN CS356-ADMIN ADV	7,566,422	10,235,429	10,596,277	10,596,277	FAMILY SUPPORT
5360-0000	FEDERAL-IN-LIEU TAXES		1,817	1,700	1,700	
5370-0001	FEDERAL-OTHER-CIVIL DEFENSE	65,467	75,284	75,284	75,284	
5370-0002	FEDERAL-OTHER-FLOOD CONTROL LAND RENT		2,000	2,000	2,000	ROAD
5370-0004	FEDERAL-OTHER-SHERIFFS NARCOTICS ENFORCEMENT	21,998	2,000	27,000	27,000	SHERIFF-NARC ENFORCE
5370-0007	FEDERAL-OTHER-COMPREHENSIVE PERINATAL-SUB ABUSE	150,844	142,347	107,197	107,197	MH/SUBSTANCE ABUSE
5370-0010	SUMMER FOOD SERVICE PROGRAM		36,103	35,000	35,000	
5370-0023	FEDERAL-OTHER EPA-SHERIFF PATROL		2,952			
5370-0026	FEDERAL-OTHER EPA-SHERIFF DETECTIVES		2,952			
5370-0027	FEDERAL-PEACE KEEPER-OVERTIME		9,000			
5370-0028	FEDERAL-OTHER-TITLE III-E			350,000	350,000	
5370-0030	FEDERAL-OTHER-CAA FEMA	6,433	8,000	13,000	13,000	
5370-0038	FEDERAL-OTHER-RELIEF PROGRAM (ER)		425,385			ROAD
5370-0054	FEDERAL-OTHER-CDBG PROJECTS	456,281	1,105,000	2,556,804	2,556,804	CAPITAL OUTLAY
5370-0055	FEDERAL-OTHER-CDBG PROJ-NATL PRK SVCS PGM			120,750	120,750	CAPITAL OUTLAY
5370-0057	FEDERAL-OTHER-L.I.H.E.A.P. WEATHERIZATION	398,928	361,964	427,508	427,508	
5370-0058	FEDERAL-OTHER-ECF WEATHERIZATION			240,000	240,000	
5370-0059	FEDERAL-OTHER-SAFETY IMPROVEMENT PROGRAM	448,539	1,123	217,213	217,213	ROAD
5370-0060	FEDERAL-OTHER-HIGHWAY BRIDGE REPLACEMENT	18,384	569,813	2,197,868	2,197,868	ROAD
5370-0063	FEDERAL-OTHER-FLOOD DAMAGE RESTORAL	102,419	150,000			ROAD
5370-0064	FEDERAL-OTHER-L.I.H.E.A.P.-E.C.I.P.	32,646	21,738	25,000	25,000	
5370-0065	FEDERAL-OTHER-ASSUR 16/HEAP/ECIP-ADM	16,671	37,436	48,689	48,689	
5370-0066	FEDERAL-OTHER-CDBG/REHAB LOAN PROGRAM	1,191,887	875,000	836,321	836,321	
5370-0068	FEDERAL-OTHER-CSBG GRANT	834,692	716,079	790,000	790,000	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT	323,020	663,538	234,605	234,605	
5370-0070	FEDERAL-OTHER ECF/ECIP			25,000	25,000	
5370-0071	ECF-ASSURANCE #16		9,391	29,000	29,000	
5370-0073	FED-OTHER L.I.H.E.A.P. ASSURANCE #16	59,223	55,868	82,000	82,000	
5370-0074	FEDERAL-OTHER-COMMODITY PROGRAM	75,313	72,337	54,000	54,000	
5370-0075	FEDERAL-OTHER-EMERGENCY SHELTER GRANT	114,252	199,000	175,000	175,000	
5370-0076	FEDERAL-OTHER-CDBG/GRANTS MANAGEMENT	687,821	1,199,433	1,112,196	1,112,196	
5370-0077	FED-OTHER SUPPORTING HOUSING PROGRAM	1,288,410	1,599,355	1,654,000	1,654,000	
5370-0078	FED-OTHER-FEMA MOSSDALE LANDING			48,940	48,940	CAPITAL OUTLAY
5370-0088	FEDERAL-OTHER HEAP	26,759	51,833	49,921	49,921	
5370-0089	FEDERAL-OTHER-RSVP PROGRAM	21,743	51,420	53,000	53,000	
5370-0090	FEDERAL-OTHER-ARMY CORP OF ENGINEER/SECURITY		30,000	35,610	35,610	
5370-0091	FED-OTHER-D.O.E. WEATHERIZATION	73,856	88,824	89,662	89,662	
5370-0095	FEDERAL-OTHER-HOME PROGRAM	1,343,313	999,000	1,300,000	1,300,000	

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5370-0099	FEDERAL-OTHER-USDA FOOD SERVICE	4,148				J. T. P. A.
5370-0100	FEDERAL-PROBATION TITLE IV E	1,485,433	1,560,863	1,560,000	1,560,000	
5370-0101	FEDERAL-PROBATION TITLE IVA	8				
5370-0102	FED-OTHER-FAMILY PRESERVATION & SUPPORT	636,100	682,244	724,541	724,541	
5370-0103	FED-OTHER-SHELTER PLUS CARE PROGRAM	711,945	599,867	969,000	969,000	
5370-0105	FED OTHER-CDBG GRANT		69,000			
5370-0110	FEDERAL-DISASTER RECOVERY INITIATIVE	745,200	563,473			
5370-0111	FEDERAL-PROBATION TANF	1,560,128	1,488,817	1,488,817	1,488,817	
5370-0112	FED-OTHER SSI SUSPENSIONS RPT SEC 1611(E)(1)(I)	29,600	20,000	25,000	25,000	
5370-0114	FED-OTHER-ST CRIMINAL ALIEN ASSIST PROG	347,839	204,000	205,000	205,000	
5370-0117	FED-OTHER-LLEBG (010203)	750,000				LOCAL LAW ENF GRANT
5370-0121	FEDERAL-OTHER-DOMESTIC PREPAREDNESS GRANT	90,049	100,000			
5370-0122	FED-OTHER-COPS-UHP		240,000	440,000	440,000	
5370-0126	FED-OTHER-BULLET-PROOF VEST GRANT	23,628	14,182	9,908	9,908	
5370-0127	FED-OTHER-BULLET-PROOF	7,372	5,000	4,730	4,730	
5370-0128	FED-OTHER-BULLET-PROOF VEST GRANT (020200)			2,590	2,590	
5370-0129	FEDERAL OTHER ECIP-ECF ADMIN			48,000	48,000	
5370-0130	FEDERAL OTHER HEAP-ECF			31,000	31,000	
5371-0002	FEDERAL-PREVENTION SET-ASIDE		591,019	570,828	570,828	MH/SUBSTANCE ABUSE
5371-0006	FEDERAL-OTHER-TEMPORARY HOMELESS ASST	209,932	269,098	270,449	270,449	
5371-0008	FEDERAL-OTHER-MC KINNEY HOMELESS ASSISTANCE	188,799	204,952	204,952	204,952	MH/SUBSTANCE ABUSE
5371-0009	FEDERAL-OTHER-DRUG ABUSE BLOCK GRANT	2,894,850	1,886,852	1,966,852	1,966,852	MH/SUBSTANCE ABUSE
5371-0011	FEDERAL-OTHER-DRUG FREE SCHOOLS	26,983	35,731	35,731	35,731	MH/SUBSTANCE ABUSE
5371-0017	FEDERAL-ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	522,925	550,539	591,709	591,709	
5371-0021	FEDERAL-OTHER-ABANDONED INFANT PROGRAM	311,117	126,830			MH/SUBSTANCE ABUSE
5371-0028	FEDERAL-OTHER-ONE TIME FDS-DRUG	31,762	51,593	51,593	51,593	MH/SUBSTANCE ABUSE
5371-0037	FEDERAL-OTHER-FAMILY TIES-SUBSTANCE ABUSE	1,125,625	243,469			MH/SUBSTANCE ABUSE
5371-0039	FEDERAL-OTHER-SSI-DA/A BACKFILL FUNDS	9,915				MH/SUBSTANCE ABUSE
5371-0040	FED-OTHER SAPT DRUG COURT	88,412	44,396	44,396	44,396	MH/SUBSTANCE ABUSE
5371-0041	FEDERAL-OTHER-ALLIES GRANT	281,787	253,863	264,562	264,562	MH/SUBSTANCE ABUSE
5371-0042	FEDERAL OTHER-SE ASIAN PROJECT		500,000	500,000	500,000	MH/SUBSTANCE ABUSE
5390-0000	OTHER-OTHER GOVERNMENTAL AGENCIES	18,166				ROAD
5390-0011	OTHER-SUPT OF SCHOOLS-DAY TREATMENT CENTER	393,815	414,030	500,499	500,499	
5390-0027	OTHER-COMMUNITY TREATMENT SERVICES-REBATES	34,562	53,301	63,301	63,301	MH/SUBSTANCE ABUSE
5390-0028	OTHER-RIPON REDEVELOPMENT PASS THRU	411,365	448,207	466,000	466,000	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	70,883	264,194	247,000	247,000	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	7,730	22,300	23,400	23,400	LIBRARY
5390-0046	OTHER-CO OF SACTO-ELLIOT RD BRIDGE ||5|	11,999				ROAD
5390-0049	OTHER-CO OF SACTO-MILLER FERRY BRIDGE	47,301	8,300			ROAD
5390-0053	OTHER-WEIGHTS & MEAS-INVEST COSTS	348	1,000	1,000	1,000	
5390-0069	OTHER-CITY OF MANTECA JOINT SIGNAL		900			ROAD
5390-0085	OTHER-STANISLAUS CO/MCHERNRY'S SPECIFIC PLAN	6,265	67,840	108,913	108,913	ROAD
5390-0087	OTHER-UNINCORPORATED S J CO REC BIKE PLAN	5,455				ROAD
5390-0088	OTHER-CITY OF MANTECA-AIRPORT WAY	10,009				ROAD
5390-0090	OTHER-PROB-FAMILY ASSISTANCE TEAM	38,998	24,900	24,900	24,900	
5390-0091	OTHER-GOVERNMENT AGENCIES	27				

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5390-0092	OTHER-MOUNTAIN HOUSE CSD STAFF	223,239	300,054			
5390-0102	OTHER-CITY OF LATHROP TIMF		1,000			ROAD
5390-0104	OTHER-STANISLAUS CO-HIDTA DRUG TASK FORCE	4,484	5,000			
5390-0108	OTHER-SACTO-OCJP-HITECH-CRIME TASK FORCE (021613)			73,414	73,414	
5390-0110	OTHER-GALT-LWR SAC RD BDG 29C-393 BARRIER RAIL			17,207	17,207	ROAD
5390-0111	OTHER-TRACY REDEVELOPMENT PASS THROUGH			378,000	378,000	
5390-0111	OTHER-TRACY REDEVELOPMENT PASS THROUGH			16,800	16,800	LIBRARY
5390-0112	OTHER-SANTA CLARA CO CHALLENGE GRANT			182,011	182,011	
5395-0009	STATE-JTPA TITLE II-A 8%-50%	145,597	71,662			J. T. P. A.
5395-0013	STATE-JTPA-TITLE II-B SYETP	3,791,375	245,000			J. T. P. A.
5395-0014	STATE-JTPA TITLE II-A 6% IB	60,241	145,000	137,289	137,289	J. T. P. A.
5395-0021	STATE-LABOR MARKET INFO	13,532	50,117	50,117	50,117	J. T. P. A.
5395-0022	STATE-JTPA-TITLE III EDWAA	3,560,438	1,400,000			J. T. P. A.
5395-0023	INDUSTRIAL REVOLVING LOAN FD	235,590	300,000	300,000	300,000	J. T. P. A.
5395-0024	STATE-JTPA-RAPID RESPONSE	480,000	220,202			J. T. P. A.
5395-0026	STATE-JTPA-TITLE II A 77%	2,738,906	1,700,000			J. T. P. A.
5395-0027	STATE-JTPA-TITLE II C 82%	647,625	80,000			J. T. P. A.
5395-0028	STATE-JTPA-TITLE II A 5%-OWP	131,000	20,000			J. T. P. A.
5395-0029	STATE-JTPA-TITLE II A 8%-30% FDS	106,652	54,182			J. T. P. A.
5395-0031	STATE-JTPA-CAPACITY BLDG	25,000				J. T. P. A.
5395-0032	STATE-JTPA-EDWAA 40% PROJECT	215,000				J. T. P. A.
5395-0035	STATE-JTPA-STORM DISASTER ASSSIST PROJ	1,745				J. T. P. A.
5395-0039	STATE-JTPA WELFARE TO WORK	686,000	2,000,000	2,000,000	2,000,000	J. T. P. A.
5395-0040	STATE-TRADE & COMMERCE JOB CREATION INVESTMENT	1,556	5,000	65,000	65,000	J. T. P. A.
5395-0041	ST-JTPA-WELFARE TO WORK-15% CONSTRUCTION TECH	649,528	135,265			J. T. P. A.
5395-0042	ST-JTPA-WELFARE TO WORK-15% COLLABORATIVE PROJ	176,000	75,000			J. T. P. A.
5395-0043	ST-JTPA-WELFARE TO WORK-CAPACITY BUILDING	7,500	7,500			J. T. P. A.
5395-0044	STATE-JTPA-WELFARE TO WORK-FREMONT PROJ	160,500	1,200,000	3,500,000	3,500,000	J. T. P. A.
5395-0045	STATE-WIA ADULT		3,000,000	3,831,000	3,831,000	J. T. P. A.
5395-0046	STATE-WIA YOUTH		4,000,000	4,414,000	4,414,000	J. T. P. A.
5395-0047	STATE-WIA DISLOCATED WORKER		4,949,150	5,140,000	5,140,000	J. T. P. A.
5395-0048	STATE-WIA RAPID RESPONSE		352,758	283,250	283,250	J. T. P. A.
	TOTAL AID FROM OTHER GOVERNMENT AGENCIES	377,078,005	426,263,823	467,982,172	467,947,172	
	CHARGES FOR CURRENT SERVICES					
6001-0000	ASSESSMENT & TAX COLLECTION FEES	288,304	291,000	320,000	320,000	
6001-0001	REDEMPTION FEES	39,770	45,330	52,000	52,000	
6001-0002	ADMINISTRATION COSTS-SB-813	363,424	455,756	480,000	480,000	
6001-0004	TAX ADMINISTRATION-SPEC DISTRICTS	779,872	837,155	715,000	715,000	
6001-0005	ADMINISTRATION COSTS-SEGREGATION	247	150			
6001-0006	ADMINISTRATION COSTS-SEGREGATION	390	500	500	500	
6001-0007	ADMINISTRATION COSTS-SEGREGATION	468	216	150	150	
6001-0009	TAX ADMINISTRATION-SB2557 CITIES	688,432	726,102	756,000	756,000	

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6002-0000	DELINQUENT TAX SALE ADVERTISING COST	3,235	3,200	2,000	2,000	
6002-0001	DELINQUENT TAX SALES - SALE FEES	15,750	16,950	16,000	16,000	
6002-0002	DELINQUENT TAX SALES RESEARCH FEES	7,200	10,000	10,000	10,000	
6003-0000	TREAS-TAX COLLECTOR FEES-CERTIFICATION OF TAX	12,650	9,000	10,000	10,000	
6003-0002	TREAS-TAX COLL-MICROFICHE SALES FEES	60,004	52,000	52,000	52,000	
6003-0003	TREAS-TAX COLL-INVESTMENT SERVICE CHARGES	486,585	503,240	522,609	522,609	
6003-0004	FEES FOR REISSUE OF STALE WARRANTS	75	100			
6003-0006	FEES-UNSECURED COLLECTION COST	71,792	80,000	80,000	80,000	
6003-0007	TREAS-TAX COLL-WIRE FEES	13,678	23,158	10,000	10,000	
6005-0010	SPECIAL ASSESSMENTS-WEED ABATEMENT	56,075	35,000	45,000	45,000	
6005-0020	SPECIAL ASSESSMENTS-ABANDONED VEHICLES	28,560	16,056	98,000	98,000	
6006-0001	TREAS-T/C MELLO ROOS CANCEL FEES		1,000	200	200	
6006-0005	AUDITOR MELLO ROOS CANCEL FEES		930			
6010-0000	AUDITING & ACCOUNTING FEES	29,024	24,466	2,000	2,000	
6010-0002	ACCOUNTING FEES-STATE PRISONER REIMBURSEMENT	3,170	2,000	2,200	2,200	
6010-0005	ACCTG FEES-CERT OF PARTICIPATION	5,027	3,948			
6010-0015	ACCOUNTING FEES-TRANS	4,000	3,400	4,000	4,000	
6010-0016	ACCOUNTING SVCS-EFT COSTS			50,000	50,000	
6011-0000	DATA PROCESSING SERVICES	817,557	771,178	831,011	831,011	
6013-0000	ASSESSORS OUTSIDE SERVICES	12,258	10,000	10,000	10,000	
6020-0001	ELECTION SERVICES-ELECTIONS	143,731	384,775	160,000	160,000	
6020-0002	ELECTION SERVICES-CANDIDATE FILING FEES	7,528		7,000	7,000	
6020-0003	ELECTION SERVICES-STATEMENT OF QUALIFICATIONS	7,358	20,633	7,000	7,000	
6020-0007	ELECTION SERVICES-TAPE SALES	3,411	2,000	3,000	3,000	
6020-0008	ELECTION SERVICES-MISC SALES	5,924	4,500	4,500	4,500	
6040-0000	LEGAL SERVICES	68				
6040-0001	LEGAL SERVICES-PUBLIC DEFENDER	26,821	25,000	25,000	25,000	
6040-0003	LEGAL SERV-PD-STATE PRISONER REIMBURSEMENT	101,550	80,000	60,000	60,000	
6040-0006	LEGAL SERVICES-DISTRICT ATTORNEY	25,956	20,000	30,000	30,000	
6040-0007	LEGAL SERVICES-COLLECTOR FEES	19,757	16,590	15,000	15,000	
6040-0008	LEGAL SERVICES-ATTORNEY FEE-MUNI ACTIONS	18,563	15,081	12,000	12,000	
6040-0009	LEGAL SERVICES-CASUALTY INS TRUST FUND	628,418	605,000			
6040-0010	LEGAL SERVICES-PUBLIC DEFENDER-CONSERVATOR FEE	14,360	10,000	12,000	12,000	
6040-0015	LEGAL SERVICES-DA-STATE PRISONER REIMBURSEMENT	34,020	50,000	50,000	50,000	
6040-0018	LEGAL SERVICES-DA-NARCOTICS ENFORCEMENT	9,456	50,000	8,000	8,000	
6040-0022	LEGAL SERVICES-WORKERS COMP TRUST	78,000	78,000			
6041-0000	ADMINISTRATIVE SERVICES	119,686	20,000			
6041-0002	ADMIN SERVICES-SELF INSURANCE-CASUALTY	193,616	206,413			
6041-0003	ADMIN SERVICES-SELF INSURANCE-WORKERS COMP	327,490	350,529			
6041-0006	ADMIN SERV-SELF INSURANCE-UNEMPLOY INSURANCE	10,913	23,719			
6041-0008	ADMIN SERVICES-SELF INSURANCE-HEALTH	271,126	320,722			
6041-0009	ADMIN SERVICES-SELF INSURANCE-DENTAL	32,771	36,973			
6041-0011	ADMINISTRATIVE SVCS-FEES-125 PLAN	44,794	38,600			
6041-0012	ADMIN SERVICES-125 PLAN/ENROLLMENT	45,862	20,000			
6041-0014	ADMIN SERVICES-HEALTH PLAN OF S J	128,150	145,888	140,270	140,270	
6041-0016	ADMIN SVC-DEFERRED COMP FEE-401(A)-AUDITOR	6	3			

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6041-0017	ADMIN SVC-DEFERRED COMP FEE-401(A)-CO COUNSEL	41				
6041-0018	ADMIN SVC-DEFERRED COMP FEE-401(A)-HUMAN RESOURCES	79	100			
6050-0001	PLANNING DIVISION SERVICES	72,374	250			
6050-0003	SURVEYORS SERVICES	263,274	418,000	391,000	391,000	
6050-0004	GOVERNMENT BUILDINGS SERVICES	337,699	287,676	53,297	53,297	
6050-0005	DEVELOPMENT DIVISION SERVICES	568,225	479,425	705,000	705,000	
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	4,040	4,000	4,000	4,000	ROAD
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	1,425	250			CAPITAL OUTLAY
6050-0009	FEES-SURVEYOR LEGAL DESCRIPTION REVIEW	20,800	20,000	15,000	15,000	
6050-0011	HAZARDOUS MATERIALS FEES	596,343	588,277	569,034	569,034	
6050-0018	HAZARDOUS MATERIALS CONTROL SERVICES	3,446	3,000	5,000	5,000	
6050-0024	EMERGENCY SERVICES-TRAINING CLASSES	60	1,000	3,000	3,000	
6050-0025	SURVEYORS SERVICES-REGISTRAR	8,367	9,000			
6050-0027	HAZMAT RISK MANAGEMENT PREVENTION PROGRAM	17,179	12,000	6,000	6,000	
6050-0028	BLDG INSP-STRONG MOTION INSTRUMENTATION PROG	1,022	1,020	800	800	
6050-0030	EDA-ADMINISTRATION FEE	7,087	5,850	8,712	8,712	
6050-0032	ADMINISTRATIVE FEE-DEVELOPMENT SERVICES	3,800	4,850	3,250	3,250	
6050-0033	FIRE FACILITY FEES			5,000	5,000	COMMUN INFRA-STRUCT
6050-0039	PLANNING SVCS-NEW COMMUNITIES	190,483	325,000	322,367	322,367	
6050-0043	DOMESTIC-VIO-SB169-PROGRAM CERT FEE	1,250	1,250	1,250	1,250	
6050-0044	EMERGENCY SERVICES-FEMA REIMBURSEMENT	137,786-				
6050-0047	OTHER-GEOGRAPHIC INFORMATION SERVICES		43,249	50,000	50,000	
6051-0000	PURCHASING SERVICES	122,892	260,197	80,000	80,000	
6051-0002	PURCHASING SVCS FOR MAINT OF FIXED ASSETS	1				
6053-0000	LOCAL AGENCY FORMATION FEES	53,704	42,000			
6055-0000	CONSERVATORSHIP INVESTIGATION-PRIVATE PARTIES	51,790	57,000	49,000	49,000	
6060-0000	AGRICULTURAL SERVICES	222,139	294,853			
6060-0001	AGRICULTURE STORES TRUST	16,125	21,500			
6060-0002	AGRICULTURAL-CIVIL PENALTIES	3,955	3,000	3,000	3,000	
6060-0038	HAZARDOUS MATERIALS INVENTORY	17,300	15,500	15,500	15,500	
6070-0001	CIVIL PROCESS SERVICES-AUDITOR	7,766	7,900	7,500	7,500	
6070-0002	CIVIL PROCESS SERVICES-SHERIFF	265,088	300,000	300,000	300,000	
6070-0006	CIVIL PROCESS SVC-AUTOMATION FEE-SHERIFF	24,110	33,000	33,000	33,000	
6070-0010	VEHICLE COSTS-GC 26746-SHERIFF	88,454	100,000	100,000	100,000	
6070-0013	VEHICLE COSTS-GC26746-LODI & MRET MARSHAL	4,386	6,000	2,688	2,688	
6080-0001	COURT FEES & COSTS	697,435	605,000	667,600	667,600	
6080-0015	COURT FEES & COSTS-CONCILIATN FEE	26,500	29,000	26,600	26,600	
6080-0019	COURT FEES & COSTS-PROBATION DEPT	157,030	189,299	185,000	185,000	
6080-0023	JUVENILE PROBATION-VICTIM RESTITUTION FEE	2,207	2,160	2,000	2,000	
6080-0026	PROBATION-SUPERVISION COSTS	491,035	550,661	540,000	540,000	
6080-0028	COURT FEES & COSTS PROBATION-REST FEE	42,148	64,368	60,000	60,000	
6080-0029	COURT FEES & COSTS PROBATION-DIVERSION FEE	81,860	75,377	75,000	75,000	
6080-0031	PROBATON-INVESTIGATION COSTS	5,483	3,053	3,000	3,000	
6080-0032	PROBATION-STEP PARENT ADOPTION COSTS	4,111	9,645	9,500	9,500	
6080-0033	COURT CIVIL ASSMT FEE- REVENUE & RECOVERY	1,493,135	1,460,000	1,542,000	1,542,000	
6080-0041	COURT FEES & COSTS-CRIMINALISTIC LAB	20	20	20	20	

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6080-0042	CIYRTS-RESTITUTION FINE REBATES	38,290	30,000	35,000	35,000	
6080-0044	COURT FEES & COSTS-REST FINE ADMIN FEE	46,998	45,028	45,000	45,000	
6080-0046	COLLECTION ADMIN FEES	443,158	455,000	477,800	477,800	
6080-0049	CIVIL PENALTIES D A	253,296	200,000	464,000	464,000	
6080-0050	RECOVERED INVESTIGATIVE COSTS	7,293	200,000	100,000	100,000	
6080-0053	MOE-COURT OR/CR ADMIN FEE-1463.07	14,166	13,000	15,400	15,400	
6080-0061	CT FEES & COSTS-FINANCIAL RESPONSIBILITY	88,393	75,000	91,300	91,300	
6080-0063	DA ENVIRONMENTAL RECOVERED INVESTIGATIVE COSTS	66,797	80,000	100,000	100,000	
6080-0065	PROBATION-JUVENILE RECORD SEALING FEES	2,911	3,813	3,500	3,500	
6090-0001	ESTATE FEES-PUBLIC ADMINISTRATOR	166,641	180,000	65,000	65,000	
6090-0002	ESTATE FEES-PUBLIC ADMIN-ESCHEAT FUNDS	85				
6090-0003	ESTATE IMVESTMENT MGMT FEE-PA (AB1018)	5,291				
6100-0000	HUMANE SERVICES	24,076	15,000	15,000	15,000	RABIES TREATMENT
6110-0000	LAW ENFORCEMENT SERVICES	33,634	42,000	37,000	37,000	
6110-0001	LAW ENFORCE SVCS-911 FIRE DISPATCH REIMB	115,071	107,000			
6110-0004	LAW ENF SERV-SPECIAL EVENT BILLINGS	107,649	35,000	45,000	45,000	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	799,138	900,000	934,872	896,746	
6110-0006	LAW ENF SERVICES-BOOKING CHARGES-CITIES	1,037,047	1,000,000	983,517	983,517	
6110-0008	LAW ENFORCEMENT SERVICES-CYA		7,000	7,000	7,000	
6110-0009	LAW ENF SERV-BOOKING CHARGES-CONVICTS	165,860	150,000	165,000	165,000	
6110-0011	LAW ENF SERVICES DVI-DECTIVES		2,000	5,500	5,500	
6110-0012	LAW ENF SERV-911 ADDRESS CHANGES		15,000	15,000	15,000	
6110-0013	LAW ENF SERVICES-DVI OR CYA	3,471	5,000	10,000	10,000	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP	1,268,292	1,321,944	1,438,816	1,438,816	
6110-0017	LAW ENF SVCS-CLANDESTINE DRUG LAB			20,000	20,000	
6110-0020	LAW ENF SVCS-LATHROP-PATROL	108,048	100,000	128,304	128,304	
6110-0021	LAW ENF SVCS-LATHROP-COMMUNICATION	33,978	30,000	30,000	30,000	
6110-0022	LAW ENF SVCS-LATHROP-DETECTIVES	4,991	6,000	8,000	8,000	
6110-0023	LAW ENF SVCS-LATHROP-RECORDS/EVIDENCE	17,508	14,000	17,000	17,000	
6110-0024	LAW ENF SVCS-LATHROP-ADMIN/SUPPORT	316	3,000	4,900	4,900	
6110-0025	LAW ENF SVCS-REMOVAL & STORAGE-CORONER	51,130	54,000	57,000	57,000	
6110-0026	LAW ENF SVCS-FALSE ALARM FEES	28,810	20,000	35,000	35,000	
6110-0029	LAW ENF SVCS-STC TRAINING-OTHER COUNTIES	3,566	5,000	5,000	5,000	
6110-0030	LAW ENF SVCS-CRIMINAL RESTITUTION	2,780				
6110-0036	LAW ENF SVCS-LODI & MRET MARSAHL	42,171	50,000	50,764	50,764	
6110-0037	LAW ENF SVCS-MASSAGE PARLOR INVEST FEES	400	500	200	200	
6110-0040	LAW ENF SVCS-TOWED VEHICLE FEES	39,190	30,000	44,828	44,828	
6110-0041	LAW ENF SVCS-SAC CO MEDICAL INMATES	137,615	150,000	150,000	150,000	
6110-0050	UNIFIED COURT SECURITY SERVICES	3,485,471	3,487,551	3,339,693	3,339,693	
6110-0051	UNIFIED COURT SECURITY-LLEBG-JUVENILE COURT	29,725	29,000	29,299	29,299	
6110-0052	UNIFIED CT SECURITY-1058 FAMILY CT COMMISSIONER	108,223	106,000	105,815	105,815	
6110-0053	SUPERVISION-UNIFIED COURT SECURITY SERVICES	80,911	74,000	84,610	84,610	
6110-0054	LAW ENF SVCS-MARSHAL/CYA	34,251				
6110-0058	LAW ENF SVCS-LINDEN UNIF SCHL RESOURCE OFFICER			73,779	73,779	
6110-0059	LAW ENF SVCS-LINC UNIF SCHL RESOURCE OFFICER			73,779	73,779	
6120-0000	RECORDING FEES	1,483,268	1,500,000	1,725,000	1,725,000	

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6120-0001	RECORDERS MICROGRAPHICS FEES	148,002	162,500	165,000	165,000	RECORDERS EQUIP/AUTO
6120-0002	RECORDERS EQUIPMENT FEES	426,401	493,000	545,000	545,000	RECORDERS EQUIP/AUTO
6120-0015	ARBITRATOR FEES	80				
6120-0017	MOE-RECORDERS INDEXING FEE	293,740	367,000	353,900	353,900	
6130-0000	ROAD AND STREET SERVICES	71,452	80,000			
6130-0000	ROAD AND STREET SERVICES	4,431	6,000			ROAD
6130-0001	ROAD & STREET SERVICES-GRACE CHURCH	500	500	500	500	ROAD DIST # 4
6130-0002	ENGINEERING FEES	126,138	160,000	98,000	98,000	ROAD
6130-0005	ENGINEERING FEES-PLANNING REFERRAL	55-				
6130-0005	ENGINEERING FEES-PLANNING REFERRAL	67,614	75,000	75,000	75,000	ROAD
6130-0010	ENGINEERING FEES-DEVELOPMENT PUBLIC SERVICES	179,746	260,000	180,000	180,000	ROAD
6130-0012	ENGINEERING SERVICES-NEW COMMUNITIES	2,330				
6130-0012	ENGINEERING SERVICES-NEW COMMUNITIES	125,617	40,000	72,000	72,000	ROAD
6130-0020	ENGINEERING FEES-FACILITIES PLANNING	89,383	156,000	140,800	140,800	ROAD
6131-0000	SERVICES TO SPECIAL DISTRICTS	671,715	650,000			ROAD
6131-0001	FIRE PLAN CHECK & SERVICES	127,995	100,000	100,000	100,000	
6131-0002	SERVICES TO SPEC DISTS-NPDES	151,196	238,000			ROAD
6135-0001	TRAFFIC MITIGATION-STOCKTON	31,933	15,000	15,000	15,000	COMMUN INFRA-STRUCT
6135-0004	TRAFFIC MITIGATION-LODI	3,330	8,000	5,000	5,000	COMMUN INFRA-STRUCT
6135-0010	TRAFFIC MITIGATION-MANTECA	39,864	5,000	3,000	3,000	COMMUN INFRA-STRUCT
6135-0011	TRAFFIC MITIGATION-TRACY	42,190	15,000	10,000	10,000	COMMUN INFRA-STRUCT
6135-0013	TRAFFIC IMPACT MITIGATION FEES		104,000			ROAD
6135-0014	CODE ENFORCEMENT CITATION FEES	23,732	23,937	30,000	30,000	
6135-0015	TRAFFIC IMPACT MITIGATION FEE/CONSTRUCTION	869,237	252,000			ROAD
6135-0020	TRAFFIC MITIGATION ADMIN	88,251	63,000			ROAD
6135-0020	TRAFFIC MITIGATION ADMIN	81,294	46,000	36,000	36,000	COMMUN INFRA-STRUCT
6135-0029	TRAFFIC MITIGATION-ALTERNATIVE MODE TRANSP	49,696	30,000	22,000	22,000	COMMUN INFRA-STRUCT
6135-0030	FIRE FACILITY-MANTECA-LATHROP	6,257	18,000	10,500	10,500	COMMUN INFRA-STRUCT
6135-0031	FIRE FACILITY-ESCALON	10,336	13,000	13,000	13,000	COMMUN INFRA-STRUCT
6135-0032	FIRE FACILITY-RIPON	22,537	9,000	9,000	9,000	COMMUN INFRA-STRUCT
6135-0033	FIRE FACILITY-WATERLOO-MORADA	17,950	15,000	13,000	13,000	COMMUN INFRA-STRUCT
6135-0034	FIRE FACILITY-MOKELUMNE	18,182	12,000	16,000	16,000	COMMUN INFRA-STRUCT
6135-0035	FIRE FACILITY FEE-TRACY	35,646	15,000	36,000	36,000	COMMUN INFRA-STRUCT
6135-0036	FIRE FACILITY FEE-CLEMENTS	12,067	15,189	12,000	12,000	COMMUN INFRA-STRUCT
6135-0037	FIRE FACILITY FEE-WOODBRIDGE	5,940	22,675	17,000	17,000	COMMUN INFRA-STRUCT
6135-0050	FIRE FACILITY-ADMIN	1,988	1,823	1,645	1,645	COMMUN INFRA-STRUCT
6135-0051	FIRE FACILITY-PROCESSING	1,325	1,215	1,097	1,097	COMMUN INFRA-STRUCT
6135-0060	WATER IMPACT-STKN EAST WATER DIST	206,509	320,000	270,000	270,000	COMMUN INFRA-STRUCT
6135-0065	WATER IMPACT-ADMIN	9,092	8,000			ROAD
6135-0065	WATER IMPACT-ADMIN	10,367	16,000	13,500	13,500	COMMUN INFRA-STRUCT
6135-0066	WATER IMPACT-PROCESSING	1,274				ROAD
6135-0075	TIMF-NON CONGESTION MGMT REGIONAL	875,113	520,000	425,000	425,000	COMMUN INFRA-STRUCT
6135-0076	TIMF-CONGESTION MGMT REGIONAL	483,134	280,000	220,000	220,000	COMMUN INFRA-STRUCT
6136-0016	TRAFFIC MITIGATION-FLAG CITY-LOCAL		4,000	3,000	3,000	COMMUN INFRA-STRUCT
6136-0017	TRAF MIT-FLAG CITY-CONGESTION MGMT REGIONAL		80,000	70,000	70,000	COMMUN INFRA-STRUCT
6136-0018	TRAF MIT-FLAG CITY-NON-CONGESTION MGMT REGIONAL		145,000	144,000	144,000	COMMUN INFRA-STRUCT

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6136-0019	TRAF MIT-FLAG CITY-ALTERNATIVE MODE		7,000	7,000	7,000	COMMUN INFRA-STRUCT
6136-0020	TRAF MIT-FLAG CITY-ADMINISTRATION FEE		11,000	11,000	11,000	COMMUN INFRA-STRUCT
6140-0001	LAB-CLINIC FEES-CONFIDENTIAL TESTING	14,286	25,000	13,000	13,000	
6140-0002	VITAL STATISTICS	140,249	135,000	135,350	135,350	
6140-0004	MISC LAB SERVICES	71,623	147,600	170,000	170,000	
6140-0006	ENVIRONMENTAL HEALTH FEES	2,571,959	2,535,360	2,910,196	2,885,196	
6140-0007	CLINIC FEES	201,567	239,033	220,000	220,000	
6140-0008	LABORATORY FEES	196,360	180,000	150,000	150,000	
6140-0011	ASSESSMENT FEES-CALIF CHILDREN SVC	3,040	2,000	2,000	2,000	
6140-0013	VITAL STATISTICS-FAX FEES	1,430	1,900	3,000	3,000	
6150-0000	MENTAL HEALTH SERVICES PAY PATIENTS	177,049	206,518	211,534	211,534	MH/SUBSTANCE ABUSE
6150-0001	MENTAL HEALTH SERVICES MEDI-CAL	7,475,185	8,115,114	10,266,060	10,266,060	MH/SUBSTANCE ABUSE
6150-0002	MENTAL HEALTH SERVICES MEDI-CARE	118,715	96,991	113,391	113,391	MH/SUBSTANCE ABUSE
6150-0004	MH-MEDICARE-PARTIAL HOSPITALIZATION	767	28,999			MH/SUBSTANCE ABUSE
6150-0005	DRUG PROGRAM SERVICING-PAY PATIENTS	574,780	751,000	951,000	951,000	MH/SUBSTANCE ABUSE
6150-0006	DRUG PROGRAMS SERVICES-MEDI-CAL	1,329,749	1,636,976	1,831,933	1,831,933	MH/SUBSTANCE ABUSE
6150 0007	DRUG PROGRAM SERVICES-MEDICARE	285	500	500	500	MH/SUBSTANCE ABUSE
6150-0008	DRUG PROGRAM-REFORMED MEDICAL	63,404	60,000	60,000	60,000	MH/SUBSTANCE ABUSE
6150-0011	MENTAL HEALTH SERV-EMPLOYEES ASSISTANCE PROG	352,915	352,000	352,000	352,000	MH/SUBSTANCE ABUSE
6150-0012	M-H SVCS-INST FOR MENTAL DISEASE	141,752	250,000	250,000	250,000	MH/SUBSTANCE ABUSE
6150-0018	PAROLEE CONTRACT-SUBSTANCE ABUSE	310,413	346,000	370,673	370,673	
6150-0019	M.H. PHARMACY-OTHER INCOME	24,099	5,400	5,400	5,400	MH/SUBSTANCE ABUSE
6150-0024	MENTAL HEALTH MEDICAL-ADMINISTRATION	1,293,741	1,334,371	1,334,371	1,334,371	MH/SUBSTANCE ABUSE
6150-0025	FED-C-SERVICES-INPATIENT CONSOLIDATION	333,107-	300,000	300,000	300,000	MH/SUBSTANCE ABUSE
6150-0027	HUD-CONTRACT SUB-ABUSE	372,657	50,660			MH/SUBSTANCE ABUSE
6150-0028	COUNTY SHARE INPATIENT CONSOLIDATION		300,000	300,000	300,000	MH/SUBSTANCE ABUSE
6150-0030	DRUG PROGRAM SVCS-MAA CLAIMING (SB910)	164,901	130,294	130,294	130,294	MH/SUBSTANCE ABUSE
6150-0031	MENTAL HEALTH VMRC-CLINIC		30,000	30,000	30,000	MH/SUBSTANCE ABUSE
6150-0032	SUBSTANCE ABUSE-HERMANAS		375,000			MH/SUBSTANCE ABUSE
6150-0033	M.H.S.-KAISER INSURANCE		51,687	131,059	131,059	MH/SUBSTANCE ABUSE
6150-0034	MENTAL HEALTH SERVICES-BRIGHT HOUSE	92,693	75,000	90,000	90,000	MH/SUBSTANCE ABUSE
6150-0036	M H SERVICES-HEALTHY FAMILIES INSURANCE			26,200	26,200	MH/SUBSTANCE ABUSE
6150-0097	MENTAL HEALTH SVCS-PROFESSIONAL BLDG	27,249	5,000	6,000	6,000	MH/SUBSTANCE ABUSE
6150-0098	MENTAL HEALTH SERVICES-OTHER INCOME	139,360	63,822	82,205	82,205	MH/SUBSTANCE ABUSE
6150-0099	MENTAL HEALTH SERV-ACTIVITY CTR-OTHER INCOME	1,581,172	1,581,172	1,581,172	1,581,172	MH/SUBSTANCE ABUSE
6150-0101	MENTAL HEALTH SERVICES-PATIENTS INSURANCE	351,105	290,558	296,458	296,458	MH/SUBSTANCE ABUSE
6150-0102	DRUG PROGRAM SERVICES-PATIENTS INSURANCE	13,618	19,900	25,900	25,900	MH/SUBSTANCE ABUSE
6150-0103	CONSERVATORSHIP FEE	227,518	215,000	215,000	215,000	MH/SUBSTANCE ABUSE
6150-0104	MENTAL HEALTH I/P SERVICES-OTHER COUNTIES	26,303	45,045	45,045	45,045	MH/SUBSTANCE ABUSE
6150-0106	MH CHILDREN'S SERVICES-OTHER COUNTIES	1,166,154	1,147,736	1,147,736	1,147,736	MH/SUBSTANCE ABUSE
6150-0107	MH-EPSDT CHILDREN	1,903,845	2,658,168	3,223,805	3,223,805	MH/SUBSTANCE ABUSE
6150-0108	MH-SAFR HOUSE	43,474	45,000	45,000	45,000	MH/SUBSTANCE ABUSE
6151-0001	OTHER-CCS ENROLLMENT FEES	4,720	2,000	1,600	1,600	
6170-0000	ADOPTION FEES	600	2,626	1,000	1,000	
6180-0001	COUNTY CLERK PROCESSING FEES	18,835	18,000	18,000	18,000	
6190-0003	INSTITUTIONAL CARE & SERVICES-SJGH PAY PATIENTS	16,829	3,300	200	200	

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6190-0007	INSTITUTIONAL CARE & SERVICES-BH PAY PATIENTS	582	350			
6190-0008	INSTITUTIONAL CARE & SERV-HOME DETECTION	149,092	130,000	190,000	190,000	
6190-0009	INSTITUTIONAL CARE & SERV-JAIL & HONOR FARM	118,768	130,000	140,000	140,000	
6190-0010	INSTITUTIONAL CARE & SERVICES-WORK FURLOUGH	54,520	60,000	55,000	55,000	
6190-0011	INSTITUTIONAL CARE & SERVICES-JUVENILE HALL	253,246	312,125	338,520	338,520	
6190-0012	INSTITUTIONAL CARE & SERVICE-COURT WARDS	39,790	52,239	50,000	50,000	
6190-0025	INSTITUTIONAL CARE & SERV-ALT WORK PRGM	431,175	400,000	450,000	450,000	
6190-0029	INSTITUTIONAL CARE & SVC-PREVENTION/ED-SUB ABUSE	130,000	75,000	75,000	75,000	MH/SUBSTANCE ABUSE
6190-0031	INSTITUTIONAL CARE & SVC-DRUNK DRIVING-SUB ABUSE	1,226,305	475,000	544,206	544,206	MH/SUBSTANCE ABUSE
6190-0032	INSTITUTIONAL CARE & SVC-FIRST OFFENDER-SUB ABUSE	260,890	210,000	225,000	225,000	MH/SUBSTANCE ABUSE
6190-0050	MEDICATION-OUT PATIENT-SHORT DOYLE	988,425	1,608,727	1,608,727	1,608,727	MH/SUBSTANCE ABUSE
6190-0052	MEDICATION-CHILDREN SERVICES-SHORT DOYLE	10,253	9,000	9,000	9,000	MH/SUBSTANCE ABUSE
6190-0053	MEDICATION-LODI CLINIC-SHORT DOYLE	59,978	68,000	95,000	95,000	MH/SUBSTANCE ABUSE
6190-0055	MEDICATION-IN PATIENT-SHORT DOYLE	161,403	170,630	170,630	170,630	MH/SUBSTANCE ABUSE
6190-0057	MEDICATION-MEDI-CAL	2,098,129	2,401,109	2,900,412	2,900,412	MH/SUBSTANCE ABUSE
6190-0059	MEDICATION FOR CLOZARIL CLIENTS	2,830	20,172	20,172	20,172	MH/SUBSTANCE ABUSE
6190-0060	MEDICATION FOR PATIENT PAY	112,923	9,000	9,000	9,000	MH/SUBSTANCE ABUSE
6190-0061	MEDICATION-OLDER ADULT SEREVICE	24,359	39,324	39,324	39,324	MH/SUBSTANCE ABUSE
6190-0062	MEDICATION-TRANSCULTURAL CLINIC	19,620	34,324	34,324	34,324	MH/SUBSTANCE ABUSE
6190-0063	MEDICATION-CRISIS	177,448	183,648	183,648	183,648	MH/SUBSTANCE ABUSE
6190-0064	INMATE MEDICAL VISIT FEE	7,464	8,000	8,000	8,000	
6190-0066	MEDICATION-HEALTH PLAN OF SAN JOAQUIN	176,725	154,200	154,200	154,200	MH/SUBSTANCE ABUSE
6190-0068	MEDICATION-FOR OMNI	18,327	30,878	30,878	30,878	MH/SUBSTANCE ABUSE
6190-0069	MEDICATION-FOR PCS HEALTH	4,916	39,000	39,000	39,000	MH/SUBSTANCE ABUSE
6190-0070	MEDICATION-EMPLOYEE RX SYSTEM	30	1,000	1,000	1,000	MH/SUBSTANCE ABUSE
6190-0071	MEDICATION-EMPLOYEE MED CO-PAY	2,281	2,000	2,000	2,000	MH/SUBSTANCE ABUSE
6190-0072	MEDICATION-MED PSYCH CLINIC	353	3,000	3,000	3,000	MH/SUBSTANCE ABUSE
6190-0073	MEDICATION-PCN	23,706	21,000	21,000	21,000	MH/SUBSTANCE ABUSE
6190-0074	MEDICATION/MANTECA CLINIC	130	1,000	1,000	1,000	MH/SUBSTANCE ABUSE
6190-0075	MEDICATION-ALPHA SCRIPTS	14,942	22,000	22,000	22,000	MH/SUBSTANCE ABUSE
6190-0076	MEDICATION-BRIGHT HOUSE	2,794	2,500	17,500	17,500	MH/SUBSTANCE ABUSE
6190-0077	MEDICATION-SAFER HOUSE	11,119	4,500	4,500	4,500	MH/SUBSTANCE ABUSE
6190-0078	MEDICATION-CALWORKS	185	150	150	150	MH/SUBSTANCE ABUSE
6190-0079	MEDICATION-PES	23		15,000	15,000	MH/SUBSTANCE ABUSE
6210-0000	LIBRARY SERVICES	89,364	85,791	96,859	96,859	LIBRARY
6213-0002	FIRE INSPECTION FEES	55,760	55,000	65,000	65,000	
6220-0001	PARKS & RECREATION FEES-MICKE GROVE RENTALS	84,842	80,000	80,000	80,000	
6220-0006	PARKS & RECREATION FEES-MAGEE PARKING	4,835	5,500	5,000	5,000	
6220-0007	PARKS & RECREATION FEES-MOSSDALE PARKING	37,113	35,000	35,000	35,000	
6220-0008	PARKS & RECREATION FEES-OAK GROVE PARKING	110,505	100,000	100,000	100,000	
6220-0009	PARKS & RECREATION FEES-HARMONY GROVE RENTALS	1,055	1,000	1,000	1,000	
6220-0010	CONCESSION LEASE-MICKE GROVE-SNACK BAR	14,004	10,000	10,000	10,000	
6220-0011	CONCESSION LEASE-MICKE GROVE-AMUSEMENT RIDES	78,008	40,000	30,000	30,000	
6220-0012	PARKS & RECREATION FEES-DOS REIS PARKING	33,682	27,000	30,000	30,000	
6220-0015	PARKS & RECREATION FEES-PARK USER REIMBURSEMT	1,250	300	1,000	1,000	
6220-0018	PARKS & RECREATION FEES-OAK GROVE RENTALS	30,901	28,000	28,000	28,000	

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6220-0019	PARKS & RECREATION FEE-WESTGATE BOAT DOCKING	18,036	17,000	17,000	17,000	
6220-0020	PARKS & RECREATION FEES-OTHER REVENUES	79,570	110,000	90,200	90,200	
6220-0021	PARKS & RECREATION FEES-DOS REIS CAMPING	70,550	60,000	65,000	65,000	
6220-0022	PARKS & RECREATION FEES-MICKE GROVE PRKG	262,574	200,000	200,000	200,000	
6220-0024	PARKS & RECREATION FEES-WESTGATE DAY PARKING	5,720	5,700	6,000	6,000	
6220-0025	CONCESSION LEASE-REGIONAL SPORTS	13,231	12,000	12,000	12,000	
6220-0026	PARKS & RECREATION FEES-REGIONAL SPORTS	21,308	22,000	22,000	22,000	
6220-0027	PARKS & RECREATION-RESERVATION FEE	4,850	5,000	8,000	8,000	
6220-0028	PARKS & RECREATION-OAK GROVE FISHING PASS	13,519	13,000	13,000	13,000	
6220-0030	CAA-PAC TEL LEASE	11,672	10,775	10,775	10,775	
6220-0031	PARKS & RECREATION-ZOO ADMISSION FEES	119,844	118,000	120,000	120,000	
6230-0006	OTHER-EMPLOYEE MAINTENANCE-PARKS & RECREATION	396	1,000	500	500	
6250-0000	OTHER-CHANNEL MAINTENANCE	607,513	1,184,055			
6250-0001	OTHER-FLOOD CONTROL	469,909	506,938			
6250-0003	OTHER-RECLAMATION DIST #17 (024100)	24,546	52,000			
6250-0004	OTHER-SJAFCA	24,106				
6250-0005	FAMILY COURT SUPERVISED VISITATION-MGCS	3,547	4,200	5,000	5,000	
6250-0006	OTHER-SJAFCA-FC RD	25,185				
6260-0000	OTHER-UTILITY DISTRICTS	950,300	1,078,374			
6280-0000	OTHER-PARKS & RECREATION SERVICES (CSA)	104,484	62,250			
6290-0000	OTHER-REGISTRATION OF BONDS	42	100	100	100	
6320-0000	OTHER-INMATE COMMISSARY EXPENSE REIMB	123,212	125,000	105,000	105,000	
6333-0003	OTHER-ENTERPRISE FUND-GOVT BLDGS	151,252	145,510			
6333-0004	OTHER-ENTERPRISE FUND-DATA PROCESS	17,787	14,144			
6333-0005	OTHER-ENTERPRISE FUND-SERVICES	86,235	37,750			
6333-0006	OTHER-ENTERPRISE FUND-HUMAN RESOURCES A-87	305,249	414,547			
6333-0007	OTHER-ENTERPRISE FUND-AUDITOR-CONTROLLER A-87	119,479	151,922			
6333-0008	OTHER-ENTERPRISE FUND-TREASURER A-87	9,210	14,098			
6333-0010	OTHER-ENTERPRISE FUND-DUPLICATING	916	62,000			
6333-0011	OTHER-ENTERPRISE FUND-COUNTY COUNSEL	42,966	44,000			
6333-0012	OTHER-ENTERPRISE-A-87-FACILITIES MGMT	7,258	23,133			
6333-0013	OTHER-ENTERPRISE FUND-COLLECTIONS	413,331	520,000			
6333-0014	OTHER-ENTERPRISE FD-COLLECTION (SJGH FEE REIMB)		28,000			
6333-0016	OTHER-ENTERPRISE FD-BLDG & EQUIP USE ALLOWANCE	8,731	8,722			
6333-0017	OTHER-ENTERPRISE FUND-PUBLIC WORKS	202,568	250,000			ROAD
6333-0018	OTHER-ENTERPRISES FUND-PURCHASING-A-87	29,594-	28,165-			
6333-0020	OTHER ENTERPRISE-A-87 LABOR RELATIONS	55,582	117,082			
6333-0025	OTHER-ENTERPRISE FUND-SINGLE AUDIT	24,225	19,000			
6333-0026	OTHER-ENTERPRISE FUND-COUNTY ADMINISTRATOR A-87	53,546	60,023			
6333-0027	OTHER-ENTERPRISE FUND-MAIL SERVICES	2,502	2,120			
6333-0028	OTHER-ENTERPRISE FUND-HUMAN SERVICES AGENCY	7,278	7,012	18,748	18,748	
6333-0031	OTHER-ENTERPRISE FUND-SUBSTANCE ABUSE	98,793	160,661			MH/SUBSTANCE ABUSE
6333-0033	OTHER-ENTERPRISE FD-PUBLIC HEALTH	117,730				
6333-0034	OTHER ENTERPRISE FD-MENTAL HEALTH	40,213	22,966	67,966	67,966	MH/SUBSTANCE ABUSE
6333-0036	OTHER-ENTERPRISE FD-CAPITAL PROJECTS	7,128	4,500			
6333-0037	OTHER-ENTERPRISE FD-CO COUNSEL-COST PLAN	3,889	9,490-			

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
6333-0038	OTHER-ENTERPRISES FD-M. H. PHARMACY	2,449	1,500	1,500	1,500	MH/SUBSTANCE ABUSE
6333-0040	OTHER-ENTERPRISES FD-AIRPORT CAPITAL PROJECTS	160				
6333-0053	OTHER-ISF-GOVERNMENT BUILDINGS	102,723	40,000			
6333-0054	OTHER-ISF-DATA PROCESSING	360	87,899			
6333-0055	OTHER-ISF-PURCHASING SERVICES	3,192				
6333-0056	OTHER-ISF-HUMAN RESOURCES A-87	6,517	8,741			
6333-0057	OTHER-ISF-AUDITOR-CONTROLLER A-87	18,276	19,490			
6333-0058	OTHER-ISF-TREASURER	451	685			
6333-0060	OTHER-ISF-DUPLICATING	1,003	2,000			
6333-0062	OTHER-ISF-A-87-FACILITIES MGMT	43,431	38,258			
6333-0063	OTHER-ISF-COLLECTIONS	108,118	344			
6333-0064	OTHER-ISF-PURCHASING-A-87	26,790	12,290			
6333-0065	OTHER-ISF-BUILDING & EQUIPMENT USE ALLOWANCE	5,688	3,948			
6333-0066	OTHER-ISF-MAIL SERVICES		140			
6333-0067	OTHER-ISF-PUBLIC WORKS	363,681	350,000			ROAD
6333-0068	OTHER-ISF-UTILITY DISTRICTS	50	15,000			
6333-0069	OTHER ISF A-87 LABOR RELATIONS	998	2,031			
6333-0071	OTHER-ISF-SINGLE AUDIT	3,606	1,000			
6333-0072	OTHER-ISF-PARKS & RECREATION	184	80			
6333-0076	OTHER-ISF-COUNTY ADMINISTRATOR A-87	1,503	1,602			
6333-0082	OTHER-ISF-COUNTY COUNSEL-COST PLAN	1,039	206-			
6335-0000	OTHER-SPECIAL DISTRICTS-PURCHASING SERVICES	2,077				
6335-0005	OTHER-SPECIAL DISTRICTS-TREASURER-TAX COLLECT	7,550	14,072			
6335-0006	OTHER-SPECIAL DISTRICTS-AUDITOR CONTROLLER	69,957	36,077			
6335-0007	OTHER-SPECIAL DISTRICTS-DUPLICATING	119,992	68,000	74,301	74,301	
6335-0008	OTHER-SPECIAL DISTRICTS-PERSONNEL	2,125	1,451			
6335-0009	OTHER-SPECIAL DISTRICTS-PURCHASING-A-87		152,300	79,402	79,402	
6335-0010	OTHER-SPECIAL DISTRICTS-GOVERNMENT BUILDINGS	15,240				
6335-0012	OTHER-SPECIAL DISTRICTS-CO ADMINISTRATOR A-87	28,349	9,630-	9,885-	9,885-	
6335-0014	OTHER-SPECIAL DISTRICTS-COUNTY COUNSEL	190,772	126,600	5,000	5,000	
6335-0016	OTHER-SPECIAL DISTRICTS-PUBLIC HEALTH	17,070	22,000	17,000	17,000	
6335-0018	OTHER-SPEC DIST-RETIREMENT ASSOC-CO COUNSEL	53,636	65,000			
6335-0019	OTHER-SPEC DISTR-A-87-FACILITY MGMT	35,209	48,969	27,845	27,845	
6335-0020	OTHER-SPEC DIST-COUNTY COUNSEL-COST PLAN	6,329	12,310-	1,687	1,687	
6335-0021	OTHER-SPEC DISTRICTS-MAIL SERVICES	137,625	115,000	135,500	135,500	
6335-0022	OTHER-SPEC DIST-PARKS & REC	14,370	5,000			
6335-0023	OTHER-SELF INS-AUDITOR COST PLAN	6,430	15,808			
6335-0025	OTHER SELF INS-TREASURER-COST PLAN	352-	666-			
6335-0029	OTHER-SPEC DISTR-SHERIFF-CUSTODY	3,408	1,000	1,000	1,000	
6335-0031	OTHER SPEC DIST-NEIGHBORHOOD	3,207	5,000			
6335-0034	OTHER SPEC DISTR-CIVIL	6,023	2,000	5,000	5,000	
6335-0035	OTHER SPEC DISTRCT-ACCT SVC-AUDITOR-CONTROLLER	66,395	42,000	37,000	37,000	
6335-0036	OTHER SPEC DISTRICT-TCT-REDEMPTION COUNTY SVC	4,814	5,600	3,753	3,753	
6335-0038	OTHER SPEC DIST-CAO CAP IMPROV	3,681				
6335-0040	OTHER-SELF INSURANCE-AUDITOR	17,807	13,000			
6335-0041	OTHER-SPEC DISTR-DETECTIVES	58				

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6335-0042	OTHER-SPEC DISTR-A87-ISD	48,212-	63,032-	1,543-	1,543-	
6335-0043	OTHER-SPEC DISTR-A87-HUMAN RSOURCE	57,816	78,191	16,433	16,433	
6335-0044	OTHER-SPEC DISTR-A87-BLDG USE	3,904	4,841	4,229	4,229	
6335-0045	OTHER-SPEC DISTR-A87-PARKS	961	1,851	2,778	2,778	
6335-0046	OTHER-SPEC DISTR-CT ASSIGNED COUNSEL	298,636	405,125			
6335-0047	OTHER SPEC DIST-SUBSTANCE ABUSE	41,308	150,000	50,000	50,000	MH/SUBSTANCE ABUSE
6335-0048	OTHER-SPEC DISTR-JUVENILE DEPEND COUNCIL	249,611	200,000	300,000	300,000	
6335-0050	OTHER SPEC DISTR A-87 LABOR RELATIONS	9,892	21,300	17,776	17,776	
6335-0051	OTHER-SPECIAL DISTRICT-DA	43,663	30,000	1,000	1,000	
6335-0052	OTHER-SPECIAL DISTRICT-AGRICULTURE	5,355	7,500	8,250	8,250	
6335-0054	OTHER-LOCAL DISTS-AUD-CONTROLLER-A-87			41,473	41,473	
6335-0055	OTHER-LOCAL DISTS-AUD-CONTROLLER-A-87			5,786	5,786	
6350-0004	OTHER-LOAN REPAYMENT-SOUTHERN WATER SYSTEM	57,335	57,335	57,335	57,335	CAPITAL OUTLAY
6500-0001	INTERFUND TRANSFERS-COUNTY COUNSEL	101,335	77,500			
6500-0002	INTERFUND TRANSFERS-DUPLICATING	36,593	70,000			
6500-0003	INTERFUND TRANSFERS-PUBLIC WORKS	272,180	250,000			ROAD
6500-0004	INTERFUND TRANSFERS-PARKS & REC	105,150	80,000			
6500-0005	INTERFUND TRANSFERS-DEPT OF AGING	103,108	129,386			
6500-0006	INTERFUND TRANSFERS-DATA PROCESSING	690,425	323,724			
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	434,775	463,081			
6500-0009	INTERFUND TRANSFERS-GOVT BLDGS	391,755	303,562			
6500-0012	INTERFUND TRANSFERS-AGRICULTURE		59,955			
6500-0014	INTERFUND TRANSFERS-PERSONNEL	29,064	29,016			
6500-0020	INTERFUND TRANSFERS-COLLECTOR	5,258	1,348			
6500-0021	INTERFUND TRANSFERS-COUNTY ADMINISTRATOR	90,403	15,000			
6500-0024	INTERFUND TRANSFER-TREAS/TAX COLLECTOR	1,220	1,240			
6500-0026	INTERFUND TRANSFER-MENTAL HEALTH	344,039	467,583			MH/SUBSTANCE ABUSE
6500-0027	INTERFUND TRANSFERS-SUBSTANCE ABUSE	348,698	399,761			MH/SUBSTANCE ABUSE
6500-0031	INTERFUND TRANSFERS-UTILITY DISTRICTS	26,275	20,000			
6500-0032	INTERFUND TRANSFERS-MAIL SERVICES	384,496	265,000			
6500-0035	INTERFUND TRANSFERS-AUDITOR	18,649	20,000			
6500-0036	INTERFUND TRANSFERS-PUBLIC WORKS CONSTRUCTION		71,135			ROAD
6500-0037	INTERFUND TRANSFERS-PUBLIC WORKS MATERIALS	651,604	450,000			ROAD
6500-0038	INTERFUND TRANSFERS-PUBLIC HEALTH	115,260	400,000			
6500-0042	INTERFUND TRANSFER-HSA	220	985			
6500-0043	INTERFUND TRANSF-PUBLIC WORKS-SPEC PROJECTS	69,109	60,850			ROAD
6500-0049	INTERFUND TRANSFERS-MH PHARMACY	38,595	33,000			MH/SUBSTANCE ABUSE
6500-0050	INTERFUND TRANSFERS-DA-FAMILY SUPPORT	263,584	382,562			
6500-0053	ITF TRANSFERS-COST ALLOC-FACILITIES MGMT	97,502	223,777			
6500-0055	INTERFUND TRANSFERS-PURCHASING-A-87	227,113	251,000			
6500-0056	ITF TRANSFERS-COST ALLOC-HUMAN RESOURCES	240,542	292,604			
6500-0057	ITF TRANSFERS-COST ALLOC-AUDITOR	102,978	125,548			
6500-0058	ITF TRANSFERS-COST ALLOC-TREA-TAX COLL	28,638	43,027			
6500-0059	ITF TRANSFERS-COST ALLOC-SINGLE AUDIT	19,374	12,000			
6500-0061	ITF TRANSFERS-COST ALLOC-CO COUNSEL	83,343	21,398			
6500-0062	ITF TRANSFERS-A-87 LABOR RELATIONS	40,878	90,030			

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6500-0063	INTERFUND TRANSFERS-DA		35,000			
6500-0065	ITF TRANSFERS-COST ALLOC-EQ ALLOW	128,876	106,855			
6500-0072	ITF TRANSFERS-COST ALLOC-PARKS & REC	6,953-	3,909			
6500-0073	ITF TRANSFERS-COST ALLOCATION-DATA PROCESSING	73,118-	131,745-			
6500-0076	ITF TRANSFERS-COST ALLOC-CAO	47,949	47,600			
6500-0078	INTERFUND TRF-COMMUNITY DEVELOPMENT	227	920			
6500-0081	INTERFUND TRF-ADAP	18,180	32,000			
6500-0082	INTERFUND TRF-CORRECTINAL HEALTH	26,923	50,000	13,780	13,780	
6500-0084	INTERFUND TRANSF-ANIMAL CONTROL	70,000	70,000			RABIES TREATMENT
	TOTAL CHARGES FOR CURRENT SERVICES	68,240,441	72,689,585	61,270,997	61,207,871	
	MISCELLANEOUS REVENUES					
7020-0000	AID FROM PRIVATE PARTIES	545,430				ROAD
7020-0000	AID FROM PRIVATE PARTIES	1,500				ROAD DIST # 4
7020-0044	AID FROM PRIVATE PARTIES-CHESTNUT ST BRIDGE	16,847				ROAD DIST # 4
7020-0057	AID FROM PRIVATE PARTIES-HOSP GUILD	5,000				
7020-0064	AID FROM PRIVATE PARTIES-INDIGENT BURIAL	1,975	3,300	2,000	2,000	
7020-0076	AID FROM PRIV PARTIES-KDAP	300				LOCAL LAW ENF GRANT
7020-0080	AID FR PRIVATE PARTIES-TREE PROGRAM	1,800				ROAD DIST # 1
7020-0080	AID FR PRIVATE PARTIES-TREE PROGRAM	4,191				ROAD DIST # 3
7020-0082	AID-BNSF-JACKTONE RD GRADE SEPARATION		200,000	1,330,000	1,330,000	ROAD
7020-0083	AID FR PRIV PARTIES-STAR ST EXT HWY 12 IMPR		1,377,850			ROAD
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	5,852	4,200	4,000	4,000	
7040-0000	SALE OF FIXED ASSETS	1,218	5,000	2,000	2,000	
7040-0000	SALE OF FIXED ASSETS	3,500				ROAD
7040-0000	SALE OF FIXED ASSETS	1				CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS	2,310	2,500	2,500	2,500	J. T. P. A.
7040-0000	SALE OF FIXED ASSETS	1,488-				FAMILY SUPPORT
7040-0006	SALE OF FIXED ASSETS-AGRICULTURE	598				
7040-0007	SALE OF FIXED ASSETS-DISTRICT ATTY	837				
7040-0008	SALE OF FIXED ASSETS-PUB HEALTH	197-				
7040-0009	SALE OF FIXED ASSETS-SHERIFF-CUSTODY		2,383			
7050-0001	OTHER SALES-DEVELOPMENT SERVICES	3,900	3,555	9,000	9,000	
7050-0002	OTHER SALES-FORMS & TAPES-COURT	4,492				
7050-0004	OTHER SALES-PURCH & SUPPORT SVCS-SUPPLIES	9,329	10,000	18,650	18,650	
7050-0005	OTHER SALES-GENERAL SERVICES	34,245	15,000	4,613	4,613	
7050-0007	OTHER SALES-DISASTER KITS	3	6,800	1,000	1,000	
7050-0010	OTHER SALES-FORMS & TAPES	161	85	85	85	
7050-0011	OTHER SALES-SCRAP METALS	292	77			
7050-0011	OTHER SALES-SCRAP METALS	569				ROAD
7050-0012	OTHER SALES-SHERIFF FOUND PROPERTY		1,500	1,000	1,000	
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES	1,487	1,170	1,140	1,140	
7050-0025	OTHER SALES-GIS PRODUCTS			10,000	10,000	

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7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	3,115	2,000	1,800	1,800	
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	38	500	500	500	ROAD
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	119	917	647	647	MH/SUBSTANCE ABUSE
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	695	300	300	300	J. T. P. A.
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	42				FAMILY SUPPORT
7060-0005	OTHER-CONTRIBUTION FROM MICKE GROVE TRUST FUND	112,511	135,817	211,101	211,101	CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	61,205	32,000	40,000	40,000	
7060-0007	OTHER-OUTLAWED WARRANTS	969				ROAD
7060-0007	OTHER-OUTLAWED WARRANTS	14,876	3,492	3,492	3,492	MH/SUBSTANCE ABUSE
7060-0007	OTHER-OUTLAWED WARRANTS	7,347	4,700	4,000	4,000	J. T. P. A.
7060-0007	OTHER-OUTLAWED WARRANTS	398				FAMILY SUPPORT
7060-0008	OTHER-DCH VENDING MACHINE	311	300	300	300	
7060-0011	OTHER-RECOVERED DAMAGES	14,516	10,000	10,000	10,000	ROAD
7060-0012	OTHER-RECOVERED DAMAGES-JUV HALL PROPERTY	102	143			
7060-0016	OTHER-EDA TRANSFER	157,258	184,000	184,000	184,000	J. T. P. A.
7060-0018	OTHER-ENVIRONMENTAL CONSULTANTS REIMBURSEMENT	479,571	1,850,000	1,280,000	1,280,000	
7060-0020	OTHER-ABANDONMENT FEES	1,275	3,000	3,000	3,000	ROAD
7060-0021	OTHER-REFUNDS ON OUTSIDE AGENCY CONTRACTS	93	8,855			
7060-0026	OTHER-RSVP PROGRAM INCOME		800	1,000	1,000	
7060-0028	OTHER-FEES RECEIVED FROM CO EMPLOYEE-HSA & MGCS	554	500	700	700	
7060-0033	NARCOTICS ENFORCEMENT DISTRIBUTION	74,327	160,000	160,000	160,000	DA-NARC ENFORCE
7060-0035	RECOVERED DAMAGES-PARKS & RECREATION	150	500	500	500	
7060-0044	OTHER-LOCAL HEALTH LAB SERVICES-TUOLUMNE CO	20,031	19,000	20,000	20,000	
7060-0046	OTHER-CHILD RECOVERY REIMBURSEMENT	1,136	136	136	136	
7060-0047	OTHER-PARKS SUBDIVISION TR (0890)	8,593				CAPITAL OUTLAY
7060-0049	OTHER-RECORD COPYING FEE	15				
7060-0051	VAPOR RECOVERY INSPECTION	18,507	32,641	30,666	30,666	
7060-0052	PERSONNEL-COPIES OF PERSONNEL DOCUMENTS	256	100	100	100	
7060-0053	OTHER-ENF AGENCY COST RECOVERY REIMBURSEMENT	73,560	45,000	45,000	45,000	
7060-0054	OTHER-REIMB FROM ENVIRONMENTAL HLTH TR		90,000	100,000	100,000	
7060-0057	OTHER-VENDING MACHINE-AUDITOR	59				
7060-0058	OTHER-VENDING MACHINE-ASSESSOR	174	140	140	140	
7060-0059	OTHER-VENDING MACHINE-PERSONNEL	59	75			
7060-0060	OTHER-VENDING MACHINE-PROBATION	96	100	100	100	
7060-0065	OTHER-WELFARE FRAUD RECOVERY	3,610	3,493	5,200	5,200	
7060-0066	OTHER-CRIMINAL JUSTICE FACILITY	311,481	120,599	789,770	789,770	CAPITAL OUTLAY
7060-0069	OTHER-CSA #11		3,600	3,600	3,600	
7060-0071	COURTHOUSE CONSTR FUND	1,597,599	1,309,845	2,099,543	2,099,543	CAPITAL OUTLAY
7060-0073	OTHER-ADMIN-BAD CHECK COLLECTION	42,663	30,000	46,200	46,200	
7060-0076	OTHER-GRAIN SCALE INSP FEES	2,112	3,400	3,800	3,800	
7060-0077	OTHER-EQUITABLE LIFE INSURANCE FEES	33,507	34,000	33,800	33,800	
7060-0078	OTHER-VENDING MACHINES-JUVENILE HALL	3,616	4,123	3,750	3,750	
7060-0079	OTHER-INSPECT/TEST WEIGHING/MEASURING DEVICES	130,184	131,022	132,788	132,788	
7060-0080	OTHER-VENDING MACHINES-PARKS & REC	4,342	4,500	5,000	5,000	
7060-0081	COUNTY SHARE-ABSENT PARENT COLLECTIONS	803,248	450,000	512,935	512,935	
7060-0082	OTHER-UNCLAINED MONEY IN CO TREASURER	10,000	10,000	15,000	15,000	

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7060-0083	REBATES & REFUNDS-PERMIT & INSPCETION SERVICES	316-	365			
7060-0084	OTHER-MISCELLANEOUS-PUBLIC HEALTH	43,815	104,385	405,319	405,319	
7060-0085	DISTRICT ATTORNEY CONSUMER FRAUD RECOVERY	1,338				
7060-0093	OTHER-CA TRAFFIC SAFETY INSTITUTE REIMB	3,467				
7060-0094	REBATES & REFUNDS-PUBLIC HEALTH	345	230			
7060-0096	REBATES & REFUNDS	227	300	300	300	
7060-0096	REBATES & REFUNDS	25,587				ROAD
7060-0098	OTHER-MISCELLANEOUS	144,507	95,000	20,000	20,000	
7060-0098	OTHER-MISCELLANEOUS			90,856	90,856	
7060-0098	OTHER-MISCELLANEOUS	15,790	10,000	10,000	10,000	ROAD
7060-0099	REVENUE TO BE ABATED	76,611-				
7060-0099	REVENUE TO BE ABATED	36,000				ROAD
7060-0113	OTHER-ROAD DISTRICTS REIMBURSEMENT	703,908	710,000			ROAD
7060-0115	OTHER-LINKAGES CLINT FEES		4,000	4,000	4,000	
7060-0116	BUILDING INSP-BAD CHECK FEES	332	180	250	250	
7060-0118	PARKS & REC-BAD CHECK FEES	140	100	100	100	
7060-0120	TREASURER-BAD CHECK FEES	12,468	15,000	15,000	15,000	
7060-0126	OTHER-TAX COLLECTOR OVERAGE FUND	3,000	5,000	5,000	5,000	
7060-0133	OTHER-MISCELLANEOUS-SUBSTANCE ABUSE	595,208	505,000	60,000	60,000	
7060-0133	OTHER-MISCELLANEOUS-SUBSTANCE ABUSE	279,977	263,026	128,026	128,026	MH/SUBSTANCE ABUSE
7060-0141	PROBATION RET'D CHECK FEE	1,884	2,433	2,500	2,500	
7060-0151	OTHER-CRACNET OFFICER GRANT	69,987	80,000	80,000	80,000	
7060-0152	OTHER COPIES OF CORONER'S REPORTS	1,513	2,000	1,500	1,500	
7060-0160	OTHER-CAR SEAT PROGRAM	18,011	32,923	18,500	18,500	
7060-0163	RECORDER/CLERK-BAD CHECK FEES	3,402	3,000	3,000	3,000	
7060-0176	OTHER-VICTIM/WITNESS REIMBURSEMENT	19,185				
7060-0179	OTHER-CORONER TISSUE BANK FEES		2,000	5,000	5,000	
7060-0180	OTHER-COPS-REFUND OF ARBITRAGE REBATE	969,690				
7060-0181	OTHER-RURAL CRIME GRANT (DA)			147,558	147,558	
7060-0202	OTHER-FAMILY SUPPORT-LOAN REPAYMENT	321,035	332,619			
7060-0203	OTHER-304 E WEBER/COURTHOUSE ELEVATOR REPAYMNT	122,309	36,083			
7060-0204	OTHER-M P & PARKING GARAGE-REPAYMENT	24,382	24,382			
7060-0209	OTHER-REIMBURSEMENT-CHILD TESTRAINT TR	35,951	21,370			
7060-0210	OTHER-DRUG TREATMENT CENTER-REPAYMENT	133,198	43,371			
7060-0213	OTHER-CLIENT DAILY FEES-ADAP	29,008	17,246	25,000	25,000	
7060-0220	OTHER-AGENCIES-DISASTER SUPPLY SUPPORT	12,536				
7060-0224	OTHER-RESTITUTION	500	256			RABIES TREATMENT
7060-0229	OTHER-RECOVERED DAMAGES-CAPITAL PROJECTS	1,037				
7060-0237	OTHER-REV FR COUNTIES	154,255	159,873	105,000	105,000	MH/SUBSTANCE ABUSE
7060-0239	OTHER-MISC-OUTREACH-SUBSTANCE ABUSE	47,348	44,900			MH/SUBSTANCE ABUSE
7060-0241	OTHER-SHERIFF PATROL MISC	8,428				
7060-0244	PARTNERSHIP FOR PUBLIC HEALTH		150,000	155,777	155,777	
7060-0249	OTHER-MISC-INNERVOICE			80,000	80,000	MH/SUBSTANCE ABUSE
7060-0253	OTHER-MISC-HSA PROJECT		80,000			MH/SUBSTANCE ABUSE
	TOTAL MISCELLANEOUS REVENUES	8,401,313	9,068,060	8,497,542	8,497,542	

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	OPERATING TRANSFERS IN					
8001-0000	OPERATING TRANSFERS		2,193,338			ROAD DIST # 2
8001-0000	OPERATING TRANSFERS		115,922			ROAD DIST # 4
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	8,412,450	11,356,130	6,526,830	6,526,830	CAPITAL OUTLAY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	3,960,000	3,000,000			J. T. P. A.
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	491,659	670,138	783,562	783,562	RABIES TREATMENT
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	1,508,108	2,373,179	1,083,651	1,083,651	CONTINGENCY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	119,924	117,951	114,524	114,524	LIBRARY
8001-0002	OPERATING TRANSFERS FROM CONTINGENCY FUND	364,827	942,754			
8001-0009	OPERATING TRF FROM GEN FD FOR SUB ABUSE	156,365	527,933	900,748	900,748	MH/SUBSTANCE ABUSE
8001-0017	OPERATING TRANSFERS FROM EQUIP AUTOMATION FUND			48,000	48,000	
8001-0018	OPERATING TRANSFERS FROM DA/NARCOTICS ENFORCE		160,000	160,000	160,000	
8001-0019	OPERATING TRANSFERS FROM ASSESSORS AUTOMATION TR	65,000		28,250	28,250	
8001-0021	OPER TRF FROM SHERIFF/CAL ID TRUST	77,500	77,500	77,500	77,500	
8001-0023	OPERATING TRANSF FROM PUB HEALTH-VITAL STATS	32,365	10,800	9,750	9,750	
8001 0026	OPER TRF FROM AB1288-MENTAL HEALTH TR	1,628,159	1,631,065	1,631,674	1,631,674	MH/SUBSTANCE ABUSE
8001-0028	OPER TRF FROM AB1288-HEALTH SERVICE TR	331,881	331,881	331,881	331,881	
8001-0040	OPER TR-SOC SVC TR-FOSTER CARE	606,175	505,000	505,000	505,000	
8001-0049	OPER TR-G/F TO H & PH TR-VLF	396,602	295,000	434,000	434,000	
8001-0050	OPER TRANSF-HOSP SUPPORT OF OTHER HEALTH SVCS	30,391,544	24,000,000	23,500,000	23,500,000	
8001-0057	OPER TRF-FROM AB1288 VLF-MENTAL HEALTH	3,628,314	3,375,200	3,628,314	3,628,314	MH/SUBSTANCE ABUSE
8001-0067	OPER TR FR INMATE WELF FD-SUBSTANCE ABUSE	75,000				
8001-0080	OPER TRF-HSA FRAUD PROSECUTION	1,941,094	1,941,094			
8001-0081	OPER TRF-HOSPITAL COP PROJECT-LOAN REPAYMENT	7,329,894	7,553,962	7,590,022	7,590,022	
8001-0090	OPER TRF-MENTAL HEALTH	371,257	800,000	21,215,607	21,215,607	CAPITAL OUTLAY
8001-0091	OPER-TRF-HSA (0694)		15,000	124,890	124,890	CAPITAL OUTLAY
8001-0092	OPR TRF-MARY GRAHAM CHILDRENS SHELTER		152,200			CAPITAL OUTLAY
8001-0093	OERP TRF CIVIL ASSESSMENT	93,398	129,387	469,565	469,565	CAPITAL OUTLAY
8001-0096	OPER TRF-SAFE NEIGHBORHOODS		20,000	20,000	20,000	
8001-0108	OPER TRF-FAMILY SUPPORT	3,594		234,545	234,545	CAPITAL OUTLAY
8001-0110	OPER TRF-HUMAN RESOURCES	20,837	220			CAPITAL OUTLAY
8001-0115	OPER TRF-FR CONTG-JJS (010203)	79,337				LOCAL LAW ENF GRANT
8001-0118	OPER TRF FR HSA-MHS-CALWORKS	906,644				MH/SUBSTANCE ABUSE
8001-0119	OPER TRF FR HSA-OSA-CALWORKS	1,501,247	1,392,841	535,830	535,830	MH/SUBSTANCE ABUSE
8001-0121	OPER TRF FR FISH & GAME	4,500	4,500	6,000	6,000	
8001-0122	OPER TR FR CHILDREN & FAMILIES FIRST TR	307,283	328,395	340,322	340,322	CHILDREN & FAMILIES
8001-0123	OPER TRF FRM SHERIFF AUTOMATED FINGERPRINT ID TR	489,283	285,347	327,510	327,510	
8001-0126	OPER TRF FR CSA 4		69,000			CAPITAL OUTLAY
8001-0130	OPER TRF-FR FS EXCESS INCENTIVE TRUST	638,620-				FAMILY SUPPORT
8001-0137	OPER TRF FR EXESS INCENTIVE TR (020301)	735,547				FAMILY SUPPORT
8001-0138	OPER TRF-FR IMPROV DISTR #51	80,800				CONTINGENCY
8001-0139	OPER TRF FR-CRIM JUS FAC TR FD	274,824				
8001-0140	OPER TRF-FR COM INFRASTRUCTURE FD	2,000,000	320,186	1,889,433	1,889,433	ROAD
8001-0141	OPER TRF-FR PARK ACTIVITY TRUST	5,103		2,600	2,600	
8001-0142	TRF-FR AGR PROGRAM TRUST	45,000	22,447			

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	FUND (GENERAL UNLESS OTHERWISE NOTED)
8001-0143	OPER TRF-FR AGR-GLASSY-WINGED SHARPSHOOTER PREV TR	13,000	1,000	10,000	10,000	
8001-0144	HSA-CAL WORKS INCENTIVE		1,300,000			J. T. P. A.
8001-0146	OPER TRF FR-VITAL STATISTICS TRUST		20,000	34,000	34,000	
8001-0147	OPER TRF FR CHILD ADVOCACY CENTER TRUST	2,100				
8001-0148	OPER TRF-FR TOBACCO SETTLEMENT TRUST		13,542,320	6,490,432	6,490,432	
8001-0149	OPER TRF-FR TOBACCO STTLMNT BDGT-HLTH CARE PROJ		10,197,320	4,212,346	4,212,346	CAPITAL OUTLAY
8001-0150	OPER TRF-FR TOBACCO STTLMNT BDGT-COUNTY PROJ		500,000	250,000	250,000	CAPITAL OUTLAY
8001-0151	OPER TRF-FR TOBACCO SETTLEMENT BUDGET-RD PROJ		170,000	330,000	330,000	ROAD
8001-0152	OPER TRF-FR TOBACCO SETTLEMENT BDGT-AUTO PROJ		2,175,000	1,198,086	1,198,086	
8001-0157	OPER TRANS FR ANIMAL CONTROL		11,631			
8001-0161	OPERATING TRANSFER-AGRICULTURE STORES TRUST			21,500	21,500	
8001-0162	OPERATING TRANSFER-FROM ROAD DISTRICTS			704,000	704,000	ROAD
8001-0163	OPERATING TRANSFER-FROM CHILD RESTRAINT PROG			10,658	10,658	
8001-0164	OPERATING TRANSFER-AGR INSP TRUST			316,353	316,353	
8001-0166	OPER TRF-FR PARK EDNOWMENT TR			451,750	451,750	CAPITAL OUTLAY
8001-0169	OPER TRF FR-MOTOR POOL-LOAN REPAYMENT			24,382	24,382	
8001-0170	OPER TRF FR-FAMILY SUPPORT-LOAN REPAYMENT			335,391	335,391	
8001-0171	OPER TRF-FR EQUIPMENT/AUTOMATION FD			43,000	43,000	
8001-0172	OPER TRF FROM CASUALTY INSURANCE TRUST			1,100,585	1,100,585	CAPITAL OUTLAY
8001-0173	OPER TRANS-FR TOBACCO SETTLEMENT BDGT-HLTH ACCESS			500,000	500,000	
8001-0174	OPER TRF-FR AGR INSP TRUST TO GWSS			11,630	11,630	
	TOTAL OPERATING TRANSFERS IN	67,811,995	92,635,641	88,564,121	88,564,121	
	GRAND TOTAL	619,626,723	709,544,171	748,130,284	748,032,158	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 7
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND

	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
SUMMARIZATION BY FUNCTION:				
GENERAL	81,494,129	175,705,681	228,290,932	99,275,567
PUBLIC PROTECTION	148,632,189	161,099,910	169,906,242	169,061,327
PUBLIC WAYS & FACILITIES	35,179,855	60,846,053	65,080,529	65,080,529
HEALTH & SANITATION	126,685,057	155,573,764	146,635,891	146,188,557
PUBLIC ASSISTANCE	206,329,692	234,168,744	245,164,443	245,164,443
EDUCATION	3,562,761	3,884,330	4,130,825	4,112,843
RECREATION	2,880,518	3,051,449	3,667,385	3,325,132
CONTINGENCY RESERVE	444,164	992,808	7,400,000	7,400,000
TOTAL FINANCING REQUIREMENTS	605,208,365	795,322,739	870,276,247	739,608,398

	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
SUMMARIZATION BY FUND:				
01 GENERAL	465,779,988	534,015,329	556,931,890	535,497,031
02 ROAD	26,658,398	44,313,809	46,122,227	46,122,227
04 CAPITAL OUTLAY	9,403,708	67,448,019	126,632,801	17,544,332
05 FISH AND GAME	7,141	29,144	17,545	17,545
07 MH/SUBSTANCE ABUSE	55,410,089	86,348,146	70,132,537	69,988,016
08 J. T. P. A.	17,090,304	24,502,336	19,911,456	19,911,456
10 RABIES TREATMENT	797,477	909,676	978,662	978,662
11 CONTINGENCY	444,164	992,808	7,400,000	7,400,000
13 ROAD DIST # 1	426,178	847,322	891,734	891,734
14 ROAD DIST # 2	137,258	422,893	2,554,728	2,554,728
15 ROAD DIST # 3	1,089,483	2,719,037	1,491,149	1,491,149
16 ROAD DIST # 4	1,404,542	2,344,039	3,076,200	3,076,200
17 ROAD DIST # 5	1,111,660	1,467,656	2,489,966	2,489,966
18 LIBRARY	3,177,350	3,393,814	3,653,074	3,653,074
20 SUPPLE LOCAL LAW ENF	784,857	810,439	792,703	792,703
24 LOCAL LAW ENF GRANT	817,975			
34 DA-NARC ENFORCE	2,018	160,000	160,000	160,000
35 SHERIFF-NARC ENFORCE	108,253	46,972	47,329	47,329
37 RECORDERS EQUIP/AUTO	374,118	964,859	332,033	332,033
38 FAMILY SUPPORT	16,719,148	15,562,061	16,095,219	16,095,219
39 COMMUN INFRA-STRUCT	3,250,748	7,601,912	7,663,742	7,663,742
41 CHILDREN & FAMILIES	213,508	422,468	340,322	340,322
47 SUB ABUSE/CRIME PREV			2,560,930	2,560,930
TOTAL FINANCING REQUIREMENTS	605,208,365	795,322,739	870,276,247	739,608,398

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
GENERAL				
LEGIS & ADMIN				
01 010100 BOARD OF SUPERVISORS/CLERK OF THE BOARD	1,110,856	1,277,165	1,351,480	1,351,480
01 010105 MOUNTAIN HOUSE CSD	210,457	300,056		
01 010200 COUNTY ADMINISTRATOR	1,543,190	1,944,568	1,817,369	1,817,369
01 010202 CAPITAL PROJECTS	445,330	587,043	116,550	116,550
24 010203 JJS TRAIN-TECH ASSIST & EVALU LLEBG	51,569			
01 010206 CAO-JUVENILE JUSTICE SYSTEM COORDINATION			181,712	181,712
08 010305 EMPLOYMENT & ECONOMIC DEVELOPMENT	17,090,304	24,502,336	19,911,456	19,911,456
01 010900 INFORMATION SYSTEMS DIVISION	2,169,485	7,723,006	22,714,542	3,081,542
01 010910 HUMAN RESOURCES/FINANCIAL INFO SYSTEM			1,092,288	1,092,288
FINANCE				
01 010800 AUDITOR-CONTROLLER	2,010,578	2,439,350	2,246,948	2,246,948
01 010804 OPERATING TRANSFERS	10,412,217	14,646,432	8,394,043	8,394,043
01 010805 TOBACCO SETTLEMENT		13,542,320	6,490,432	6,490,432
01 011000 TREASURER-TAX COLLECTOR	1,776,734	1,983,269	2,027,387	2,027,387
01 011100 ASSESSOR	4,636,123	5,198,948	5,904,810	5,610,914
01 011103 ASSESSOR-AB818	797,010	817,099	818,686	818,686
01 011200 PURCHASING & SUPPORT SERVICES	1,730,012	2,101,549	1,101,289	1,101,289
01 011600 REVENUE & RECOVERY	1,691,643	1,957,864	1,469,445	1,469,445
COUNSEL				
01 011800 COUNTY COUNSEL	1,540,648	1,888,285	917,675	917,675
PERSONNEL				
01 012400 HUMAN RESOURCES	2,274,382	3,079,374	1,634,123	1,634,123
01 012500 LABOR RELATIONS	355,101	594,516	246,181	246,181
ELECTIONS				
01 013000 REGISTRAR OF VOTERS	1,502,115	1,946,047	1,640,374	1,640,374
PROPERTY MANAGEMENT				
01 014200 FACILITIES MANAGEMENT	5,129,101	5,433,064	5,829,468	5,829,468
PLANT ACQUISITION				
04 014800 PUBLIC IMPROVEMENT	9,403,708	67,448,019	126,632,801	17,544,332

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
PROMOTION				
01 015400 ECONOMIC PROMOTION	137,507	145,519	145,978	145,978
OTHER GENERAL				
01 016000 SURVEYOR	299,811	516,500	589,871	589,871
01 016500 REBATES/REFUNDS & JUDGMENTS/DAMAGES	184,737	35,000	42,500	42,500
01 018000 EQUIPMENT DEPRECIATION & BLDG USE ALLOW	14,991,511	15,598,352	14,973,524	14,973,524
TOTAL GENERAL	81,494,129	175,705,681	228,290,932	99,275,567
PUBLIC PROTECTION				
JUDICIAL				
01 020200 DISTRICT ATTORNEY	9,285,625	10,147,167	10,971,175	10,971,175
01 020201 DISTRICT ATTORNEY-CAREER CRIM PROJ	165,843	177,924	174,107	174,107
01 020203 DISTRICT ATT-VICTIM WITNESS PROGRAM	510,047	574,526	585,535	585,535
01 020205 DIST ATTY-VICTIM ASSISTANCE CENTER	423,506	529,843	585,682	585,682
01 020208 D A-MAJOR NARCOTICS VENDOR SUPPRESS	126,136	130,692	129,924	129,924
01 020209 DIST ATTY-CHILD ABDUCTION UNIT	217,731	454,925	529,559	529,559
34 020210 NARCOTICS ENFORCEMENT	2,018	160,000	160,000	160,000
01 020211 DA-VIOLENCE AGAINST WOMEN VERTCL PROSEC UNIT	172,800	211,600	135,309	135,309
01 020212 D A-AUTO INSURANCE FRAUD PROSECUTION	190,705	254,637	336,882	336,882
01 020213 ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	578,553	602,733	591,709	591,709
01 020214 DA ENVIRONMENTAL PROSECUTION	286			
01 020215 SPOUSAL ABUSE PROSECUTION PROGRAM	104,511	125,403	120,000	120,000
01 020216 DA-WORKERS COMP INS FRAUD PROSECTION	287,755	468,858	501,415	501,415
01 020217 D. A. HSA FRAUD PROSECUTION	1,537,107	2,519,522		
01 020218 D A STATUTORY RAPE PROSECUTION	151,686	181,904	181,904	181,904
01 020219 D A AUTOMOBILE THEFT PROSECUTION PROGRAM	239,725	337,106	316,999	316,999
01 020220 DA-THREAT MGMT/STALKING OF VERTICLE PROSEC PROG	87,100	205,565	152,674	152,674
01 020221 DA-ELDER ABUSE VERTICLE PROSECUTION PROGRAM		240,000	120,000	120,000
01 020222 DA-RURAL CRIMES PREVENTION PROGRAM		292,426	292,625	292,625
01 020226 DA-ELDER ABUSE ADVOCACY PROGRAM		110,000	110,000	110,000
01 020227 DA-DUI PROSECUTOR TRNG & ED PROG		140,546	140,546	140,546
01 020228 DA-INVESTIGATOR-APS				
38 020301 DA-FAMILY SUPPORT	13,283,295	15,079,834	16,095,219	16,095,219
38 020302 DA-FAMILY SUPPORT INCENTIVE FUNDS	3,435,853	482,227		
01 020400 PUBLIC DEFENDER	6,352,856	6,870,414	7,718,618	7,678,618
01 020401 VERTICAL DEFENSE OF INDIGENTS PROJECT	99,219	124,511	130,792	130,792

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
20 020700 COPS-SLESF-AB3229-DIST ATTY	262,197	225,016	232,287	232,287
01 021000 GRAND JURY	61,954	58,503	57,195	57,195
01 021200 PRETRIAL SERVICES	437,851	545,089	548,654	519,553
01 021201 ALCOHOL/DRUG ALTERNATIVE PROGRAM	395,197	365,347	393,180	393,180
01 021300 COURT ASSIGNED COUNSEL	2,614,176	3,035,335	2,625,204	2,625,204
01 021500 NEW DIRECTIONS	338,915	353,121	370,673	370,673
01 021658 SHERIFF - UNIFIED COURT SERVICES	3,535,004	3,658,551	3,515,204	3,515,204
01 027400 COUNTY SUPPORT OF THE COURTS	11,416,229	11,759,950	11,933,111	11,933,111
POLICE PROTECTION				
20 020500 COPS-SLESF-AB3229-PATROL	334,848	298,193	337,025	337,025
01 021601 SHERIFF-STC TRAINING	134,746	138,992	135,235	135,235
01 021602 SHERIFF - BOATING SAFETY	745,538	841,543	786,205	786,205
01 021604 SHERIFF - SCHOOL OFFICER - LINDEN		51,104	73,779	73,779
01 021605 SHERIFF - SCHOOL OFFICER - LINCOLN		11,846	73,779	73,779
35 021606 SHERIFF-NARCOTICS ENFORCEMENT	88,206	40,455	20,329	20,329
35 021607 SHERIFF NARCOTICS-FED-DOJ	20,047	6,517	27,000	27,000
01 021608 SHERIFF-ABANDONED WATERCRAFT		60,500	60,500	60,500
01 021610 SHERIFF-AUTOMATED FINGERPRINT ID	271,413	388,947	327,510	327,510
01 021611 SHERIFF - COMMUNITY LIAISON DEPUTY		75,000	72,573	72,573
01 021612 SHERIFF - METH TASK FORCE			73,779	73,779
01 021613 SHERIFF - HI-TECH CRIM TASK FORCE		30,085	73,414	73,414
01 021614 SHERIFF - RURAL CRIME TASK FORCE		139,795	147,558	147,558
01 021620 SHERIFF - PATROL	11,951,292	12,572,636	15,050,069	14,809,849
01 021622 SHERIFF - COMMUNICATIONS	2,699,181	2,876,752	3,678,929	3,678,929
01 021625 SHERIFF-COPS MORE-CAD PROJECT	11,921		295,827	295,827
01 021626 SHERIFF - DETECTIVES	3,463,905	3,477,742	3,816,392	3,816,392
01 021628 SHERIFF - RECORD	1,809,195	2,035,215	2,161,162	2,161,162
01 021650 SHERIFF - LATHROP POLICE CONTRACT	1,283,383	1,321,944	1,438,816	1,438,816
DETENTION & CORRECTION				
20 020600 COPS-SLESF-AB3229-CUSTODY	187,812	287,230	223,391	223,391
01 022600 SHERIFF - CUSTODY	26,341,137	27,378,902	29,882,294	29,844,168
01 022620 SHERIFF - WORK PROGRAMS	742,743	730,360	757,210	757,210
01 022621 CORRECTIONAL HEALTH SERVICES	4,534,194	4,738,060	4,761,616	4,761,616
01 022700 PROBATION-JUVENILE	3,996,699	4,433,346	4,593,315	4,543,589
01 022702 PROBATION-ADULT	2,472,607	2,738,453	3,134,146	3,134,146
01 022708 PROBATION TRAINING PROGRAM	89,997	92,750	150,000	150,000
01 022745 PROBATION-ADMINISTRATION	873,466	1,206,587	1,630,108	1,630,108
01 022750 PROBATION-CHALLENGE/CROSSROADS	563,143	595,383		
01 022755 PROBATION-TANF	1,485,146	1,425,311	1,488,817	1,488,817
01 022760 OCJP-JAIBG-SOUTH STOCKTON CO-OP	52,655	50,000	58,000	58,000
01 022800 JUVENILE DETENTION	6,302,569	7,089,605	8,525,993	8,525,993
FLOOD CONTROL				
01 024100 FLOOD CHANNEL MAINTENANCE	1,020,405	1,316,055		

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
PROTECTIVE INSPECTION				
01 024700 AGRICULTURAL COMMISSIONER	2,255,720	2,488,463	2,648,716	2,648,716
01 024701 GLASSY-WINGED SHARPSHOOTER PREVENTION	55,173	381,272	429,089	429,089
01 024900 SEALER OF WEIGHTS & MEASURES	260,848	338,588	430,568	430,568
01 025600 COMMUNITY DEVELOPMENT	3,842,202	6,181,277	7,101,881	6,784,739
OTHER PROTECTION				
24 020224 YOUTH GUN VIOLENCE REDUCTION LLEBG	60,367			
24 020225 YTH GUN VIOLENCE REDUCTION LLEBG/97	18,104			
01 021635 SHERIFF - CIVIL	1,007,295	945,630	1,117,521	1,117,521
01 021640 SHERIFF - CORONER/MORGUE	739,344	802,800	803,200	803,200
01 021645 SHERIFF - ADMIN/SUPPORT SERVICES	2,470,958	2,611,355	3,370,936	3,240,336
24 022714 GANG VIOLENCE INTERV LLEBG	62,682			
24 022715 GANG VIOLENCE INTERV LLEBG/97	22,208			
24 022724 KIDS ALC/DRUG ALTERN LLEBG	207,210			
24 022725 KIDS ALC/DRUG ALT LLEBG/97	38,698			
24 022733 YOUTH ACCOUNTABILITY LLEBG FD 24	85,442			
24 022734 STKN JUVENILE CO-OP LLEBG	90,099			
24 022735 STKN JUVENILE CO-OP LLEBG/97	23,605			
24 022736 YOUTH ACCOUNTABILITY LLEBG/97	20,898			
01 022765 PROBATION-COMMUNITY JUSTICE CONFERENCING			199,988	199,988
01 022770 PROBATION-POSTIVE YOUTH ALTERNATIVES			188,380	188,380
01 024600 NEIGHBORHOOD PRESERVATION	6,297,613	6,305,704	6,171,517	6,171,517
01 025700 SHERIFF - PUBLIC ADMINISTRATOR	267,264	229,468	247,188	247,188
01 025900 RECORDER	697,980	872,278	1,186,658	1,186,658
37 025901 RECORDERS-EQUIPMENT/AUTOMATION	374,118	964,859	332,033	332,033
01 026000 EMERGENCY SERVICES	861,341	1,018,813	971,407	971,407
10 026300 ANIMAL CONTROL DIVISION	797,477	909,676	978,662	978,662
05 026500 FISH & GAME PROPAGATION	7,141	29,144	17,545	17,545
01 026700 LAFCO CONTRIBUTION	141,181	148,000	100,000	100,000
24 027523 JUVENILE CT REFEREE LLEBG/97	65,819			
24 027524 JUVENILE DRUG COURT	71,274			
TOTAL PUBLIC PROTECTION	148,632,189	161,099,910	169,906,242	169,061,327
PUBLIC WAYS & FACILITIES ------------------------				
PUBLIC WAYS				
02 030101 PUBLIC WORKS-ADMINISTRATION	2,111,553	2,580,350	2,796,279	2,796,279

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
02 030103 PUBLIC WORKS-ENGINEERING	3,920,279	5,167,018	8,493,682	8,493,682
02 030104 PUBLIC WORKS-EQUIPMENT MAINT	1,610,873	2,372,363	1,751,221	1,751,221
02 030105 PUBLIC WORKS-ROAD MAINT	7,745,821	8,332,206	8,602,360	8,602,360
02 030106 PUBLIC WORKS-CONSTRUCTION	10,044,469	22,270,094	23,097,273	23,097,273
02 030108 PUBLIC WORKS-DEVELOPMENT SERVICES	1,225,403	3,591,778	1,381,412	1,381,412
01 030200 ROAD & AIRPORT CONTRIBUTIONS	624,756	622,447	790,783	790,783
01 030400 FLOOD CONTROL ENGINEERING	476,832	506,938		
01 030600 WATER RESOUECES				
13 031300 ROAD DISTRICT NO 1	426,178	847,322	891,734	891,734
14 031400 ROAD DISTRICT NO 2	137,258	422,893	2,554,728	2,554,728
15 031500 ROAD DISTRICT NO 3	1,089,483	2,719,037	1,491,149	1,491,149
16 031600 ROAD DISTRICT NO 4	1,404,542	2,344,039	3,076,200	3,076,200
17 031700 ROAD DISTRICT NO 5	1,111,660	1,467,656	2,489,966	2,489,966
39 039900 COMMUNITY INFRA STRUCTURE PROG	3,250,748	7,354,912	7,428,742	7,428,742
39 039901 COMMUNITY INFRA STRUCTURE-FLAG CITY		247,000	235,000	235,000
TOTAL PUBLIC WAYS & FACILITIES	35,179,855	60,846,053	65,080,529	65,080,529
HEALTH & SANITATION				
HEALTH				
07 040300 MENTAL HEALTH PHARMACY	3,754,273	4,855,152	5,388,365	5,388,365
07 040500 MENTAL HEALTH SERVICES	39,616,049	67,166,162	51,588,608	51,588,608
07 040600 SUBSTANCE ABUSE SERVICES	12,039,767	14,326,832	13,155,564	13,011,043
01 041000 PUBLIC HEALTH	16,163,188	19,553,608	21,562,959	21,260,146
01 041500 CALIFORNIA CHILDREN'S SERVICES	2,989,161	3,511,433	3,878,322	3,878,322
47 041600 SUBST ABUSE/CRIME PREV			2,560,930	2,560,930
41 049100 CHILDREN & FAMILIES PROGRAM	213,508	422,468	340,322	340,322
01 049400 HEALTH CARE CONTRIBUTION	50,940,027	44,693,620	47,660,821	47,660,821
01 049500 COMMUNITY HEALTH ACCESS			500,000	500,000
SANITATION				
01 040800 UTILITY DISTRICTS	969,084	1,044,489		
TOTAL HEALTH & SANITATION	126,685,057	155,573,764	146,635,891	146,188,557

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
PUBLIC ASSISTANCE				
ADMINISTRATION				
01 050101 HUMAN SERVICES-ADMINISTRATION	73,532,760	95,195,124	100,484,285	100,484,285
AID PROGRAMS				
01 050106 PUBLIC ASSISTANCE-FAMILIES DEP CHILDREN	85,720,106	84,445,186	85,089,855	85,089,855
01 050107 HSA-AFDC-FOSTER CARE	23,377,498	26,513,187	28,359,399	28,359,399
01 050108 PUBLIC ASSISTANCE-AID FOR ADOPTION OF CH	6,356,781	7,749,566	8,247,040	8,247,040
01 050118 PUBLIC ASSISTANCE-HOMEMAKER SERVICES	5,263,433	6,563,302	7,022,733	7,022,733
01 050124 HSA-INDOCHINESE REFUGEE PROGRAM	18,523	25,000	20,000	20,000
01 050132 PUBLIC ASSISTANCE-TEMPORARY HOMELESS SHELTER	487,425	656,337	659,632	659,632
GENERAL RELIEF				
01 050110 PUBLIC ASSISTANCE-GENERAL RELIEF	2,685,041	3,000,000	3,000,000	3,000,000
01 053300 BURIALS	24,675	25,000	28,500	28,500
VETERANS SERVICE				
01 055600 VETERANS SERVICE OFFICE	231,527	295,563	313,272	313,272
OTHER ASSISTANCE				
01 053900 MARY GRAHAM CHILDREN'S SHELTER	2,849,206	3,441,972	4,260,529	4,260,529
01 054000 COMMUNITY SERVICES	159,571	199,925	205,923	205,923
01 054101 AGING & COMMUNITY SERVICES	5,623,146	6,058,582	7,473,275	7,473,275
TOTAL PUBLIC ASSISTANCE	206,329,692	234,168,744	245,164,443	245,164,443
EDUCATION				
LIBRARY SERVICES				
18 060900 COUNTY LIBRARY	3,177,350	3,393,814	3,653,074	3,653,074
01 060901 LIBRARY ADMINISTRATIVE SERVICES	119,924	117,951	114,524	114,524
AGRICULTURE EDUCATION				
01 061500 COOPERATIVE EXTENSION	265,487	372,565	363,227	345,245

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1999-2000	EST/ACT 2000-2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
TOTAL EDUCATION	3,562,761	3,884,330	4,130,825	4,112,843
RECREATION				
RECREATION				
01 070300 PARKS & RECREATION	2,741,621	2,894,608	3,505,839	3,163,586
CULTURAL SERVICES				
01 070800 CULTURAL SERVICES	138,897	156,841	161,546	161,546
TOTAL RECREATION	2,880,518	3,051,449	3,667,385	3,325,132
CONTINGENCY RESERVE				
RESERVE				
11 106600 PROVISION FOR CONTINGENCIES	444,164	992,808	7,400,000	7,400,000
TOTAL CONTINGENCY RESERVE	444,164	992,808	7,400,000	7,400,000
GRAND TOTAL COUNTY BUDGET	605,208,365	795,322,739	870,276,247	739,608,398

Position Detail

POSITION BUDGET DETAIL

BUDGET UNIT - 010100 - BOARD OF SUPERVISORS/CLERK OF THE BOARD

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7216	CHAIRMAN BRD OF SUPERVISORS	$2,431.02	1	1	1	EXEMPT CLASS
7212	BOARD OF SUPERVISORS	$2,170.55	4	4	4	EXEMPT CLASS
7096	CLERK OF THE BOARD	66.80	1	1	1	SENIOR MANAGEMENT
9041	-SENIOR LEGISLATIVE ASSISTANT	65.30	3	3	3	CONFIDENTIAL
9040	-LEGISLATIVE ASSISTANT	62.50	2	2	2	CONFIDENTIAL
9014	BOARD SECRETARY	57.50	2	2	2	CONFIDENTIAL
9003	SENIOR DEPUTY CLERK OF THE BOARD	57.50	1	1	1	CONFIDENTIAL
9002	-DEPUTY CLERK OF THE BOARD II	55.30	2	2	2	CONFIDENTIAL
9001	-DEPUTY CLERK OF THE BOARD I	54.00				CONFIDENTIAL
	ALLOCATED TOTAL		16	16	16	

BUDGET UNIT - 010105 - MOUNTAIN HOUSE CSD

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9100	MOUNTAIN HOUSE GENERAL MANAGER	79.40	1	1	1	EXECUTIVE
9106	MOUNTAIN HOUSE PUBLIC WORKS MANAGER	77.20	1	1	1	SENIOR MANAGEMENT
9091	MOUNTAIN HOUSE BUSINESS ADMINISTRATOR	73.50	1	1	1	SENIOR MANAGEMENT
9999	MOUNTAIN HOUSE DEVELOPMENT COORDINATOR	73.50		1 *	1 *	SENIOR MANAGEMENT
9999	MOUNTAIN HOUSE MUNICIPAL UTILITIES MANAGER	73.50		1 *	1 *	SENIOR MANAGEMENT
0038	DISTRICT SECRETARY	61.40	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	6	6	

BUDGET UNIT - 010200 - COUNTY ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7040	ADMINISTRATOR-COUNTY	89.60	1	1	1	EXECUTIVE
9083	ASSISTANT COUNTY ADMINISTRATOR	80.90	1	1	1	EXECUTIVE
9084	BUDGET/FINANCE COORDINATOR	77.80	1	1	1	SENIOR MANAGEMENT
0336	-SENIOR DEPUTY COUNTY ADMINISTRATOR	75.40	1	1	1	CONFIDENTIAL
0335	-DEPUTY COUNTY ADMINISTRATOR	72.10	3	3	3	CONFIDENTIAL
0332	-MANAGEMENT ANALYST III	69.00	3	3	3	CONFIDENTIAL
0331	-MANAGEMENT ANALYST II	66.30				CONFIDENTIAL
0330	-MANAGEMENT ANALYST I	61.30				CONFIDENTIAL
0026	-MANAGEMENT TECHNICIAN	59.10				CONFIDENTIAL
0337	JUVENILE JUSTICE SYSTEM COORDINATOR	75.10	1	*	*	CONFIDENTIAL
9061	MEDIA AND COMMUNICATIONS OFFICER	68.40	1	1	1	SENIOR MANAGEMENT
6810	SECRETARY	59.50	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	57.50	2	2	2	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	54.30				CONFIDENTIAL
6816	OFFICE MANAGER I	55.40	1	*	*	CONFIDENTIAL
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		17	15	15	

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 010202 - CAPITAL PROJECTS						
9104	FACILITIES & CONSTRUCTION PLANNER	73.60	1	1	1	SENIOR MANAGEMENT
6801	ADMINISTRATIVE ASSISTANT II	65.30	1	1	1	CONFIDENTIAL
0035	MANAGEMENT SECRETARY II	57.50	1	*	*	CONFIDENTIAL
0022	OFFICE MANAGER I	55.40		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		3	3	3	
0000	TEMPORARY (FTE)		7.0	7.5 *	7.5 *	
	POSITION TOTAL		10.0	10.5	10.5	
BUDGET UNIT - 010206 - CAO-JUVENILE JUSTICE SYSTEM COORDINATION						
0337	JUVENILE JUSTICE SYSTEM COORDINATOR	75.40		1 *	1 *	CONFIDENTIAL
6816	OFFICE MANAGER I	55.40		1 *	1 *	CONFIDENTIAL
	ALLOCATED TOTAL			2	2	
BUDGET UNIT - 010305 - EMPLOYMENT & ECONOMIC DEVELOPMENT						
9042	DIRECTOR EMPLOYMENT & TRAINING & PIC	75.40	1	1	1	EXECUTIVE
9022	DEPUTY DIRECTOR-EMPLOYMENT & TRAINING	71.40	1	1	1	SENIOR MANAGEMENT
6772	EEDD ECONOMIC DEVELOPMENT DIRECTOR	71.40	1	1	1	SENIOR MANAGEMENT
6799	EEDD ADMIN. SERVICES MANAGER	70.40	4	3 *	3 *	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
6798	EEDD EMPLOYER SERVICES DIV MANAGER	68.60	1	1	1	MIDDLE MANAGEMENT
6796	EEDD DIVISION MANAGER	68.60	5	3 *	3 *	MIDDLE MANAGEMENT
9999	DEPARTMENTAL PERSONNEL OFFICER	68.70	1	1	1	MIDDLE MANAGEMENT
0179	-SYSTEMS & PROGRAMMING ANALYST IV	68.50	1	1	1	PARA-PROF & TECH
0182	-PRIME SYSTEM PROGRAMMING ANALYST	63.50				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	63.00	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	59.50	1	1	1	PARA-PROF & TECH
6773	EEDD BUSINESS LOAN MANAGER	67.90	1	1	1	MIDDLE MANAGEMENT
0047	ACCOUNTANT AUDITOR III	66.50	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	2	2	2	PARA-PROF & TECH
6793	EEDD ANALYST III	65.20	4	3 *	3 *	PARA-PROF & TECH
6770	BUSINESS LOAN OFFICER	64.80	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	64.00	4	4	4	PARA-PROF & TECH
6794	WEB DEVELOPER	62.50	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	62.50	3	3	3	PARA-PROF & TECH
6792	-EEDD ANALYST II	62.40	4	4	4	PARA-PROF & TECH
6791	-EEDD ANALYST I	60.40	6	5 *	5 *	PARA-PROF & TECH
0227	EMPLOYMENT TRAINING SUPERVISOR	62.50	14	12 *	12 *	SUPERVISOR

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0107	STOREKEEPER II	59.60	1	1	1	TRADES, LABOR & INST
6788	-EEDD CLIENT SERVICES SPECIALIST II	60.20	25	25	25	PARA-PROF & TECH
6787	-EEDD CLIENT SERVICES SPECIALIST I	58.50	22	21 *	21 *	PARA-PROF & TECH
6785	-EEDD EMPLOYMENT SERVICES SPEC II	60.20	9	10 *	10 *	PARA-PROF & TECH
6784	-EEDD EMPLOYMENT SERVICES SPEC I	58.50	15	14 *	14 *	PARA-PROF & TECH
6774	EEDD MARKETING REPRESENTATIVE	59.50	1	1	1	PARA-PROF & TECH
0226	-EMPLOYMENT TRAINING SPECIALIST II	58.90				PARA-PROF & TECH
0225	-EMPLOYMENT TRAINING SPECIALIST I	58.50	22	23 *	23 *	PARA-PROF & TECH
0033	SECRETARY	59.10	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	59.00	3	3	3	OFF TECH & CLER
0004	OFFICE MANAGER II	59.00	1	1	1	OFF TECH & CLER
6783	EEDD INTAKE & REFERRAL SPEC III	57.10	1	*	*	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	4	4	4	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	4	3 *	3 *	OFF TECH & CLER
6782	-EEDD INTAKE & REFERRAL SPEC II	54.90	4	4	4	OFF TECH & CLER
6781	-EEDD INTAKE & REFERRAL SPEC I	52.90	33	15 *	15 *	OFF TECH & CLER
0100	STOCK CLERK II	54.60	1	1	1	TRADES, LABOR & INST
0002	OFFICE ASSISTANT III	53.90	5	5	5	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	29	28 *	28 *	OFF TECH & CLER
	ALLOCATED TOTAL		240	212	212	
0000	TEMPORARY (FTE)		.0	19.5 *	19.5 *	
	POSITION TOTAL		240.0	231.5	231.5	

BUDGET UNIT - 010800 - AUDITOR-CONTROLLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7208	AUDITOR/CONTROLLER	79.30	1	1	1	EXEMPT CLASS
0450	ASSISTANT AUDITOR-CONTROLLER	75.10		1 *	1 *	SENIOR MANAGEMENT
0073	CHIEF DEPUTY AUDITOR-CONTROLLER	71.30	3	3	3	MIDDLE MANAGEMENT
0072	-DEPUTY AUDITOR-CONTROLLER III	67.00	7	7	7	PROFESSIONAL
0071	-DEPUTY AUDITOR-CONTROLLER II	63.90				PROFESSIONAL
0070	-DEPUTY AUDITOR-CONTROLLER I	61.00	3	3	3	PROFESSIONAL
0017	COUNTY PAYROLL MANAGER	62.90	1	1	1	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	59.00	3	3	3	OFF TECH & CLER
6825	ACCOUNTING TECHNICIAN I	56.00	3	3	3	CONFIDENTIAL
0006	ACCOUNTING TECHNICIAN I	56.00	2	2	2	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	7	7	7	OFF TECH & CLER
0020	OFFICE ASSISTANT I	50.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		31	32	32	
0000	TEMPORARY (FTE)		.5	.5	.5	
	POSITION TOTAL		31.5	32.5	32.5	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 010900 - INFORMATION SYSTEMS DIVISION						
9034	INFORMATION SYSTEMS DIRECTOR	81.80	1	1	1	EXECUTIVE
9035	INFORMATION SYSTEMS ASSISTANT DIR	76.70	1	1	1	SENIOR MANAGEMENT
0195	INFORMATION SYSTEMS MANAGER	72.20	4	4	4	CONFIDENTIAL
0180	SYSTEMS & PROGRAMMING COORDINATOR	70.90	5	5	5	MIDDLE MANAGEMENT
0193	SENIOR SYSTEMS PROGRAMMER	69.40	3	5 *	5 *	PARA-PROF & TECH
0192	-SYSTEMS PROGRAMMER	67.10				PARA-PROF & TECH
6812	SYSTEMS & PROGRAMMING ANALYST IV	68.50	3	3	3	CONFIDENTIAL
0179	-SYSTEMS & PROGRAMMING ANALYST IV	68.50	12	12	12	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	66.20	4	4	4	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	63.00	2	2	2	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	59.50	1	1	1	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	66.50	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	65.10		4 *	4 *	PARA-PROF & TECH
6811	SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	CONFIDENTIAL
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	6	6	6	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
5615	DATA TECHNICIAN V	64.00	1	1	1	SUPERVISOR
6809	OFFICE SYSTEMS ANALYST	62.50	1	1	1	CONFIDENTIAL
5614	DATA TECHNICIAN IV	60.50	3	3	3	PARA-PROF & TECH
5613	DATA TECHNICIAN III	58.30	9	9	9	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		60	66	66	
0000	TEMPORARY (FTE)		2.5	7.0 *	7.0 *	
	POSITION TOTAL		62.5	73.0	73.0	
BUDGET UNIT - 010910 - HUMAN RESOURCES/FINANCIAL INFO SYSTEM						
6812	SYSTEMS & PROGRAMMING ANALYST IV	68.50		4 *	4 *	PARA-PROF & TECH
0072	-DEPUTY AUDITOR-CONTROLLER III	67.00		2 *	2 *	PROFESSIONAL
0071	-DEPUTY AUDITOR-CONTROLLER II	63.90				PROFESSIONAL
0070	-DEPUTY AUDITOR-CONTROLLER I	61.00				PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	65.10		1 *	1 *	PARA-PROF & TECH
0286	-SENIOR PERSONNEL TECHNICIAN	60.70				CONFIDENTIAL
0285	-PERSONNEL TECHNICIAN	59.40		1 *	1 *	CONFIDENTIAL
0006	ACCOUNTING TECHNICIAN I	56.00		1 *	1 *	OFF TECH & CLER
6821	OFFICE ASSISTANT III	53.90		2 *	2 *	CONFIDENTIAL
0002	OFFICE ASSISTANT III	53.90		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL			12	12	

POSITION BUDGET DETAIL

BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7268	TREASURER-TAX COLLECTOR	78.80	1	1	1	EXEMPT CLASS
9085	ASSISTANT TREASURER-TAX COLLECTOR	75.10	1	1	1	SENIOR MANAGEMENT
9005	CHIEF DEPUTY TREASURER	73.60	1	1	1	SENIOR MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	66.50	1	1	1	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	62.90				PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	59.40				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	63.00	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	58.90				PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	6	6	6	OFF TECH & CLER
0185	FIELD COLLECTOR	57.10	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	2	2	2	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	8	8	8	OFF TECH & CLER
	ALLOCATED TOTAL		23	23	23	
0000	TEMPORARY (FTE)		3.2	3.2	3.2	
	POSITION TOTAL		26.2	26.2	26.2	

BUDGET UNIT - 011100 - ASSESSOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7241	ASSESSOR/RECORDER/COUNTY CLERK	81.00	1	1	1	EXEMPT CLASS
9089	ASSIST ASSESSOR/RECORDER/COUNTY CLERK	77.00	1	1	1	SENIOR MANAGEMENT
0431	PRINCIPAL APPRAISER	70.80	2	2	2	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
0429	SENIOR APPRAISER	69.50	1	1	1	SUPERVISOR
0179	-SYSTEMS & PROGRAMMING ANALYST IV	67.90				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	66.20	1	1	1	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	62.40				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	59.50	1	1	1	PARA-PROF & TECH
0437	AUDITOR APPRAISER IV	67.80	1	1	1	SUPERVISOR
0430	APPRAISER IV	68.30	5	5	5	SUPERVISOR
0435	-AUDITOR-APPRAISER III	66.00	5	5	5	PARA-PROF & TECH
0434	-AUDITOR-APPRAISER II	63.40				PARA-PROF & TECH
0433	-AUDITOR-APPRAISER I	60.50	1	1	1	PARA-PROF & TECH
0420	-APPRAISER III	66.50	14	14	14	PARA-PROF & TECH
0410	-APPRAISER II	63.80	4	4	4	PARA-PROF & TECH
0400	-APPRAISER I	59.80	2	12 *	4 *	PARA-PROF & TECH
2204	CHIEF CADASTRAL DRAFTER	63.30	1	1	1	SUPERVISOR
5631	OFFICE SYSTEMS ANALYST	62.50	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	62.40	1	1	1	PARA-PROF & TECH
2203	SENIOR CADASTRAL DRAFTER	61.00	1	1	1	PARA-PROF & TECH
2206	-CADASTRAL DRAFTER II	58.80	4	4	4	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
2205	-CADASTRAL DRAFTER I	54.90				PARA-PROF & TECH
0391	TRANSFER TECHNICIAN SUPERVISOR	57.70	1	1	1	OFF TECH & CLER
0032	CLERK STENOGRAPHER III	57.10	1	1	1	OFF TECH & CLER
0397	PROPERTY TECHNICIAN II	56.30	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00		1 *	1 *	OFF TECH & CLER
0394	-TRANSFER TECHNICIAN III	56.00	1	1	1	OFF TECH & CLER
0393	-TRANSFER TECHNICIAN II	55.10	2	2	2	OFF TECH & CLER
0392	-TRANSFER TECHNICIAN I	54.40	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	3	3	3	OFF TECH & CLER
5611	DATA TECHNICIAN I	55.40	1	1	1	OFF TECH & CLER
0396	PROPERTY TECHNICIAN I	55.30	10	12 *	12 *	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	14	13 *	13 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	4	6 *	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		87	101	93	
0000	TEMPORARY (FTE)		2.5	3.8 *	3.8 *	
	POSITION TOTAL		89.5	104.8	96.8	

BUDGET UNIT - 011103 - ASSESSOR-AB818

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0435	-AUDITOR-APPRAISER III	65.40				PARA-PROF & TECH
0434	-AUDITOR-APPRAISER II	64.00	4	4	4	PARA-PROF & TECH
0433	-AUDITOR-APPRAISER I	59.90				PARA-PROF & TECH
0420	-APPRAISER III	66.50	4	4	4	PARA-PROF & TECH
0410	-APPRAISER II	62.70				PARA-PROF & TECH
0400	-APPRAISER I	58.70				PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		2.0	2.0	2.0	
	POSITION TOTAL		12.0	12.0	12.0	

BUDGET UNIT - 011200 - PURCHASING & SUPPORT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9101	DIR OF PURCHASING & SUPPORT SERVICES	77.60	1	1	1	EXECUTIVE
0112	CHIEF DEPUTY PURCHASING AGENT	66.60	1	1	1	SENIOR MANAGEMENT
0118	SUPPORT SERVICES MANAGER	66.30	1	1	1	MIDDLE MANAGEMENT
0116	CONTRACT ADMINISTRATOR	65.50	1	1	1	PROFESSIONAL
0113	DEPUTY PURCHASING AGENT	64.50	3	3	3	PROFESSIONAL
0119	RECORDS SUPERVISOR	62.50	1	1	1	SUPERVISOR
0114	PURCHASING ASSISTANT	60.50	3	3	3	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
0117	RECORDS MANAGEMENT TECHNICIAN I	57.00	2	2	2	PARA-PROF & TECH
0144	LEAD MAIL CLERK	55.90	1	1	1	OFF TECH & CLER
0142	OFFSET EQUIPMENT OPERATOR II	55.60	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	3	3	3	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	52.90	2	2	2	OFF TECH & CLER
0143	MAIL CLERK	51.60	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		25	25	25	
0000	TEMPORARY (FTE)		6.0	6.8 *	6.8 *	
	POSITION TOTAL		31.0	31.8	31.8	

BUDGET UNIT - 011600 - REVENUE & RECOVERY

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9036	DIRECTOR OF REVENUE & RECOVERY	73.90	1	1	1	EXECUTIVE
9076	ASSISTANT DIRECTOR REVENUE & RECOVERY	68.70	1	1	1	SENIOR MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	58.70	2	2	2	OFF TECH & CLER
0083	-SENIOR COLLECTIONS CLERK	57.10	12	12	12	OFF TECH & CLER
0081	-COLLECTIONS CLERK II	56.10	1	*	*	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	2	2	2	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	6	6	6	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		27	26	26	

BUDGET UNIT - 011800 - COUNTY COUNSEL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7050	COUNTY COUNSEL	85.30	1	1	1	EXECUTIVE
9080	ASSISTANT COUNTY COUNSEL	80.60	1	1	1	EXECUTIVE
9092	CHIEF DEPUTY COUNTY COUNSEL	79.10	2	2	2	SENIOR MANAGEMENT
3285	-LITIGATION COUNSEL IV	76.20	1	1	1	CONFIDENTIAL
3284	-LITIGATION COUNSEL III	73.20				CONFIDENTIAL
3283	-LITIGATION COUNSEL II	69.20				CONFIDENTIAL
3282	-LITIGATION COUNSEL I	65.20				CONFIDENTIAL
3278	-DEPUTY COUNTY COUNSEL IV	76.20	5	5	5	CONFIDENTIAL
3277	-DEPUTY COUNTY COUNSEL III	73.20				CONFIDENTIAL
3276	-DEPUTY COUNTY COUNSEL II	69.20				CONFIDENTIAL
3275	-DEPUTY COUNTY COUNSEL I	65.20	3	3	3	CONFIDENTIAL
6810	SECRETARY	59.50	1	1	1	CONFIDENTIAL
6819	-LEGAL TECHNICIAN II	56.10	1	1	1	CONFIDENTIAL
6818	-LEGAL TECHNICIAN I	55.10				CONFIDENTIAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6815	OFFICE ASSISTANT II	52.90	2	2	2	CONFIDENTIAL
	ALLOCATED TOTAL		17	17	17	
0000	TEMPORARY (FTE)		1.5	1.0 *	1.0 *	
	POSITION TOTAL		18.5	18.0	18.0	
BUDGET UNIT - 012400 - HUMAN RESOURCES						
9023	DIRECTOR OF HUMAN RESOURCES	80.40	1	1	1	EXECUTIVE
9024	DEPUTY DIRECTOR OF HUMAN RESOURCES	75.30	1	1	1	SENIOR MANAGEMENT
9027	PRINCIPAL PERSONNEL ANALYST	71.70	1	1	1	SENIOR MANAGEMENT
0289	BENEFITS MANAGER	71.70	1	1	1	CONFIDENTIAL
0315	COUNTY SAFETY & RISK MANAGER	70.40	1	1	1	CONFIDENTIAL
9999	SAFETY OFFICER	72.80		1 *	1 *	CONFIDENTIAL
0311	DISABILITY MANAGEMENT COORDINATOR	69.30	1	1	1	CONFIDENTIAL
0310	STAFF DEVELOPMENT COORDINATOR	69.30	1	1	1	CONFIDENTIAL
0309	EQUAL EMPLOYMENT OPPORTUNITY OFFICER	69.30	1	1	1	CONFIDENTIAL
0306	-PERSONNEL ANALYST III	69.30	2	2	2	CONFIDENTIAL
0305	-PERSONNEL ANALYST II	66.60	2	3 *	3 *	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	61.30	5	5	5	CONFIDENTIAL
0313	-DISABILITY MANAGEMENT SPECIALIST II	66.60				CONFIDENTIAL
0312	-DISABILITY MANAGEMENT SPECIALIST I	61.30	1	1	1	CONFIDENTIAL
0320	RISK MANAGEMENT PREVENTION COORD	68.60	1	1	1	CONFIDENTIAL
6801	ADMINISTRATIVE ASSISTANT II	65.30	1	1	1	CONFIDENTIAL
6800	ADMINISTRATIVE ASSISTANT I	62.50	1	1	1	CONFIDENTIAL
0286	-SENIOR PERSONNEL TECHNICIAN	60.70	1	1	1	CONFIDENTIAL
0285	-PERSONNEL TECHNICIAN	59.40	2	2	2	CONFIDENTIAL
0035	MANAGEMENT SECRETARY II	57.50	1	1	1	CONFIDENTIAL
0284	PERSONNEL DOCUMENTS TECHNICIAN	56.90	1	1	1	CONFIDENTIAL
6821	OFFICE ASSISTANT III	53.90	12	12	12	CONFIDENTIAL
6815	OFFICE ASSISTANT II	52.90	3	3	3	CONFIDENTIAL
	ALLOCATED TOTAL		41	43	43	
0000	TEMPORARY (FTE)		1.1	1.4 *	1.4 *	
	POSITION TOTAL		42.1	44.4	44.4	
BUDGET UNIT - 012500 - LABOR RELATIONS						
9026	DIRECTOR OF LABOR RELATIONS	76.30	1	1	1	EXECUTIVE
0293	-SR EMPLOYEE RELATIONS REPRESENTATIVE	71.20	1	1	1	CONFIDENTIAL
0292	-EMPLOYEE RELATIONS REPRESENTATIVE II	69.30	1	1	1	CONFIDENTIAL
0291	-EMPLOYEE RELATIONS REPRESENTATIVE I	66.60	1	1	1	CONFIDENTIAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0290	-EMPLOYEE RELATIONS TRAINEE	60.70				CONFIDENTIAL
6821	OFFICE ASSISTANT III	53.90	1	1	1	CONFIDENTIAL
	ALLOCATED TOTAL		5	5	5	
BUDGET UNIT - 013000 - REGISTRAR OF VOTERS						
9006	REGISTRAR OF VOTERS	75.40	1	1	1	EXECUTIVE
9044	ASSISTANT REGISTRAR OF VOTERS	70.40		1 *	1 *	SENIOR MANAGEMENT
0088	CHIEF ELECTIONS TECHNICIAN	62.60	1	*	*	MIDDLE MANAGEMENT
0087	SENIOR ELECTIONS TECHNICIAN	57.90	3	3	3	OFF TECH & CLER
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
0086	ELECTIONS TECHNICIAN II	53.90	2	2	2	OFF TECH & CLER
0085	ELECTIONS TECHNICIAN I	52.90	4	4	4	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	
0000	TEMPORARY (FTE)		3.3	5.6 *	5.6 *	
	POSITION TOTAL		15.3	17.6	17.6	
BUDGET UNIT - 014200 - FACILITIES MANAGEMENT						
9102	DIRECTOR OF FACILITIES MANAGEMENT	77.60	1	1	1	EXECUTIVE
9103	ASST DIR OF FACILITIES MANAGEMENT	73.60	1	1	1	SENIOR MANAGEMENT
4306	ENERGY MANAGER	69.00	1	1	1	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
4308	DISTRICT MAINTENANCE & CONST SUPER	66.60	2	2	2	MIDDLE MANAGEMENT
4322	HUMAN SERVICES FACILITIES MANAGER	66.10	1	1	1	MIDDLE MANAGEMENT
9068	PROPERTY MANAGER	64.90	1	1	1	MIDDLE MANAGEMENT
4160	OFFICE BUILDING ENGINEER	64.90	5	5	5	TRADES, LABOR & INST
4320	ELECTRICIAN	64.80	2	2	2	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	64.10	3	3	3	TRADES, LABOR & INST
4302	CRAFTS WORKER III	63.10	23	24 *	24 *	TRADES, LABOR & INST
4301	-CRAFTS WORKER II	58.10	9	9	9	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	56.10	3	3	3	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
4100	SECURITY WORKER	51.90	2	2	2	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9999	VEHICLE ATTENDANT	43.80	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		59	60	60	
0000	TEMPORARY (FTE)		2.7	3.7 *	3.7 *	
	POSITION TOTAL		61.7	63.7	63.7	

BUDGET UNIT - 016000 - SURVEYOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9999	COUNTY SURVEYOR	71.20	1	1	1	MIDDLE MANAGEMENT
2080	DEPUTY COUNTY SURVEYOR	69.10	1	1	1	MIDDLE MANAGEMENT
9999	GEOGRAPHIC INFO SYSTEM SPECIALIST	68.30	1	1	1	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	63.00	2	2	2	PARA-PROF & TECH
2020	SENIOR ENGINEERING AIDE	60.10	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		6	6	6	
0000	TEMPORARY (FTE)		.6	1.6 *	1.6 *	
	POSITION TOTAL		6.6	7.6	7.6	

BUDGET UNIT - 020200 - DISTRICT ATTORNEY

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7228	DISTRICT ATTORNEY	84.40	1	1	1	EXEMPT CLASS
9016	ASSISTANT DISTRICT ATTORNEY	80.80	1	1	1	SENIOR MANAGEMENT
9012	CHIEF DEPUTY DISTRICT ATTORNEY	78.60	4	4	4	SENIOR MANAGEMENT
3244	-DEPUTY DISTRICT ATTORNEY IV	77.00	42	44 *	44 *	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	74.00	14	14	14	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	68.50				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	66.00	4	4	4	PROFESSIONAL
9011	CHIEF DISTRICT ATTORNEY INVESTIGATOR	74.20	1	1	1	SENIOR MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	71.80	1	1	1	CONFIDENTIAL
3317	DISTRICT ATTORNEY INVESTIGATOR III	70.70	2	3 *	3 *	SHERIFF, MANAGEMENT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	68.60	15	18 *	18 *	PEACE OFFICER MISC
3310	-DISTRICT ATTORNEY INVESTIGATOR I	67.60	1	3 *	3 *	PEACE OFFICER MISC
3309	-DISTRICT ATTORNEY INVESTIGATOR TR	63.60	1	1	1	SAF, INVEST & CUST
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
5632	-SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH
5631	-OFFICE SYSTEMS ANALYST	62.50	1	3 *	3 *	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	65.20		1 *	1 *	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	62.40	1	*	*	PARA-PROF & TECH
0205	DOMESTIC VIOLENCE PROGRAM SUPERVISOR	62.00	1	1	1	SUPERVISOR
3207	-PARALEGAL II	60.40	1	1	1	PARA-PROF & TECH
3206	-PARALEGAL I	57.90				PARA-PROF & TECH
0028	SENIOR LEGAL STENOGRAPHER	58.40	1	1	1	OFF TECH & CLER

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0147	SENIOR LEGAL TECHNICIAN	58.00	1	1	1	OFF TECH & CLER
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	57.60	3	4 *	4 *	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	57.10	1	1	1	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	54.40				OFF TECH & CLER
0146	-LEGAL TECHNICIAN II	56.10	10	10	10	OFF TECH & CLER
0145	-LEGAL TECHNICIAN I	55.10	20	21 *	21 *	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
3202	LEGAL ASSISTANT	55.00	1	1	1	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	4	4	4	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	2	5 *	5 *	OFF TECH & CLER
	ALLOCATED TOTAL		137	152	152	
0000	TEMPORARY (FTE)		24.0	24.0	24.0	
	POSITION TOTAL		161.0	176.0	176.0	

BUDGET UNIT - 020203 - DISTRICT ATT-VICTIM WITNESS PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0206	VICTIM WITNESS PROGRAM COORDINATOR	64.90	1	1	1	MIDDLE MANAGEMENT
0208	-VICTIM WITNESS SENIOR ADVOCATE	58.30	4	4	4	PARA-PROF & TECH
0207	-VICTIM WITNESS ADVOCATE	57.30	3	4 *	4 *	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		9	10	10	
0000	TEMPORARY (FTE)		1.5	1.5	1.5	
	POSITION TOTAL		10.5	11.5	11.5	

BUDGET UNIT - 020205 - DIST ATTY-VICTIM ASSISTANCE CENTER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0213	SUPERVISING VICTIM CLAIMS TECHNICIAN	57.80	1	1	1	SUPERVISOR
0212	-VICTIM CLAIMS TECHNICIAN II	55.20	5	5	5	PARA-PROF & TECH
0211	-VICTIM CLAIMS TECHNICIAN I	53.80	2	2	2	PARA-PROF & TECH
0021	OFFICE ASSISTANT II	52.90	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		11	11	11	
0000	TEMPORARY (FTE)		1.0	.5 *	.5 *	
	POSITION TOTAL		12.0	11.5	11.5	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 020209 - DIST ATTY-CHILD ABDUCTION UNIT						
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	57.60	1	1	1	SAF, INVEST & CUST
0021	OFFICE ASSISTANT II	52.90		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		1	2	2	
BUDGET UNIT - 020212 - D A-AUTO INSURANCE FRAUD PROSECUTION						
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		1.0	1.0	1.0	
BUDGET UNIT - 020213 - ANTI-DRUG ABUSE ENFORCEMENT PROGRAM						
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		1.0	1.0	1.0	
BUDGET UNIT - 020215 - SPOUSAL ABUSE PROSECUTION PROGRAM						
0000	TEMPORARY (FTE)		1.0	.0 *	.0 *	
	POSITION TOTAL		1.0	.0	.0	
BUDGET UNIT - 020216 - DA-WORKERS COMP INS FRAUD PROSECTION						
0000	TEMPORARY (FTE)		1.0	1.8 *	1.8 *	
	POSITION TOTAL		1.0	1.8	1.8	
BUDGET UNIT - 020217 - D. A. HSA FRAUD PROSECUTION						
3244	-DEPUTY DISTRICT ATTORNEY IV	77.00	2	2	2	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	72.50				PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	68.50				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	64.50				PROFESSIONAL
9999	DEPUTY CHIEF DIST ATTY INVESTIGATOR	72.10		1 *		SENIOR MANAGEMENT
3317	DISTRICT ATTORNEY INVESTIGATOR III	70.70	2	3 *	2	SHERIFF, MANAGEMENT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	68.60	10	10	10	PEACE OFFICER MISC
3310	-DISTRICT ATTORNEY INVESTIGATOR I	67.60				PEACE OFFICER MISC
3309	-DISTRICT ATTORNEY INVESTIGATOR TR	63.60				SAF, INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6301	INVESTIGATOR II	67.60		3 *	3 *	SAF, INVEST & CUST
6300	-INVESTIGATOR I	66.40		10 *	10 *	SAF, INVEST & CUST
6299	-INVESTIGATOR TRAINEE	62.60		3 *	3 *	SAF, INVEST & CUST
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	57.60	2	4 *	2	SAF, INVEST & CUST
5631	OFFICE SYSTEMS ANALYST	62.50		1 *		PARA-PROF & TECH
0145	LEGAL TECHNICIAN I	55.10	3	3	3	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90		2 *		OFF TECH & CLER
	ALLOCATED TOTAL		19	42	35	
0000	TEMPORARY (FTE)		.7	.7	.7	
	POSITION TOTAL		19.7	42.7	35.7	
BUDGET UNIT - 020218 - D A STATUTORY RAPE PROSECUTION						
3315	-DISTRICT ATTORNEY INVESTIGATOR II	68.60	1	1	1	PEACE OFFICER MISC
3310	-DISTRICT ATTORNEY INVESTIGATOR I	67.60				PEACE OFFICER MISC
3309	-DISTRICT ATTORNEY INVESTIGATOR TR	63.60				SAF, INVEST & CUST
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		.5	.0 *	.0 *	
	POSITION TOTAL		1.5	1.0	1.0	
BUDGET UNIT - 020219 - D A AUTOMOBILE THEFT PROSECUTION PROGRAM						
0000	TEMPORARY (FTE)		1.5	1.7 *	1.7 *	
	POSITION TOTAL		1.5	1.7	1.7	
BUDGET UNIT - 020221 - DA-ELDER ABUSE VERTICLE PROSECUTION PROGRAM						
0000	TEMPORARY (FTE)		.5	.5	.5	
	POSITION TOTAL		.5	.5	.5	
BUDGET UNIT - 020227 - DA-DUI PROSECUTOR TRNG & ED PROG						
0000	TEMPORARY (FTE)		.0	.2 *	.2 *	
	POSITION TOTAL		.0	.2	.2	

BUDGET UNIT - 020228 - DA-INVESTIGATOR-APS

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	68.60		1 *	1 *	PEACE OFFICER MISC
	ALLOCATED TOTAL			1	1	
0000	TEMPORARY (FTE)		.0	.6 *	.6 *	
	POSITION TOTAL		.0	1.6	1.6	

BUDGET UNIT - 020301 - DA-FAMILY SUPPORT

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3244	-DEPUTY DISTRICT ATTORNEY IV	77.00	6	6	6	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	72.50				PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	68.50				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	66.00	3	2 *	2 *	PROFESSIONAL
0248	FAMILY SUPPORT ADMINISTRATOR	73.50	1	1	1	SENIOR MANAGEMENT
3317	DISTRICT ATTORNEY INVESTIGATOR III	70.70	1	*	*	SHERIFF, MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	68.60	2	*	*	PEACE OFFICER MISC
3310	-DISTRICT ATTORNEY INVESTIGATOR I	67.60				PEACE OFFICER MISC
3309	-DISTRICT ATTORNEY INVESTIGATOR TR	63.60	2	*	*	SAF, INVEST & CUST
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
9999	ASSISTANT FAMILY SUPPORT ADMINISTRATOR	68.00	1	1	1	SENIOR MANAGEMENT
0164	SYSTEMS & PROCEDURES ANALYST II	65.90	1	*	*	PARA-PROF & TECH
0047	-ACCOUNTANT AUDITOR III	66.50	1	1	1	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	64.00	1	1	1	PARA-PROF & TECH
9999	ACCOUNTING OFFICER	68.40		1 *	1 *	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	65.20	3	3	3	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	61.80				PARA-PROF & TECH
0243	FAMILY SUPPORT PROGRAM SUPERVISOR	65.40	4	4	4	SUPERVISOR
0177	SYSTEMS & PROGRAMMING ANALYST II	63.00	1	1	1	PARA-PROF & TECH
5632	SR. OFFICE SYSTEMS ANALYST	65.70		1 *	1 *	PARA-PROF & TECH
0246	FAMILY SUPPORT COMPLIANCE ANALYST	62.20	3	3	3	PARA-PROF & TECH
0247	SENIOR FAMILY SUPPORT OFFICER	61.10	9	9	9	SUPERVISOR
9999	CHILD SUPPORT SERVICES MANAGER	67.00		2 *	2 *	MIDDLE MANAGEMENT
3207	-PARALEGAL II	59.80				PARA-PROF & TECH
3206	-PARALEGAL I	58.50	2	2	2	PARA-PROF & TECH
0249	FAMILY SUPPORT OFFICER III	59.70	6	6	6	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	3	5 *	5 *	OFF TECH & CLER
0004	OFFICE MANAGER II	59.00	3	3	3	OFF TECH & CLER
5613	DATA TECHNICIAN III	58.30	1	1	1	PARA-PROF & TECH
0245	-FAMILY SUPPORT OFFICER II	58.40	47	47	47	PARA-PROF & TECH
0244	-FAMILY SUPPORT OFFICER I	54.90	18	23 *	23 *	PARA-PROF & TECH
0147	SENIOR LEGAL TECHNICIAN	58.00	1	1	1	OFF TECH & CLER
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	57.60	1	*	*	SAF, INVEST & CUST

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
5612	DATA TECHNICIAN II	57.40	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	14	19 *	19 *	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	2	2	2	OFF TECH & CLER
5611	DATA TECHNICIAN I	55.40	2	2	2	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	4	4	4	OFF TECH & CLER
0146	-LEGAL TECHNICIAN II	56.10		4 *	4 *	OFF TECH & CLER
0145	LEGAL TECHNICIAN I	55.10	9	4 *	4 *	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	54.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	34	38 *	38 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	34	37 *	37 *	OFF TECH & CLER
4100	SECURITY WORKER	51.90	2	2	2	TRADES, LABOR & INST
0020	OFFICE ASSISTANT I	50.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		227	241	241	
0000	TEMPORARY (FTE)		20.7	6.8 *	6.8 *	
	POSITION TOTAL		247.7	247.8	247.8	

BUDGET UNIT - 020400 - PUBLIC DEFENDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7113	PUBLIC DEFENDER	83.00	1	1	1	EXECUTIVE
9082	ASSISTANT PUBLIC DEFENDER	80.60	1	1	1	SENIOR MANAGEMENT
9013	CHIEF DEPUTY PUBLIC DEFENDER	78.20	2	2	2	SENIOR MANAGEMENT
3258	-DEPUTY PUBLIC DEFENDER IV	77.00	32	32	32	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	74.00	7	7	7	PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	70.00	2	2	2	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	66.00	3	5 *	5 *	PROFESSIONAL
3205	-LAW CLERK	55.50	4	4	4	PARA-PROF & TECH
3345	CHIEF PUBLIC DEFENDER INVESTIGATOR	70.10	1	1	1	MIDDLE MANAGEMENT
3343	-PUBLIC DEFENDER INVESTIGATOR II	68.10	4	4	4	SAF, INVEST & CUST
3340	-PUBLIC DEFENDER INVESTIGATOR I	66.60	5	6 *	6 *	SAF, INVEST & CUST
0056	ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	62.50	1	1	1	PARA-PROF & TECH
5630	-OFFICE SYSTEMS SPECIALIST	58.30				PARA-PROF & TECH
3339	PUBLIC DEFENDER INVESTIGATOR ASST	60.10	4	4	4	SAF, INVEST & CUST
0147	SENIOR LEGAL TECHNICIAN	58.00	1	1	1	OFF TECH & CLER
0027	-LEGAL STENOGRAPHER	57.10	3	3	3	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	54.40				OFF TECH & CLER
0146	-LEGAL TECHNICIAN II	56.10	6	6	6	OFF TECH & CLER
0145	-LEGAL TECHNICIAN I	55.10	3	3	3	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0021	OFFICE ASSISTANT II	52.90	4	4	4	OFF TECH & CLER
	ALLOCATED TOTAL		85	88	88	
0000	TEMPORARY (FTE)		3.0	3.0	3.0	
	POSITION TOTAL		88.0	91.0	91.0	
BUDGET UNIT - 020500 - COPS-SLESF-AB3229-PATROL						
3515	-DEPUTY SHERIFF II	66.20	4	4	4	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		4	4	4	
BUDGET UNIT - 020600 - COPS-SLESF-AB3229-CUSTODY						
3515	-DEPUTY SHERIFF II	66.20	1	*	*	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3502	CORRECTIONAL OFFICER	64.00	1	1	1	CORRECTIONAL
	ALLOCATED TOTAL		2	1	1	
BUDGET UNIT - 020700 - COPS-SLESF-AB3229-DIST ATTY						
0000	TEMPORARY (FTE)		4.0	4.0	4.0	
	POSITION TOTAL		4.0	4.0	4.0	
BUDGET UNIT - 021200 - PRETRIAL SERVICES						
3456	PROBATION UNIT SUPERVISOR	66.90	1	1	1	SAF, INVEST & CUST
3455	PROBATION OFFICER III	65.40	1	1	1	SAF, INVEST & CUST
0202	PRETRIAL SERVICES SUPERVISOR	60.50	4	4	4	PARA-PROF & TECH
0201	-PRETRIAL SERVICES INTERVIEWER II	56.50	2	2	2	PARA-PROF & TECH
0200	-PRETRIAL SERVICES INTERVIEWER I	53.00	2	2	2	PARA-PROF & TECH
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		1.3	2.4 *	1.3	
	POSITION TOTAL		11.3	12.4	11.3	

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM						
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	59.50	1	1	1	SUPERVISOR
1688	SUBSTANCE ABUSE COUNSELOR	54.50	5	10 *	10 *	PARA-PROF & TECH
0021	OFFICE ASSISTANT II	52.90	1	2 *	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		7	13	13	
0000	TEMPORARY (FTE)		2.0	2.5 *	2.5 *	
	POSITION TOTAL		9.0	15.5	15.5	
BUDGET UNIT - 021602 - SHERIFF - BOATING SAFETY						
3520	SERGEANT	68.10	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	66.20	6	6	6	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		7	7	7	
BUDGET UNIT - 021604 - SHERIFF - SCHOOL OFFICER - LINDEN						
3515	DEPUTY SHERIFF II	66.20	1	1	1	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		1	1	1	
BUDGET UNIT - 021605 - SHERIFF - SCHOOL OFFICER - LINCOLN						
3515	DEPUTY SHERIFF II	66.20	1	1	1	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		1	1	1	
BUDGET UNIT - 021611 - SHERIFF - COMMUNITY LIAISON DEPUTY						
3515	DEPUTY SHERIFF II	66.20	1	1	1	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		1	1	1	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 021612 - SHERIFF - METH TASK FORCE						
3515	DEPUTY SHERIFF II	66.20	1	1	1	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		1	1	1	
BUDGET UNIT - 021613 - SHERIFF - HI-TECH CRIM TASK FORCE						
3515	DEPUTY SHERIFF II	66.20	1	1	1	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		1	1	1	
BUDGET UNIT - 021614 - SHERIFF - RURAL CRIME TASK FORCE						
3515	DEPUTY SHERIFF II	66.20	2	2	2	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		2	2	2	
BUDGET UNIT - 021620 - SHERIFF - PATROL						
3535	SHERIFF'S CAPTAIN	75.50	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	72.40	4	5 *	5 *	SHERIFF, MANAGEMENT
3520	SERGEANT	68.10	13	15 *	15 *	SHERIFFS SERGEANT
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
3489	REVITILIZATION & ABATEMENT PROG COORD	66.40	1	1	1	PARA-PROF & TECH
3488	CIVILIAN CRIME PREVENTION COORDINATOR	66.40	1	1	1	PARA-PROF & TECH
3515	-DEPUTY SHERIFF II	66.20	121	130 *	128 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	62.10				SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	2	2	2	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		146	158	156	
0000	TEMPORARY (FTE)		.3	.1 *	.1 *	
	POSITION TOTAL		146.3	158.1	156.1	

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BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3530	LIEUTENANT	72.40	1	1	1	SHERIFF, MANAGEMENT
0134	COMMUNICATIONS DISPATCHER IV	65.70	6	6	6	OFF TECH & CLER
0133	COMMUNICATIONS DISPATCHER III	62.00	6	6	6	OFF TECH & CLER
0132	-COMMUNICATIONS DISPATCHER II	60.20	19	19	19	OFF TECH & CLER
0131	-COMMUNICATIONS DISPATCHER I	56.90	10	10	10	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		43	43	43	

BUDGET UNIT - 021626 - SHERIFF - DETECTIVES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	75.50	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	72.40	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	68.10	6	6	6	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	66.20	21	22 *	22 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	62.10				SAF, INVEST & CUST
3492	EVIDENCE TECHNICIAN III	63.80	1	1	1	SAF, INVEST & CUST
3491	-EVIDENCE TECHNICIAN II	60.80	6	6	6	SAF, INVEST & CUST
3490	-EVIDENCE TECHNICIAN I	58.50	1	1	1	SAF, INVEST & CUST
1036	EVIDENCE CUSTODIAN	57.30	1	2 *	2 *	SAF, INVEST & CUST
0002	OFFICE ASSISTANT III	53.90	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		43	45	45	

BUDGET UNIT - 021628 - SHERIFF - RECORD

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0253	SHERIFF'S RECORDS MANAGER	66.30	1	1	1	MIDDLE MANAGEMENT
0004	OFFICE MANAGER II	59.00	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	7	7	7	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	30	30	30	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	10	10	10	OFF TECH & CLER
	ALLOCATED TOTAL		49	49	49	

BUDGET UNIT - 021635 - SHERIFF - CIVIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3530	LIEUTENANT	72.40	1	1	1	SHERIFF, MANAGEMENT
9107	SHERIFFS COMMANDER COURT SERVICES	70.90	1	1	1	EXECUTIVE
3520	SERGEANT	68.10	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	66.20	2	3 *	3 *	SHRF. NON-MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	62.10				SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	1	1	1	OFF TECH & CLER
1040	CIVIL PROCESS SERVER	55.60	2	2	2	SAF, INVEST & CUST
0002	OFFICE ASSISTANT III	53.90	4	4	4	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		15	16	16	

BUDGET UNIT - 021640 - SHERIFF - CORONER/MORGUE

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3520	SERGEANT	68.10	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	66.20	2	2	2	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	62.10				SAF, INVEST & CUST
0031	CLERK STENOGRAPHER II	54.40	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7252	SHERIFF-CORONER-PUBLIC ADMINISTRATOR	82.50	1	1	1	EXEMPT CLASS
9090	ASSISTANT SHERIFF CORONER	78.00	2	2	2	SENIOR MANAGEMENT
3535	SHERIFF'S CAPTAIN	75.50	1	1	1	SHERIFF, MANAGEMENT
0254	SHERIFFS DIRECTOR OF ADMIN SERVICES	75.40	1	1	1	CONFIDENTIAL
3530	LIEUTENANT	72.40	1	1	1	SHERIFF, MANAGEMENT
0256	SHERIFF'S ADMINISTRATIVE ANALYST	70.50	1	1	1	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	2	2	2	MIDDLE MANAGEMENT
3520	SERGEANT	68.10	3	3	3	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	68.10	2	4 *	2	SHERIFFS SERGEANT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	62.10				SAF, INVEST & CUST
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	62.50	1	1	1	PARA-PROF & TECH
3487	CRIME ANALYST	64.60		1 *	1 *	PARA-PROF & TECH
0033	SECRETARY	59.10	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	54.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	2 *	2 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		21	26	24	

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 021650 - SHERIFF - LATHROP POLICE CONTRACT						
3530	LIEUTENANT	72.40	2	2	2	SHERIFF, MANAGEMENT
3515	DEPUTY SHERIFF II	66.20	14	14	14	SHRF. NON-MANAGEMENT
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	17	
BUDGET UNIT - 021658 - SHERIFF - UNIFIED COURT SERVICES						
3520	SERGEANT	68.10	6	6	6	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	66.20	33	33	33	SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20	4	4	4	SHRF. NON-MANAGEMENT
3503	-CORRECTIONAL OFFICER TRAINEE	64.00				CORRECTIONAL
3502	-CORRECTIONAL OFFICER	64.00	1	1	1	CORRECTIONAL
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		45	45	45	
0000	TEMPORARY (FTE)		6.5	2.7 *	2.7 *	
	POSITION TOTAL		51.5	47.7	47.7	
BUDGET UNIT - 022600 - SHERIFF - CUSTODY						
3535	SHERIFF'S CAPTAIN	75.50	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	72.40	6	6	6	SHERIFF, MANAGEMENT
0257	CENTRAL SERVICES ADMINISTRATOR	72.40	1	1	1	MIDDLE MANAGEMENT
3520	-SERGEANT	68.10	8	8	8	SHERIFFS SERGEANT
3501	-CORRECTIONAL SERGEANT	67.20	12	12	12	CORRECTIONAL
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
4129	JAIL INDUSTRIES PROGRAM MANAGER	66.80	1	1	1	MIDDLE MANAGEMENT
4128	INMATE PROGRAMS & SERVICES DIRECTOR	66.30	1	1	1	MIDDLE MANAGEMENT
0258	CENTRAL SERVICES MANAGER	66.30	1	1	1	MIDDLE MANAGEMENT
3515	-DEPUTY SHERIFF II	66.20	23	23	23	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	64.20				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	64.20				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	62.10	1	1	1	SAF, INVEST & CUST
3503	-CORRECTIONAL OFFICER TRAINEE	64.00	19	19	19	CORRECTIONAL
3502	-CORRECTIONAL OFFICER	64.00	186	191 *	191 *	CORRECTIONAL
4127	INMATE CASE WORKER	61.70	1	1	1	SAF, INVEST & CUST
4179	SHERIFFS MATERIEL SERVICES COORD	60.60	1	1	1	SAF, INVEST & CUST
4175	SHERIFFS INMATE LABOR COORDINATOR	60.60	1	1	1	SAF, INVEST & CUST
4126	JAIL LIBRARIAN	59.60	1	1	1	PARA-PROF & TECH
4130	CUSTODY RECREATION SUPERVISOR	58.40	1	1	1	SAF, INVEST & CUST

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
4178	SHERIFFS MATERIEL SPECIALIST III	58.30	3	3	3	SAF, INVEST & CUST
4174	SHERIFFS INMATE LABOR SPECIALIST III	58.30	3	3	3	SAF, INVEST & CUST
4177	-SHERIFFS MATERIEL SPECIALIST II	57.30	1	1	1	SAF, INVEST & CUST
4176	-SHERIFFS MATERIEL SPECIALIST I	55.60	1	2 *	2 *	SAF, INVEST & CUST
4171	-SHERIFFS CENTRAL SERVICES ASSISTANT	53.20	4	4	4	SAF, INVEST & CUST
4170	-SHERIFFS CENTRAL SERVICES WORKER	51.40				SAF, INVEST & CUST
4173	-SHERIFFS INMATE LABOR SPECIALIST II	57.30	1	1	1	SAF, INVEST & CUST
4172	-SHERIFFS INMATE LABOR SPECIALIST I	55.60	1	1	1	SAF, INVEST & CUST
4171	-SHERIFFS CENTRAL SERVICES ASSISTANT	53.20				SAF, INVEST & CUST
4170	-SHERIFFS CENTRAL SERVICES WORKER	51.40	3	3	3	SAF, INVEST & CUST
4131	CUSTODY RECREATION ASSISTANT	56.90	1	2 *	1	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	56.00	3	3	3	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	12	13 *	13 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	9	9	9	OFF TECH & CLER
	ALLOCATED TOTAL		310	318	317	
0000	TEMPORARY (FTE)		29.8	29.8	29.8	
	POSITION TOTAL		339.8	347.8	346.8	

BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3520	SERGEANT	68.10	1	1	1	SHERIFFS SERGEANT
0221	WORK PROGRAM SPECIALIST II	56.30	3	3	3	PARA-PROF & TECH
0220	WORK PROGRAM SPECIALIST I	54.60	7	7	7	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	
0000	TEMPORARY (FTE)		2.5	2.5	2.5	
	POSITION TOTAL		14.5	14.5	14.5	

BUDGET UNIT - 022621 - CORRECTIONAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1559	PHARMACY MANAGER	74.40	1	1	1	MIDDLE MANAGEMENT
1107	-SENIOR NURSE PRACTITIONER	71.90	1	1	1	REGISTERED NURSES
1127	-SENIOR PHYSICIAN ASSISTANT	71.20				PROFESSIONAL
1106	-NURSE PRACTITIONER II	71.20				REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	71.10	1	1	1	PROFESSIONAL
1105	-NURSE PRACTITIONER I	70.40				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	69.70				PROFESSIONAL
1030	NURSING DEPARTMENT MANAGER	71.10	1	1	1	MIDDLE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1020	-STAFF NURSE V (CLINICAL NURSE)	67.90				REGISTERED NURSES
1137	-INFECTION SURVEILLANCE NURSE	66.70				REGISTERED NURSES
1015	-STAFF NURSE IV	66.70	2	2	2	REGISTERED NURSES
6964	-REGISTERED NURSE	65.40				REGISTERED NURSES
1010	-STAFF NURSE III	65.40	11	11	11	REGISTERED NURSES
1005	-STAFF NURSE II	64.70				REGISTERED NURSES
1000	-STAFF NURSE I	63.40				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	61.00	1	1	1	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	59.30	3	3	3	PARA-PROF & TECH
1275	-SPECIAL PROCEDURES TECHNICIAN II	58.00				PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	57.90				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	57.20				PARA-PROF & TECH
1274	-SPECIAL PROCEDURES TECHNICIAN I	57.00				PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	56.90				PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	56.50				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	57.10	7	7	7	PARA-PROF & TECH
1049	-OPERATING ROOM TECHNICIAN	53.20				PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	53.50	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	51.90				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	49.90				PARA-PROF & TECH
1540	FORENSIC MENTAL HEALTH COORDINATOR	66.80	1	1	1	PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	61.00	1	1	1	OFF TECH & CLER
0055	ADMINISTRATIVE ASSISTANT I	62.40		1 *	1 *	PARA-PROF & TECH
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
0100	STOCK CLERK II	54.60		1 *	1 *	TRADES, LABOR & INST
0003	OFFICE ASSISTANT SUPERVISOR	56.00	1	1	1	OFF TECH & CLER
1570	PHARMACY TECHNICIAN	54.70	2	2	2	PARA-PROF & TECH
0021	OFFICE ASSISTANT II	52.90	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		41	43	43	
0000	TEMPORARY (FTE)		25.5	27.3 *	27.3 *	
	POSITION TOTAL		66.5	70.3	70.3	

BUDGET UNIT - 022700 - PROBATION-JUVENILE

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3419	ASST DEPUTY CHIEF PROBATION OFFICER	68.80	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	66.90	5	4 *	4 *	SAF, INVEST & CUST
3455	PROBATION OFFICER III	65.40	12	12	11 *	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	63.40	21	21	21	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	60.10	4	3 *	3 *	SAF, INVEST & CUST
0003	OFFICE ASSISTANT SUPERVISOR	56.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	3	3	3	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0021	OFFICE ASSISTANT II	52.90	10	10	10	OFF TECH & CLER
	ALLOCATED TOTAL		58	56	55	
0000	TEMPORARY (FTE)		13.0	13.0	13.0	
	POSITION TOTAL		71.0	69.0	68.0	
BUDGET UNIT - 022702 - PROBATION-ADULT						
3419	ASST DEPUTY CHIEF PROBATION OFFICER	68.80	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	66.90	4	4	4	SAF, INVEST & CUST
3455	PROBATION OFFICER III	65.40	4	4	4	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	63.40	20	22 *	22 *	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	60.10	6	6	6	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	4	5 *	5 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	22	23 *	23 *	OFF TECH & CLER
	ALLOCATED TOTAL		64	68	68	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		64.8	68.8	68.8	
BUDGET UNIT - 022714 - GANG VIOLENCE INTERV LLEBG						
3453	PROBATION OFFICER II	63.40	2	2	2	SAF, INVEST & CUST
	ALLOCATED TOTAL		2	2	2	
BUDGET UNIT - 022724 - KIDS ALC/DRUG ALTERN LLEBG						
3455	PROBATION OFFICER III	65.40	1	1	1	SAF, INVEST & CUST
3453	PROBATION OFFICER II	63.40	1	1	1	SAF, INVEST & CUST
3440	GROUP COUNSELOR ASSISTANT-JUV HALL	56.20	1	1	1	SAF, INVEST & CUST
	ALLOCATED TOTAL		3	3	3	
0000	TEMPORARY (FTE)		.0	.8 *	.8 *	
	POSITION TOTAL		3.0	3.8	3.8	

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 022733 - YOUTH ACCOUNTABILITY LLEBG FD 24						
3456	PROBATION UNIT SUPERVISOR	66.90	1	1	1	SAF, INVEST & CUST
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		2	2	2	
BUDGET UNIT - 022734 - STKN JUVENILE CO-OP LLEBG						
3455	PROBATION OFFICER III	65.40	1	1	1	SAF, INVEST & CUST
3453	PROBATION OFFICER II	63.40	1	1	1	SAF, INVEST & CUST
	ALLOCATED TOTAL		2	2	2	
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
7056	COUNTY PROBATION OFFICER	79.60	1	1	1	EXECUTIVE
9081	ASSISTANT COUNTY PROBATION OFFICER	77.20	1	1	1	SENIOR MANAGEMENT
3460	DEPUTY CHIEF PROBATION OFFICER	72.60	2	2	2	MIDDLE MANAGEMENT
3419	ASST. DEPUTY CHIEF PROBATION OFFICER	68.80		1 *	1 *	MIDDLE MANAGEMENT
3455	PROBATION OFFICER III	65.40		1 *	1 *	SAF, INVEST & CUST
6820	MANAGEMENT SERVICES ADMINISTRATOR	71.80	1	*	*	CONFIDENTIAL
0332	MANAGEMENT ANALYST III	69.00	1	1	1	CONFIDENTIAL
0033	SECRETARY	59.10	1	1	1	OFF TECH & CLER
0004	OFFICE MANAGER II	59.00	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		9	10	10	
BUDGET UNIT - 022750 - PROBATION-CHALLENGE/CROSSROADS						
3456	PROBATION UNIT SUPERVISOR	66.90	1	*	*	SAF, INVEST & CUST
0021	OFFICE ASSISTANT II	52.90	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		2			
0000	TEMPORARY (FTE)		5.0	.0 *	.0 *	
	POSITION TOTAL		7.0	.0	.0	

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 022755 - PROBATION-TANF						
3456	PROBATION UNIT SUPERVISOR	66.90	3	3	3	SAF, INVEST & CUST
3455	PROBATION OFFICER III	65.40	2	2	2	SAF, INVEST & CUST
0046	ACCOUNTANT AUDITOR II	64.00	1	1	1	PARA-PROF & TECH
3453	-PROBATION OFFICER II	63.40	6	6	6	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	60.10	2	2	2	SAF, INVEST & CUST
3441	-GROUP COUNSELOR I-JUV HALL	59.50	5	5	5	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	56.20	1	1	1	SAF, INVEST & CUST
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		24	24	24	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		24.8	24.8	24.8	
BUDGET UNIT - 022760 - OCJP-JAIBG-SOUTH STOCKTON CO-OP						
3453	PROBATION OFFICER II	63.40	1	1	1	SAF, INVEST & CUST
	ALLOCATED TOTAL		1	1	1	
BUDGET UNIT - 022765 - PROBATION-COMMUNITY JUSTICE CONFERENCING						
3453	-PROBATION OFFICER II	63.40	2	2	2	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	60.10				SAF, INVEST & CUST
	ALLOCATED TOTAL		2	2	2	
0000	TEMPORARY (FTE)		1.8	1.8	1.8	
	POSITION TOTAL		3.8	3.8	3.8	
BUDGET UNIT - 022770 - PROBATION-POSTIVE YOUTH ALTERNATIVES						
3453	-PROBATION OFFICER II	63.40	2	2	2	SAF, INVEST & CUST

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3450	-PROBATION OFFICER I	60.10				SAF, INVEST & CUST
	ALLOCATED TOTAL		2	2	2	
0000	TEMPORARY (FTE)		1.5	1.5	1.5	
	POSITION TOTAL		3.5	3.5	3.5	
BUDGET UNIT - 022800 - JUVENILE DETENTION						
3419	ASST DEPUTY CHIEF PROBATION OFFICER	68.80	2	2	2	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	60.10	1	2 *	2 *	SAF, INVEST & CUST
3455	PROBATION OFFICER III	65.40		2 *	2 *	SAF, INVEST & CUST
3443	GROUP COUNSELOR III-JUV-HALL	64.00	5	5	5	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	63.40	1	1	1	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	60.10				SAF, INVEST & CUST
3450	-PROBATION OFFICER II	66.90		1 *	1 *	SAF, INVEST & CUST
3442	GROUP COUNSELOR II-JUV HALL	61.20	22	22	22	SAF, INVEST & CUST
3442	GROUP COUNSELOR II	56.20		4 *	4 *	SAF, INVEST & CUST
3441	-GROUP COUNSELOR I-JUV HALL	59.50	42	42	42	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	56.20	32	32	32	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT/I	61.20		10 *	10 *	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		109	127	127	
0000	TEMPORARY (FTE)		14.0	15.8 *	15.8 *	
	POSITION TOTAL		123.0	142.8	142.8	
BUDGET UNIT - 024100 - FLOOD CHANNEL MAINTENANCE						
4255	CHANNEL MAINTENANCE SUPERINTENDENT	68.10	1	1	1	MIDDLE MANAGEMENT
4250	GENERAL FOREMAN	66.10	1	1	1	MIDDLE MANAGEMENT
4335	WELDER	62.60	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	62.10	4	5 *	5 *	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	60.10	5	5	5	TRADES, LABOR & INST
5046	PEST ABATEMENT OPERATOR II	58.10	3	2 *	2 *	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	58.10	2	2	2	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	55.60	9	6 *	6 *	TRADES, LABOR & INST
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		27	24	24	

POSITION BUDGET DETAIL

BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9094	DEPUTY DIRECTOR OF NEIGHBORHOOD PRESV	71.30	1	1	1	SENIOR MANAGEMENT
6804	-MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	65.60				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60	1	1	1	PARA-PROF & TECH
3015	SENIOR HOUSING REHAB SPECIALIST	67.10	1	1	1	TRADES, LABOR & INST
3017	-HOUSING REHABILITATION SPECIALIST II	65.10	2	2	2	TRADES, LABOR & INST
3016	-HOUSING REHABILITATION SPECIALIST I	64.10	1	1	1	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	64.00	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		11	11	11	

BUDGET UNIT - 024700 - AGRICULTURAL COMMISSIONER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7020	AGRICULTURAL COMMISSIONER/SEALER	76.80	1	1	1	EXECUTIVE
9086	ASSISTANT AGRICUTURAL COMMISSIONER	71.30	1	1	1	SENIOR MANAGEMENT
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH
5070	DEPUTY AGRICULTURAL COMMISSIONER	65.60	4	4	4	MIDDLE MANAGEMENT
5062	-SENIOR AG BIOLOGIST ENTOMOLOGIST	63.00	1	1	1	PROFESSIONAL
5061	-AGRICULTURAL BIOLOGIST ENTOMOLOGIST	60.40				PROFESSIONAL
5060	-SENIOR AGRICULTURAL BIOLOGIST	63.50	9	9	9	PROFESSIONAL
5059	-AGRICULTURAL BIOLOGIST II	61.50	4	4	4	PROFESSIONAL
5058	-AGRICULTURAL BIOLOGIST I	59.50	4	4	4	PROFESSIONAL
5631	OFFICE SYSTEMS ANALYST	62.50	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		36	36	36	
0000	TEMPORARY (FTE)		6.5	5.5 *	5.5 *	
	POSITION TOTAL		42.5	41.5	41.5	

BUDGET UNIT - 024701 - GLASSY-WINGED SHARPSHOOTER PREVENTION

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		6.3	8.0 *	8.0 *	
	POSITION TOTAL		6.3	8.0	8.0	

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BUDGET UNIT - 024900 - SEALER OF WEIGHTS & MEASURES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3043	DEPUTY SEALER OF WEIGHTS & MEASURES	65.60	1	1	1	MIDDLE MANAGEMENT
3042	WEIGHTS & MEASURES SUPERVISING INSPCT	61.80	1	1	1	PARA-PROF & TECH
3041	-WEIGHTS & MEASURES INSPECTOR II	60.80	2	2	2	PARA-PROF & TECH
3040	-WEIGHTS & MEASURES INSPECTOR I	59.80	1	2 *	2 *	PARA-PROF & TECH
	ALLOCATED TOTAL		5	6	6	

BUDGET UNIT - 025600 - COMMUNITY DEVELOPMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7030	DIRECTOR OF COMMUNITY DEVELOPMENT	80.30	1	1	1	EXECUTIVE
9077	CHIEF DEPUTY DIRECTORDEVELOPMENT SERV	76.30	1	1	1	SENIOR MANAGEMENT
9078	DEPUTY DIRECTOR OF PLANNING	73.00	1	1	1	SENIOR MANAGEMENT
9093	DEPUTY DIRECTOR BUILDING INSPECTION	71.30	1	1	1	SENIOR MANAGEMENT
5635	OFFICE AUTOMATION COORDINATOR	70.70	1	1	1	MIDDLE MANAGEMENT
2329	PRINCIPAL PLANNER	70.00	2	2	2	MIDDLE MANAGEMENT
5636	GEOGRAPHIC INFORMATION SYSTEMS COORD	69.90	1	1	1	MIDDLE MANAGEMENT
2295	DEVELOPMENT SERVICES TECHNICIAN	60.30		1 *	1 *	PARA-PROF & TECH
6804	-MANAGEMENT ANALYST III	68.60				MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	65.60				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60	1	1	1	PARA-PROF & TECH
2330	SENIOR PLANNER	68.60	3	3	3	MIDDLE MANAGEMENT
3021	SENIOR PLAN CHECK ENGINEER	68.80	1	1	1	PROFESSIONAL
2297	DEVELOPMENT SERVICES COUNTER MANAGER	68.40	1	1	1	MIDDLE MANAGEMENT
3019	PLAN CHECK ENGINEER II	67.80	2	2	2	PROFESSIONAL
3025	FIRE SERVICES COORDINATOR	67.10	1	1	1	TRADES, LABOR & INST
3011	SENIOR BUILDING INSPECTOR	67.10	4	4	4	TRADES, LABOR & INST
0178	SYSTEMS & PROGRAMMING ANALYST III	66.20	2	2	2	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH
2320	-ASSOCIATE PLANNER	65.80	2	2	2	PROFESSIONAL
2310	-ASSISTANT PLANNER	61.80	5	6 *	5	PROFESSIONAL
3009	-BUILDING INSPECTOR II	65.10	4	4	4	TRADES, LABOR & INST
3008	-BUILDING INSPECTOR I	64.10	3	3	3	TRADES, LABOR & INST
2309	SENIOR CODE ENFORCEMENT OFFICER	63.40	1	1	1	SAF, INVEST & CUST
2306	GRAPHIC ARTIST	62.80	1	1	1	PARA-PROF & TECH
2312	-CODE ENFORCEMENT OFFICER II	62.40	1	1	1	SAF, INVEST & CUST
2311	-CODE ENFORCEMENT OFFICER I	61.40	3	5 *	3	SAF, INVEST & CUST
0055	ADMINISTRATIVE ASSISTANT I	62.40	1	1	1	PARA-PROF & TECH
2296	DEVELOPMENT SERVICES SENIOR TECH	62.30	3	3	3	PARA-PROF & TECH
2295	DEVELOPMENT SERVICES TECHNICIAN	60.30	4	4	4	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	2	2	2	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	54.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	2	2	2	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0021	OFFICE ASSISTANT II	52.90	5	8 *	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		63	70	65	
0000	TEMPORARY (FTE)		.0	1.5 *	1.5 *	
	POSITION TOTAL		63.0	71.5	66.5	

BUDGET UNIT - 025700 - SHERIFF - PUBLIC ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0262	CHIEF DEPUTY PUBLIC ADMINISTRATOR	66.90	1	1	1	MIDDLE MANAGEMENT
0261	DEPUTY PUBLIC ADMINISTRATOR	61.50	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 025900 - RECORDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9075	ASSISTANT RECORDER-COUNTY CLERK	69.10	1	1	1	SENIOR MANAGEMENT
0040	SENIOR RECORDABLE DOCUMENTS EXAMINER	57.90	1	1	1	OFF TECH & CLER
0138	MICROGRAPHIC TECHNICIAN III	55.60	1	1	1	OFF TECH & CLER
0043	LEGAL DOCUMENTS CLERK	55.60	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	55.40	1	1	1	OFF TECH & CLER
0041	RECORDABLE DOCUMENTS EXAMINER	55.10	3	4 *	4 *	OFF TECH & CLER
0137	-MICROGRAPHIC TECHNICIAN II	53.90	2	2	2	OFF TECH & CLER
0136	-MICROGRAPHIC TECHNICIAN I	52.90				OFF TECH & CLER
0042	RECORDABLE DOCUMENTS INDEXER	53.90	3	5 *	5 *	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	5	6 *	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		19	23	23	
0000	TEMPORARY (FTE)		.3	.0 *	.0 *	
	POSITION TOTAL		19.3	23.0	23.0	

BUDGET UNIT - 025901 - RECORDERS-EQUIPMENT/AUTOMATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0178	SYSTEMS & PROGRAMMING ANALYST III	66.20		1 *	1 *	PARA-PROF & TECH
5612	DATA TECHNICIAN II	57.40	1	1	1	OFF TECH & CLER
0042	RECORDABLE DOCUMENTS INDEXER	53.90	2	1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		3	3	3	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 026000 - EMERGENCY SERVICES						
9037	DIRECTOR OF EMERGENCY OPERATIONS	70.00	1	1	1	EXECUTIVE
0505	ASSISTANT COORDINATOR HAZ MAT PROGRAM	65.90	1	1	1	MIDDLE MANAGEMENT
0502	ASSISTANT COORDINATOR EMERGENCY SVCS	65.90	1	1	1	MIDDLE MANAGEMENT
0512	HAZARDOUS MATERIAL SPEC SUPERVISOR	64.40	1	1	1	SAF, INVEST & CUST
0511	-HAZARDOUS MATERIAL SPECIALIST II	63.40	3	3	3	SAF, INVEST & CUST
0510	-HAZARDOUS MATERIAL SPECIALIST I	62.40	1	1	1	SAF, INVEST & CUST
0033	SECRETARY	59.10	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	
BUDGET UNIT - 026300 - ANIMAL CONTROL DIVISION						
3610	ANIMAL CONTROL OFFICER	65.60	1	1	1	MIDDLE MANAGEMENT
3605	DEPUTY ANIMAL CONTROL OFFICER	57.40	7	7	7	SAF, INVEST & CUST
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		9	9	9	
0000	TEMPORARY (FTE)		2.3	1.5 *	1.5 *	
	POSITION TOTAL		11.3	10.5	10.5	
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION						
7080	DIRECTOR OF PUBLIC WORKS	84.10	1	1	1	EXECUTIVE
9088	DEPUTY DIRECTOR-PUBLIC WORKS	77.70	3	3	3	SENIOR MANAGEMENT
9087	PUBLIC WORKS BUSINESS ADMINISTRATOR	73.90	1	1	1	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
0058	PUBLIC WORKS FISCAL MANAGER	67.90	1	1	1	MIDDLE MANAGEMENT
0047	ACCOUNTANT AUDITOR III	66.50	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	64.00	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	62.50	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	62.40	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	60.40	1	1	1	PARA-PROF & TECH
0004	OFFICE MANAGER II	59.00	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40		1 *	1 *	OFF TECH & CLER
5612	DATA TECHNICIAN II	57.40	1	1	1	OFF TECH & CLER
0036	PUBLIC WORKS SECRETARY	57.10	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	55.40	1	1	1	OFF TECH & CLER
0012	PUBLIC WORKS RECORDS SUPERVISOR	55.10	1	1	1	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0019	DEPARTMENTAL PAYROLL CLERK	54.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	3	3	3	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	5	4 *	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		28	28	28	
0000	TEMPORARY (FTE)		2.2	3.0 *	3.0 *	
	POSITION TOTAL		30.2	31.0	31.0	

BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
2036	ENGINEER V	74.00	5	5	5	MIDDLE MANAGEMENT
2035	-ENGINEER IV	71.70	5	5	5	PROFESSIONAL
2034	-ENGINEER III	70.20	1	1	1	PROFESSIONAL
2033	-ENGINEER II	67.70				PROFESSIONAL
2032	-ENGINEER I	65.70	3	3	3	PROFESSIONAL
2063	CHIEF PROJECT INSPECTOR	69.40	1	1	1	MIDDLE MANAGEMENT
9999	ENVIRONMENTAL SPECIALIST	67.40		1 *	1 *	PROFESSIONAL
2024	ENGINEERING ASSISTANT III	68.80	1	1	1	PARA-PROF & TECH
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
2330	SENIOR PLANNER	68.60	1	1	1	MIDDLE MANAGEMENT
2078	LICENSED LAND SURVEYOR	67.50	1	1	1	PROFESSIONAL
2023	ENGINEERING ASSISTANT II	66.50	3	3	3	PARA-PROF & TECH
6803	-MANAGEMENT ANALYST II	65.60				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60	1	1	1	PARA-PROF & TECH
2320	ASSOCIATE PLANNER	65.80	1	1	1	PROFESSIONAL
0056	-ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	62.40	2	2	2	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	59.80				PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	63.00	9	10 *	10 *	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	60.10	8	8	8	PARA-PROF & TECH
2010	-ENGINEERING AIDE	56.60	3	3	3	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	2	3 *	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		50	53	53	
0000	TEMPORARY (FTE)		3.0	2.5 *	2.5 *	
	POSITION TOTAL		53.0	55.5	55.5	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT						
4328	EQUIPMENT MAINTENANCE FOREMAN	63.60	1	1	1	TRADES, LABOR & INST
4335	WELDER	62.60	1	1	1	TRADES, LABOR & INST
4326	HEAVY EQUIPMENT MECHANIC	62.60	8	8	8	TRADES, LABOR & INST
9999	AUTOMOTIVE MATERIALS SPECIALIST	62.40	1	1	1	PARA-PROF & TECH
4207	EQUIPMENT SERVICE WORKER III	58.10	2	2	2	TRADES, LABOR & INST
0105	STOREKEEPER I	57.10	2	2	2	TRADES, LABOR & INST
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
4206	EQUIPMENT SERVICE WORKER II	56.60		1 *	1 *	TRADES, LABOR & INST
	ALLOCATED TOTAL		16	17	17	
0000	TEMPORARY (FTE)		.7	.0 *	.0 *	
	POSITION TOTAL		16.7	17.0	17.0	
BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT						
4254	MAINTENANCE SUPERINTENDENT	69.40	1	1	1	MIDDLE MANAGEMENT
4250	GENERAL FOREMAN	66.10	5	5	5	MIDDLE MANAGEMENT
4340	TRAFFIC FOREMAN	63.60	1	1	1	TRADES, LABOR & INST
4231	BRIDGE MAINTENANCE FOREMAN	63.60	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	63.60	3	3	3	TRADES, LABOR & INST
4226	TRANSPORT TRUCK DRIVER	63.10	1	1	1	TRADES, LABOR & INST
4345	TRAFFIC STRIPER OPERATOR II	62.10	1	1	1	TRADES, LABOR & INST
4235	TREE CREW SUPERVISOR	62.10	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	62.10	9	9	9	TRADES, LABOR & INST
4230	BRIDGE MAINTENANCE WORKER	61.60	4	4	4	TRADES, LABOR & INST
4344	TRAFFIC STRIPER OPERATOR I	60.10	2	2	2	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	60.10	19	19	19	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	60.50	1	1	1	PARA-PROF & TECH
4233	TREE CREW WORKER	59.10	3	3	3	TRADES, LABOR & INST
4253	TRAFFIC MAINTENANCE WORKER	58.10	2	1 *	1 *	TRADES, LABOR & INST
4200	BRIDGE TENDER	58.10	1	1	1	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	58.10	27	27	27	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	55.60	16	16	16	TRADES, LABOR & INST
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
0135	RADIO COMMUNICATION CLERK	55.40	1	1	1	OFF TECH & CLER
4205	EQUIPMENT SERVICE WORKER I	54.60	4	4	4	TRADES, LABOR & INST
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
0055	-ADMINISTRATIVE ASSISTANT I	62.40				PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0054	-JR. ADMINISTRATIVE ASSISTANT I	60.40		1 *	1 *	PARA-PROF & TECH
	ALLOCATED TOTAL		105	105	105	
0000	TEMPORARY (FTE)		7.7	7.7	7.7	
	POSITION TOTAL		112.7	112.7	112.7	

BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
2036	ENGINEER V	74.00	2	2	2	MIDDLE MANAGEMENT
2035	-ENGINEER IV	71.70	1	1	1	PROFESSIONAL
2034	-ENGINEER III	69.20				PROFESSIONAL
2033	-ENGINEER II	68.70	1	1	1	PROFESSIONAL
2032	-ENGINEER I	65.70	1	1	1	PROFESSIONAL
6804	MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
9999	ENVIRONMENTAL SPECIALIST	66.80	1	*	*	PARA-PROF & TECH
2023	ENGINEERING ASSISTANT II	66.50	2	2	2	PARA-PROF & TECH
2103	ASSOCIATE REAL PROPERTY AGENT	66.30	1	1	1	PARA-PROF & TECH
6803	-MANAGEMENT ANALYST II	66.60	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	60.60				PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	65.20	2	2	2	PARA-PROF & TECH
2100	ASSISTANT REAL PROPERTY AGENT	63.30	1	1	1	PARA-PROF & TECH
0022	OFFICE MANAGER I	55.40		1 *	1 *	OFF TECH & CLER
2022	ENGINEERING ASSISTANT I	63.00	2	2	2	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	61.80				PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	60.40	1	1	1	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	60.10	1	1	1	PARA-PROF & TECH
2010	-ENGINEERING AIDE	55.20				PARA-PROF & TECH
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		19	19	19	
0000	TEMPORARY (FTE)		2.4	3.2 *	3.2 *	
	POSITION TOTAL		21.4	22.2	22.2	

BUDGET UNIT - 030400 - FLOOD CONTROL ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
2090	WATER RESOURCE COORDINATOR	75.30	1	*	*	SENIOR MANAGEMENT
2036	ENGINEER V	74.00	2	1 *	1 *	MIDDLE MANAGEMENT
2035	-ENGINEER IV	70.70				PROFESSIONAL
2034	-ENGINEER III	69.20				PROFESSIONAL
2033	-ENGINEER II	67.70				PROFESSIONAL
2032	-ENGINEER I	65.70	1	1	1	PROFESSIONAL
6803	-MANAGEMENT ANALYST II	66.60	1	*	*	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6802	-MANAGEMENT ANALYST I	60.60				PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	63.00	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	62.40		1 *	1 *	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	59.80				PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	60.10	2	1 *	1 *	PARA-PROF & TECH
2010	-ENGINEERING AIDE	55.20				PARA-PROF & TECH
0022	OFFICE MANAGER I	55.40	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		9	5	5	
0000	TEMPORARY (FTE)		.3	.0 *	.0 *	
	POSITION TOTAL		9.3	5.0	5.0	

BUDGET UNIT - 030600 - WATER RESOUECES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
2090	WATER RESOURCE COORDINATOR	75.30		1 *	1 *	SENIOR MANAGEMENT
2036	ENGINEER V	74.00		1 *	1 *	MIDDLE MANAGEMENT
2035	-ENGINEER IV	70.70				PROFESSIONAL
2034	-ENGINEER III	69.20				PROFESSIONAL
2033	-ENGINEER II	67.70				PROFESSIONAL
2032	-ENGINEER I	65.70		1 *	1 *	PROFESSIONAL
6803	-MANAGEMENT ANALYST II	66.60		1 *	1 *	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60				PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	62.50				CONFIDENTIAL
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	60.40		1 *	1 *	PARA-PROF & TECH
	ALLOCATED TOTAL			5	5	
0000	TEMPORARY (FTE)		.0	1.0 *	1.0 *	
	POSITION TOTAL		.0	6.0	6.0	

BUDGET UNIT - 040300 - MENTAL HEALTH PHARMACY

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1559	PHARMACY MANAGER	74.40	1	1	1	MIDDLE MANAGEMENT
1558	-PHARMACIST-STAFF	73.60	4	4	4	PROFESSIONAL
1557	-PHARMACIST-TRAINEE	70.80				PROFESSIONAL
1571	SENIOR PHARMACY TECHNICIAN	57.20	1	1	1	PARA-PROF & TECH
1570	PHARMACY TECHNICIAN	54.70	4	4	4	PARA-PROF & TECH
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		4.0	4.0	4.0	
	POSITION TOTAL		14.0	14.0	14.0	

BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9150	BEHAVIORAL HEALTH OFFICER	84.00	1	1	1	SENIOR MANAGEMENT
9144	CHIEF DEPUTY DIR-MENTAL HEALTH SVCS	77.90	1	1	1	EXECUTIVE
9145	SENIOR DEPUTY DIR-MENTAL HEALTH SVCS	75.50	1	1	1	SENIOR MANAGEMENT
9146	DEPUTY DIRECTOR-MENTAL HEALTH SVCS	73.50	3	3	3	SENIOR MANAGEMENT
1620	CHIEF CLINICAL PSYCHOLOGIST	72.10	1	1	1	MIDDLE MANAGEMENT
1600	CLINICAL PSYCHOLOGIST I	68.80	1	1	1	PROFESSIONAL
1030	NURSING DEPARTMENT MANAGER	71.10	3	3	3	MIDDLE MANAGEMENT
1699	MENTAL HEALTH SERVICES FACILITY MNGR	70.10	1	1	1	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
9056	PUBLIC GUARDIAN/CONSERVATOR	69.40	1	1	1	MIDDLE MANAGEMENT
1363	-OCCUP THERAPIST IV-CLINICAL SPEC	68.30				PROFESSIONAL
1361	-OCCUPATIONAL THERAPIST III-SENIOR	67.00				PROFESSIONAL
1359	-OCCUPATIONAL THERAPIST II-STAFF	65.90	1	1	1	PROFESSIONAL
1357	-OCCUPATIONAL THERAPIST I	64.40	1	1	1	PROFESSIONAL
1528	-CHIEF CLINICAL SOCIAL WORKER	68.60				MIDDLE MANAGEMENT
1512	-CHIEF MENTAL HEALTH CLINICIAN	68.60	10	10	10	MIDDLE MANAGEMENT
0179	-SYSTEMS & PROGRAMMING ANALYST IV	68.50	1	1	1	PARA-PROF & TECH
0164	-SYSTEMS & PROCEDURES ANALYST II	65.90				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	65.60				PARA-PROF & TECH
5632	-SENIOR OFFICE SYSTEMS ANALYST	65.70	3	3	3	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	63.00	4	4	4	PARA-PROF & TECH
5631	-OFFICE SYSTEMS ANALYST	61.90				PARA-PROF & TECH
0163	-SYSTEMS & PROCEDURES ANALYST I	60.90				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	59.50				PARA-PROF & TECH
0059	ACCOUNTING OFFICER	68.40	1	1	1	MIDDLE MANAGEMENT
1057	-MENTAL HEALTH CHARGE NURSE	67.90	2	2	2	REGISTERED NURSES
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	67.90				REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	67.90				REGISTERED NURSES
1015	-STAFF NURSE IV	66.70	11	11	11	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	65.40				REGISTERED NURSES
1010	-STAFF NURSE III	65.40	6	6	6	REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	64.70				REGISTERED NURSES
1005	-STAFF NURSE II	64.70				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	63.40				REGISTERED NURSES
1000	-STAFF NURSE I	63.40	2	2	2	REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	61.00	18	18	18	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	59.30	24	24	24	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	58.90	29	30 *	30 *	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	56.90				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	56.20				PARA-PROF & TECH
1050	-NURSING ASSISTANT	51.90				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	50.50				PARA-PROF & TECH
1526	-CLINICAL SOCIAL WORKER III	68.00				PROFESSIONAL
1511	-MENTAL HEALTH CLINICIAN III	68.00	12	12	12	SUPERVISOR
1513	M H PERFORMANCE OUTCOME ANALYST	67.60	1	1	1	PROFESSIONAL

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6803	-MANAGEMENT ANALYST II	66.60	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60	1	1	1	PARA-PROF & TECH
0047	-ACCOUNTANT AUDITOR III	66.50				PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	64.00	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	60.50	2	2	2	PARA-PROF & TECH
6707	ACTIVITY CENTER PROGRAM DIRECTOR	65.90	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	65.80				PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	65.80	14	15 *	15 *	PROFESSIONAL
6539	-PROTECTIVE SERVICES SOCIAL WORKER III	64.00				PARA-PROF & TECH
6538	-PROTECTIVE SERVICES SOCIAL WORKER II	63.00	3	3	3	PARA-PROF & TECH
1520	-CLINICAL SOCIAL WORKER I	62.80				PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	63.80	58	58	58	PROFESSIONAL
6537	-PROTECTIVE SERVICES SOCIAL WORKER I	62.50				PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	61.80	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	59.80				PARA-PROF & TECH
1350	DAY TREATMENT PROGRAM DIRECTOR	64.90	2	2	2	MIDDLE MANAGEMENT
1539	MENTAL HEALTH COURT LIAISON	64.80	1	1	1	PARA-PROF & TECH
4303	CRAFTS WORKER IV	64.10	1	1	1	TRADES, LABOR & INST
6714	PROGRAM COORDINATOR-DEVELOP DISABLED	63.30	1	1	1	SUPERVISOR
1530	PATIENTS' RIGHTS ADVOCATE	63.30	1	1	1	PROFESSIONAL
4302	-CRAFTS WORKER III	63.10	4	4	4	TRADES, LABOR & INST
4301	-CRAFTS WORKER II	58.10				TRADES, LABOR & INST
4300	-CRAFTS WORKER I	56.10				TRADES, LABOR & INST
1048	CHIEF PSYCHIATRIC TECHNICIAN	62.70	5	6 *	6 *	SUPERVISOR
1537	CARE PROVIDER TRAINER	62.30	1	1	1	PROFESSIONAL
1505	DEPUTY PUBLIC GUARDIAN	61.50	3	3	3	PARA-PROF & TECH
6713	-PROGRAM SPECIALIST-DEVELOP DISABLED	61.30	5	2 *	2 *	PARA-PROF & TECH
6712	-INSTRUCTOR II	57.30	2	2	2	PARA-PROF & TECH
6711	-INSTRUCTOR I	55.30	7	7	7	PARA-PROF & TECH
6710	-INSTRUCTIONAL ASSISTANT	49.50	6	6	6	PARA-PROF & TECH
1341	REHABILITATION THERAPIST II	61.20	2	2	2	PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	61.00	1	1	1	OFF TECH & CLER
1536	MENTAL HEALTH SPECIALIST III	61.10	1	1	1	PARA-PROF & TECH
1340	REHABILITATION THERAPIST I	59.20	4	4	4	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	5	5	5	OFF TECH & CLER
5612	DATA TECHNICIAN II	57.40	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
0237	PATIENT SERVICES REP	56.50	1	1	1	PARA-PROF & TECH
6788	EEDD CLIENT SVCS SPECIALIST II	60.20	1	1	1	PARA-PROF & TECH
0232	-ELIGIBILITY WORKER II	55.90				PARA-PROF & TECH
0230	-ELIGIBILITY WORKER I	53.70				PARA-PROF & TECH
6708	ACTIVITY CENTER COOK	56.10	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	56.00	10	10	10	OFF TECH & CLER
0004	OFFICE MANAGER II	59.00	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	4	4	4	OFF TECH & CLER
5611	DATA TECHNICIAN I	55.40	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	4	4	4	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0002	OFFICE ASSISTANT III	53.90	27	31 *	31 *	OFF TECH & CLER
1351	PSYCHIATRIC REHAB THERAPY ASSISTANT	53.30	3	3	3	PARA-PROF & TECH
0021	OFFICE ASSISTANT II	52.90	48	48	48	OFF TECH & CLER
9095	OFFICE OCCUPATIONS CLERK	50.60	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		379	383	383	
0000	TEMPORARY (FTE)		172.1	174.4 *	174.4 *	
	POSITION TOTAL		551.1	557.4	557.4	

BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9147	CHIEF DEPUTY DIR-SUB ABUSE & CHS	75.90	1	1	1	SENIOR MANAGEMENT
1107	-SENIOR NURSE PRACTITIONER	71.90				REGISTERED NURSES
1127	-SENIOR PHYSICIAN ASSISTANT	71.80	1	1	1	PROFESSIONAL
1106	-NURSE PRACTITIONER II	71.20	1	1	1	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	71.10	1	1	1	PROFESSIONAL
1105	-NURSE PRACTITIONER I	70.40				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	69.70				PROFESSIONAL
1694	SUBSTANCE ABUSE PROGRAM COORDINATOR	68.90	1	1	1	MIDDLE MANAGEMENT
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	67.90		1 *	1 *	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	65.40				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	64.70				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	63.40				REGISTERED NURSES
1051	-LICENSED VOCATIONAL NURSE	57.10	5	4 *	4 *	PARA-PROF & TECH
1050	-NURSING ASSISTANT	51.90				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	49.90				PARA-PROF & TECH
1695	SUBSTANCE ABUSE DIVISION COORDINATOR	66.60	3	3	3	MIDDLE MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	66.50	1	1	1	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	62.90				PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	59.40				PARA-PROF & TECH
1692	SUBSTANCE ABUSE DIRECTOR II	64.60	12	12	12	MIDDLE MANAGEMENT
5631	OFFICE SYSTEMS ANALYST	62.50	1	*	*	PARA-PROF & TECH
5632	SR. OFFICE SYSTEMS ANALYST	65.70		1 *	1 *	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	62.40	1	1	1	PARA-PROF & TECH
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	59.50	9	9	9	SUPERVISOR
0007	-ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0006	-ACCOUNTING TECHNICIAN I	56.00	1	4 *	4 *	OFF TECH & CLER
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	56.50	16	16	16	PARA-PROF & TECH
0022	OFFICE MANAGER	55.40		2 *	2 *	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	3	2 *	2 *	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	54.50	61	61	61	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	52.00	21	21	21	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	3	5 *	5 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	13	18 *	18 *	OFF TECH & CLER
0022	OFFICE ASSISTANT I	50.90		2 *	2 *	OFF TECH & CLER

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
4076	HOUSEKEEPING SERVICE WORKER	51.40	3	5 *	5 *	TRADES, LABOR & INST
5611	DATA TECHNICIAN I	55.40		2 *	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		159	176	176	
0000	TEMPORARY (FTE)		135.0	117.0 *	117.0 *	
	POSITION TOTAL		294.0	293.0	293.0	
BUDGET UNIT - 040800 - UTILITY DISTRICTS						
4405	UTILITY DISTRICT SUPERINTENDENT	69.40	1	1	1	MIDDLE MANAGEMENT
4404	UTILITY DISTRICT OPERATIONS FOREMAN	65.40	1	1	1	MIDDLE MANAGEMENT
4403	UTILITY DISTRICT SR MAINT WORKER	61.60	2	2	2	TRADES, LABOR & INST
9999	UTILITY DISTRICT LAB TECH	60.10		1 *	1 *	TRADES, LABOR & INST
4401	UTILITY DISTRICT MAINT WORKER	59.80	11	12 *	12 *	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		17	19	19	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		17.8	19.8	19.8	
BUDGET UNIT - 041000 - PUBLIC HEALTH						
9151	PUBLIC HEALTH OFFICER	84.00	1	1	1	SENIOR MANAGEMENT
9152	ASSISTANT HEALTH OFFICER	81.00	1	1	1	SENIOR MANAGEMENT
9149	CHIEF DEPUTY DIR-PUBLIC HEALTH SVCS	77.90	1	1	1	SENIOR MANAGEMENT
9157	SENIOR DEPUTY DIR-PUBLIC HEALTH SRVS	74.80	3	3	3	SENIOR MANAGEMENT
1107	-SENIOR NURSE PRACTITIONER	71.90				REGISTERED NURSES
1127	-SENIOR PHYSICIAN ASSISTANT	71.20				PROFESSIONAL
1106	-NURSE PRACTITIONER II	71.20	2	2	2	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	70.50				PROFESSIONAL
1105	-NURSE PRACTITIONER I	70.40				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	70.30	1	*	*	PROFESSIONAL
6936	ENGINEERING GEOLOGIST	71.30	1	1	1	PROFESSIONAL
9158	DEPUTY DIRECTOR-PUBLIC HEALTH SRVS	70.60	1	1	1	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	69.50	2	2	2	MIDDLE MANAGEMENT
6919	PROGRAM MANAGER-P H NURSING	69.20	3	3	3	MIDDLE MANAGEMENT
6953	SUPERVISING PUBLIC HLT MICROBIOLOGIST	69.20	2	2	2	SUPERVISOR
0179	-SYSTEMS & PROGRAMMING ANALYST IV	67.90				PARA-PROF & TECH
0164	-SYSTEMS & PROCEDURES ANALYST II	65.90				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	65.60				PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
5632	-SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	62.40		2 *	2 *	PARA-PROF & TECH
5631	-OFFICE SYSTEMS ANALYST	61.90				PARA-PROF & TECH
0163	-SYSTEMS & PROCEDURES ANALYST I	60.90				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	59.50	1	*	*	PARA-PROF & TECH
6933	SUPERVISING REG ENVIRN HEALTH SPEC	69.20	5	6 *	6 *	SUPERVISOR
0059	ACCOUNTING OFFICER	68.40	1	1	1	MIDDLE MANAGEMENT
6972	-SENIOR PUBLIC HEALTH NURSE	68.20	9	9	9	REGISTERED NURSES
6840	-SENIOR PUBLIC HEALTH EDUCATOR	67.30		1 *	1 *	PROFESSIONAL
6975	-PUBLIC HEALTH NURSE II	67.20	9	11 *	9	REGISTERED NURSES
6974	-PUBLIC HEALTH NURSE I	66.70	17	32 *	30 *	REGISTERED NURSES
1015	-STAFF NURSE IV	66.70	6	3 *	3 *	REGISTERED NURSES
1010	-STAFF NURSE III	66.70	2	3 *	3 *	REGISTERED NURSES
6901	-CASE MANAGER SUPERVISOR	67.00		2 *	2 *	SUPERVISOR
6838	-PUBLIC HEALTH EDUCATOR	66.30	2	2	2	PROFESSIONAL
1051	-LICENSED VOCATIONAL NURSE	57.10	1	*	*	PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	58.10		1 *	1 *	PARA-PROF & TECH
6964	-REGISTERED NURSE	65.40	2	4 *	4 *	REGISTERED NURSES
6900	-CASE MANAGER	65.80	4	6 *	6 *	PROFESSIONAL
6833	-PUBLIC HEALTH EDUCATION ASSOC II	62.30				PROFESSIONAL
6534	-SENIOR SOCIAL WORKER	61.20	9	10 *	10 *	PARA-PROF & TECH
6832	-PUBLIC HEALTH EDUCATION ASSOC I	60.40	1	2 *	2 *	PROFESSIONAL
6835	-PUBLIC HEALTH EDUCATION ASSISTANT II	58.80	3	3	3	PARA-PROF & TECH
6531	-SOCIAL WORKER	57.80		1 *	1 *	PARA-PROF & TECH
6834	-PUBLIC HEALTH EDUCATION ASSISTANT I	56.80	1	1	1	PARA-PROF & TECH
6890	-COMMUNITY HEALTH OUTREACH WORKER	54.50	22	28 *	28 *	PARA-PROF & TECH
6886	-DENTAL AIDE II	54.50	1	2 *	2 *	PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	53.50	2	2	2	PARA-PROF & TECH
6889	-COMMUNITY HEALTH OUTREACH WKR TRAINEE	52.50	1	1	1	PARA-PROF & TECH
6885	-DENTAL AIDE I	52.00	22	*	*	PARA-PROF & TECH
6966	PROGRAM COORDINATOR-AIDS	68.20	1	1	1	MIDDLE MANAGEMENT
6920	PROGRAM COORD-P H EDUCATION	68.20	1	1	1	MIDDLE MANAGEMENT
6918	PROGRAM COORD-CLINICAL SERVICES	68.20	1	1	1	MIDDLE MANAGEMENT
6912	PROGRAM COORDINATOR WIC	68.20	1	1	1	MIDDLE MANAGEMENT
6909	PROGRAM COORD-ADOLESCENT PROGRAMS	68.20	1	1	1	MIDDLE MANAGEMENT
6828	PUBLIC HEALTH DATA MANAGER	67.80	1	1	1	PARA-PROF & TECH
6935	-LEAD SR REGISTERED ENVIRN HEALTH SPEC	67.70	8	9 *	9 *	PROFESSIONAL
6932	-SENIOR REGISTERED ENVIRN HEALTH SPEC	66.70	11	15 *	14 *	PROFESSIONAL
6931	-REGISTERED ENVIRONMENTAL HEALTH SPEC	65.70	7	5 *	5 *	PROFESSIONAL
6928	-REGISTERED DAIRY INSPECTOR	65.70	1	1	1	PROFESSIONAL
6929	-ENVIRONMENTAL HEALTH SPECIALIST	62.50	2	*	*	PROFESSIONAL
6930	-ENVIRONMENTAL HEALTH SPECIALIST TR	60.80	11	9 *	9 *	PROFESSIONAL
6952	SENIOR PUBLIC HEALTH MICROBIOLOGIST	67.20	2	2	2	PROFESSIONAL
6829	EPIDEMIOLOGIST	66.70	1	1	1	PROFESSIONAL
6916	SUPERVISING PUBLIC HEALTH NUTRITONIST	65.90	1	*	*	SUPERVISOR
6801	ADMINISTRATIVE ASSISTANT II	65.30	1	1	1	CONFIDENTIAL
6951	-PUBLIC HEALTH MICROBIOLOGIST	66.20	7	9 *	9 *	PROFESSIONAL
6950	-PUBLIC HEALTH MICROBIOLOGIST TRAINEE	62.70	1	*	*	PROFESSIONAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6917	-SENIOR PUBLIC HEALTH NUTRITIONIST	63.40	2	2	2	PROFESSIONAL
6915	-PUBLIC HEALTH NUTRITIONIST	61.90	1	1	1	PROFESSIONAL
6914	-PUBLIC HEALTH NUTRITIONIST TRAINEE	59.90	1	*	*	PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	61.80				PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	60.40	1	*	*	PARA-PROF & TECH
6888	AIDS SURVEILLANCE SPECIALIST	60.30	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	60.50	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	6	6	6	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	2	2	2	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	9	8 *	8 *	OFF TECH & CLER
6925	ENVIRONMENTAL HEALTH ASSISTANT	55.00	1	*	*	PARA-PROF & TECH
6946	PUBLIC HEALTH LABORATORY TECHNICIAN	54.00	3	3	3	PARA-PROF & TECH
6892	-WIC NUTRITION ASSISTANT II	53.90	7	6 *	6 *	OFF TECH & CLER
6891	-WIC NUTRITION ASSISTANT I	52.90	2	2	2	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	2	4 *	4 *	OFF TECH & CLER
6945	PUBLIC HEALTH LABORATORY ASSISTANT	53.00	1	1	1	PARA-PROF & TECH
0021	OFFICE ASSISTANT II	52.90	41	38 *	38 *	OFF TECH & CLER
	ALLOCATED TOTAL		282	286	281	
0000	TEMPORARY (FTE)		32.3	40.5 *	40.5 *	
	POSITION TOTAL		314.3	326.5	321.5	

BUDGET UNIT - 041500 - CALIFORNIA CHILDREN'S SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1382	PHYSICAL THERAPY DEPT MANAGER	71.60	1	1	1	MIDDLE MANAGEMENT
6883	CHILDRENS MEDICAL SERVICES MANAGER	70.70	1	1	1	MIDDLE MANAGEMENT
1380	-PHYSICAL THERAPIST IV-ASST DEPT MNGR	69.60				SUPERVISOR
1378	-PHYSICAL THERAPIST IV-CLINICAL SPEC	69.60				PROFESSIONAL
1376	-PHYSICAL THERAPIST III-SENIOR	69.20	1	1	1	PROFESSIONAL
1365	-OCCUP THERAPIST IV-ASST DEPT MANAGER	68.30				PROFESSIONAL
1363	-OCCUP THERAPIST IV-CLINICAL SPEC	68.30				PROFESSIONAL
1361	-OCCUPATIONAL THERAPIST III-SENIOR	67.90	3	3	3	PROFESSIONAL
1374	-PHYSICAL THERAPIST II-STAFF	66.30				PROFESSIONAL
1359	-OCCUPATIONAL THERAPIST II-STAFF	65.00				PROFESSIONAL
1372	-PHYSICAL THERAPIST I	64.80				PROFESSIONAL
1357	-OCCUPATIONAL THERAPIST I	63.50				PROFESSIONAL
1370	-PHYSICAL THERAPIST ASSISTANT	62.00	1	1	1	PARA-PROF & TECH
1355	-OCCUPATIONAL THERAPIST ASSISTANT	60.30	1	1	1	PARA-PROF & TECH
1352	-THERAPIST AIDE	53.30	3	3	3	PARA-PROF & TECH
1352	-THERAPIST AIDE (UNFUNDED)	53.30	8	8	8	PARA-PROF & TECH
6972	-SENIOR PUBLIC HEALTH NURSE	68.20	1	*	*	REGISTERED NURSES
6975	-PUBLIC HEALTH NURSE II	67.20	4	5 *	5 *	REGISTERED NURSES
6974	-PUBLIC HEALTH NURSE I	66.70	4	6 *	6 *	REGISTERED NURSES
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1525	CLINICAL SOCIAL WORKER II	65.80	1	1	1	PROFESSIONAL
6534	SENIOR SOCIAL WORKER	61.20	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	3	3	3	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	4	4	4	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	10	13 *	13 *	OFF TECH & CLER
6973	SUPERVISING PUBLIC HEALTH NURSE	69.20		1 *	1 *	REGISTERED NURSES
	ALLOCATED TOTAL		49	55	55	
0000	TEMPORARY (FTE)		4.5	3.0 *	3.0 *	
	POSITION TOTAL		53.5	58.0	58.0	

BUDGET UNIT - 041600 - SUBST ABUSE/CRIME PREV

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0056	ADMINISTRATIVE ASSISTANT II	65.20		1 *	1 *	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90		1 *	1 *	OFF TECH & CLER
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	56.50		2 *	2 *	PARA-PROF & TECH
	ALLOCATED TOTAL			4	4	

BUDGET UNIT - 049100 - CHILDREN & FAMILIES PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0338	CHILDREN & FAMILIES PROGRAM COORD	75.00	1	1	1	MIDDLE MANAGEMENT
9999	CHILDREN & FAMILIES PGM ASST II	66.20		2 *	2 *	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	64.00		1 *	1 *	PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		2	5	5	

BUDGET UNIT - 049500 - COMMUNITY HEALTH ACCESS

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1107	-SENIOR NURSE PRACTITIONER	71.90				REGISTERED NURSES
1127	-SENIOR PHYSICIAN ASSISTANT	71.80				PROFESSIONAL
1106	-NURSE PRACTITIONER II	71.20		1 *	1 *	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	71.10				PROFESSIONAL
1105	-NURSE PRACTITIONER I	70.40				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	70.30				PROFESSIONAL
1010	STAFF NURSE III	65.40		1 *	1 *	REGISTERED NURSES
1053	MEDICAL ASSISTANT	53.50		2 *	2 *	PARA-PROF & TECH
0143	MAIL CLERK	51.60		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL			5	5	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-2002

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
BUDGET UNIT - 050101 - HUMAN SERVICES-ADMINISTRATION						
9039	DIRECTOR OF HUMAN SERVICES	82.70	1	1	1	EXECUTIVE
3293	-CHILD PROTECTIVE SERV COUNSEL IV	76.20	2	2	2	CONFIDENTIAL
3292	-CHILD PROTECTIVE SERV COUNSEL III	73.20	1	1	1	CONFIDENTIAL
3291	-CHILD PROTECTIVE SERV COUNSEL II	69.20				CONFIDENTIAL
3290	-CHILD PROTECTIVE SERV COUNSEL I	65.20				CONFIDENTIAL
9058	AGING AND COMMUNITY SERVICES ADMIN	76.00	1	1	1	SENIOR MANAGEMENT
9055	CHILDRENS SERVICES ADMINSTRATOR	76.00	1	1	1	SENIOR MANAGEMENT
9054	INCOME MAINTENANCE ADMINISTRATOR	76.00	1	1	1	SENIOR MANAGEMENT
9053	FISCAL ADMINISTRATOR	76.00	1	1	1	SENIOR MANAGEMENT
9057	PROGRAM DEV & EVAL ADMINISTRATOR	75.60	1	1	1	SENIOR MANAGEMENT
9731	INFORMATION SYSTEMS MANAGER	71.80	1	1	1	MIDDLE MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	71.80	1	1	1	CONFIDENTIAL
6526	CHILD WELFARE DIVISION CHIEF	71.20	2	2	2	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
6804	-MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	65.60				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60	2	3 *	3 *	PARA-PROF & TECH
6530	PROGRAM MANAGER	68.60	9	9	9	MIDDLE MANAGEMENT
6301	INVESTIGATOR II	67.60	3	*	*	SAF, INVEST & CUST
0228	INFORMATION OUTREACH COORDINTOR	67.40	1	1	1	MIDDLE MANAGEMENT
6525	CHILD WELFARE UNIT CHIEF	67.30	23	23	23	SUPERVISOR
6551	TARGETED ASSISTANCE MANAGER	67.00	1	1	1	SUPERVISOR
6061	ADULT SERVICES UNIT CHIEF	67.30	2	2	2	SUPERVISOR
0305	-PERSONNEL ANALYST II	66.60	1	1	1	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	61.30				CONFIDENTIAL
6300	-INVESTIGATOR I	66.40	10	*	*	SAF, INVEST & CUST
6299	-INVESTIGATOR TRAINEE	62.60	3	*	*	SAF, INVEST & CUST
0047	ACCOUNTANT AUDITOR III	66.50	2	2	2	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	5	5	5	PARA-PROF & TECH
6522	-SOCIAL SERVICE PRACTITIONER II	64.80				PROFESSIONAL
6539	-PROTECTIVE SERVICES SOCIAL WORKER III	65.00	14	14	14	PARA-PROF & TECH
6538	-PROTECTIVE SERVICES SOCIAL WORKER II	63.00				PARA-PROF & TECH
6521	-SOCIAL SERVICE PRACTITIONER I	63.80	12	12	12	PROFESSIONAL
6537	-PROTECTIVE SERVICES SOCIAL WORKER I	62.50	123	123	123	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	64.00		2 *	2 *	PARA-PROF & TECH
6528	PROGRAM ASSISTANT II	66.20	18	18	18	PARA-PROF & TECH
9999	FOSTER PARENT TRAIN & SUPPORT SVCS COORD	66.20		1 *	1 *	PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	62.40	1	1	1	PARA-PROF & TECH
6540	SOCIAL SERVICE UNIT CHIEF	64.40	3	3	3	SUPERVISOR
6527	PROGRAM ASSISTANT I	63.40	18	17 *	17 *	PARA-PROF & TECH
0235	BENEFITS SYSTEM SUPERVISOR	63.20	1	1	1	SUPERVISOR
0008	CHIEF ACCOUNTING TECHNICIAN	62.30	1	1	1	MIDDLE MANAGEMENT
0227	EMPLOYMENT TRAINING SUPERVISOR	62.50	9	7 *	7 *	SUPERVISOR
0236	BENEFITS SYSTEM SPECIALIST	61.80	4	4	4	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6534	SENIOR SOCIAL WORKER	61.20	32	26 *	26 *	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	61.50	47	47	47	SUPERVISOR
0107	STOREKEEPER II	59.60	1	1	1	TRADES, LABOR & INST
0226	-EMPLOYMENT TRAINING SPECIALIST II	60.20	31	31	31	PARA-PROF & TECH
0225	-EMPLOYMENT TRAINING SPECIALIST I	58.50	19	11 *	11 *	PARA-PROF & TECH
0033	SECRETARY	59.10	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	59.00	2	2	2	OFF TECH & CLER
0004	OFFICE MANAGER II	59.00	5	5	5	OFF TECH & CLER
5630	OFFICE SYSTEMS SPECIALIST	58.30	1	1	1	PARA-PROF & TECH
0153	DATA ENTRY OPERATOR III	57.90	1	*	*	OFF TECH & CLER
0233	ELIGIBILITY WORKER III	58.50	64	64	64	PARA-PROF & TECH
6816	OFFICE MANAGER I	57.50	1	1	1	CONFIDENTIAL
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
3407	LEAD TRANSPORTATION WORKER	56.90	1	1	1	SAF, INVEST & CUST
0232	-ELIGIBILITY WORKER II	57.20	177	177	177	PARA-PROF & TECH
0230	-ELIGIBILITY WORKER I	53.70	84	84	84	PARA-PROF & TECH
0081	-COLLECTIONS CLERK II	56.10	5	5	5	OFF TECH & CLER
0080	-COLLECTIONS CLERK I	52.90				OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	11	11	11	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	7	7	7	OFF TECH & CLER
3405	TRANSPORTATION WORKER	55.90	3	5 *	5 *	SAF, INVEST & CUST
0142	OFFSET EQUIPMENT OPERATOR II	55.60	1	1	1	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
9999	HOME CARE SUPPORT SPECIALIST	55.20		3 *	3 *	OFF TECH & CLER
0145	LEGAL TECHNICIAN I	55.10	3	3	3	OFF TECH & CLER
0100	STOCK CLERK II	54.60	2	2	2	TRADES, LABOR & INST
0150	DATA ENTRY OPERATOR I	53.90	3	3	3	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	58	49 *	49 *	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	52.90	1	1	1	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	94	103 *	103 *	OFF TECH & CLER
6560	TEACHING & DEMONSTRATING HOMEMAKER	51.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		942	917	917	
0000	TEMPORARY (FTE)		25.2	18.0 *	18.0 *	
	POSITION TOTAL		967.2	935.0	935.0	

BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER

9038	DIRECTOR-MARY GRAHAM CHILDREN SHELTER	74.60	1	1	1	SENIOR MANAGEMENT
3421	ASSISTANT SUPT. DEPEND. CHILDREN'S HM	67.50	1	1	1	MIDDLE MANAGEMENT
3414	SHELTER SUPERVISOR II	67.20	2	2	2	SAF, INVEST & CUST
0056	ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
3413	SHELTER SUPERVISOR I	64.70	4	4	4	SAF, INVEST & CUST
6528	PROGRAM ASSISTANT I	63.40		1 *	1 *	PARA-PROF & TECH
3412	SHELTER SOCIAL WORKER	62.50	8	8	8	SAF, INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3411	-SHELTER COUNSELOR II	62.00	17	17	17	SAF, INVEST & CUST
3410	-SHELTER COUNSELOR I	58.70	5	5	5	SAF, INVEST & CUST
3411	-SHELTER COUNSELOR II	62.00		5 *	5 *	SAF, INVEST & CUST
9611	DEVELOPMENT MANAGER	67.50		1 *	1 *	PARA-PROF & TECH
3414	SHELTER SUPERVISOR II	67.20		2 *	2 *	SAF, INVEST & CUST
3413	SHELTER SUPERVISOR I	64.70		2 *	2 *	SAF, INVEST & CUST
4305	MGCS FACILITIES & GROUNDS WORKER	58.10	1	1	1	TRADES, LABOR & INST
0002	OFFICE ASSISTANT III	53.90	1	2 *	2 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	1	1	1	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	51.40	3	4 *	4 *	TRADES, LABOR & INST
	ALLOCATED TOTAL		45	58	58	
0000	TEMPORARY (FTE)		7.0	7.0	7.0	
	POSITION TOTAL		52.0	65.0	65.0	

BUDGET UNIT - 054101 - AGING & COMMUNITY SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
6059	AGING & COMM SERVICES PROGRAM MANAGER	68.60	1	1	1	MIDDLE MANAGEMENT
6006	COMMUNITY SERVICES PROGRAM MANAGER	68.60	1	1	1	MIDDLE MANAGEMENT
6061	ADULT SERVICES UNIT CHIEF	67.30		2 *	2 *	SUPERVISOR
6049	-MSSP HEALTH PRACTIONER II	67.20	2	2	2	REGISTERED NURSES
6048	-MSSP HEALTH PRACTIONER I	66.20				REGISTERED NURSES
6057	MSSP/LINKAGES UNIT CHIEF	67.30	1	1	1	SUPERVISOR
6528	PROGRAM ASSISTANT II	66.20	1	2 *	2 *	SUPERVISOR
0056	ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
6058	AGING PROGRAM ANALYST	63.80	1	1	1	PARA-PROF & TECH
6052	MSSP COUNSELOR	63.30	3	3	3	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	62.30	1	1	1	MIDDLE MANAGEMENT
6520	HSA PROGRAM COORDINATOR II	62.00	1	1	1	PARA-PROF & TECH
6014	WEATHERIZATION PROGRAM COORDINATOR	62.00	1	1	1	SUPERVISOR
6010	COMMUNITY SOCIAL SERVICES DIRECTOR	62.00	7	7	7	PARA-PROF & TECH
6051	SCSP PROGRAM COORDINATOR	61.00	1	*	*	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	61.20	2	2	2	PARA-PROF & TECH
6031	OMBUDSMAN PROGRAM COORDINATOR	60.50	1	1	1	SUPERVISOR
6016	ENERGY PROGRAM COORDINATOR	59.30	1	1	1	PARA-PROF & TECH
6008	COMMUNITY RECREATION COORDINATOR	59.30	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
4271	SENIOR WEATHERIZATION WORKER	58.10	5	5	5	TRADES, LABOR & INST
6056	LINKAGES CASE MANAGER	57.50	3	3	3	PARA-PROF & TECH
0105	STOREKEEPER I	57.10	1	1	1	TRADES, LABOR & INST
6050	SCSP EMPLOYMENT SPECIALIST	56.50	2	2	2	PARA-PROF & TECH
6015	ENERGY PROGRAM SPECIALIST	56.50	2	2	2	PARA-PROF & TECH
6009	COMMUNITY SOCIAL SERVICES ASST	56.50	8	8	8	PARA-PROF & TECH
6004	SR INFORMATION & ASSISTANCE SPEC	56.50	2	2	2	PARA-PROF & TECH
6003	RSVP PROJECT COORDINATOR	56.50	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
4270	WEATHERIZATION WORKER	56.10	3	4 *	4 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	56.00	2	3 *	3 *	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	3	4 *	4 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		63	68	68	
0000	TEMPORARY (FTE)		18.0	23.6 *	23.6 *	
	POSITION TOTAL		81.0	91.6	91.6	

BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7130	VETERANS SERVICE OFFICER	68.10	1	1	1	EXECUTIVE
0251	-VETERANS SERVICE REPRESENTATIVE II	59.50	3	3	3	PARA-PROF & TECH
0250	-VETERANS SERVICE REPRESENTATIVE I	55.40				PARA-PROF & TECH
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	

BUDGET UNIT - 061500 - COOPERATIVE EXTENSION

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0033	SECRETARY	59.10	1	1	1	OFF TECH & CLER
5054	AGRICULTURAL FIELD & LAB TECH I	53.60	1	1	1	TRADES, LABOR & INST
0021	OFFICE ASSISTANT II	52.90	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
0000	TEMPORARY (FTE)		.2	.7 *	.2	
	POSITION TOTAL		5.2	5.7	5.2	

BUDGET UNIT - 070300 - PARKS & RECREATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9045	PARKS ADMINISTRATOR	70.60	1	1	1	SENIOR MANAGEMENT
4184	PARK PLANNING & DEVELOPMENT COORD	65.20	1	1	1	PROFESSIONAL
4144	PARK MAINTENANCE SUPERVISOR	62.40	1	1	1	MIDDLE MANAGEMENT
3482	PARK RANGER III	62.40	1	1	1	SAF, INVEST & CUST
0217	PARKS MARKETING & PROMOTION SPEC	62.40	1	1	1	PROFESSIONAL
4453	ZOO & INTERPRETIVE SERVICES MANAGER	62.10	1	1	1	TRADES, LABOR & INST
4143	PARK SPECIALIST	62.10	1	1	1	TRADES, LABOR & INST
4455	ZOO CURATOR	60.50	1	1	1	PARA-PROF & TECH
4142	SENIOR PARK WORKER	59.60	3	3	3	TRADES, LABOR & INST
3481	-PARK RANGER II	59.20				SAF, INVEST & CUST

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
3480	-PARK RANGER I	57.20	1	1	1	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
4451	ZOO ATTENDANT II	57.60	1	1	1	TRADES, LABOR & INST
4140	LABOR CREW LEADER	57.60	1	1	1	TRADES, LABOR & INST
4135	PARK EQUIPMENT MECHANIC	57.60	2	2	2	TRADES, LABOR & INST
4450	ZOO ATTENDANT I	56.60	4	4	4	TRADES, LABOR & INST
4141	PARK WORKER	56.60	15	19 *	15	TRADES, LABOR & INST
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
0020	OFFICE ASSISTANT I	50.90	1	1	1	OFF TECH & CLER
4146	FEE COORDINATOR	47.60	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		39	43	39	
0000	TEMPORARY (FTE)		12.7	12.7	12.7	
	POSITION TOTAL		51.7	55.7	51.7	

BUDGET UNIT - 110000 - S J GENERAL HOSPITAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7015	DIRECTOR HEALTH CARE SERVICES	84.40	1	1	1	EXECUTIVE
9138	CHIEF DEPUTY DIR-SJGH	78.90	1	1	1	EXECUTIVE
9136	CHIEF DEPUTY DIR-HCS	78.90	1	1	1	EXECUTIVE
9137	CHIEF DEPUTY DIR-HCS FINANCE	77.90	1	1	1	SENIOR MANAGEMENT
1556	DIRECTOR OF PHARMACY-SJGH	76.10	1	*	*	MIDDLE MANAGEMENT
9032	CHIEF INFORMATION OFFICER-HCS	75.60	1	1	1	SENIOR MANAGEMENT
9140	SENIOR DEPUTY DIR-SJGH NURSING	75.50	1	1	1	SENIOR MANAGEMENT
9139	SENIOR DEPUTY DIR-SJGH CLINICAL	75.50	1	1	1	SENIOR MANAGEMENT
9142	-DEPUTY DIRECTOR II-SJGH	74.70	1	1	1	SENIOR MANAGEMENT
9143	-DEPUTY DIRECTOR I-SJGH	72.50	7	6 *	6 *	SENIOR MANAGEMENT
1554	PHARMACIST III-ASSISTANT DIRECTOR	74.80	1	1	1	SUPERVISOR
1553	PHARMACIST III-CLINICIAN	74.60	2	1 *	1 *	PROFESSIONAL
9141	DEPUTY DIRECTOR-SJGH NURSING	73.90	3	3	3	SENIOR MANAGEMENT
9060	HUMAN RESOURCES DIRECTOR-HCS	73.20	1	1	1	SENIOR MANAGEMENT
1558	-PHARMACIST-STAFF	73.60	9	9	9	PROFESSIONAL
1557	-PHARMACIST-TRAINEE	71.90	2	2	2	PROFESSIONAL
9148	DIRECTOR OF PLANNING & MARKETING-HCS	73.30	1	1	1	SENIOR MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	73.30	1	1	1	SENIOR MANAGEMENT
7456	CHIEF RESIDENT DEPT SURGERY	72.30	1	1	1	PROFESSIONAL
1620	CHIEF CLINICAL PSYCHOLOGIST	72.10	1	1	1	MIDDLE MANAGEMENT
1107	-SENIOR NURSE PRACTITIONER	71.90				REGISTERED NURSES
1127	-SENIOR PHYSICIAN ASSISTANT	71.80	3	3	3	PROFESSIONAL
1106	-NURSE PRACTITIONER II	71.20	6	6	6	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	71.10	1	1	1	PROFESSIONAL
1105	-NURSE PRACTITIONER I	70.40				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	70.30	7	7	7	PROFESSIONAL
1382	PHYSICAL THERAPY DEPT MANAGER	71.60	1	1	1	MIDDLE MANAGEMENT
1335	REHABILITATION COORDINATOR	71.20	1	1	1	MIDDLE MANAGEMENT

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7420	-RESIDENT PHYSICIAN 4TH YR	70.20				PROFESSIONAL
7424	-RESIDENT PHYSICIAN 3RD YR	69.00	3	3	3	PROFESSIONAL
7426	-RESIDENT PHYSICIAN 2ND YR	67.00	14	14	14	PROFESSIONAL
7428	-RESIDENT PHYSICIAN 1ST YR	64.50	13	13	13	PROFESSIONAL
7615	-INTERN	62.00	17	13 *	13 *	PROFESSIONAL
1030	NURSING DEPARTMENT MANAGER	71.10	17	12 *	12 *	MIDDLE MANAGEMENT
7450	CHIEF RESIDENT DEPT MEDICINE	70.50	1	1	1	PROFESSIONAL
1670	HOSPITAL INSERVICE COORDINATOR	70.40	1	*	*	MIDDLE MANAGEMENT
1397	SPEECH THERAPY DEPARTMENT MANAGER	70.30	1	1	1	MIDDLE MANAGEMENT
1367	OCCUPATIONAL THERAPY DEPT MANAGER	70.30	1	1	1	MIDDLE MANAGEMENT
1380	-PHYSICAL THERAPIST IV-ASST DEPT MNGR	69.60				SUPERVISOR
1378	-PHYSICAL THERAPIST IV-CLINICAL SPEC	69.60				PROFESSIONAL
1376	-PHYSICAL THERAPIST III-SENIOR	69.20	1	1	1	PROFESSIONAL
1374	-PHYSICAL THERAPIST II-STAFF	66.30				PROFESSIONAL
1372	-PHYSICAL THERAPIST I	64.80				PROFESSIONAL
1370	-PHYSICAL THERAPIST ASSISTANT	62.00	3	3	3	PARA-PROF & TECH
1278	LABORATORY OPERATIONS MANAGER	70.10	1	1	1	MIDDLE MANAGEMENT
4313	FACILITIES MANAGER-HCS	70.50	1	1	1	MIDDLE MANAGEMENT
1672	CLINICAL EDUCATION COORDINATOR	69.90	1	1	1	MIDDLE MANAGEMENT
1098	CLINICAL NURSE SPECIALIST	69.90	4	3 *	3 *	REGISTERED NURSES
0161	DEPARTMENTAL SYSTEMS COORDINATOR	70.30	1	1	1	MIDDLE MANAGEMENT
1255	-NUCLEAR MEDICINE SPECIALIST III	70.10	1	1	1	PARA-PROF & TECH
1254	-NUCLEAR MEDICINE SPECIALIST II	67.20				PARA-PROF & TECH
1253	-NUCLEAR MEDICINE SPECIALIST I	65.30				PARA-PROF & TECH
0306	PERSONNEL ANALYST III	69.30	2	3 *	3 *	CONFIDENTIAL
1395	-SPEECH THERAPIST IV-ASST DEPT MANAGER	68.30				PROFESSIONAL
1393	-SPEECH THERAPIST IV-CLINICAL SPEC	68.90	1	1	1	PROFESSIONAL
1391	-SPEECH THERAPIST III-SENIOR	67.00				PROFESSIONAL
1389	-SPEECH THERAPIST II-STAFF	65.00				PROFESSIONAL
1387	-SPEECH THERAPIST I	64.10	2	*	*	PROFESSIONAL
1365	-OCCUP THERAPIST IV-ASST DEPT MANAGER	68.30				PROFESSIONAL
1363	-OCCUP THERAPIST IV-CLINICAL SPEC	68.30				PROFESSIONAL
1361	-OCCUPATIONAL THERAPIST III-SENIOR	67.00				PROFESSIONAL
1359	-OCCUPATIONAL THERAPIST II-STAFF	65.00				PROFESSIONAL
1357	-OCCUPATIONAL THERAPIST I	63.50				PROFESSIONAL
1355	-OCCUPATIONAL THERAPIST ASSISTANT	60.30	3	2 *	2 *	PARA-PROF & TECH
1220	-CLINICAL MICROBIOLOGIST II	68.90	1	1	1	PROFESSIONAL
1219	-CLINICAL MICROBIOLOGIST I	65.10				PROFESSIONAL
1279	ASST CLINICAL LAB OPERATIONS MANAGER	69.40	1	1	1	SUPERVISOR
1211	CLINICAL LAB TECHNOLOGIST III	69.00	4	4	4	SUPERVISOR
6804	-MANAGEMENT ANALYST III	68.60	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	65.60	1	2 *	2 *	PARA-PROF & TECH
1515	DIRECTOR - MEDICAL SOCIAL SERVICE	68.60	1	1	1	MIDDLE MANAGEMENT
7453	CHIEF RESIDENT DEPT FAMILY PRAC-PEDS	68.50	1	1	1	PROFESSIONAL
0179	-SYSTEMS & PROGRAMMING ANALYST IV	67.90				PARA-PROF & TECH
0164	-SYSTEMS & PROCEDURES ANALYST II	66.50	2	2	2	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	65.60				PARA-PROF & TECH
5632	-SENIOR OFFICE SYSTEMS ANALYST	65.70	1	1	1	PARA-PROF & TECH

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0177	-SYSTEMS & PROGRAMMING ANALYST II	62.40				PARA-PROF & TECH
5631	-OFFICE SYSTEMS ANALYST	62.50	1	1	1	PARA-PROF & TECH
0163	-SYSTEMS & PROCEDURES ANALYST I	60.90				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	59.50	2	2	2	PARA-PROF & TECH
1658	EMERGENCY MEDICAL SERVICES COORD	68.40	1	1	1	MIDDLE MANAGEMENT
0059	ACCOUNTING OFFICER	68.40	1	1	1	MIDDLE MANAGEMENT
1285	DIRECTOR OF CLINICAL DIETETICS	68.20	1	1	1	MIDDLE MANAGEMENT
1177	DIRECTOR OF RESPIRATORY CARE	68.60	1	1	1	MIDDLE MANAGEMENT
1266	DIRECTOR OF DIAGNOSTIC IMAGING	68.50	1	1	1	MIDDLE MANAGEMENT
1139	QUALITY IMPROVEMENT COORDINATOR	67.90	1	1	1	REGISTERED NURSES
1138	INFECTION CONTROL COORDINATOR	67.90	1	1	1	REGISTERED NURSES
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	67.90	26	26	26	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	67.90	9	9	9	REGISTERED NURSES
1015	-STAFF NURSE IV	66.70	50	50	50	REGISTERED NURSES
6964	-REGISTERED NURSE	65.40				REGISTERED NURSES
1010	-STAFF NURSE III	65.40	101	106 *	106 *	REGISTERED NURSES
1005	-STAFF NURSE II	64.70				REGISTERED NURSES
1000	-STAFF NURSE I	63.40				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	60.40				PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	59.30	1	1	1	PARA-PROF & TECH
1275	-SPECIAL PROCEDURES TECHNICIAN II	58.00	2	2	2	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	57.90				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	58.10	8	8	8	PARA-PROF & TECH
1274	-SPECIAL PROCEDURES TECHNICIAN I	57.00				PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	56.90				PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	57.10	1	1	1	PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	57.10	18	18	18	PARA-PROF & TECH
1049	-OPERATING ROOM TECHNICIAN	53.80	4	4	4	PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	53.50	10	12 *	12 *	PARA-PROF & TECH
1043	-DIALYSIS PATIENT CARE TECHNICIAN	53.50	1	2 *	2 *	PARA-PROF & TECH
1050	-NURSING ASSISTANT	52.50	22	22	22	PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	50.50	54	54	54	PARA-PROF & TECH
1675	UTILIZATION REVIEW COORDINATOR	66.70	1	*	*	REGISTERED NURSES
4312	ASSISTANT FACILITIES MANAGER-HCS	66.60	1	1	1	TRADES, LABOR & INST
1659	PREHOSPITAL CARE COORDINATOR	66.60	1	1	1	PARA-PROF & TECH
0109	MATERIEL MANAGER	66.10	1	1	1	MIDDLE MANAGEMENT
0064	PATIENT REGISTRATION CHIEF	66.10	1	*	*	MIDDLE MANAGEMENT
0062	MANAGER OF ADM & UTILIZATION REVIEW	66.10	1	1	1	MIDDLE MANAGEMENT
0060	PATIENT SERVICES MANAGER	66.10	1	1	1	MIDDLE MANAGEMENT
1665	EMERGENCY MEDICAL SVC TRAINING CFF	66.00	1	*	*	PROFESSIONAL
0047	ACCOUNTANT AUDITOR III	66.50	2	2	2	PARA-PROF & TECH
1264	RADIOLOGIC TECH EDUCATIONAL COORD	66.00	1	1	1	PARA-PROF & TECH
1259	SUPERVISING RADIOLOGIC TECHNOLOGIST	66.00	1	1	1	SUPERVISOR
1210	-CLINICAL LAB TECHNOLOGIST II	66.00	16	16	16	PROFESSIONAL
1205	-CLINICAL LAB TECHNOLOGIST I	63.10				PROFESSIONAL
1525	-CLINICAL SOCIAL WORKER II	65.80	2	2	2	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	63.80	4	4	4	PROFESSIONAL
1160	SPECIAL SYSTEMS TECHNICIAN	65.40	2	2	2	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
0307	RECRUITMENT & STAFF DVLP COORD-HCS	65.30	1	1	1	CONFIDENTIAL
0056	ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
1176	RESPIRATORY THERAPIST II	65.00	3	3	3	SUPERVISOR
4160	OFFICE BUILDING ENGINEER	64.90	3	3	3	TRADES, LABOR & INST
0067	BUSINESS OFFICE MANAGER	64.90	1	1	1	MIDDLE MANAGEMENT
4320	ELECTRICIAN	64.80	2	2	2	TRADES, LABOR & INST
1272	-ULTRASOUND SPECIALIST	64.70	1	1	1	PARA-PROF & TECH
1258	-RADIOLOGIC TECH III - ULTRASOUND	62.50	1	1	1	PARA-PROF & TECH
1164	-BIOMEDICAL EQUIPMENT TECHNICIAN III	64.90	1	1	1	TRADES, LABOR & INST
1162	-BIOMEDICAL EQUIPMENT TECHNICIAN II	63.60	1	1	1	TRADES, LABOR & INST
1161	-BIOMEDICAL EQUIPMENT TECHNICIAN I	61.60	3	2 *	2 *	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	64.10	1	1	1	TRADES, LABOR & INST
0170	DATA PROCESSING OPERATIONS MGR-HCS	63.90	1	1	1	OFF TECH & CLER
1263	RADIOLOGIC TECHNOLOGIST INSTRUCTOR	63.80	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	64.00	1	1	1	PARA-PROF & TECH
1283	-CLINICAL DIETITIAN II	63.40	3	3	3	PROFESSIONAL
1282	-CLINICAL DIETITIAN I	61.30	2	2	2	PROFESSIONAL
4302	CRAFTS WORKER III	63.10	12	12	12	TRADES, LABOR & INST
4156	CENTRAL PLANT ENGINEER	63.10	5	5	5	TRADES, LABOR & INST
1175	RESPIRATORY THERAPIST I	63.00	9	9	9	PARA-PROF & TECH
1145	PULMONARY FUNCTION TECHNOLOGIST	63.00	1	1	1	PARA-PROF & TECH
0128	MEDICAL STAFF COORDINATOR	62.50	1	1	1	CONFIDENTIAL
1141	SENIOR RENAL DIALYSIS TECHNICIAN	62.30	1	*	*	PARA-PROF & TECH
1257	-RADIOLOGIC TECH III - SPEC PROCEDURES	62.50	3	3	3	PARA-PROF & TECH
1261	-RADIOLOGIC TECHNOLOGIST II	61.50	7	7	7	PARA-PROF & TECH
1260	-RADIOLOGIC TECHNOLOGIST I	60.50	4	4	4	PARA-PROF & TECH
1411	ASSISTANT MEDICAL RECORDS ADMIN	62.40	1	1	1	SUPERVISOR
1195	STERILE PROCESSING MANAGER	61.90	1	*	*	MIDDLE MANAGEMENT
1171	-RESPIRATORY THERAPY TECHNICIAN II	61.50	7	7	7	PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	57.10		2 *	2 *	PARA-PROF & TECH
4070	HOUSEKEEPING DIRECTOR	61.40	1	1	1	MIDDLE MANAGEMENT
4009	FOOD SERVICE DIRECTOR	61.40	2	2	2	MIDDLE MANAGEMENT
1686	COMMUNITY RELATIONS COORDINATOR	61.40	1	1	1	MIDDLE MANAGEMENT
6534	-SENIOR SOCIAL WORKER	61.20	2	2	2	PARA-PROF & TECH
6531	-SOCIAL WORKER	57.20				PARA-PROF & TECH
1140	RENAL DIALYSIS TECHNICIAN	60.80	1	1	1	PARA-PROF & TECH
0111	DISTRIBUTION MANAGER	59.90	1	1	1	MIDDLE MANAGEMENT
1685	ASSISTANT COMMUNITY RELATIONS COORD	59.80	1	1	1	PARA-PROF & TECH
0285	PERSONNEL TECHNICIAN	59.40	3	3	3	CONFIDENTIAL
0127	HEALTH CARE SECRETARY	59.10	1	1	1	CONFIDENTIAL
0124	RESIDENCY TRAINING PROGRAM COORD	59.00	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	59.00	2	2	2	OFF TECH & CLER
0004	OFFICE MANAGER II	59.00	2	2	2	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	58.70	1	1	1	OFF TECH & CLER
1407	MEDICAL RECORDS TECHNICIAN II	58.60	2	2	2	OFF TECH & CLER
0013	BENEFITS/REFERRAL TECHNICIAN	58.60	1	1	1	OFF TECH & CLER
0015	MEDICAL LIBRARIAN	58.30	1	1	1	OFF TECH & CLER
1573	PHARMACEUTICAL INVENTORY TECHNICIAN	58.20	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
4096	SECURITY MANAGER	58.10	1	1	1	MIDDLE MANAGEMENT
4069	ASSISTANT HOUSEKEEPING DIRECTOR	58.10	1	1	1	TRADES, LABOR & INST
4068	LAUNDRY DIRECTOR	58.10	1	1	1	MIDDLE MANAGEMENT
4008	FOOD SERVICE ASSISTANT DIRECTOR	58.10	2	2	2	TRADES, LABOR & INST
0122	MEDICAL TRANSCRIBER II	58.10	1	1	1	OFF TECH & CLER
0238	LEAD PATIENT SERVICES REPRESENTATIVE	58.00	1	1	1	PARA-PROF & TECH
5612	DATA TECHNICIAN II	57.40	3	3	3	OFF TECH & CLER
1571	SENIOR PHARMACY TECHNICIAN	57.20	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	57.10	2	2	2	TRADES, LABOR & INST
1200	MEDICAL TECHNICIAN	56.80	2	2	2	PARA-PROF & TECH
4141	PARK WORKER	56.60	3	3	3	TRADES, LABOR & INST
1406	MEDICAL RECORDS TECHNICIAN I	56.60	2	1 *	1 *	OFF TECH & CLER
0237	PATIENT SERVICES REP	56.50	7	7	7	PARA-PROF & TECH
4025	BAKER	56.10	1	1	1	TRADES, LABOR & INST
4007	FOOD SERVICE SUPERVISOR	56.10	4	4	4	TRADES, LABOR & INST
0121	-MEDICAL TRANSCRIBER I	56.10	6	6	6	OFF TECH & CLER
0120	-MEDICAL TRANSCRIBER TRAINEE	53.10	4	4	4	OFF TECH & CLER
0081	COLLECTIONS CLERK II	56.10	4	4	4	OFF TECH & CLER
0126	SENIOR HEALTH CARE TYPIST	56.00	2	2	2	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	13	12 *	12 *	OFF TECH & CLER
1194	STERILE PROCESSSING TECHNICIAN III	55.60	2	2	2	TRADES, LABOR & INST
6816	OFFICE MANAGER I	55.40	1	1	1	CONFIDENTIAL
5611	DATA TECHNICIAN I	55.40	5	5	5	OFF TECH & CLER
0125	HEALTH CARE TYPIST	55.40	6	5 *	5 *	OFF TECH & CLER
0022	OFFICE MANAGER I	55.40	8	8	8	OFF TECH & CLER
4066	LEAD LAUNDRY WORKER	54.80	1	1	1	TRADES, LABOR & INST
1570	-PHARMACY TECHNICIAN	54.70	10	10	10	PARA-PROF & TECH
1569	-PHARMACY TECHNICIAN TRAINEE	53.70	2	2	2	PARA-PROF & TECH
0100	STOCK CLERK II	54.60	3	2 *	2 *	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	54.40	7	7	7	TRADES, LABOR & INST
0019	DEPARTMENTAL PAYROLL CLERK	54.40	4	4	4	OFF TECH & CLER
1193	-STERILE PROCESSING TECHNICIAN II	54.10	2	2	2	TRADES, LABOR & INST
1192	-STERILE PROCESSING TECHNICIAN I	52.60	4	4	4	TRADES, LABOR & INST
1276	LABORATORY ASSISTANT II	54.00	4	4	4	PARA-PROF & TECH
0172	CASHIER CLERK	53.90	3	3	3	OFF TECH & CLER
0014	PATIENT REGISTRATION CLERK	53.90	35	32 *	32 *	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	45	44 *	44 *	OFF TECH & CLER
1035	DARKROOM TECHNICIAN	53.50	1	1	1	PARA-PROF & TECH
1352	THERAPIST AIDE	53.30	8	4 *	4 *	PARA-PROF & TECH
4006	-FOOD SERVICE WORKER III	53.00	3	3	3	TRADES, LABOR & INST
4005	-FOOD SERVICE WORKER II	51.10	14	14	14	TRADES, LABOR & INST
4004	-FOOD SERVICE WORKER I	49.60	16	16	16	TRADES, LABOR & INST
1277	LABORATORY ASSISTANT I	53.00	8	12 *	12 *	PARA-PROF & TECH
0130	TELEPHONE OPERATOR	52.90	7	6 *	6 *	OFF TECH & CLER
0021	OFFICE ASSISTANT II	52.90	38	38	38	OFF TECH & CLER
1191	SUPPLY DISTRIBUTION TECHNICIAN	52.60	7	7	7	TRADES, LABOR & INST
0016	HOSPITAL UNIT CLERK	52.60	38	36 *	36 *	OFF TECH & CLER

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CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
1290	DENTAL ASSISTANT	52.00	2	2	2	PARA-PROF & TECH
4098	-SECURITY OFFICER II	51.90	5	5	5	TRADES, LABOR & INST
4097	-SECURITY OFFICER I	49.90	4	4	4	TRADES, LABOR & INST
0143	MAIL CLERK	51.60	1	1	1	OFF TECH & CLER
1045	HOSPITAL ATTENDANT	51.50	5	5	5	PARA-PROF & TECH
4076	HOUSEKEEPING SERVICE WORKER	51.40	65	61 *	61 *	TRADES, LABOR & INST
4075	SEAMSTRESS	50.10	1	*	*	TRADES, LABOR & INST
4059	LAUNDRY WORKER	50.00	9	7 *	7 *	TRADES, LABOR & INST
	ALLOCATED TOTAL		1,051	1,022	1,022	
0000	TEMPORARY (FTE)		299.0	363.0 *	363.0 *	
	POSITION TOTAL		1,350.0	1,385.0	1,385.0	

BUDGET UNIT - 120000 - STOCKTON METROPOLITAN AIRPORT

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
7071	AIRPORT DIRECTOR	78.40	1	1	1	EXECUTIVE
3553	CHIEF AIRPORT OPERATIONS OFFICER	66.10	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	61.80				PARA-PROF & TECH
4302	CRAFTS WORKER III	63.10	1	1	1	TRADES, LABOR & INST
3547	AIRPORT MAINTENANCE WORKER	60.30	1	1	1	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	59.00	1	1	1	OFF TECH & CLER
3550	-AIRPORT OPERATIONS DEPUTY II (P/R)	61.10	2	2	2	SAF, INVEST & CUST
3549	-AIRPORT OPERATIONS DEPUTY I (P/R)	55.60				SAF, INVEST & CUST
0032	CLERK STENOGRAPHER III	57.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		9	9	9	

BUDGET UNIT - 130000 - MOTOR POOL

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
4245	FLEET MANAGER	70.20	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	65.20	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	61.80				PARA-PROF & TECH
4327	AUTOMOTIVE MAINTENANCE FOREMAN	63.60	1	1	1	TRADES, LABOR & INST
4331	LEAD AUTOMOTIVE MECHANIC	62.60	1	1	1	TRADES, LABOR & INST
4325	AUTOMOTIVE MECHANIC	61.20	9	8 *	8 *	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	56.60	2	1 *	1 *	TRADES, LABOR & INST
4204	MOTOR POOL DISPATCHER	54.90	1	1	1	TRADES, LABOR & INST
4205	EQUIPMENT SERVICE WORKER I	54.60	3	3	3	TRADES, LABOR & INST
0002	OFFICE ASSISTANT III	53.90	2	2	2	OFF TECH & CLER
4203	GARAGE ATTENDANT	52.60	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		22	20	20	

POSITION BUDGET DETAIL

BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
2151	INTEGRATED WASTE MANAGER	75.30	1	1	1	SENIOR MANAGEMENT
2036	ENGINEER V	74.00	1	1	1	MIDDLE MANAGEMENT
2035	-ENGINEER IV	70.70				PROFESSIONAL
2034	-ENGINEER III	70.20	1	1	1	PROFESSIONAL
2033	-ENGINEER II	67.70				PROFESSIONAL
2032	-ENGINEER I	65.70	2	2	2	PROFESSIONAL
4248	SOLID WASTE OPERATIONS MANAGER	68.90	1	1	1	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	68.60	2	2	2	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	66.60	2	2	2	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	61.60	1	1	1	PARA-PROF & TECH
4249	SOLID WASTE FOREMAN	66.10	2	2	2	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	64.60				PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	62.40	2	2	2	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	60.40	1	1	1	PARA-PROF & TECH
4441	SENIOR TRANSFER TRUCK DRIVER	63.60	1	1	1	TRADES, LABOR & INST
4328	EQUIPMENT MAINTENANCE FOREMAN	63.60	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	63.60	2	2	2	TRADES, LABOR & INST
4326	HEAVY EQUIPMENT MECHANIC	62.60	1	2 *	2 *	TRADES, LABOR & INST
4440	TRANSFER TRUCK DRIVER	62.10	6	6	6	TRADES, LABOR & INST
4247	MATERIALS RECOVERY FACILITIES SUPERV	62.10	4	4	4	TRADES, LABOR & INST
4225	-EQUIPMENT OPERATOR II	62.10	4	*	*	TRADES, LABOR & INST
4220	-EQUIPMENT OPERATOR I	60.10	5	*	*	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	62.10		5 *	5 *	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	60.10		4 *	4 *	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	60.50	1	1	1	PARA-PROF & TECH
4433	SENIOR REFUSE WORKER	59.50	2	2	2	TRADES, LABOR & INST
4207	EQUIPMENT SERVICE WORKER III	58.10	1	1	1	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	56.60	1	1	1	TRADES, LABOR & INST
4432	REFUSE WORKER III	56.50	4	6 *	6 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	56.00	3	3	3	OFF TECH & CLER
0003	OFFICE ASSISTANT SUPERVISOR	56.00	1	1	1	OFF TECH & CLER
4431	REFUSE WORKER II	53.90	9	9	9	TRADES, LABOR & INST
0172	CASHIER CLERK	53.90	4	4	4	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	2	2	2	OFF TECH & CLER
4430	REFUSE WORKER I	51.60	2	8 *	8 *	TRADES, LABOR & INST
	ALLOCATED TOTAL		70	79	79	
0000	TEMPORARY (FTE)		8.0	1.5 *	1.5 *	
	POSITION TOTAL		78.0	80.5	80.5	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

BUDGET UNIT - 260000 - CENTRAL TELEPHONE ISF

CLASS CODE	POSITION TITLE	SALARY RANGE/ BI-WKLY RATE	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002	REPRESENTATION UNIT
9062	COMMUNICATIONS OFFICER	73.60	1	1	1	SENIOR MANAGEMENT
4291	SUPERVISING TELEPHONE TECHNICIAN	66.40	1	1	1	TRADES, LABOR & INST
5632	SENIOR OFFICE SYSTEMS ANALYST	65.70	2	2	2	PARA-PROF & TECH
4290	TELEPHONE TECHNICIAN	65.40	6	6	6	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	56.00	1	1	1	OFF TECH & CLER
0002	OFFICE ASSISTANT III	53.90	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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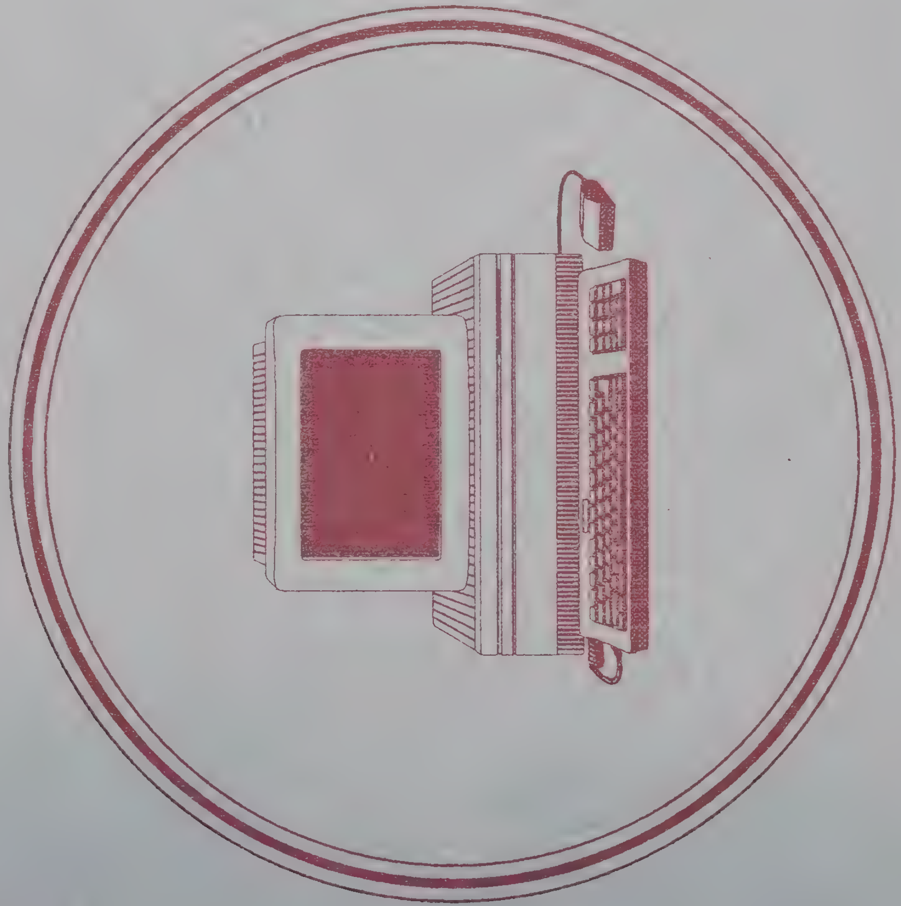
POSITION BUDGET DETAIL

SERVICE CLASSIFICATION	APPROVED JUNE 2001	REQUESTED 2001-2002	RECOMMENDED 2001-2002
0001-6999 CLASSIFIED SERVICE	5,628	5,772	5,738
7000-7199 APPOINTED DEPT HEADS	11	11	11
7200-7299 ELECTED OFFICIALS	10	10	10
7300-7399 BOARD & COMMISSIONS			
7400-7499 FULL TIME MEDICAL	33	33	33
7500-7599 PART TIME MEDICAL			
7600-7699 STUDENT & APPRENTICESHIP	17	13	13
9000-9999 MISCELLANEOUS CLASSES	114	129	128
ALLOCATED TOTALS	5,813	5,968	5,933
0000 TEMPORARY (FTE)	949.6	1,012.8	1,011.2
POSITION TOTALS	6,762.6	6,980.8	6,944.2

Equipment Budget Detail



COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-02

EQUIPMENT BUDGET DETAIL

			----REQUESTED-----		---RECOMMENDED----	
LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 010200 - COUNTY ADMINISTRATOR						
1001	DIGITAL CAMERA		1	1,000	1	1,000
3001	COMPUTER WORKSTATION		1	2,700	1	2,700
		TOTAL		3,700		3,700
BUDGET UNIT - 010900 - INFORMATION SYSTEMS DIVISION						
1001	MODULAR FURNITURE/PROGRAMMING		1	158,025	1	158,025
3001	GHOST IMAGING HARDWARE		1	11,850	1	11,850
3002	TAPE BACKUP UNIT		1	44,611	1	44,611
3003	REDUNDANT NETWORK SWITCH		1	40,000	1	40,000
3004	INTERNET SERVER		1	24,000	1	24,000
3005	EMERGENCY MEDICAL SERVICE RADIO REPLACE.		1	625,000		
3006	INTEGRATED FINANCIAL/HUMAN RESOURCES-ERP		1	7,500,000		
3007	MASTER COMMUNICATOR		1	178,000		
3008	CJIS EXPANSION		1	250,000		
3009	JJIS DATA WAREHOUSE		1	400,000		
3010	HCS INTEGRATED MEDICAL/SUPPORT SYSTEM		1	10,680,000		
3314	IMAGING SYSTEM 01-02		1	220,565	1	220,565
3315	NETWORK PORTALS E-GOV. 01-02		1	250,000	1	250,000
3316	WAN CONNECTIONS 01-02		1	21,600	1	21,600
		TOTAL		20,403,651		770,651
BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR						
1001	MAIL OPENING MACHINE		1	20,000	1	20,000
		TOTAL		20,000		20,000
BUDGET UNIT - 011100 - ASSESSOR						
1001	COPY MACHINE		1	6,000	1	6,000
		TOTAL		6,000		6,000
BUDGET UNIT - 011103 - ASSESSOR-AB818						
3001	COMPUTER UPGRADE		1	30,130	1	30,130
		TOTAL		30,130		30,130
BUDGET UNIT - 011600 - REVENUE & RECOVERY						
3102	LASER PRINTER-COLOR		1	2,500	1	2,500
		TOTAL		2,500		2,500

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 012400 - HUMAN RESOURCES					
1001	CARRYING CART	2	2,250	2	2,250
1002	WORKSTATIONS WITH CHAIRS	2	10,000	2	10,000
	TOTAL		12,250		12,250
BUDGET UNIT - 012500 - LABOR RELATIONS					
3002	PC COLOR PRINTER	1	2,700	1	2,700
	TOTAL		2,700		2,700
BUDGET UNIT - 014200 - FACILITIES MANAGEMENT					
1001	SWAMP COOLER	1	4,000	1	4,000
1002	PORTABLE RADIOS	3	3,501	3	3,501
1003	MINI CARGO VANS	2	50,000	2	50,000
1004	LOCKSMITH CYLINDER TOOLKIT	1	2,000	1	2,000
1005	HORIZONTAL SANDER	1	2,000	1	2,000
3001	LASERJET PRINTER	1	1,500	1	1,500
3002	PRINTER/PLOTTER	1	3,400	1	3,400
	TOTAL		66,401		66,401
BUDGET UNIT - 016000 - SURVEYOR					
1001	INTEGRATED WORKSTATIONS AND APPURTENANCE	6	48,000	6	48,000
	TOTAL		48,000		48,000
BUDGET UNIT - 020200 - DISTRICT ATTORNEY					
1001	ERGONOMIC FURNITURE	25	80,000	25	80,000
1002	COPIERS	2	40,000	2	40,000
1003	AUTOMOBILE	2	64,000	2	64,000
3001	CONCENTRATORS	4	8,000	4	8,000
3002	SERVERS	1	7,000	1	7,000
	TOTAL		199,000		199,000
BUDGET UNIT - 020201 - DISTRICT ATTORNEY-CAREER CRIM PROJ					
3001	PERSONAL COMPUTER	1	2,476	1	2,476
	TOTAL		2,476		2,476

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-02

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
BUDGET UNIT - 020205 - DIST ATTY-VICTIM ASSISTANCE CENTER					
1001	ERGONOMIC FURNITURE	11	33,000	11	33,000
3001	COMPUTERS	11	22,000	11	22,000
	TOTAL		55,000		55,000
BUDGET UNIT - 020209 - DIST ATTY-CHILD ABDUCTION UNIT					
1001	ERGONOMIC FURNITURE	4	16,000	4	16,000
1002	TRACK SYSTEM	1	5,500	1	5,500
1003	AUTOMOBILE	1	30,000	1	30,000
3001	COMPUTERS	4	12,400	4	12,400
3002	LAPTOP COMPUTER	1	2,400	1	2,400
	TOTAL		66,300		66,300
BUDGET UNIT - 020212 - D A-AUTO INSURANCE FRAUD PROSECUTION					
1001	ERGONOMIC FURNITURE	4	20,000	4	20,000
3001	PERSONAL COMPUTER	2	5,600	2	5,600
	TOTAL		25,600		25,600
BUDGET UNIT - 020216 - DA-WORKERS COMP INS FRAUD PROSECTION					
1001	ERGONOMIC FURNITURE	4	20,000	4	20,000
3001	PERSONAL COMPUTER	2	5,600	2	5,600
	TOTAL		25,600		25,600
BUDGET UNIT - 020217 - D. A. HSA FRAUD PROSECUTION					
1001	ERGONOMIC FURNITURE	65	299,000	58	266,800
1002	COPIER	1	30,000	1	30,000
1003	AUTOMOBILE	3	84,000		
3001	WIRELESS NETWORK EQUIPMENT	1	32,250	1	32,250
3002	CONCENTRATORS/ROUTERS	1	20,000	1	20,000
3003	PERSONAL COMPUTERS	70	196,000	63	176,400
	TOTAL		661,250		525,450
BUDGET UNIT - 020219 - D A AUTOMOBILE THEFT PROSECUTION PROGRAM					
1001	AUTOMOBILE	1	28,000	1	28,000
	TOTAL		28,000		28,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 020222 - DA-RURAL CRIMES PREVENTION PROGRAM					
3001	PERSONAL COMPUTER	1	2,900	1	2,900
	TOTAL		2,900		2,900
BUDGET UNIT - 020228 - DA-INVESTIGATOR-APS					
1001	VIDEO CAMERA	1	1,000	1	1,000
1002	DICTAPHONE	1	2,000	1	2,000
1003	AUTOMOBILE	1	27,000	1	27,000
2001	RADIO	1	1,500	1	1,500
3001	DESKTOP COMPUTER	1	2,500	1	2,500
3002	LAPTOP COMPUTER	1	2,700	1	2,700
	TOTAL		36,700		36,700
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT					
1001	SYSTEM FURNITURE	14	70,000	14	70,000
3001	PERSONAL COMPUTERS	37	40,700	37	40,700
3002	NETWORK HUBS, 24 PORT	2	1,850	2	1,850
3003	HP NETWORK PRINTERS	2	6,800	2	6,800
3004	IBM AS400 TAPE DRIVE	1	9,500	1	9,500
3005	IBM AS400 OPERATING SYSTEM	1	3,500	1	3,500
3006	OPTICAL SCANNING JUKEBOX	1	11,090	1	11,090
3007	PEGASUS OPTICAL SERVER	1	3,295	1	3,295
3008	OPTICAL SCANNER EXTERNAL DISK DRIVE	1	2,995	1	2,995
3009	DR5020 CANNON SCANNER	1	7,989	1	7,989
3010	NETWORK ANTI-VIRUS SOFTWARE	1	14,450	1	14,450
3011	ZEN DESKTOP MANAGEMENT SOFTWARE	1	15,900	1	15,900
3012	JETFORMS SOFTWARE UPGRADE	1	4,000	1	4,000
	TOTAL		192,069		192,069
BUDGET UNIT - 020400 - PUBLIC DEFENDER					
3001	UPGRADE CABLE WIRING	1	31,285	1	31,285
3002	NT SERVER	1	9,258	1	9,258
	TOTAL		40,543		40,543
BUDGET UNIT - 020500 - COPS-SLESF-AB3229-PATROL					
1001	VEHICLE K-9 CAGE	5	9,625	5	9,625
1002	NIGHT VISION GOGGLES	2	4,500	2	4,500
1003	RESCUE PHONE SYSTEM	1	12,500	1	12,500
	TOTAL		26,625		26,625

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 020600 - COPS-SLESF-AB3229-CUSTODY					
1001	METAL DETECTOR	2	7,200	2	7,200
1002	AUTOMATIC EXTERNAL DEFIBRILLATOR	13	45,370	13	45,370
1003	MONITORING/RECORDING SYSTEM	1	37,805	1	37,805
3001	COMPUTER EQUIPMENT	17	51,000	17	51,000
3002	COMPUTER EQUIPMENT	1	2,125	1	2,125
3003	COMPUTER EQUIPMENT	1	1,886	1	1,886
	TOTAL		145,386		145,386
BUDGET UNIT - 020700 - COPS-SLESF-AB3229-DIST ATTY					
3001	PC EQUIPMENT & UPGRADES	12	33,708	12	33,708
3002	COMPUTER UPGRADES	1	26,987	1	26,987
	TOTAL		60,695		60,695
BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM					
3001	PERSONAL COMPUTERS	2	5,000	2	5,000
	TOTAL		5,000		5,000
BUDGET UNIT - 021620 - SHERIFF - PATROL					
1001	4-DOOR SEDAN	3	75,000	3	75,000
1002	VEHICLE SAFETY EQUIPMENT	3	22,500	3	22,500
1003	4-DOOR SEDAN	2	50,000		
1004	VEHICLE SAFETY EQUIPMENT	2	15,000		
	TOTAL		162,500		97,500
BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS					
1001	CENTRACOM CONSOLE	2	60,000	2	60,000
1002	CHANNEL UPGRADES	2	385,000	2	385,000
1003	AMPLIFIER	1	39,000	1	39,000
2001	CALL-TAKER STATIONS	4	28,000	4	28,000
2002	PORTABLE RADIOS	168	266,784	168	266,784
2003	MOBILE RADIOS	10	41,960	10	41,960
	TOTAL		820,744		820,744
BUDGET UNIT - 021625 - SHERIFF-COPS MORE-CAD PROJECT					
3001	AUTOMATION EQUIPMENT	1	295,827	1	295,827
	TOTAL		295,827		295,827

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED----- UNITS	----REQUESTED----- AMOUNT	---RECOMMENDED---- UNITS	---RECOMMENDED---- AMOUNT
BUDGET UNIT - 021635 - SHERIFF - CIVIL						
1001	WORKSTATIONS		3	8,100	3	8,100
		TOTAL		8,100		8,100
BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES						
3001	COMPUTER EQUIPMENT		1	17,520	1	17,520
		TOTAL		17,520		17,520
BUDGET UNIT - 022600 - SHERIFF - CUSTODY						
1001	22-PASSENGER MINI-BUS		1	45,000	1	45,000
1002	WASHING MACHINE, 100 LBS.		1	18,452	1	18,452
3001	HP LASERJET PRINTER		1	1,520	1	1,520
		TOTAL		64,972		64,972
BUDGET UNIT - 022700 - PROBATION-JUVENILE						
3001	AUTOMATION EQUIPMENT		1	2,000		
3002	PC & SOFTWARE		1	1,800	1	1,800
3003	PRINTER		1	700	1	700
		TOTAL		4,500		2,500
BUDGET UNIT - 022702 - PROBATION-ADULT						
3001	AUTOMATION EQUIPMENT		1	2,000	1	2,000
		TOTAL		2,000		2,000
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
2002	RADIOS & BATTERIES		44	48,224	44	48,224
3001	STANDARD EQUIPMENT & UPGRADES		6	15,000	6	15,000
3002	PRINTERS		3	1,500	3	1,500
		TOTAL		64,724		64,724
BUDGET UNIT - 022800 - JUVENILE DETENTION						
2001	RADIOS & BATTERIES		8	9,200	8	9,200
		TOTAL		9,200		9,200

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
2001-02

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	----REQUESTED----- AMOUNT	---RECOMMENDED---- UNITS	---RECOMMENDED---- AMOUNT
BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION					
1001	WORKSTATION, L-SHAPE	3	9,696	3	9,696
3001	PRINTER LASERJET, NETWORK	1	1,616	1	1,616
3002	WINTERM, WYSE 336 SE	3	2,259	3	2,259
3003	MONITOR, COLOR 19"	3	969	3	969
	TOTAL		14,540		14,540
BUDGET UNIT - 024700 - AGRICULTURAL COMMISSIONER					
1001	SOUND WALL RACK FOR COMP SERVERS	1	3,762	1	3,762
3001	LCD PROJECTOR	1	5,913	1	5,913
3002	PC WORKSTATIONS	5	20,000	5	20,000
3003	DELL 4400 SERVER	1	9,138	1	9,138
3004	SERVER UPGRADE	1	2,687	1	2,687
	TOTAL		41,500		41,500
BUDGET UNIT - 024900 - SEALER OF WEIGHTS & MEASURES					
1001	3/4 TON PICKUP-LONG BED	1	20,000	1	20,000
	TOTAL		20,000		20,000
BUDGET UNIT - 025600 - COMMUNITY DEVELOPMENT					
1002	WORKSTATION, L-SHAPE	1	4,230	1	4,203
1003	TRUCK, 1/2 TON	2	32,000		
1004	WORKSTATION	3	4,050		
1005	TRUCK, 1/2 TON	2	32,000		
1006	WORKSTATION	2	3,000		
3001	TAPE BACKUP	1	4,310	1	4,310
3002	MONITOR, 19"	10	3,230	10	3,230
3003	WINTERM, WYSE 3360SE	20	15,060	20	15,060
3004	1GB 133 MHZ NETSERVER MEM. MODULE	2	2,802	2	2,802
3005	PRINTER, HP LASERJET 4050	1	1,830	1	1,830
3006	PRINTER, HP LASERJET	3	4,848	3	4,848
3007	COMPUTER, LAPTOP, WINBOOK	3	5,175	3	5,175
3008	COMPUTER, DESKTOP	3	4,500		
3009	COMPUTER, DESKTOP	2	3,000		
	TOTAL		120,035		41,458
BUDGET UNIT - 026000 - EMERGENCY SERVICES					
1001	APPLE I BOOK COMPUTER W/ACCESSORIES	5	9,000	5	9,000
1002	APPLE G-4 DESKTOP COMPUTER	1	4,000	1	4,000
1003	CLOCK SYNCHRONIZATION SYSTEM	1	2,700	1	2,700

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
1004	COMBUSTIBLE GAS INDICATOR		1	1,800	1	1,800
		TOTAL		17,500		17,500

BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
1001	WORKSTATION & APPURTENANCES		15	70,005	15	70,005
3001	HP COLOR LASERJET 4550		3	8,100	3	8,100
3002	CISCO 3548 48 PORT SWITCH		2	7,000	2	7,000
3003	LAPTOP PC		4	14,400	4	14,400
3004	NETWORK SERVER LARGE		2	25,000	2	25,000
3005	NETWORK BACKUP & RACK SYSTEM		2	3,600	2	3,600
		TOTAL		128,105		128,105

BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
1001	INTEGRATED WORKSTATIONS & APPURTENANCES		13	100,009	13	100,009
1002	MICROCOUNTS		5	5,000	5	5,000
1003	XEROX 8830 PLOTTER		1	30,000	1	30,000
1004	MINI VAN		1	21,000	1	21,000
1005	COMPACT SEDAN		1	13,500	1	13,500
1006	PICKUP TRUCK		1	18,500	1	18,500
3001	OFFICE AUTOMATION EQUIPMENT		6	4,260	6	4,260
3002	HP 8100 LASERJET PRINTER		1	2,800	1	2,800
		TOTAL		195,069		195,069

BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
1001	OVERHEAD CRANE		1	10,000	1	10,000
1002	PORTABLE LIFT EQUIPMENT		1	30,000	1	30,000
1003	BAND SAW		1	6,000	1	6,000
1004	FLOOR CRANE		1	5,000	1	5,000
1005	TRANSMISSION JACK		1	2,500	1	2,500
1006	FLOOR JACK		1	8,000	1	8,000
		TOTAL		61,500		61,500

BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
1001	STREET SWEEPER		1	150,000	1	150,000
1002	PATCH TRUCK		3	180,000	3	180,000
1003	PAVEMENT SPREADER		1	45,000	1	45,000
1004	RUBBER TIRE ROLLER		1	72,000	1	72,000
1005	CONCRETE GRINDER		1	8,000	1	8,000
1006	14′ ALUMINUM BOAT		1	3,000	1	3,000
		TOTAL		458,000		458,000

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES					
1001	WORKSTATION	8	64,000	8	64,000
	TOTAL		64,000		64,000
BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES					
1001	WESTINGHOUSE FURNITURE	1	9,500	1	9,500
1002	NEMSCHOFF FURNITURE	1	68,180	1	68,180
1003	WHEELCHAIR	1	1,000	1	1,000
1004	CONVECTION OVEN	1	1,000	1	1,000
1005	REFRIGERATOR	1	3,000	1	3,000
1006	MODULAR TABLES	1	2,500	1	2,500
1007	TV / VCR	5	5,000	5	5,000
1008	GURNEY	1	4,000	1	4,000
1009	SCALE	1	1,000	1	1,000
1010	TABLE-PLAYSTATION	1	1,000	1	1,000
1011	AUTOMOBILES	3	60,000	3	60,000
3001	COMPUTER EQUIPMENT	53	106,000	53	106,000
3002	COMPUTER-NETWORK EQUIPMENT	1	250,000	1	250,000
3003	COMPUTER PRINTERS	4	15,000	4	15,000
3004	LAPTOP COMPUTER	1	4,500	1	4,500
	TOTAL		531,680		531,680
BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES					
1001	COMMERCIAL STOVE	1	5,000	1	5,000
1002	MODULAR OFFICE FURNITURE	1	33,800	1	33,800
1003	OFFICE FURNITURE-STORAGE	1	18,650	1	18,650
1004	TICKER TAPE DISPLAY SIGN	1	2,000	1	2,000
1005	P.A. SOUND SYSTEM	1	4,250	1	4,250
1006	STORAGE SHED	1	2,000	1	2,000
	TOTAL		65,700		65,700
BUDGET UNIT - 040800 - UTILITY DISTRICTS					
1001	SEWER INSPECTION CAMERA & VIDEO SYSTEM	1	9,000	1	9,000
1002	240 VOLT TRAILER MOUNTED GENERATOR	1	37,000	1	37,000
1003	UTILITY TRUCK BED	1	8,500	1	8,500
	TOTAL		54,500		54,500
BUDGET UNIT - 041000 - PUBLIC HEALTH					
1001	MATRIX PIPETTER	1	1,500	1	1,500
1002	CARTS	2	4,000	2	4,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
1003	LOCKERS	1	2,300	1	2,300
1004	REFRIGERATOR	2	2,000	2	2,000
1005	WORKSTATIONS	6	15,000	6	15,000
1006	COUNTERTOP/SINK/CABINETRY	1	4,000	1	4,000
1007	PHOTOCOPIER	1	1,200	1	1,200
1008	APC 2200 RACK-MOUNT UPS	1	850	1	850
1009	APC 2200 RACK-MOUNT UPS	1	1,250	1	1,250
1010	OVERHEAD VIDEO VIEWER(INFOCUS LP770)	1	8,385	1	8,385
1011	HON 600 SERIES 5-DRAWER FILE	2	2,120	2	2,120
1012	TRIMBLE RANGE POLE 2 METER	1	430	1	430
1013	PROTECTO TOP / FORD 150 TRUCK	1	850	1	850
1014	LASER ALIGNMENT LB-4	1	7,000	1	7,000
1015	SCBA CYLINDERS(CARBON FILTERS)	4	4,000	4	4,000
1016	A/C UNIT - DATA PROCESSING	1	3,000	1	3,000
1017	OFFICE FURNITURE	1	5,000	1	5,000
1018	DEVELOPMENT WORKSTATIONS	2	3,000	2	3,000
1019	MODULAR FURNITURE	5	16,000	5	16,000
1020	MODULAR FURNITURE	1	5,000	1	5,000
1021	MODULAR FURNITURE	1	3,200	1	3,200
1022	MODULAR FURNITURE	1	3,200	1	3,200
1081	SUPPL 3-FOUR COMPACT VEHICLES	4	60,000		
1082	SUPPL 5-ONE COMPACT VEHICLE	1	25,000		
3001	COMPUTER W/ 17" MONITOR	6	9,000	6	9,000
3002	COMPUTER W/ CD ROM	1	1,500	1	1,500
3003	MICROSOFT EXCHANGE 2000 SOFTWARE	1	2,100	1	2,100
3004	SYBASE SQL VER 7.0 32-USER LIC	1	2,500	1	2,500
3005	VISIO 2000 PRO SOFTWARE	1	450	1	450
3006	SNAP SERVER	1	1,800	1	1,800
3007	SERVER UPGRADE	1	2,150	1	2,150
3008	SERVER UPGRADE	1	3,250	1	3,250
3009	TOSHIBA LAPTOP COMPUTER	1	3,500	1	3,500
3010	DESKTOP COMPUTERS	20	20,000	20	20,000
3011	HP LASERJET LJ8100 PRINTER	1	3,300	1	3,300
3012	TRIMBLE GPS PROXR SOFTWARE	1	900	1	900
3013	TRIMBLE GPS PROXR SOFTWARE	2	1,800	2	1,800
3014	ARCVIEW8.1 UPGRADE & SUPPORT	1	2,200	1	2,200
3015	ARCVIEW8.1 USER LICENSE	3	11,280	3	11,280
3016	ARCPRESS RASTER IMAGE PRINTING SOFTWARE	1	400	1	400
3017	PENTIUM COMPUTERS W/ 17" MONITORS	2	3,000	2	3,000
3018	VISUAL MODFLOW HYDRO GEOLOGIC SOFTWARE	1	1,000	1	1,000
3019	SYBASE SQL UPGRADE	1	2,600	1	2,600
3020	VIRUS PROTECTION SOFTWARE	1	8,700	1	8,700
3021	10 NT - 5 USER LICENSES	1	6,000	1	6,000
3022	FILE SERVER UPGRADE	1	3,000	1	3,000
3023	FILE SERVER UPGRADE	1	2,000	1	2,000
3024	FILE SERVER UPGRADE	1	3,000	1	3,000
3025	FILE SERVER UPGRADE	1	6,000	1	6,000
3026	SQL UPGRADE / LICENSE	1	6,000	1	6,000
3027	SOFTWARE UPGRADE - PROXY	1	2,000	1	2,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
3028	EXCHANGE SOFTWARE UPGRADE	1	4,000	1	4,000
3029	FIREWALL SOFTWARE UPGRADE	1	7,500	1	7,500
3030	COMPUTER SYSTEMS-D.P. DEPT.	3	12,000	3	12,000
3031	ACCOUNTING SOFTWARE/SUPPORT	1	3,500	1	3,500
3032	COMPUTERS	7	10,500	7	10,500
3033	PRINTER	1	2,500	1	2,500
3034	OPERATING SYSTEM UPGRADE	1	2,500	1	2,500
3035	WEBSERVER OPERATING SYSTEM UPGRADE	2	2,000	2	2,000
3036	SERVER CERTIFICATES	3	3,000	3	3,000
3037	MS DEVELOPMENT SUITE	2	3,000	2	3,000
3038	SERVER UPGRADES	1	8,000	1	8,000
3039	COMPUTER W/ MONITOR	1	1,548	1	1,548
3080	SUPPL 1 - COMPUTERS E.H.	1	9,300	1	9,300
3081	SUPPL 5-COMPUTER	1	2,000		
	TOTAL		359,063		272,063
BUDGET UNIT - 041500 - CALIFORNIA CHILDREN'S SERVICES					
1001	MODULAR FURNITURE	17	51,000	17	51,000
1002	ERGONOMIC CHAIRS	10	3,500	10	3,500
1003	MODULAR DESK UNIT	5	10,000	5	10,000
1004	FOLDING TRAINING TABLES	8	2,400	8	2,400
1005	ARMLESS STACKING CHAIRS	20	2,000	20	2,000
1006	FREE STANDING PANELS	6	900	6	900
1007	BOOKCASE SHELVING	6	1,200	6	1,200
1008	ARMLESS CHAIRS	8	1,040	8	1,040
1009	ERGONOMIC OFFICE CHAIRS	2	760	2	760
3001	COMPUTER EQUIPMENT	6	9,000	6	9,000
3002	COMPUTER, PRINTER, MONITOR	2	4,200	2	4,200
3003	COMPUTER W/ 17" MONITOR	2	3,000	2	3,000
3004	COMPUTER W/ 17" MONITOR	5	7,500	5	7,500
3005	COMPUTER SOFTWARE	6	3,300	6	3,300
3006	HP 4050 PRINTER	3	3,900	3	3,900
	TOTAL		103,700		103,700
BUDGET UNIT - 041600 - SUBST ABUSE/CRIME PREV					
3001	COMPUTERS	1	5,000	1	5,000
	TOTAL		5,000		5,000
BUDGET UNIT - 050101 - HUMAN SERVICES-ADMINISTRATION					
1001	WORKSTATION	19	76,000	19	76,000
3001	SERVERS	1	204,000	1	204,000
3002	REFRESH/REPLACEMENT FOR 900 USERS	1	185,000	1	185,000
3003	WIRELESS CONNECTIVITY	1	28,000	1	28,000